CITY OF CLEVELAND
Mayor Justin M. Bibb

2024 MAYOR'S ESTIMATE



CITY OF CLEVELAND, OHIO

JUSTIN M. BIBB
MAYOR

BLAINE A. GRIFFIN
COUNCIL PRESIDENT

COMMITTEE ON FINANCE, DIVERSITY, EQUITY AND INCLUSION

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BRIAN KAZY
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JASMIN SANTANA
JENNY SPENCER

FEBRUARY 1, 2024



City of Cleveland

Mission Statement

We are committed to improving the quality of life in the City of Cleveland by strengthening our neighborhoods, delivering superior services, embracing the diversity of our citizens, and making Cleveland a desirable, safe city in which to live, work, raise a family, shop, study, play, and grow old.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Cleveland
Ohio

For the Fiscal Year Beginning

January 01, 2023



Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget to the City of Cleveland for its annual budget for the Fiscal Year beginning January 1, 2023. In order to receive this award, a governmental entity must publish a budget document that meets program criteria as a Policy Document, as an Operations Guide, as a Financial Plan and as a Communications Device. The award is valid for a one year period only. The City of Cleveland has satisfied the necessary criteria to receive the award in the following years: 2005 to 2008, 2012 through 2023. Prior to the year 2000, the City also received 15 other awards, for a total of 31 years. We believe our document continues to conform to program requirements. As we continue to strive for continuous improvement, we will submit once more to GFOA to determine the eligibility for another award.

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This document is designed to help the reader understand the City's budgetary processes and budgets. The main components are:

Mayor Transmittal Letter: A summary of the budget recommendations the Mayor submits to the City Council. It compiles detailed information included in the various departments and is prepared by the Director of Finance for conducting the affairs of the City for the following year.

The Introductory Section: A summary of the overall document structure, contents and purpose, the City's profile, background and demographics, and City Government structure.

City Fund Structure: A description of the various funds that comprise the City's budget. The major funds are:

- The General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Debt Servic Funds, and
- Agency Fund

Funds from Federal and State grants are not included in the City's Budget because they have their own fund sources and operate on a fiscal year determined by the grant provider rather than the City's fiscal year.

Budget Policies: A summary of the provisions regulating the City's budget, tax levies, budget preparation processes, appropriations as set forth in the Ohio Revised Code and the City Charter, fiscal environment, the Long-Term Financial Plan, and the Capital Improvement Plan.

Department Detail: Narratives within the various funds that define each Department/ Division within the City. Each Department / Division budget breakdown includes detailed, 3-year historical budgetary line-item expenses and revenues and staffing levels.

Glossary: A list explaining terminology that may be unique to the City.



To members of Cleveland City Council and the residents of Cleveland:

Over the past two years, we have made great progress working together toward a stronger, safer and more prosperous Cleveland. As always, I am grateful for your partnership and support of these efforts, including our Raising Investment in Safety for Everyone (RISE) initiative and the establishment of the Neighborhood Safety Fund (NSF). In December, the NSF, a donor advised fund managed by Cleveland Foundation, awarded its first $1 million in grantmaking to 30 grassroots organizations and programs focused on critical violence prevention work in our neighborhoods.

In 2023, we completed a citywide property survey detailing 163,000 parcels and properties across Cleveland to help us make data driven decisions about demolitions, nuisance abatement and home rehab work. Armed with that information, we introduced Residents First — a robust housing agenda that cracks down on predatory investors and gives the city a new set of powerful tools to manage nuisance properties.

In recent months, we launched smart parking in downtown Cleveland, a new City of Cleveland website and a robust plan to overhaul the 311 resident response system to better serve Clevelanders. Both West Side Market and Highland Golf Course have officially transitioned to sustainable nonprofit management — an important step to ensure a bright future for these iconic Cleveland institutions — and we are currently finalizing a 10-year Strategic Plan and Organizational Assessment for City Hall to make municipal government more responsive, dynamic, equitable, and accountable. Together, we stand at the beginning of a new and exciting chapter in the story of Cleveland.

In the coming days we will share the completed North Coast Lakefront Master Plan and advance the conversation around my administration's proposed Shore-to-Core-to-Shore TIF District, designed to create, capture, and leverage growth in Cleveland's Downtown to support public improvements that will transform the city's waterfronts, improve the downtown core, and fund investments in parks and public spaces across Cleveland. A newly established

Waterfront Development Authority will support this work and the TIF district will provide the local dollars necessary for us to go after big federal, state and private investments to make Cleveland one of the nation's most attractive two-waterfront cities.

We are hard at work on the Southeast Side Promise, a multi-faceted plan to address the issue of concentrated disinvestment in the neighborhoods of Cleveland's southeast side. The Southeast Side promise is a commitment to provide residents with the safe, equitable, and vibrant community they rightfully deserve. Seeded with a $15 million American Rescue Plan Act investment, the Southeast Side Promise will address blight and deterioration, increase housing quality and home ownership, revitalize commercial corridors and change the narrative about these legacy Cleveland neighborhoods.

On January 12, the Mayor's Office of Capital Projects released a Cleveland Community Needs Assessment report that lays a citywide foundation for a comprehensive, resident-focused parks and recreation master plan that will guide equitable investments in our public neighborhood amenities over the next 15 years. As in the Lakefront master planning process, the Cleveland Community Needs Assessment is rooted in resident feedback, with hundreds of Clevelanders sharing their perspectives on how our public spaces are working, and not working, for them and for their families.

Following our 2022 Moody's rating boost, last June Fitch Ratings upgraded Cleveland's limited tax general obligation bonds and issuer default rating from A+ to AA-, a testament to the hard work being done to improve the city's fiscal health. Today the City of Cleveland holds ratings of AA+, AA- and AA- from the three largest credit rating agencies. Alongside a structurally balanced budget, this gives us a strong financial footing to support our work.

As we move into 2024, we continue to make headway on these and many other initiatives for the benefit of Clevelanders across the city. This year is also a time of continuous improvement on basic city services and a launch year for some exciting new projects, which you will see reflected throughout this estimate.

As required by provisions of Section 38 of the Charter of the City of Cleveland, I hereby transmit the estimate of receipts and expenditures for all departments and divisions of the City for the year 2024, representing the General Fund operating budget of $778.7 million and a total citywide budget of $2.06 billion.

With gratitude,



Mayor Justin M. Bibb

How to use the Budget Book

As a Policy Guide

The Mission of the City of Cleveland is: "We are committed to improving the quality of life in the City of Cleveland by strengthening our neighborhoods, delivering superior services, embracing the diversity of our citizens, and making Cleveland a desirable, safe city in which to live, work, raise a family, shop, study, play and grow old." As a policy guide, the Budget serves to inform the citizens of Cleveland on the policies, goals, and objectives in place during the coming year to serve its mission.

Prudent fiscal management requires the use of budgets to transparently allocate resources and manage Municipal operations. The budget outlines the financial needs of the City and itemizes funds to be used by the various divisions to meet those needs, and provides a mechanism by which the City can be held accountable for its management and administration of those funds.

As a Financial Plan

The City's financial forecasts use internal historical data, National and State economic indicators, and expense and revenue projections to estimate the future financial state of the City, including decisions for controlling expenses and increasing revenue.

The Office of Budget and Management generates monthly Financial Outlook Reports to support the internal decision-making processes by using these data sources and trends

- **Budget-to-Actual Information**
  - Current year trends
  - Historical trends
- **Labor**
  - Workforce Trends: Comparisons of Bureau of Labor Statistic National, State, and local unemployment rates and trends.
- **Housing and Affordability**
  - Housing Data: Average listing price for homes for sale foreclosure filings, and number of active building permits.
  - Consumer Price Index (CPI): the cost of goods and services
- **Political and Geopolitical Factors**
  - Interest Rates
  - Inflation
  - Energy Prices
  - Bond Ratings

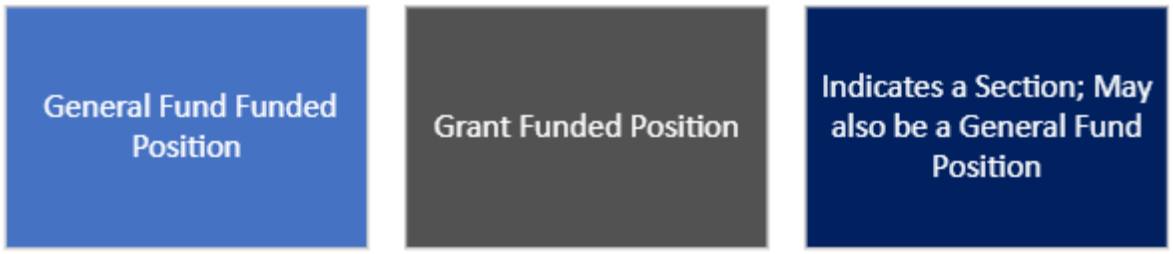
Fiscal Policies for the City of Cleveland, which are dictated by state law, City ordinances, and administrative policies, provide guidelines for planning and directing the City's day-to-day financial operations. Some of the specific policies that develop the budget are:

- **Balanced Budgets:** Required by law.
- **Modified Accrual Accounting Methodology:** Records revenues when available and expenditures when services are received and treats encumbrances as expenditures at the time the funds are encumbered.
- **Internal Accounting Controls:** Safeguard assets against loss from unauthorized use.
- **Yearly Audits:** Examine all financial records and actions of the City, its officials, and employees in compliance with local, State, and Federal law.
- **Cash Management and Investment:** Deploy policies and programs to achieve the maximum financial return of invested funds.
- **Rescue Fund Policy**

As an Operations Guide

The Budget indicates how departments and funds are organized and informs the reader of all the activities, services and functions carried out by each department. Each division summary section lists its mission statement, a brief division description, the division's key programs, performance measures, and an organizational chart. The Mayor's Estimate and final budget book focuses only on the annual operating budget for each division.

