

CITY OF CLEVELAND

2025

Mayor's Office of Capital Projects

2025 Annual Report



CITY OF CLEVELAND
Mayor Justin M. Bibb



MAYOR'S OFFICE OF CAPITAL PROJECTS

2025 ANNUAL REPORT

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MAYOR'S OFFICE OF CAPITAL PROJECTS

2025 ANNUAL REPORT



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Director James DeRosa

Building a Stronger, Safer Cleveland—Together

Each year, the City of Cleveland continues to invest in the infrastructure and public spaces that residents rely on every day, from our roadways and sidewalks to parks, public facilities, and critical systems. The 2025 Annual Report from the Mayor's Office of Capital Projects (MOCAP) offers a look back at the progress we've made in strengthening and enhancing our built environment.

Over the past year, we've taken meaningful steps toward our shared vision of a safer, more resilient, and more connected Cleveland. Through careful planning, strategic investment, and strong partnerships, we've advanced a wide range of projects to improve accessibility, elevate public spaces, and enhance quality of life across our neighborhoods.

This work comes to life in many ways, whether through safer, reconstructed streets, modernized public buildings, or expanded green spaces that foster community. In 2025 alone, capital investments resulted in the repair of more than 190,000 feet of sidewalks, the launch of over 15 multimodal projects, improvements to nearly 50 public facilities and parks, and the resurfacing of more than 60 streets. These are tangible outcomes that directly impact how Clevelanders live, travel, and experience their city.

The report also highlights milestones tied to our broader goals, including continued momentum toward becoming a two-waterfront city as part of The Cleveland Era. Notable achievements include completion of the Cuyahoga Riverfront Master Plan and the groundbreaking of the Cleveland Clinic Global Peak Performance Center, the future home of the Cavaliers' training facility. At the same time, we've advanced planning for the North Coast on Lake Erie and secured significant grant funding to begin construction in the coming year.

None of this progress would be possible without the commitment of MOCAP's dedicated staff, the collaboration of our agency partners, and the ongoing engagement of our community. Together, these efforts reflect a shared commitment to ensuring that every resident benefits from safe, thoughtful, and equitable design.

Thank you for your continued support as we work to build a stronger Cleveland—one that serves today's needs while preparing for the future.

With appreciation,

James DeRosa

Director of Capital Projects

City of Cleveland



Division of Architecture and Site Development

The Architecture section of the Division designs and prepares building surveys, preliminary drawings, estimates, detailed drawings, and specifications for all buildings under the charge of the City of Cleveland.

The Site Development section of the Division provides and researches landscape architectural/site plans and delivers technical assistance to the department. Its activities include the development and monitoring of comprehensive short- and long-range departmental Capital Improvement Programs.

The Division of Architecture and Site Development (DASD) furthers the City's neighborhood revitalization efforts through capital improvements and the construction and/or rehabilitation of City parks and public facilities.



New Cleveland Police Headquarters



Euclid Beach Arch Relocation



Division of Architecture and Site Development



The Division of Architecture and Site Development completed the following projects in 2025:

1. Recreation

- Gunning Pool
- Cudell Recreation Center Fire Alarm Upgrades
- Cudell Recreation Center Kitchen
- Thurgood Marshall Recreation Center Fire Alarm Upgrades
- Earle B. Turner Basement Weight Room Improvements
- Frederick Douglass Adult Changing Table
- Glenville Rec Center Fire Alarm Upgrades
- Woodland Rec HVAC
- Zelma George Locker Rooms
- Camp Forbes Admin and Dining Hall Envelope Improvements
- Halloran Ice Rink Roof Replacement
- Fairfax Recreation Center Weight Room Renovation

2. Public Works Facilities

- Ridge Rd Transfer Station Storm Water Retention
- Browns Stadium Repairs
- East 65th Street Station Roof Improvements Phase 1A

3. Public Safety Facilities

- Fire Station 1 Fire Alarms
- New Fire Station 26
- Fire Station 17 Roof Replacement
- Fire Station 30 Roof Replacement
- Fire Station Female Facilities Improvements Phase 2
- Ordinance Unit Site Prep