For the organizational charts, staffing counts as of 12/10/23 have been used. The following key is used to indicate how a position is funded or give further clarity to the organizational structure:



As a Communication Device

The annual budget provides summary information to help constituents understand the City's finances, particularly as they relate to the City's ability to deliver services. The document serves as a communication tool that explains significant budgetary issues, priorities, goals and objectives, and financial strategies of the City. The document seeks to explain, in simple terms, a number of complex financial operations and considerations, such as debt, savings, appropriations, and capital expenditures. The annual budget also allows the Mayor and his leadership team to establish a baseline of accountability.

GENERAL INFORMATION

In 1796, US General Moses Cleaveland led a survey of a 3.3-million-acre piece of land on the shores of Lake Erie called, "The Western Reserve." In 1836, the City of Cleveland was incorporated as a City, named after Moses Cleaveland. Cleveland is home to the county seat, Cuyahoga County, which is the second largest county in Ohio.

EDUCATION

The Cleveland Metropolitan School District (CMSD) is the third largest public school system in Ohio and serves more than 36,000 students.

Cleveland is also home to two major universities and a large community college. Cleveland State University is a public 4-year institution located downtown and is nationally recognized for its work in supporting economically disadvantaged students. Case Western Reserve University a private 4-year institution and is the largest research university in Ohio and 14th largest in the US. Cuyahoga Community College (Tri-C) was Ohio's first community college and serves more than 55,000 students in workforce preparation training and four-year university transfers.

FINANCIAL AND PROFESSIONAL SERVICES

Cleveland is home to a robust professional services sector, including a regional financial network. The City is the headquarters for the Federal Reserve Bank of Cleveland, one of twelve Federal Reserve Banks in the Country. The Federal Reserve Bank of Cleveland serves Ohio, the western portion of Pennsylvania, eastern Kentucky, and West Virginia.

HEALTH CARE

Of the more than 20 hospitals providing all levels of care in Cuyahoga County, four are world-class healthcare institutions. The Cleveland Clinic, is one of the nation's top hospitals, University Hospitals, and MetroHealth are all headquartered in the City. Case Western Reserve University School of Medicine is a leading research and teaching medical school, providing a foundation of expert health care professionals. Additionally, medical innovation and biomedical healthcare continues to grow along a burgeoning Health-Tech Corridor.

TRANSPORTATION

Cleveland's geographic positioning and infrastructure is well suited to support regional economic and commercial activity. Nearly half of all US businesses, households, and manufacturing plants are located within an eight hour drive from the City.

The City area has immediate access to six US highways and 7 interstate highways, which are continually supported by the Ohio Department of Transportation through safety and modernization plans.

Cleveland is serviced by 2 major airports in City limits. Cleveland Hopkins International Airport (CHIA) is the primary commercial service airport for Northeast Ohio and is located about ten miles from downtown. CHIA is served by eight US airlines, two non-US airlines, nine regional airlines, two charter airlines, and five US based all-cargo airlines. In 2021, CHIA initiated a $2 billion, twenty-year master plan for expansion. Burke Lakefront Airport, located just north of downtown, is served by air taxi operators and corporate/ private general aviation aircraft operators.

The City has freight railroads along the river and shores of Lake Erie to support cargo such industry and manufacturing shipments. The City is also served by the Greater Cleveland Regional Transit Authority (GCRTA), which has both fixed-route light rail networks and non-fixed route bus networks to support efficient passenger travel through public transportation.

UTILITIES

The City benefits from reliable water and energy resources. Water is sourced from Lake Erie, which is one of the largest sources of fresh water in the world. The Division of Water is responsible for supplying potable water to the City as well as a number of other municipalities in Northeast Ohio. There are two major electric energy providers in Cleveland: one of which, Cleveland Public Power, is owned by the City. The Northeast Ohio Regional Sewer District owns and operates the sewage treatment plants that serve Cleveland with coordination from the City's Division of Water Pollution Control. There are three suppliers of natural gas in Cuyahoga County.

RECREATION AND ENTERTAINMENT

The City is noted for its many cultural institutions, including the internationally acclaimed Cleveland Orchestra. Cleveland also boasts Playhouse Square Theatre District, which is the largest performing arts center in the US outside of New York City and has the largest outdoor chandelier in North America.

Cleveland is home to prestigious museums, including the Cleveland Museum of Art and the Rock and Roll Hall of Fame. Other notable museums include the Museum of Contemporary Art, the Cleveland Botanical Gardens, the Museum of Natural History, and the Dunham Tavern Museum.

The City also shares an expansive park and greenspace network with the Cleveland Metropolitan Park "MetroParks" system. The Metroparks maintains 24,000 acres of land preserved for activities like walking, biking, hiking, and fishing. The Metroparks also operates a Zoo in city limits.

SPORTS

Cleveland is represented by Major League and Minor League professional sports teams. The Cleveland Browns football team joined the National Football League in 1950, left the city in 1995 and, in 1999, returned to the city. The Cleveland Cavaliers basketball team joined the National Basketball Association in 1970 and won its first championship in 2016. The Cleveland Guardians baseball team joined Major League Baseball in 1901 and have won two World Series titles and numerous Division titles. The Cleveland Crunch indoor soccer team joined as a member of the Major League Indoor Soccer and American League in 1989. After a hiatus from 2005 to 2020, the Crunch joined the Major Arena Soccer League 2 in 2021, appearing in two championship games and winning one championship title. The Cleveland Monsters hockey team joined the American Hockey League in 2007 and have won one Calder Cup championship. In 2022, Major League Soccer announced its intention to open an MLS Next franchise in Cleveland. The team is expected to debut in 2025.

In recent years, the City has hosted All-Star Games for the MLB and NBA and hosted an NFL Draft. Cleveland remains a destination for major events, with more hosting privileges on the horizon: the 2024 NCAA Division I Women's Final Four, the first and second rounds of the 2025 NCAA Men's Division I Basketball tournament, and the NCAA Division I Wrestling Championships in 2026.

CITY GOVERNMENT AND ADMINISTRATION

Government

The City is governed by the Charter, which was first adopted by voters in 1913. Cleveland is also subject to laws from the State of Ohio that are applicable to all cities in the state. Under Article XVIII of the Ohio Constitution, the City may exercise all powers of local self-government and may exercise police powers as long as they do not conflict with State law. Cleveland operates under a mayor-council form of government.

Legislative authority rests with a 17-member City Council. Members are elected from wards and serve four-year terms. The legislative body is responsible for setting the pay for City officials and employees. It is also responsible for enacting laws and resolutions that affect City services, tax levies, appropriating and borrowing money, licenses and regulations for business, and other municipal functions. The current President of Council is Blaine A. Griffin.

The City's chief executive and administrative officer is the Mayor. The mayor is elected by residents of Cleveland and serves a four-year term. The Mayor appoints all of the Directors of City departments. The current Mayor is Justin M. Bibb

Employees
As of July 1, 2023, the City has approximately 7,750 employees. Approximately 5,000 employees are represented by 30 bargaining units, sometimes known as unions.

The City has collective bargaining agreements with all bargaining units that determine the salary, benefits, and some operations of the employees. These contracts are negotiated between the bargaining unit and the City and are in place for a number of years. No changes are made until a new contract is approved.

ECONOMIC AND DEMOGRAPHIC DATA

Population
The City is located in the Cleveland-Elyria Metropolitan Statistical Area, which has a population of roughly 2 million people. According to the 2020 Census, Cleveland has a population of 372,624. Reflecting a history of immigration and the Great Migration, Cleveland has more than 100 different ethnic groups speaking more than 60 languages. In 2020, approximately half of the population of Cleveland identified as Black, one-third identified as White, and about one-eighth identified as Hispanic or Latino.

Employment
In the past few years, Cleveland has experienced higher rates of unemployment when compared to the County, MSA, State, and Country.

Like other legacy industrial cities, the City still maintains a number of Goods Producing Industries, such as: Mining, Logging, Construction; Primary Metal Manufacturing; Fabricated Metal Products; and Transportation Equipment. Cleveland is predominantly served by Service Providing Industries, such as: Wholesale Trade; Retail Trade; Transportation, Warehousing & Public Utilities; Financial Activities, Health Care & Social Assistance; and Government.

The US Census estimates that 31.4 percent of people in Cleveland have incomes that fall below the poverty level.

There are 13 corporations among the Fortune 1000 largest corporations of 2023 headquartered in Cuyahoga County. Of those 13, five are headquartered in Cleveland: Cleveland Cliffs, Inc.; The Sherwin Williams Company; KeyCorp; TransDigm Group, Inc.; Applied Industrial Technologies, Inc.

Housing
In Cleveland, the median value of owner-occupied housing units in $74,700. In 2021, there were 168,196 occupied housing units. The average sales price for a house sold in Cleveland in 2022 was $121,900.

Where Do Clevelanders work?

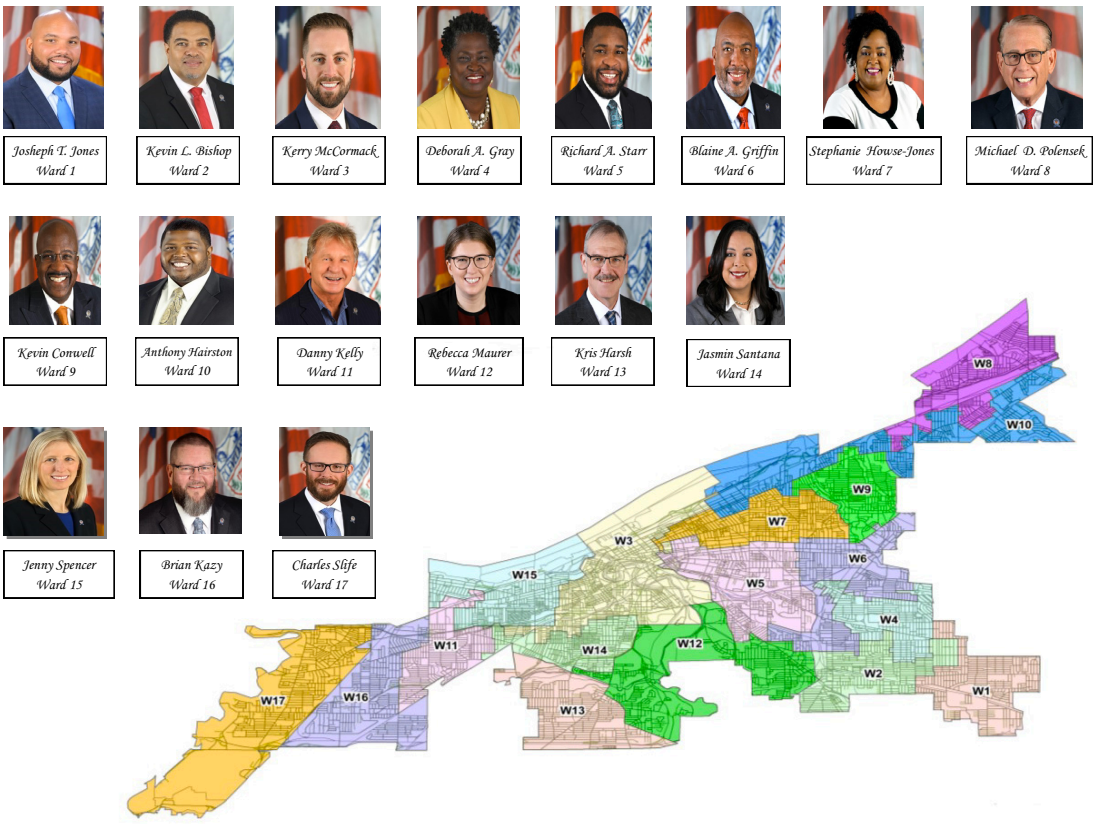
Company	Number of Employees
Cleveland Clinic Foundation	45,673
Minute Men Cos.	26,578
University Hospitals	25,030
U.S Federal Government	15,740
MetroHealth System	7,491
Cuyahoga County	7,341
City of Cleveland	7,333
KeyCorp	5,767
Cleveland Metropolitan School Dist.	5,752
Sherwin-Williams Company	4,614

SOURCE: Crain's 2024 Book

Roster of Elected Officials

CITY COUNCIL	WARD	TELEPHONE	E-MAIL
Justin M. Bibb	Mayor	664-3990	mayorbibb@clevelandohio.gov
Joseph T. Jones	1	664-4944	jjones@clevelandcitycouncil.org
Kevin L. Bishop	2	664-4945	kbishop@clevelandcitycouncil.org
Kerry McCormack	3	664-2691	kmccormack@clevelandcitycouncil.org
Deborah A. Gray	4	664-4941	dgray@clevelandcitycouncil.org
Richard A. Starr	5	664-2309	rstarr@clevelandcitycouncil.org
Blaine A. Griffin	6	664-4234	bgriffin@clevelandcitycouncil.org
Stephanie Howse-Jones	7	664-2908	showsejones@clevelandcitycouncil.org
Michael D. Polensek	8	664-4236	mpolensek@clevelandcitycouncil.org
Kevin Conwell	9	664-4252	kconwell@clevelandcitycouncil.org
Anthony T. Hairston	10	664-4743	ahairston@clevelandcitycouncil.org
Danny Kelly	11	664-3708	dkelly@clevelandcitycouncil.org
Rebecca Maurer	12	664-4233	rmaurer@clevelandcitycouncil.org
Kris Harsh	13	664-2943	kharsh@clevelandcitycouncil.org
Jasmin Santana	14	664-4238	jsantana@clevelandcitycouncil.org
Jenny Spencer	15	664-4235	jspencer@clevelandcitycouncil.org
Brian Kazy	16	664-2942	bkazy@clevelandcitycouncil.org
Charles Slife	17	664-4239	cslife@clevelandcitycouncil.org

WARDS OF THE CITY



CITY OF CLEVELAND FUND STRUCTURE

The City of Cleveland maintains numerous funds, each with its own specific purpose and revenue sources. The purposes are defined by law and all expenditures must be in accordance with the purpose designated for the specific fund.

FUND	PURPOSE	REVENUE
Agency	Central Collection Agency for collection of income taxes.	User fees charged to city and suburbs for collection of income tax.
Debt Service	Sinking Fund pays and records transactions involved in debt financing.	Property tax, Restricted Income Tax and interest earnings.
Major Enterprise	Provide water, sewer, electric services and airport facilities.	User fees.
General	Provides for general operating expenses of the city.	State and local taxes, service charges, licenses and permits, and fines.
Internal Service	Telephone Exchange, Motor Vehicle Maintenance, Radio Printing, Storeroom, Sinking Fund, Health Self Insurance, Prescription Self Insurance.	User fees (charged to City Divisions) and General Fund Operating transfers to Sinking Fund.
Small Enterprise	Public Auditorium & West Side Market, Cemeteries, Golf, Parking Facilities, East Side Market.	User fees and some General Fund operating transfers.
Special Revenue Restricted Income Tax	Capital improvements and debt service payments.	One-ninth of city income tax collections.
Stadium	Capital Improvements and debt service payments.	Sin tax, service charges, General Fund operating transfer.
Streets	Street maintenance and repair.	State gasoline and automobile license tax, permit fees and operating transfer from the General Fund.
Rainy Day	Reserve for economic downturns and one time obligations.	Excess of revenues over expenditures in General Fund.

Of these budgets, some are annual operating budgets and some are multi-year budgets. The annual operating budget covers the calendar year and primarily relates to the normal daily operations of the City. This budget outlines specific expenditures (salaries, supplies, etc.) and programmatic totals. Under Ohio law, cities are required to maintain their accounts on a cash basis. Therefore, expenditure amounts presented in this document include not only actual expenditures, but also encumbrances and pre-encumbrances. Budgets that fall under this annually appropriated category are:

- General Fund (Administrative Divisions)
- Major Enterprise Fund
- Small Enterprise Fund
- Internal Service Funds
- Agency Fund (Central Collection Agency)

Descriptions of these Funds are found later in this document.

The multi-year budgets that span several years primarily consists of capital expenditures or grants. These budgets cover programs or projects which either require more than one year to complete or which bridge two calendar years. Examples are:

- Capital Projects
- Categorical Grants
- Community Development Block Grant (CDBG)
- Workforce Innovation and Opportunity Act (WIOA)

Descriptions of these Funds are found in other documents. Fiscal Policies for the City of Cleveland are dictated by state law, City ordinances, and administrative policies. They provide administrative guidelines for planning and directing the City's daily financial affairs. The City's Fiscal and Accounting Policies assure that the City's finances are managed in an acceptable manner and provide the delivery of quality services within its budgetary constraints. Existing fiscal processes and resources for optimizing resources and accomplishing citywide goals and objectives are:

Basis of Budgeting

The City maintains budgetary control on a modified cash basis. Revenues are recorded as they become available. Expenses are recognized when paid or encumbered by ordinance, contractual obligation, or purchase order. Estimated expenses are pre-encumbered and subsequently encumbered prior to release of purchase orders or delivery orders to vendors. On a monthly basis, the Office of Budget and Management prepares and reviews with managers expenditure and revenue annual projections. Variances to budget are continuously analyzed. A pre-encumbrance or encumbrance that exceeds appropriations is not approved until Council authorizes additional appropriations or transfer of funds. Unencumbered appropriations lapse at year-end. The City Charter requires all contracts in excess of $50,000 must be authorized by ordinance. Detail provisions regulating the City's budget, tax levies, and appropriations are set forth in the Ohio Revised Code and the City Charter.

Budgetary Control

By law, the City is required to adopt a balanced budget in which expenditures do not exceed estimated resources, as certified by the Cuyahoga County Budget Office. Once adopted, modifications to the original budget must be approved by City Council. The City maintains budgetary control by not permitting expenditures to exceed appropriations for personnel costs and other costs, within a division of the City. Administrative adjustments to the budget can only be made within a division and then within each category. Further legislation is required to move budget amounts from "personnel" to "other" or vice versa, or between divisions. It is the Mayor's policy to enact whatever measures are required to maintain a balanced budget at existing levels of service to the residents.

Capital and Debt

The total amount allocated for ongoing General Fund supported capital and debt is appropriated by Ordinance in the Restricted Income Tax (RIT) Fund. The amount appropriated for the RIT Fund is 1/9th of the total Income Tax. A multi-year Capital Improvement Plan is updated annually and includes other anticipated funding sources. The City limits long-term debt to only those capital improvements that cannot be financed from RIT appropriations. The City collaborates with its municipal advisors to structure debt in a way that debt load is explicitly related to the operating budget and ensuring the debt load will not impair operating needs. The total General Obligation debt load is limited to an unvoted 10 mil limit to ensure no undue burden on the taxpayers. Debt schedules are included in the annual budget.

Capital Assets

Capital assets are things the city owns with an estimated useful life in excess of one year and an individual cost of more than $5,000 for land, furniture, fixtures, equipment and vehicles and $10,000 for all other assets or projects. City capital assets include property, plant, equipment, and infrastructure assets. Purchased assets are recorded at historical cost or estimated historical cost. Contributed assets are recorded at their acquisition value on the date contributed. The City depreciates capital assets on a straight-line basis based on estimated useful life.

Cash Management & Investments

The City of Cleveland's Investment Policy conforms to Chapter 178 of the Codified Ordinances of the City of Cleveland. It is designed to ensure the availability of operating and capital funds as needed while achieving an investment return competitive with comparable funds and financial market indices. The policy applies to the investment of all monies under the custody and control of the Division of Treasury. Maintenance of adequate liquidity is essential. Selection of investment maturities is consistent with cash requirements. Assets are invested in permitted securities with a stated maturity of no more than five years, unless the security is matched to a specific obligation or debt. The City's investments are segregated into distinct portfolios, including the General Fund, Airport, Utilities, Cemeteries, Safety, and Railroads. All portfolios are managed to accomplish targeted objectives concerning the preservation of principal, liquidity requirements, and maximization of investment returns.

Fees and Charges

The Office of Budget & Management reviews cost recovery and cost of service policies on an ongoing basis for all fees billed and collected by the City. A comprehensive user fee and rate schedule model is used to calculate the full cost of providing City services and to recommend updates to existing fee structures. Most fee changes require City Council approval. Some can be changed through action by the Board of Control or at the discretion of a Department director.