4. Civic & Marquee Facilities

- West Side Market Elevator Renovation
- West Side Market Glycol System Renovation
- City Hall Treasury Department Renovation
- City Hall Civil Service Offices Renovation
- City Hall Division of Architecture and Site Development Renovation
- City Hall Lactation Room Relocation
- City Hall City Planning Office Improvements
- City Hall Water Stations



Division of Architecture and Site Development



The Division of Architecture and Site Development completed the following projects in 2025:

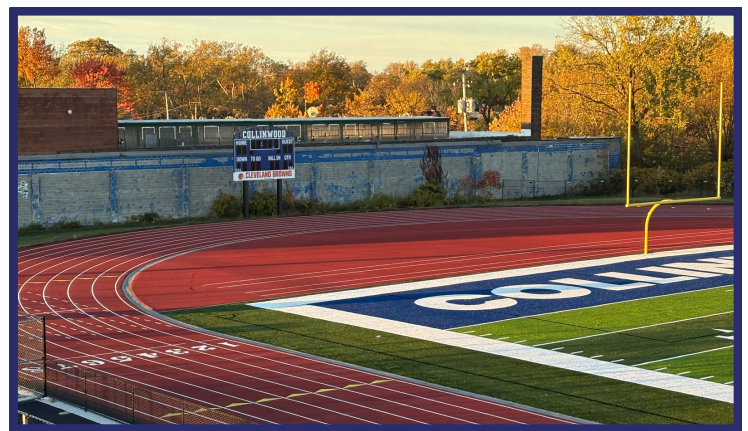
5. Parks and Playgrounds

- Artha Woods Park
- Calgary Park
- Collinwood Athletic Complex
- Dwayne Browder Field & Lonnie Burton Recreation Center
- Fairview Park
- Luke Easter Park
- Highland Park Golf Course
- Neff Park
- Rockefeller Park
- Rockefeller Park Tennis Courts
- Storer Park Improvement
- Trent Park Basketball Courts Renovation
- Voinovich Park
- Central NRRC Park
- Shirley Chisholm Park
- Thurgood Marshall Green Playground Improvements
- Halloran NRRC Park
- Lonnie Burten NRRC Park
- Market Sq. Lighting Improvements
- Euclid Beach Arch Move & Foundation

NRRC = Neighborhood Resource & Recreation Center



Complete Renovation of Neff Park



Collinwood Field



Division of Real Estate

The Division of Real Estate manages transactions and real estate functions for various departments of City government, including acquisitions, sales, and leases of City property that are not within the City's Land Bank

The Division of Real Estate furthered the City's neighborhood revitalization efforts through property research and real estate transactions needed for City projects or private use of City-owned land.



The Real Estate Division **managed the following transactions** and real estate functions for various departments of City in 2025:

1. Cuyahoga County property taxes assessed on City-owned properties totaled \$9,151,015.56 across multiple City departments.
2. Identification and application of eligible tax exemptions reduced total tax liability to \$5,810,342.00, resulting in savings of \$3,340,673.56 to the City.
3. Continued oversight of right-of-way and real estate matters for roads and bridge reconstruction projects.
4. Negotiated and completed leases or lease renewals for City Departments
5. Coordinated real estate matters for partner agencies including the Cleveland Metropolitan School District, Northeast Ohio Regional Sewer District (NEORS), Cleveland Metroparks and City's Department of Public Utilities.



\$3.3

**Million Saved In City
Tax Exemptions**





Division of Engineering & Construction

The Division of Engineering and Construction (E&C) manages the City's public right of way in a manner that ensures the safe passage of pedestrians and vehicles as they commute to and from their neighborhoods by developing and implementing plans for rehabilitation and construction of roadways, streets, bridges, and sidewalks. Programs and services include construction inspection, engineering design, plats and surveys, permits, sidewalks, and bridge repair.

The Division of Engineering and Construction furthers the City's neighborhood revitalization efforts through capital improvements and the construction and/or rehabilitation of City roads and bridges.