Economic Analysis

On a monthly basis, the Office of Budget & Management analyzes the regional economy and issues of impact, including unemployment, inflation, economic activity and growth. This information is disseminated to the Administration to provide context and aid in deciding the allocation and use of limited resources.

Indirect Costs

The City of Cleveland utilizes a cost allocation methodology that ensures Enterprise Funds, Federal or State Awards, and other grants contribute their fair share of central service costs. Indirect costs charged to Federal programs comply with 2 C.F.R. part 225. They are based on actual allowable salaries of personnel assigned to the program.

Operational

The City conducts its fiscal and budgetary deliberations in City Hall Council committee room. All proceedings are broadcast by the City's TV20 television station.

Reserve Goals

For Healthcare and Workers Compensation Fund, the goal is for the City to cover incurred but not reported (IBNR) claims plus 10% of estimated annual expenditures. For the Rainy Day Reserve Fund, the goal is 10% of the prior years' General Fund Reserve. For the Payroll Reserve Fund, which was set up in 2022, the goal is to meet the City's amount of compensated absences liability in addition to the 27th pay period, which occurs every 11 years.

Revenues and Reserves

Current revenues are balanced against current expenses, in all funds, on an annual basis. For Enterprise Funds, the annual budget recognizes debt service payments as expenses and bond and grant proceeds are recognized as revenues. It is the City's goal to accumulate up to 5% of the preceding year's general fund revenues for budget stabilization and 5% for self-insurance claim liabilities respectively. Approved salary increases, over the amount budgeted for salaries, and are financed from vacancy savings in the department. All positions are governed by pay bands approved by City Ordinance. Union compensation, step increases, and benefits are subject to negotiated labor agreements.

Unencumbered Funds

The City of Cleveland certifies to the County Auditor the total amount, from all sources, available for expenditures from each fund. The amount includes any unencumbered balances that existed at the end of the preceding year. The total appropriations from each fund cannot exceed the total estimated revenue available for expenditure. General Fund department budgets that are not expensed or encumbered at the end of the year are used to offset expenses in other departments through a Transfer Ordinance or revert back to the General Fund unencumbered beginning balance to help finance the new fiscal year.

Vacancy Replacements

Budget payroll projections prepared by the Office of Budget & Management are based on the estimate of budgeted positions for the year. Dollars saved by unfilled vacancies are quantified and reported throughout the year. Unfunded positions can be hired if swapped with budgeted vacancies. Administrative decisions are made annually concerning the ability to roll vacant positions into the new budget year based on priorities, the economy, and other budget factors.

County Tax Budget

In June, preliminary financial analyses are performed in preparation for the next year's budget. Inflation factors are established and projections are developed to generate the City's Tax Budget, an estimate of revenues and expenditures for the next calendar year. Ohio State Law requires this document be approved by City Council and submitted to the County Budget Commission by July 20 of each year. The County then establishes tax levy amounts for the coming year.

Transfer of Appropriations

The annual appropriation ordinance establishes the legal spending limits of each division in two categories - "personnel expenses" and "other expenses". Adjustments to the budget can only be made within a division and then within each category. Further legislation is required, in the form of a Transfer Ordinance, to move budget authority between divisions or between "personnel" and "other" expenses. Toward the end of each budget year, a Transfer Ordinance is prepared by the Finance Department and recommended by the Mayor to Council. The Ordinance specifies the transfer of unencumbered balances of an appropriation made for the use of a department, division, or purpose to any other department, division, or purpose.

Mayor's Estimate

As required by the City's municipal code, the fiscal year of the City shall begin on January 1. On or before November 15 in each year the Mayor shall prepare an estimate of the expense of conducting the affairs of the City for the following year and shall submit the estimate to Council no later than February 1 of the following year. This estimate shall be compiled from detailed information obtained from the various departments on uniform blanks prepared by the Director of Finance, and shall set forth:

- An itemized estimate of the expense of conducting each department.
- Comparisons of the estimates with the corresponding items of expenditure for the last two complete fiscal years and with the expenditures of the current fiscal year plus an estimate of expenditures necessary to complete the current fiscal year.
- Reasons for proposed increases or decreases in the items of expenditure compared with the current fiscal year.
- A separate schedule for each department showing the things necessary for the department to do during the year and which of any desirable things it ought to do if possible.
- Items of payroll increases as either additional pay to present employees, or pay for more employees.
- A statement from the Director of Finance of the total probable income of the City from taxes for the period covered by the Mayor's estimate.
- An itemization of all anticipated revenue from sources other than the tax levy.
- The amounts required for interest on the City's debt, for sinking funds and for maturing serial bonds.
- The total amount of outstanding City debt with a schedule of maturities of bond issues.
- Any other information that may be required by the Council.

The Mayor shall submit the estimate prepared as set forth in this section to the Council and shall make it available electronically on a City website and electronically or in print to citizens who may call for it. Copies of the estimate shall also be made available in print or electronically to the newspapers of the City, and to the public library and each of its branches.

Life Cycle of the Budget

Preparation

SEPTEMBER

- Office of Budget & Management (OBM) distributes budget factors and conducts budget training sessions with each department.
- Departments submit preliminary revenue and expense budget request estimates to OBM.

OCTOBER

- Office of Budget & Management (OBM) reviews budget submissions.
- Budget submissions are reviewed by the Director of Finance and the Mayor.
- Cleveland City Council holds Operational Review Hearings to provide input on the budget.

NOVEMBER

- Current Budget Year Transfer and Supplemental Appropriation Ordinances are prepared.
- Temporary Appropriation Ordinance is prepared for the upcoming budget year.
- The Department of Finance holds multiple community meetings for the public to learn about the budget process and provide feedback for their priorities.
- Cleveland City Council holds Operational Review Hearings.

DECEMBER

- The City presents the Transfer Ordinance, Supplemental Appropriation Ordinance, and the Temporary Appropriation Ordinance to City Council and files the approved ordinances with the Cuyahoga County Budget Commission.

Review

FEBRUARY

- The Mayor's Estimate, including preliminary expenses and revenues for the upcoming year is prepared, and submitted per the Charter of the City of Cleveland, to City Council no later than February 1.
- City Council conducts budget hearings on the budget recommended in the submitted Mayor's Estimate.

MARCH

- The 2nd reading by Council of the amended, reconciled appropriation ordinance generated from the Mayor's Estimate, which can not occur per Ordinance until after the Budget Hearings are completed.
- The 3rd reading and passage by Council of the amended, reconciled appropriation ordinance generated from the Mayor's Estimate can not occur before 7 days after the 2nd reading.

Approval

APRIL

- Cleveland City Council approves a balanced appropriated budget by April 1st for the calendar year.
- Final Budget Book is printed and posted online after Council approval.
- The Draft Capital Improvement Plan is generated.

Finalization

MAY

- The City's 5 year Financial Plan is prepared as a planning tool to project future funding requirements.

JUNE

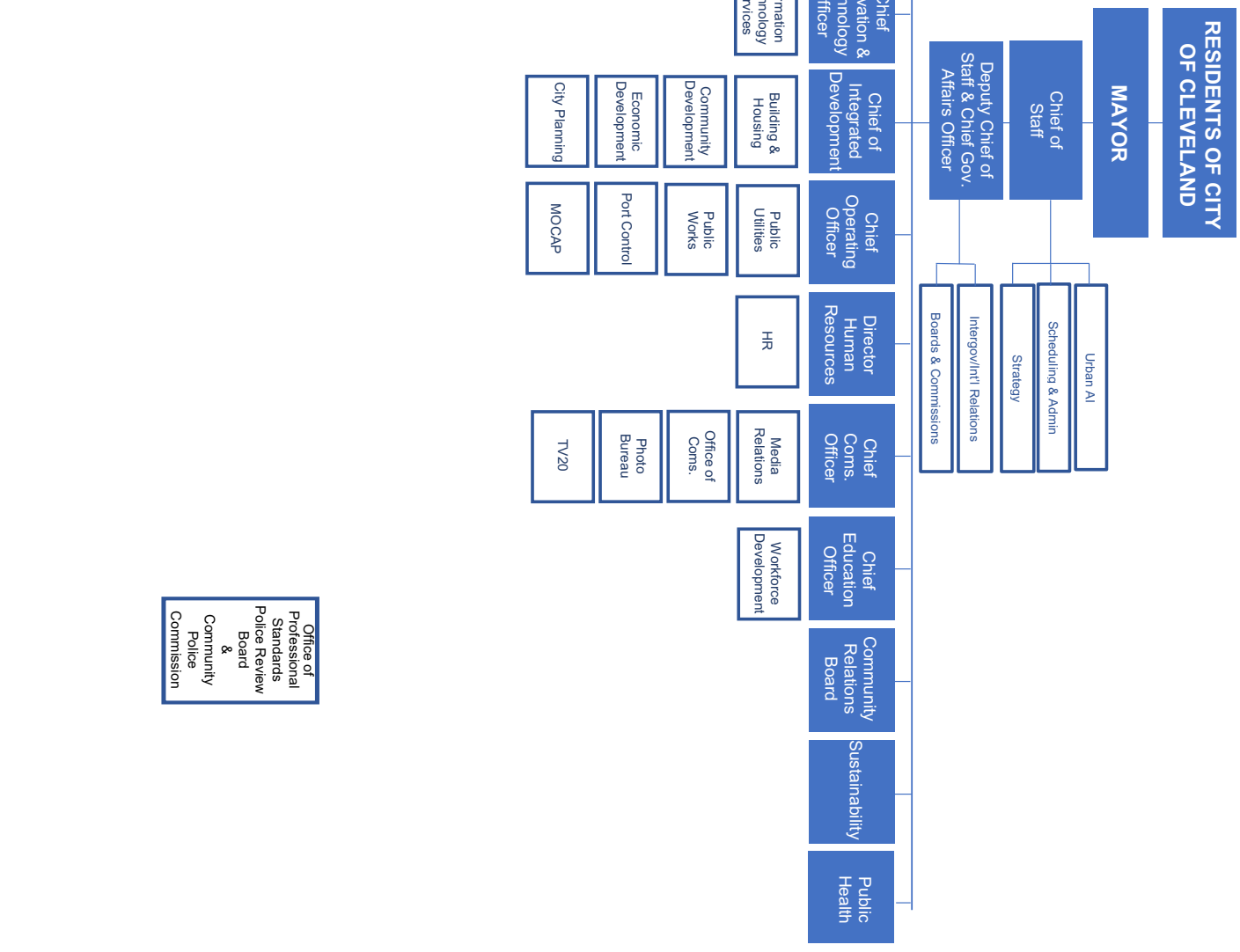
- The City's Tax Budget is prepared and submitted to the County to assure that the appropriate property tax levy is established and that the apportionment of local government funds is distributed.
- The Final Budget Book submitted to GFOA for the Distinguished Budget Book Award.