The *Capital Improvement Program* reconstructed approximately **2** lane miles of roadway, and **115** feet of enhanced crosswalks, **2** pedestrian refuge islands, **63** ADA ramps, **32** intersection count down signals, **52,204** square feet of sidewalks, and planted **69** trees as a part of the *Complete and Green Street Program* on the following streets:

- Carnegie Avenue Reconstruction Phase I (East 55th Street to East 79th Street)
- Euclid Beach Boulevard & East 159th Street Reconstruction (Lakeshore Boulevard to Euclid Beach Boulevard)
- Payne Avenue Phase I (East 13th Street to East 30th Street)



69

Trees
Planted

115

Feet of
Enhanced
Crosswalks

197, 018'

Sq. Ft. of
Sidewalk
Improvements

32

Intersection
Countdown
Signals



Division of Engineering & Construction



The **Bridge Section** completed **49** required inspections of bridges, finished the Center Street Swing Bridge Rehabilitation Project, and performed **6** special inspections of movable bridges.



The **Construction Section** resurfaced **57** streets and installed **584** Americans with Disability Act (ADA) ramps as a part of the *Residential Resurfacing Program*.



The **Construction Section** resurfaced the following streets in 2025 as part of the *Street Repair Program*

- Siam Court (West 36th Street to Japan Court)
- East 66th Street (Euclid Avenue to Chester Avenue)
- Bridge Avenue (West 65th Street to West 57th Street)
- East 6th Street (Euclid Avenue to Superior Avenue)
- Circle Drive (Mayfield Road to Cornell Road)
- East 90th Street (Kinsman Road to Harris Road)



Repaired or reconstructed over **206,213** square feet of sidewalk through the *Non-Compliant Sidewalk and Tree-Damaged Sidewalk Repair Programs* and eliminated **15,485** trip hazards as part of the *Sidewalk Leveling Improvements Program*.

703

ADA Ramps
Installed

49

Bridges
Inspected

63

Streets
Resurfaced





Division of Engineering & Construction



The **Right of Way Permitting & Enforcement Section**, issued **3,017** permits allowing for work in the right-of-way and conducted inspections to ensure quality control.

- Helped finalize the new construction permitting system that was opened to the public in December 2025
 - This included adding Planning, Engineering, Traffic Engineering, Bureau of Traffic (PETBot) to the Planning portion of the construction permitting system and removing Department of Public Utilities from Building and Housing reviews and making it as part of the PETBot review.
- Held **38** PETBoT meetings in which **72** projects presented and given clarification and insight into their projects by the 18 PETBot entities.
- Sent out **27** citations and **25** violations on over 400 inquiries.
- Reviewed **290** civil site drawings for Building and Housing review last year.



Vision Zero Program Updates

- Welcomed a full-time Vision Zero Project Coordinator to MOCAP
- Released new online data products to assist with internal prioritization and public transparency, including the following:
 - Fatal and Serious Injuries Crash Dashboard
 - High Crash Segments Dashboard
 - Near-Miss Incidents Reporting Form & Dashboard
- Launched a new Vision Zero Webpage



Scan the QR Code to Visit the New Vision Zero Webpage
and View our Data Dashboards or go to

<https://www.clevelandohio.gov/transportation-mobility/vision-zero>



Division of Engineering & Construction



The Design Section delivered a range of multimodal transportation and pedestrian improvements across several corridors. These efforts included roadway reconstruction, bicycle and pedestrian safety enhancements, and sidewalk construction. In addition, Complete and Green Streets elements were added to each design.

Design Projects Commenced in 2025:

1. Shaker Hts. Boulevard (Buckeye to City Limits)
2. Stokes Blvd (M.L.K Jr. to Chester)
3. Memorial Loop Trail
4. Wade Park (E. 66th to E. 118th)
5. Van Aken (South Woodland to Shaker Blvd)
6. Redwood Rd. (Nottingham Rd. to Cochran Ave)
7. Neff Rd. (Bella to Railroad Tracks)
8. Old Detroit Bridge
9. MLK Bridge over Doan Brook
10. St. Clair Safety Target Speed (E. 100th to E. 156th)
11. Euclid Creek Phase 3 (Chardon Rd to St. Clair Ave)
12. Slavic Village Downtown Connector Trail – North (E. 14 to Roseville Ct)
13. W. 140th St. (Puritas Ave to Lakewood Hts Blvd)
14. 2025 Brick Streets
15. Carroll Court (W. 30th & W. 28th)
16. Multiple plan reviews for various agencies