THROUGH THE YEAR AS REQUIRED

CERTIFICATE / AMENDED CERTIFICATE OF RESOURCES

- The Certificate of Estimated Resources is revised as additional revenue sources are realized throughout the year and submitted to the County which issues a new certificate permitting the City to increase appropriations to the level of the additional revenue.


Mayor Bibb's Mayoral Priorities
CITY OF CLEVELAND
The Big 3
Southeast Side
Public Safety and Violence Prevention
Shore to Core to Shore
Additional Priorities
Housing
Education and Workforce Innovation
Quality Job Growth
Sustainability and Environmental Justice
Neighborhood Vitality
Population Health
Modern City Hall


RESIDENTS OF CITY OF CLEVELAND
MAYOR
Chief of Staff
Urban AI
Scheduling & Admin
Strategy
Intergov/Int'l Relations
Deputy Chief of Staff & Chief Gov. Affairs Officer
Boards & Commissions
Chief Public Safety Officer
Police
Fire
EMS
Corrections
Office of Emergency Management
Animal Care & Control
Public Safety IT
Director Civil Service
Civil Service
Chief of Youth & Family Success
Aging
PIO
Chief Legal Officer
City Prosecutor's Office
Law Department
Office of Equal Opportunity
Chief Finance Officer
Capital Management
Internal Audit
Taxation
Purchasing & Supplies
Financial Reporting & Control
Accounts
Assessments & Licenses
Printing & Reproduction
Sinking Fund
Treasury
Budget Management
Risk
Chief Innovation & Technology Officer
Information Technology Services
Chief of Integrated Development
Building & Housing
Community Development
Economic Development
City Planning
Chief Operating Officer
Public Utilities
Public Works
Port Control
MOCAP
Director Human Resources
HR
Chief Coms. Officer
Media Relations
Office of Coms.
Photo Bureau
TV20
Chief Education Officer
Workforce Development
Community Relations Board
Sustainability
Public Health
Office of Professional Standards
Police Review Board
&
Community Police Commission



To the Mayor, Members of Cleveland City Council, and Residents of the City of Cleveland:

The 2024 Mayor's Estimate, which provides funding necessary for the operations of the City, totals $2.06 billion, of which $778.7 million is allocated for General Fund operating expenses.

I am pleased to report that for the second year in a row, the Mayor's Estimate includes a structurally balanced budget. A structurally balanced budget, a notable achievement, is possible for Fiscal Year 2024 thanks to modest but consistent revenue growth, a continuation of last year's efforts to strategically budget staffing levels, and the use of $17 million from the City's Payroll Reserve Fund to cover the costs of a 27th pay period occurring in 2024. Four years after the worst fiscal shock in recent memory, the City's financial condition is healthy and stable.

Financial stability is the foundation of the City services that residents depend on and expect from their local government, ensuring that residents are safe from harm, waste is collected on time, streets are clean and free of hazards, and that neighborhoods enjoy enriching programs and services. A structurally balanced budget allows the City of Cleveland to make strategic investments to enhance City services and create the conditions for residents and businesses to thrive. Major investments made possible with the fiscal stability provided by a structurally balanced budget include paid parental leave for employees, investments in public safety, full-time security at all Neighborhood Recreation and Resource Centers, additional funding for the tree-damaged-sidewalk program, and additional resources to support the Department of Economic Development's efforts to grow the City's economy.

The City's post-pandemic recovery and ability to present a structurally balanced budget is a testament to the strength and resilience of Cleveland's economy. As of the end of November 2023, the City's labor market continued its steady post-pandemic recovery expanding 8.1% since November 2020 and unemployment was at its lowest recorded level since 1990. These employment figures are key to the City's modest yet steady 3.3 percent income tax revenue growth in 2023. As with any forecast, there is no guarantee growth will continue but conservative estimates project a 2024 growth rate of 2.75 percent using the historical average growth rate for income tax since 2001. In addition to income tax revenue growth, we project property tax, admissions tax, hotel tax, and interest earnings, among other sources of revenue, to increase modestly in 2024.

Despite the steady revenue growth of the past several years, expenses continue to rise and uncertainty and risks continue to impact City operations. Supply chain constraints; inflationary pressures on the costs of labor, supplies, and services; political uncertainty at the federal level; conflicts in Europe and the Middle East; and climate change are matters of global importance that affect us locally. Though less acute than in prior years, both population decline and the persistence of remote work continue to act as a drag on the City's fiscal health. Despite these risks, I remain confident in the City's near- and long-term stability because of the City's record of strong fiscal management and the relative strength of our local economy.

In 2023, there was a high level of interest in the City's budget and the process by which we develop, adopt, and implement the budget. To promote broader civic engagement with the budget process, the Finance Department held its first-ever series of seven community budget meetings. Attendees of these meetings—held in Wards 1, 3, 13, 15, and 17—received a high-level overview of the City's revenues and expenses and the process of developing the budget, and had the opportunity to ask any questions they had about the City's finances. At the end of these sessions, attendees participated in an exercise in which they used stickers to identify what City functions they would prioritize given finite resources. Resident participation and insights from these sessions were invaluable. We will continue to hold community meetings to make the budgeting process more understandable and accessible.

Community engagement is only one facet of our efforts to make the City's budget more transparent and effective. To make the budget document more concise and easier to understand, the Mayor's Estimate now includes this letter, an organizational chart and mission statement for each division, and a streamlined description of each division's responsibilities. To improve operational effectiveness of the budget, for the first time the 2024 Mayor's Estimate includes budgeted vacancies in the Non-Departmental division—known as the "Vacancy Pool." The Vacancy Pool will provide flexibility to hire and deploy staff across the general fund to meet current operational needs. The importance of this kind of flexibility cannot be overstated given the dynamic environment in which the City operates. Finally, staffing sheets have been simplified to better align with how the City operates.

The City continues to make key American Rescue Plan Act ("ARPA") investments in a variety of near- and long-term initiatives to revitalize the City. In 2021, the City allocated and/or advanced about $60 million toward strategic priorities and $108 million towards revenue recovery. In 2022, the City allocated and/ or advanced approximately $110 million to about 17 projects. In 2023, the City made some of its most ambitious investments to date, allocating and/or advancing roughly $225 million to more than 40 projects in priority areas including but not limited to: economic recovery, violence prevention, digital equity, and neighborhood amenities. More information on ARPA investments is available on the mayor's website under the Initiatives section ("Mayor Bibb's Rescue & Transformation Plan").

Implementing these projects requires a tremendous amount of work across City Hall. I am grateful for the leadership of the Mayor's Office and City Council to advance this important work, and for the staff of the various departments and divisions responsible for its implementation. I am particularly appreciative of the dedicated professionals of the Law and Finance departments who play an important role in advancing each and every one of these priorities. This "all-of-City-Hall" commitment has helped ensure that we administer the $511 million of ARPA funds the City received from the federal government responsibly, effectively, and efficiently.

I am grateful for the staff in the Department of Finance and the Office of Budget and Management for preparing this budget. Thank you to the departments and divisions for their collaboration as well.

The Department of Finance looks forward to another successful year in pursuit of responsible and effective stewardship of City funds.

Respectfully,

Ahmed A. Abonamah
Director, Department of Finance

EXECUTIVE SUMMARY

The Long-Term Financial Plan (LTFP) is a document that helps guide the City's budgeting processes to provide high quality service to every resident, business and visitor by creating structural balance in the City's budget resulting in a sustainable economic future for the City.

To achieve this goal, this plan will:

- Help identify and prepare a thorough analysis of, and insights into, issues that impact the City's financial condition over the next five years.
- Investigate and propose cash flow strategies required to manage future adversity.
- Support the preparation of the City's yearly Tax Budgets, which are due to the Cuyahoga County Budget Commission.

The City of Cleveland revises its Long-Term Financial Plan (LTFP) on an annual basis as part of its ongoing strategic planning efforts. The current summary presented is limited to the General Fund as it accounts for a high proportion of discretionary expenditures and revenue.

THE PLAN

The City's LTFP ensures that the City's finances are managed in an acceptable manner that provides for the delivery of quality services while controlling costs and preserving current City workforce levels. The financial is built on and includes a number of financial projections and forecasts of the present and future. Expenses and revenues are examined to project how they may fluctuate due to outside forces and internal decisions. The scope of this plan includes:

- Provide a transparent account of City's financial position to the community.
- Identify the financial opportunities and challenges confronting the City.
- Provide a basis for sound and strategic decision making.
- Achieve good financial health for the City.

Key Components of the Long Term Financial Plan are:

- Structurally Balanced Budgets (SBB)
- Debt / Investment Plan
- Ongoing 5 Year Forecasts

Structurally Balanced Budget (SBB)

The City of Cleveland developed and adopted a Structurally Balanced Budget (SBB) policy, per GFOA, to ensure that recurring revenues (the portion of government revenues expected to continue each year) are equal to its recurring expenditures (ongoing expenses items appear in the budget each year) in the adopted budget.

The hierarchy below identifies and defines basic SBB guiding principles and key elements adopted by the City at each government level in considering the development of its formal SBB policy.

Mayor's Goals:

- Quality Service
- Customer Service
- Efficiency through technology

Finance Department Goals:

- Professional financial management services
- Protect the fiscal integrity of the City by maximizing the collection of revenue
- Monitor the efficient allocation
- Expend funds necessary to support municipal operations
- Judiciously invest public funds.

Office of Budget and Management Goals:

- Fully develop a formal 3 Year "Long Term Financial Plan" used to identify opportunities for achieving financial sustainability.
- Develop and implement a Structurally Balanced Budget Policy for the City of Cleveland eliminating YOY deficits.