Division of Engineering & Construction



The **Survey Section** completed the following:

- 110 Plat reviews for surveys modifying parcel boundaries within the City
- 13 Street Vacations
- One Special Improvement District (Downtown)
- 10 Encroachments
- 5 Street dedications
- 7 Site plans for Division of Architecture and Site Development
- In-house surveys of other departments:
 - 11 Topographic road/site surveys for the Division of Engineering and Construction
 - 5 tree location surveys for Urban Forestry
 - 5 topographic surveys for drainage for Engineering & Construction
 - One bridge and abutments located for Bridge Section
- 550 Legal descriptions reviewed for various City Departments (Law, Economic Department, Community Development, Real Estate)
- Approx. 2,500 Building & Housing permits processed
- Monitored, inspected, maintained and referenced over 220 right-of-way monuments



2,500

Building and Housing
Permits Supported

3,017

Permits Issued for
Right of Way Work



Major and Special Projects



Shore-to-Core-to-Shore Progress

Cuyahoga Riverfront

- Cuyahoga Riverfront Master Plan approved by Cleveland Planning Commission
- Transformational Mixed Use Development Program Tax Credits awarded by the Ohio Tax Credit Authority

North Coast Connector

- Obligated \$14.8 M for preliminary engineering and National Environmental Policy Act process (total awarded \$59.7M)
- Selected Owners Representative for project
- Hired a dedicated Project Manager
- Federal BUILD Planning Grant Award received to plan for the multi-purpose transit center (\$960,000 awarded)

Irishtown Bend Park

- Began Franklin Boulevard realignment construction
- Bulkhead repair and replacement work completed
- Slope stabilization work completed

Trails and Multimodal Projects

- Began Old Lorain Connector Trail. Construction is to be completed summer 2026
- Completed E. 140th Streetscape Project
- Awarded \$500K NOACA TICI Implementation Program funding for Euclid Avenue Pedestrian Improvements project
- Prospect and Huron one-way pairs project implemented in Downtown Cleveland between Ontario Street and E. 9th Street



Scan the QR Code to learn more about the progress on Cleveland's Waterfronts or go to <https://www.clevelandohio.gov/city-hall/office-mayor/mayors-initiatives/shore-core-shore>



2025 MOCAP Grant Awards

Total Amount Awarded to MOCAP in 2025: \$25,008,764

PARKS AND RECREATION GRANTS

NatureWorks (ODNR)

- Impett Park Pavillion: **\$94,695**

LOCAL GRANTS

Cleveland Foundation Grant

- E. 66th Complete Street : **\$2,000,000**



FEDERAL GRANTS

BUILD Grant

- Multimodal Hub Study (North Coast Connector): **\$960,000**

Transportation for Livable Communities (NOACA)

- Euclid Green Pedestrian Improvements: **\$500,000**

STATE GRANTS

ODOT Safety Program

- St. Clair Ave.
(E. 101st – E. 156th): **\$5,000,000**
- Wade Park Ave.
(E. 66th – E. 118th): **\$3,379,049**

Carnegie rehabilitation (DOPWIC)

- Phase three : **\$7,475,020**

Municipal Bridge Program: (ODOT)

- M.L.K Jr. Bridge 5030 : **\$2,000,000**

Urban paving (ODOT)

- Shaker Boulevard Rehabilitation: **\$1,200,000**
- State Road: **\$316,000**
- SR -283 (E 55th Street & St. Clair): **\$2,400,000**



General Obligation Bonds (GO Bonds)

IN 2025

MOCAP **spent** a total of \$130,100,025.77 in general obligation bonds on public improvement projects

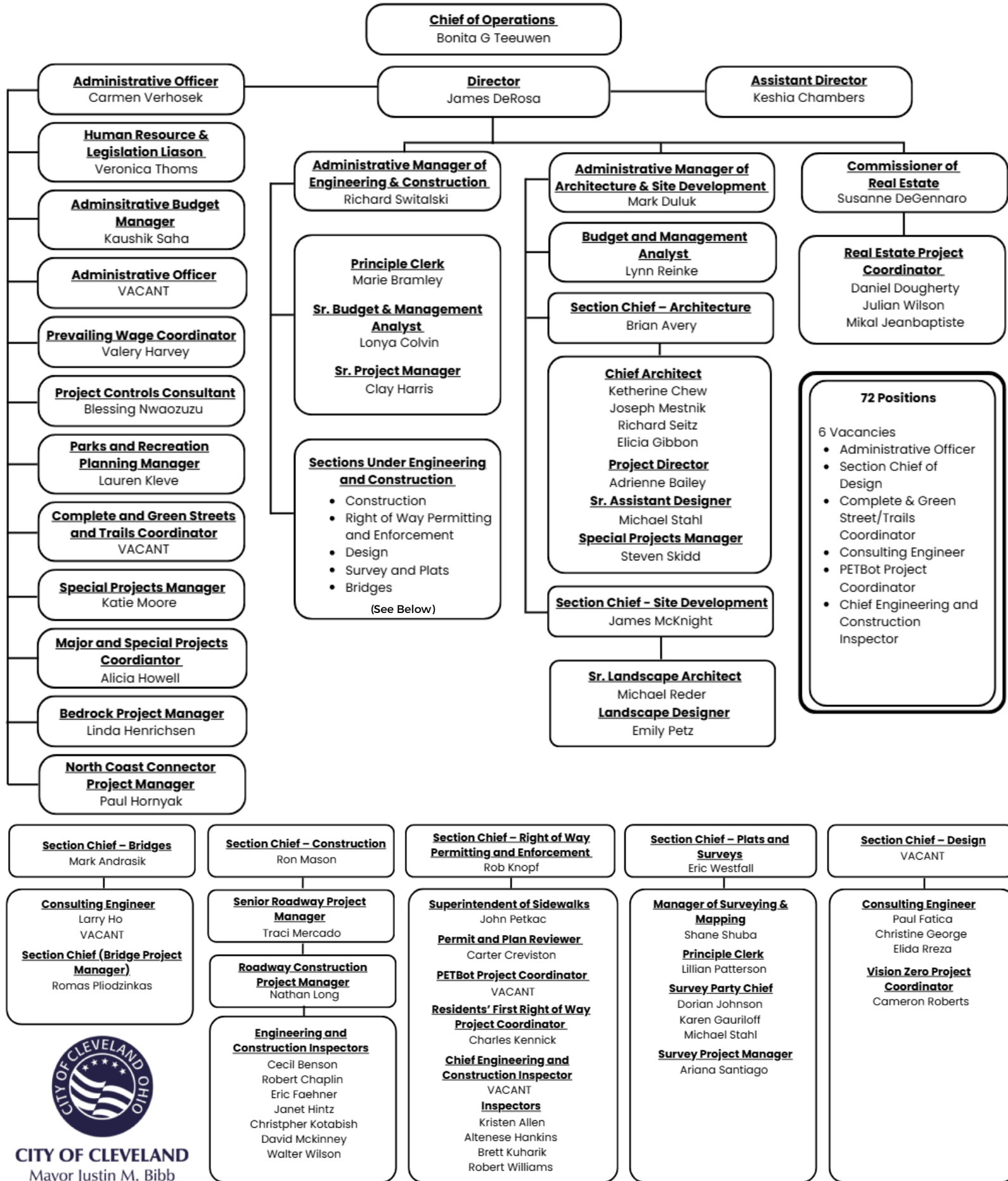
WHAT ARE BONDS?

The City of Cleveland issues general obligation (GO) bonds to fund improvements to public facilities, cemeteries, parks, recreational buildings, bridges, and roadways. These are used to finance projects for the city rather than paying for it out of treasury funds.