Draft SBB guiding principles to be considered for the LTFP are:

- The SBB plan and processes are based on solid financial principles.
- The SBB budget must support future financial sustainability.

There are many challenges to a SSB. One of the major issues affecting the City of Cleveland is that revenue has not kept pace with the increase in expenses, especially in the area of wages, benefits, health care, fuel and utilities.

Debt/Investment Policy

The Director of Finance adopted a Debt / Investment Policy which governs the investment activities of the Treasurer's Office of the City of Cleveland. It is applicable to all monies of the City of Cleveland under the custody and control of the Division of Treasury. Any practice not clearly authorized under this policy is prohibited. This policy ensures prudent management of public funds, conforms with Chapter 178 of the Codified Ordinances of the City of Cleveland, makes operating and capital funds available when needed, and secures competitive investment returns with comparable funds and financial market indices.

City debt is only undertaken when project revenues or specific resources are guaranteed and sufficient to service the debt over its life. City debt is not issued for periods exceeding the useful life of the project to be financed. These guidelines ensure that the City maintains the highest possible credit ratings without compromising delivery of basic services.

The Ohio Revised Code also requires that the net debt of a municipal corporation shall not exceed 10.5% of the assessed value of all property in the municipal corporation as listed and assessed for taxation. As of 2015, the City had limited capacity under the indirect debt limitation to issue additional unvoted debt.

Five Year Forecast

Each year, the City of Cleveland updates its five-year plan to meet its legal obligation to present a Tax Budget to the County, which demonstrates the need to produce property tax revenues to cover the estimated expenditures for the budget year.

There are several assumptions used to project the long term financial results of the City. The key assumptions are:

- Existing service levels are maintained throughout the plan.
- The Consumer Price Index (CPI) is estimated to increase by 2% and, in general, future expenses and revenues have been calculated to reflect this increase.
- Salary and wage increases are estimated to remain flat.

Monitoring/Evolution of Performance Measures

The City of Cleveland collects, analyzes and reports information to measure the performance of the Long-Term Financial Plan. The LTFP focuses on the collection and standardization of a few core performance measures to assess and evaluate the identified processes and strategies of this plan. The City uses these data sources as major performance indicators:

- **Monthly Operational Analysis:** the Office of Budget and Management develops and standardizes methods to improve and monitor the efficiency and effectiveness of assigned functions. Staff identify funding gaps, prepare status reports, and present findings for review and decision making.
- **Monthly Financial Economic Analysis:** The Office of Budget and Management tracks and reports the status of financial and economic indicators for the City of Cleveland. Staff publish accurate, reliable, and timely data, including strengths, weaknesses, and forecast risks, at the municipal and regional level for review and decision making.
- **Urban Analytics and Innovation:** the Office of UAI performs additional operational data analysis of departmental outputs. Staff collect, clean, and run analyses to give new insight into key performance indicators for review and decision making.
- **311 Call Center:** Residents may report non-emergency complaints to the call center and receive immediate assistance or be assigned a complaint number. 311 is available 24 hours a day, 7 days a week. While 311 increases accessibility and service delivery to residents, it also captures valuable data that can help identify weaknesses and establish priorities.

As part of the LTFP, the Budget Office now requires Department requests to be linked to performance measures to better understand expected results or improvements.

Conclusion

The fundamental objectives of the City of Cleveland's LTFP processes are to understand and to respond proactively to the internal and external financial environment and be as prepared as possible to deal with unexpected changes.

The LTFP is an important element in the city's long-term growth and operating blueprint. The processes, goals, and strategies introduced in the LTFP will help reduce the effects of the normal cyclical fluctuations in city revenues and expenses, thereby ensuring sustained essential city services and funded growth-related requirements.

The plan should be seen as a realistic communications vehicle for city administrators, policy makers, and staff for the delivery of future financial strategies on behalf of the community.

This plan will be reviewed and revised on an annual basis and updated as a result of direct changes in the financial status, socio economic environment, or internal factors of the City.

Expense Forecast

	2024 BUDGET	2025 ESTIMATE	2026 ESTIMATE	2027 ESTIMATE	2028 ESTIMATE	2029 ESTIMATE
SALARIES	392,545,316	377,885,911	377,808,873	377,808,873	377,808,873	377,808,873
EMPLOYEE BENEFITS	169,973,984	169,893,932	173,291,811	178,490,565	183,845,282	189,360,640
TOTAL PERSONNEL & RELATED EXPENSES	562,519,300	547,779,843	551,100,684	556,299,438	561,654,155	567,169,513
OTHER TRAINING & PROFESSIONAL DUES	3,175,186	3,238,690	3,303,464	3,369,533	3,436,923	3,505,662
UTILITIES	24,538,269	25,274,417	26,032,650	26,813,629	27,618,038	28,446,579
CONTRACTUAL SERVICES	71,919,119	73,357,501	74,824,651	76,321,144	77,847,567	79,404,519
MATERIALS & SUPPLIES	8,347,589	8,514,541	8,684,832	8,858,528	9,035,699	9,216,413
MAINTENANCE	14,551,112	14,842,134	15,138,977	15,441,756	15,750,592	16,065,603
CLAIMS, REFUNDS, MAINTENANCE	5,800,800	5,916,816	6,035,152	6,155,855	6,278,972	6,404,552
INTERDEPARTMENTAL SERVICE CHARGES	30,938,420	31,557,188	32,188,332	32,832,099	33,488,741	34,158,516
INTERFUND SUBSIDIES	53,019,487	54,610,072	56,248,374	57,935,825	59,673,900	61,464,117
CAPITAL	3,879,895	-	-	-	-	-
DEBT SERVICE	-					
TOTAL OTHER	216,169,877	217,311,358	222,456,432	227,728,371	233,130,433	238,665,960
TOTAL GENERAL FUND	778,689,177	765,091,201	773,557,116	784,027,808	794,784,587	805,835,473

Revenue Forecast

	2024 BUDGET	2025 ESTIMATE	2026 ESTIMATE	2027 ESTIMATE	2028 ESTIMATE	2029 ESTIMATE
CHARGES FOR SERVICES	30,841,000	31,457,820	32,086,976	32,728,716	33,383,290	34,050,956
FINES, FORFEITURES & SETTLEMENTS	7,274,364	7,419,851	7,568,248	7,719,613	7,874,006	8,031,486
GRANT REVENUE	1,916,666	1,954,999	1,994,099	2,033,981	2,074,661	2,116,154
LICENSES & PERMITS	25,254,260	25,759,345	26,274,532	26,800,023	27,336,023	27,882,744
MISCELLANEOUS	28,669,011	29,242,391	29,827,239	30,423,784	31,032,260	31,652,905
OTHER SHARED REVENUE	16,185,000	16,508,700	16,838,874	17,175,651	17,519,165	17,869,548
PROPERTY TAX	46,102,745	47,024,800	47,965,296	48,924,602	49,903,094	50,901,156
SALE OF CITY ASSETS	-	0	0	0	0	0
STATE & LOCAL GOVERNMENT FUND	30,836,302	31,761,391	32,714,233	33,695,660	34,706,530	35,747,725
TRANSFERS IN	21,500,000	0	0	0	0	0
OTHER TAXES	48,916,714	49,895,048	50,892,949	51,910,808	52,949,024	54,008,005
INCOME TAX	492,851,495	502,708,525	512,762,695	523,017,949	533,478,308	544,147,874
INTEREST EARNING/INVESTMENT INCOME	28,958,583	28,958,583	28,958,583	28,958,583	28,958,583	28,958,583
TOTAL GENERAL FUND	779,306,140	772,691,454	787,883,724	803,389,372	819,214,944	835,367,136

I. Capital Improvement Questions and Answers

What is a Capital Improvement Program?

A capital improvement program forecasts a community's infrastructure, facility and equipment needs, and creates a strategy for funding and implementing projects designed to address those needs.

What are Capital Projects?

Capital projects are the "bricks and mortar" portion for the development and revitalization of Cleveland. Capital projects include public assets ranging from roads and parks to police squad cars and information technology. Capital projects provide a public benefit and have a useful life of many years.

Does the City's Capital Improvement Plan impact the Operating Budget?

No. The Capital Budget funds major improvements to City facilities, infrastructure and equipment and is based on the needs identified by the three year Capital Improvement Plan. The Capital Budget is funded through debt issuance, Restricted Income Tax funds and grants. The City's Operating Budget covers day-to- day expenses and expenses related to delivery of service. Capital Budgets operate based upon the length of a project and multi-year budgeting, as opposed to the Operating Budget which is appropriated on an annual basis.

How Does the City Prioritize Capital Projects?

A Capital Planning Committee reviews all potential capital projects, with a particular focus on projects proposed for the upcoming year. The Capital Planning Committee is led by the Chief Operating Officer and includes the:

- Chief of Integrated Development;
- City Planning Director;
- Director of Mayor's Office of Capital Projects;
- Finance Director
- Capital Budget Manager;
- Director of Sustainability

The Committee uses financial forecasts provided by the Department of Finance to determine how much funding is likely to be available in each of the three years included in the Plan.

Capital project requests are evaluated based primarily on their consistency with the Citywide Plan and their potential for making Cleveland a safer, healthier and more economically vibrant community. While the City has created comprehensive planning documents in the past, the Connecting Cleveland 2020 Citywide Plan adopted in 2007 was the first plan that had a direct and controlling influence on the City's Capital Budget. This allowed the City to strategically invest its limited capital dollars, rather than making funding decisions on a year-to-year or even a project-by-project basis.

When completed, the first draft of the Capital Plan is presented for review to the City Planning Commission, City Council and Cleveland's citizens. Suggestions received from the community are then used to create a final draft that addresses the City's capital needs and reflects the priorities of Cleveland's citizens and businesses.

If a project is included in the Capital Improvement Plan, is it guaranteed that the project will be funded in the year that it is listed?
Projects listed in the first year of the Capital Plan are adopted as part of that year's Capital Budget. The inclusion of a project in later years signifies that there is a need for the project. However, these later year projects are less certain of receiving funding in their respective scheduled years.