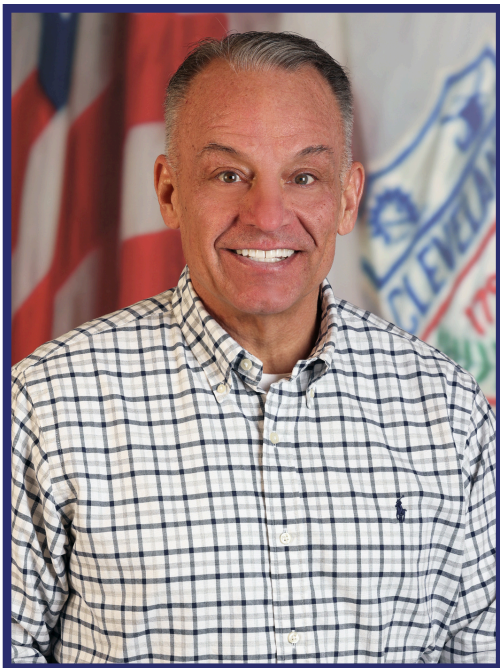
— 2025 GO Bond Allocation Breakdown: —

Vehicle Acquisition	\$3,980,000
Recreation Facilities	\$6,280,000
Bridges and Roads	\$13,045,000
Public Facilities	\$12,739,000
TOTAL	\$36,044,000

MAYOR'S OFFICE OF CAPITAL PROJECTS ORGANIZATION CHART



NEW STAFF IN ADMINISTRATION



PAUL HORNYAK

Paul is the new North Coast Connector Project Manager in Capital Projects. Paul recently spent the past 14 years as the Director of Public Works for the City of Chardon, where he was directly responsible for the daily operations of the City's Wastewater and Water Treatment facilities, as well as the Streets, Parks, Cemeteries, and Lands and Buildings Departments. He was actively involved in the City's long-term planning and engineering and administered all the City's Capital Improvement projects. Paul is a graduate of Bowling Green State University with a Bachelor of Arts Degree in Political Science and a Master's Degree in Public Administration. Paul also spent 21 years in the private sector, primarily working on Heavy Highway projects as a Field Superintendent and General Superintendent, as well as in the Commercial Retail Development field as a Senior Construction Manager. He is also a motorcycle and bicycle enthusiast, fly fisherman and Cleveland Browns fan.

KAUSHIK SAHA

Kaushik Saha joined the City of Cleveland in January 2023 and MOCAP in August 2025, where he serves as the Division Budget Manager. In this role, he oversees the City's Capital Improvement Program (CIP), including long-range planning, project monitoring, financial management, and project closeout. Prior to joining MOCAP, Kaushik served as Fiscal Manager for the Department of Public Utilities, where he led budgeting, reporting, and operational oversight for multiple utility divisions. He holds a Bachelor of Arts in Economics from Oberlin College and an MBA in Finance from Kent State University. Kaushik is also a Certified Public Accountant (CPA) and a Certified Public Finance Officer (CPFO).

Outside of work, he enjoys spending time with his family, watching football, and tackling home improvement projects.





NEW STAFF IN ADMINISTRATION



LAUREN KLEVE

Lauren Kleve is the new Parks & Recreation Planning Manager in the Mayor's Office of Capital Projects. A Northeast Ohio native, she holds a Master of Environmental Science, a Bachelor's degree in Geography and Sustainable Development, and a Geographic Information Science (GISci) Certificate from Miami University. She brings experience in environmental and transportation planning, focused on projects at the intersection of natural resources and the built environment. Her work has advanced key initiatives in climate action, greenway and waterway planning, parking system optimization, and green street design. Lauren is also experienced in community engagement and is passionate about fostering inclusive and meaningful public participation in local government decision-making.

BLESSING NWAOUZU

Blessing Nwaozuzu is a Project Controls Consultant who enjoys making complex projects and data easier to understand and manage. With experience spanning data governance and educational research, she values building systems that improve accountability and decision-making. She believes meaningful change happens when information is accessible and used intentionally. Her interests include advancing equitable educational opportunities, strengthening communities through service, and supporting initiatives that create lasting social impact. Outside of work, she's deeply committed to education, community impact, and giving back both in the U.S. and Nigeria. An avid tennis fan, she appreciates the discipline, strategy, and resilience the sport teaches—qualities she carries into both her professional and volunteer work. Through mentorship, lifelong learning, and service, she remains committed to empowering others and creating opportunities for growth.





NEW STAFF IN ENGINEERING AND CONSTRUCTION



CHARLES KENNICK

Charles Kennick joined the City of Cleveland in October of 2025 as the Residents First Right-of-Way Code Enforcement Administrator. He has been tasked with modernizing and reinvigorating the City's vast right-of-way code enforcement program. His position layers with the larger, citywide, Residents First Initiative, aiming to ensure all registered rental properties achieve compliance with City code and standards. Prior to this role, Charles served as the Neighborhood Development Director at Old Brooklyn CDC and has worked broadly in public service for the past 7 years. Charles is a graduate of Miami University, where he earned a degree in Public Administration. Charles grew up in Parma Heights and has lived in Ohio City since returning home from college. Outside of work, Charles enjoys spending time outside - biking, jogging, skiing, and walking with his dog, Rita - or meeting with friends & family for food and drinks at any of the great restaurants across Cleveland.

CAMERON ROBERTS

Cameron Roberts joined the City in May 2025 as the Vision Zero Coordinator. In this role, he leads the City's Vision Zero initiative, working to eliminate traffic-related deaths and serious injuries while advancing safe, healthy, and equitable mobility for all. Previously, Cameron served as Associate Director of Transportation at University Circle Incorporated and as a Planner for the City of Shaker Heights. He holds a Bachelor of Science in Sustainability and a Master's in City and Regional Planning from The Ohio State University. Outside of work, Cameron enjoys spending time with his family, following his favorite sports teams, all things outdoors (especially hiking and cycling), and supporting live music.





NEW STAFF IN ENGINEERING AND CONSTRUCTION



MARK ANDRASIK

Mark Andrasik joined the City in December 2025 as the Section Chief of Bridges, overseeing and coordinating bridge engineering studies, inspections, repairs, and design. Mark graduated from the University of Akron, earning a Bachelor of Science in Civil Engineering. He brings nearly 20 years of experience from the Ohio Department of Transportation District 4 (Akron), starting as an intern assisting with bridge inspections and inventory, then serving five years managing roadway and bridge construction projects as a project engineer after graduating, and then another 10 years as a project manager designing and leading roadway and bridge projects. Outside of work, he enjoys spending time with family, watching his daughters' swim meets, hunting, fishing, boating, exercising, and sports.

CHRISTINE GEORGE

Christine Doran George is excited to join the Design Section team at the Mayor's Office of Capital Projects as a Consulting Engineer. Christy chose Cleveland as her home, rather than returning to southwest Florida, upon graduating from Case Western Reserve University with a bachelor's degree in Civil Engineering. She spent many years with private consulting firms while obtaining her Ohio Professional Engineer's license and raising a family. After participating in the design of the Payne Avenue projects, she jumped at the chance to permanently join the Engineering and Construction team. As a retired marching band mom, she loves attending concerts and theater events in her spare time.





NEW STAFF IN ENGINEERING AND CONSTRUCTION



KAREN GAURILOFF

Karen Gauriloff is the newest Survey Party Chief in the Mayor's Office of Capital Projects, Plats and Surveys section. Originally from St. Thomas in the U.S. Virgin Islands, Karen has spent the past decade working as a surveyor with her family's survey business. She attended Allegheny College and recently completed a surveying post-baccalaureate program at the University of Akron as part of her path toward professional licensure. Karen joined the City of Cleveland to expand her experience in surveying in the United States and is currently preparing to sit for the Fundamentals of Surveying exam on the path to becoming a licensed Professional Surveyor. In her role with the City, she will assist with survey field and office operations and support the Plats and Surveys section in its work on behalf of Cleveland residents and projects across the city. In her free time, Karen enjoys art, cooking, exercise, and spending entirely too much time spoiling her dog.