As discussed below in the section "Bond Capacity and the Three Year Capital/ Improvement Program," projects listed in the years 2026-2027 have about a one out of three chance of receiving funding in the year for which they are listed.

Does the City have to raise taxes in order to implement the Capital Improvement Plan?
No. The Capital Improvement Program utilizes a combination of existing City resources and the issuance of general obligation and revenue bonds to fund capital projects. The City's investment is then used to leverage additional resources from the state and federal governments, as well as from private sources.

How does the City ensure that projects will be implemented on time and within budget?
The Mayor's Office provides city departments and partner agencies with assistance in order to ensure that capital projects are completed on time, within budget and in compliance with all applicable laws and regulations.

II. General Obligation Bond Capacity

In creating a Capital Improvement Program, the needs of the City must be balanced with available dollars.

Legal Limitations on General Obligation Bond Capacity

State laws restrict municipalities from incurring debt that is not voted on and approved by the residents of the municipalities. Without voter approval, property owners may not be taxed more than 10 mills (the "inside millage"). The Ten Mill maximum amount is allocated to a number of overlapping taxing subdivisions pursuant to a statutory formula. In summary, the requirements for using this "inside millage" include:

- Ad valorem property taxes for the payment of debt service on all unvoted debt of the combined overlapping subdivisions (city, county, schools, library, RTA) cannot exceed 10 mills;
- 10 mills is the maximum aggregate millage that can be levied without voter approval on any single piece of property;
- Only the City, County, and the various school Districts (Cleveland, Shaker and Berea) can levy ad valorem property taxes within the 10 mill limit;
- 10 Mill is calculated for the year in which the debt service for all the overlapping jurisdictions is highest;
- It is calculated by dividing the debt service needed in a year for the jurisdiction into the assessed valuation of the jurisdiction.
- There are two factors affecting the City's ability to issue general obligation bond debt: 1) The amount of combined debt which has been issued by the overlapping jurisdictions, primarily the City; and 2) The assessed valuation of the City.

Bond Capacity and the Three Year Capital Improvements Program

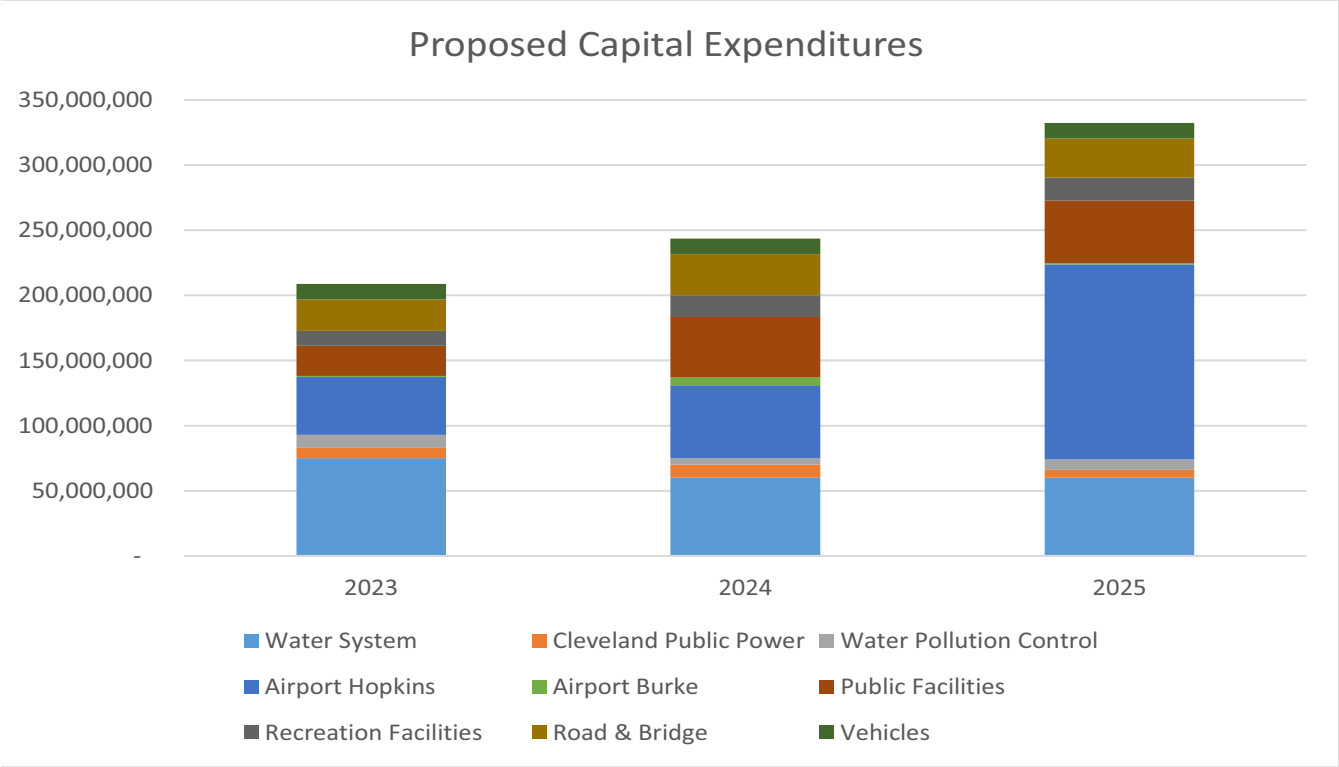
Our Finance Department is conservatively advising that recent events may limit the City's general obligation bond capacity in the years 2024-2030 to an annual range of $50 million.

However, our multi-year Capital Improvement Program shows the following project needs in future years of the Plan:

- $66 million in year 2025;
- $66 million in year 2026;
- $65 million in year 2027; and

We are showing these higher totals in our plan for several reasons.

State and Federal Stimulus Moneys: We do not think we have seen the last of federal and state injections of stimulus moneys. Assuming these opportunities arise, we want to be ready to respond with well-conceived, shovel-ready projects. We will have to take some risks in paying for designs of projects for which construction funding is not yet assured, but we believe such risks are appropriate in the impending three-year economy.



The fund structure makes it difficult to define the City's budget because each fund has its own budget. Fund Balance is defined as the balance in the fund remaining from all revenues, expenditures and carryover funds that are subject to future appropriation.

The following table provides projected balances for part of the City's operating funds.

	REVENUE	EXPENDITURES	EXCESS/ (DEFICIENCY) OF REVENUE OVER EXPENDITURES	BALANCE BEGINNING	ENDING
GENERAL FUND					
General Fund	$ 779,306,140	$ 778,689,177	$ 616,963	$ 46,329,772	$ 46,946,735
SPECIAL REVENUE FUNDS					
Street Maint & Construction *	$ 43,816,574	$ 42,926,600	$ 889,974	$ 170,250	$ 1,060,224
Cleveland Stadium*	14,900,000	15,898,532	(998,532)	24,754,436	$ 23,755,904
	$ 58,716,574	$ 58,825,132	$ (108,558)	$ 24,924,686	$ 24,816,128
ENTERPRISES					
MAJOR					
Water	$ 345,435,242	$ 382,916,888	$ (37,481,646)	$ 156,670,090	$ 119,188,444
Water Pollution Control	38,570,312	42,105,590	(3,535,278)	25,256,464	$ 21,721,186
Cleveland Public Power	213,159,743	213,908,556	(748,813)	30,578,187	$ 29,829,374
Airport-General Operations	185,415,029	185,415,029	-	101,448,839	$ 101,448,839
	$ 782,580,326	$ 824,346,063	$ (41,765,737)	$ 313,953,580	$ 272,187,843
SMALL					
Cemeteries*	$ 2,131,799	$ 2,145,871	$ (14,072)	$ 14,073	$ 1
Golf*	2,211,290	2,568,190	(356,900)	356,901	$ 1
Parking Facilities*	9,329,195	9,507,816	(178,621)	178,622	$ 1
Public Auditorium*	3,333,865	3,361,457	(27,592)	27,592	$ 0
West Side Market*	1,870,752	1,999,717	(128,965)	128,965	$ 0
	$ 18,876,901	$ 19,583,051	$ (706,150)	$ 706,153	$ 3
AGENCY FUND					
Central Collection Agency	$ 13,822,864	$ 14,156,471	$ (333,607)	$ 789,840	$ 456,233
Less: Interfund Subsidies from GF	$ 34,877,133	$ 34,877,133	$ -	$ -	$ -
NET CITY OF CLEVELAND OPERATING BUDGET FOR 2024	$ 1,618,425,672	$ 1,660,722,761	$ (42,297,089)	$ 386,704,031	$ 344,406,942