ARIANA SANTIAGO

Ariana Santiago is the new Survey Section Office Coordinator within the Mayor's Office of Capital Projects. She brings a strong background in customer service and administrative support, along with extensive experience working with the public. In her role, Ariana helps ensure smooth day-to-day operations by managing communication, coordinating office needs, supporting staff, and maintaining efficient workflows. Prior to joining the Survey Section, Ariana worked at a law firm before beginning her career with the City of Cleveland in the Administrative Services department at the Justice Center. After gaining valuable experience in that role, she transitioned into her current position with MOCAP. In her free time, Ariana enjoys spending time with her family and is looking forward to welcoming her baby boy in May.



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RALPH MCELHINNEY

Ralph F McElhinney joined the City Of Cleveland in February of 2025 as a Sr. Roadway Construction Project Manager. He spent 13 years in Maryland working in construction management, first for the City of Westminster and then for the City of Rockville. In these roles, he became familiar with ADA sidewalk construction and Prowag standards while managing the construction of ADA Ramps and sidewalks. Here at the City of Cleveland, he currently manages the tree-damaged sidewalk program, the non-compliant sidewalk repair program, and the sidewalk leveling improvement program. He is enjoying the challenges of learning a new billing system, Smartsheet software, and City Works software programs. He enjoys time off with the grandchildren and relaxing days at the beach.



NEW STAFF IN ARCHITECTURE & SITE DEVELOPMENT

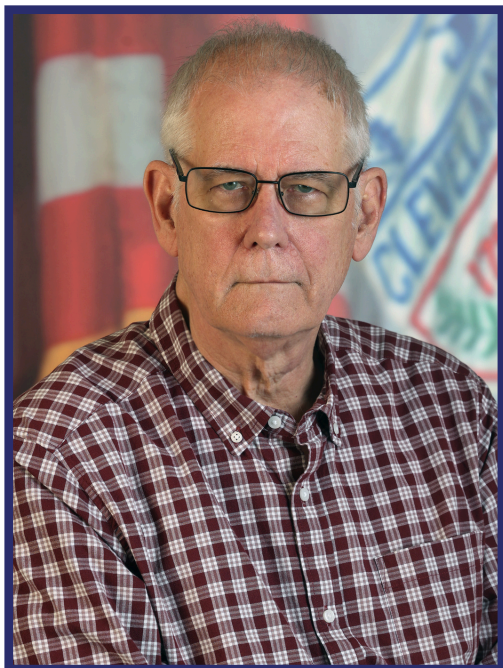


DIANE FLOWER

Diane has many years of experience working in an administrative capacity. She previously worked at Cleveland Hopkins Airport as an Administrative Assistant to the Commissioner, Director, and the Fire Chief. She went to secretarial school at MTI Business School. She was a member of IAAP for many years and obtained an administrative certification with an emphasis in organizational management. Diane lives in Cleveland with a large tuxedo cat. She enjoys reading, watching movies, hanging out with friends, and trying new restaurants.



NEW STAFF IN ARCHITECTURE & SITE DEVELOPMENT



STEVEN SKIDD

Steve Skidd began working for the Division of Architecture in May 2003. He worked as a Senior Assistant Architect, designing and managing architectural projects for City departments, including Public Works, Recreation, and Public Safety. Over the last 10 years, Steve has worked primarily on various Public Safety projects, including the new Fire Station 36 and 26, as well as the new Police Headquarters Building. Steve retired from the City of Cleveland in June 2025 and, in July 2025, returned to the City as a part-time Special Projects Coordinator for the Division of Architecture and Site Development. In this role, he is responsible for planning and administering specific Public Safety projects or programs. He continues to provide historic data for existing and past city building facilities and maintains a vast amount of historic drawings and files of city buildings.

ELICIA GIBBON

Elicia joined MOCAP's Architecture & Site Development Division in June 2025. A Cleveland-er-by-marriage, Elicia practiced previously in Chicago after growing up in rural Nebraska. Elicia earned a B.A. in Architecture with a minor in Anthropology from Washington University in St. Louis, and her M.Arch from Yale University. She serves on the Board of the Yale Alumni Association of Cleveland as well as her family farm corporation. Elicia lives in Shaker Heights with her husband, two teenagers, and the family dog. They keep her very busy, but she loves to cook and read when she has free time.



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