* Includes General Fund Subsidy

Consolidated Fund Financials

Summary of Financial Sources and Uses- All Annually Appropriated Funds

	Governmental Funds								
	General Fund			Special Revenue Fund			Debt Service Fund		
	2022 Actual	2023 Unaudited	2024 Budget	2022 Actual	2023 Unaudited	2024 Budget	2022 Actual	2023 Unaudited	2024 Budget
Financial Sources									
Charges for Services	$ 33,431,725	$ 28,246,708	$ 30,841,000	$ 262,889	$ 258,280	$ 5,285,000	$ -	$ -	$ -
Fines, Forfeitures & Settlements	6,545,033	7,070,618	7,274,364	-	-	-	-	-	-
Grant Revenue	217,935,893	142,554,937	1,916,666	-	-	-	-	-	-
Licenses & Permits	23,316,528	23,515,381	25,254,260	544,756	396,603	895,200	-	-	-
Miscellaneous	28,053,395	27,791,590	28,669,011	175,289	2,981	400	376,620	173,755	473,000
Other Shared Revenue									
CAT Tax				-	-	-	-		
Property Tax- State Subsidy	3,794,359	3,780,429	3,500,000	-	-	-	1,974,231	1,964,445	1,950,000
Cigarette & Liquor Tax	482,517	914,802	870,000	-	-	-	-	-	-
Sin Tax	-	-	-	4,669,484	4,566,882	4,000,000	-	-	-
Casino	11,240,417	11,301,813	11,750,000	-			-	-	-
Other	58,970	75,288	65,000	17,908,353	17,888,301	18,074,405	-	-	-
	$ 15,576,263	$ 16,072,332	$ 16,185,000	$ 22,577,837	$ 22,455,183	$ 22,074,405	$ 1,974,231	$ 1,964,445	$ 1,950,000
Property Tax	44,868,430	45,241,273	$ 46,102,745	-	-	-	23,243,464	$ 23,545,375	$ 22,021,733
Sale of City Assets	-	439,230	-	-	-	-	-	-	-
State and Local Government Fund	31,125,940	32,000,064	30,836,302	-	-	-	-	-	-
Transfers In	8,542	212,676	21,500,000	138,012,612	31,584,200	31,276,569	14,238,955	11,820,873	11,746,254
Income Tax	463,416,303	478,640,906	492,851,495	57,927,038	59,830,113	60,900,000	44,688,360	47,592,415	45,825,983
Investment Income	8,389,870	28,832,383	28,958,583	1,678,150	4,230,415	1,110,000	693,490	2,892,589	2,092,090
Other Taxes									
Admission Tax	17,290,526	20,894,517	23,564,918	-	-	-	-	-	-
Motor Vehicle License Tax	2,476,829	2,735,457	2,777,245	-	-	-	-	-	-
Parking Tax	13,588,985	15,011,094	15,358,551	-	-	-	-	-	-
Electric Excise Tax				-	-	-	-	-	-
Hotel Tax	6,663,968	7,107,150	7,200,000	-	-	-	-	-	-
Other	15,451	18,478	16,000	-	-	-	-	-	-
	$ 40,035,759	$ 45,766,696	$ 48,916,714	$ -	$ -	$ -	$ -	$ -	$ -
Premium on Bond	-	-	-	-	-	-	-	-	-
Proceeds From Sale of Debt	-	-	-	-	-	-	-	-	-
Total Financial Sources	**$ 912,703,681**	**$ 876,384,793**	**$ 779,306,140**	**$ 221,178,571**	**$ 118,757,775**	**$ 121,541,574**	**$ 85,215,120**	**$ 87,989,452**	**$ 84,109,060**
Financial Uses									
Salaries and Wages	$ 340,425,161	$ 362,848,868	$ 392,545,316	$ 16,457,674	$ 17,708,924	$ 18,274,448	$ -	$ -	$ -
Benefits	139,642,780	145,015,026	169,973,984	4,694,657	5,322,212	6,049,046	-	-	-
Other Training and Professional Dues	1,176,167	2,144,606	3,175,186	3,190	14,913	-	-	-	-
Utilities	22,727,977	22,930,031	24,538,269	329,693	314,195	453,586	-	-	-
Contractural Services	58,509,309	57,793,993	71,919,119	3,209,217	3,286,769	3,451,186	-	-	-
Materials & Supplies	5,900,849	5,783,895	8,347,589	3,999,257	4,226,499	4,810,178	-	-	-
Maintenance	11,380,597	11,885,177	14,551,112	230,361	55,555	69,450	-	-	-
Claims, Refunds Maintenance	7,713,882	9,507,146	5,800,800	1,000	-	5,000	-	-	-
Interdepartmental Service Charges	27,441,390	27,621,577	30,938,420	4,136,032	6,373,799	5,907,385	-	-	-
Transfers Out	376,145,237	195,161,987	53,019,487	48,483,176	49,082,014	71,975,000		-	-
Capital Outlay	7,206,142	38,804,953	3,879,895	27,081,624	38,592,876	26,854,853	-	-	-
Debt Service	-	-	-	2,102,114	961,611	800,000	82,058,079	86,532,240	90,589,192
Expenditure Recovery	330	159,464	-	-	-	-	-	-	-
Total Financial Uses	**$ 998,269,821**	**$ 879,656,723**	**$ 778,689,177**	**$ 110,727,995**	**$ 125,939,367**	**$ 138,650,132**	**$ 82,058,079**	**$ 86,532,240**	**$ 90,589,192**
Decertifications	2,132,103	1,286,712	-	285,197	38,076	-	-	-	-
Change in Receivables	-	-	-	-	-	-	-	-	-
Beginning Balance	$ 131,749,027	$ 48,314,990	$ 46,329,772	$ 80,593,883	$ 191,329,656	$ 184,186,140	$ 34,865,567	$ 38,022,608	$ 39,479,820
Ending Balance	$ 48,314,990	$ 46,329,772	$ 46,946,735	$ 191,329,656	$ 184,186,140	$ 167,077,582	$ 38,022,608	$ 39,479,820	$ 32,999,688
Change in Balance	$ (83,434,037)	$ (1,985,218)	$ 616,963	$ 110,735,773	$ (7,143,516)	$ (17,108,558)	$ 3,157,041	$ 1,457,212	$ (6,480,132)
% Change	**-63.3%**	**-4.1%**	**1.3%**	**137.4%**	**-3.7%**	**-9.3%**	**9.1%**	**3.8%**	**-16.4%**

Proprietary Funds						Fiduciary Fund			Total		
Enterprise Funds			Internal Service Funds			Agency Fund			All Funds		
2022 Actual	2023 Unaudited	2024 Budget	2022 Actual	2023 Unaudited	2024 Budget	2022 Actual	2023 Unaudited	2024 Budget	2022 Actual	2023 Unaudited	2024 Budget
$ 681,493,240	$ 695,170,072	$ 754,450,938	$ 103,839,509	$ 111,673,293	$ 126,036,002	$ -	$ -	$ -	$ 819,027,363	$ 835,348,353	$ 916,612,940
13,098	16,830	-	-			-	-	-	6,558,131	7,087,448	7,274,364
16,919,386	1,037,245	4,545,700	-			-	-	-	234,855,279	143,592,182	6,462,366
1,349,409	1,797,988	900,000	-	630		-	-	-	25,210,693	25,710,602	27,049,460
19,714,974	21,634,245	22,233,683	44,435,517	45,521,260	48,838,221	2,850,291	2,943,484	3,455,864	95,606,086	98,067,315	103,670,179
-	-	-									
-	-	-	-			-	-	-	-	-	-
-	-	-	2,475	4,986		-	-	-	5,771,065	5,749,860	5,450,000
-	-	-	-	-	-	-	-	-	482,517	914,802	870,000
-	-	-	-	-	-	-	-	-	4,669,484	4,566,882	4,000,000
-	-	-	-	-	-	-	-	-	11,240,417	11,301,813	11,750,000
-	-	-	-	-	-	-	-	-	17,967,323	17,963,589	18,139,405
$ -	$ -	$ -	$ 2,475	$ 4,986	$ -	$ -	$ -	$ -	$ 40,130,806	$ 40,496,946	$ 40,209,405
-	$ 1,445	$ -	-	$ -	$ -	-	$ -	$ -	$ 68,111,894	$ 68,788,093	$ 68,124,478
496,350	552,473	490,000	-	-	-	-	-	-	496,350	991,703	490,000
-			-	-	-	-	-	-	31,125,940	32,000,064	30,836,302
4,023,129	3,580,705	4,725,564	616,992	731,308	996,340	-	-	-	156,900,230	47,929,762	70,244,727
						6,650,000	6,860,000	10,367,000	572,681,701	592,923,434	609,944,478
10,496,679	26,243,159	31,856,544	234,904	813,233	37,000	335,831	1,217,787		21,828,924	64,229,566	64,054,217
					-	-	-	-	17,290,526	20,894,517	23,564,918
			-	-	-	-	-	-	2,476,829	2,735,457	2,777,245
429,221	497,893	541,600	-	-	-	-	-	-	14,018,206	15,508,987	15,900,151
5,935,132	5,699,494	6,000,000	-	-	-	-	-	-	5,935,132	5,699,494	6,000,000
-	-	-	-	-	-	-	-	-	6,663,968	7,107,150	7,200,000
(5,231,787)	(4,999,906)	(5,200,000)	-	-	-	-	-	-	(5,216,336)	(4,981,428)	(5,184,000)
$ 1,132,566	$ 1,197,481	$ 1,341,600	$ -	$ -	$ -	$ -	$ -	$ -	$ 41,168,325	$ 46,964,177	$ 50,258,314
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
$ 735,638,831	**$ 751,231,643**	**$ 820,544,029**	**$ 149,129,397**	**$ 158,744,710**	**$ 175,907,563**	**$ 9,836,122**	**$ 11,021,271**	**$ 13,822,864**	**$ 2,113,701,722**	**$ 2,004,129,644**	**$ 1,995,231,230**
$ 120,843,927	$ 121,054,169	$ 142,962,156	$ 6,637,362	$ 6,828,342	$ 8,115,952	$ 4,832,677	$ 4,651,351	$ 6,020,861	$ 489,196,801	$ 513,091,654	567,918,733
45,905,428	48,670,835	58,024,493	2,618,765	2,711,777	3,744,071	1,751,309	1,801,610	3,164,185	194,612,939	203,521,460	240,955,779
871,050	964,734	1,340,958	7,071	12,434	37,950	16,562	10,588	17,000	2,074,040	3,147,275	4,571,094
40,552,151	41,947,447	49,331,331	10,993,086	9,422,350	14,033,579	170,537	188,902	212,300	74,773,444	74,802,925	88,569,065
66,754,027	76,061,578	83,376,712	8,674,574	9,564,340	11,042,354	1,434,212	2,152,870	2,409,500	138,581,339	148,859,550	172,198,871
162,336,356	153,935,170	180,402,810	16,721,042	16,458,940	16,654,129	240,545	245,574	459,500	189,198,049	180,650,078	210,674,206
37,532,334	44,239,113	54,456,291	3,148,450	3,246,512	3,783,464	149,576	209,405	397,400	52,441,318	59,635,762	73,257,717
13,214,706	12,058,413	12,305,182	102,957,572	99,780,252	116,668,439	581,930	1,006,213	565,886	124,469,090	122,352,024	135,345,307
37,694,958	35,769,466	44,961,239	193,446	169,542	282,959	783,071	816,319	899,839	70,248,897	70,750,703	82,989,842
15,705	-	-				-	-	-	424,644,118	244,244,001	124,994,487
90,338,874	95,601,759	79,188,878	729,394	1,520,918	1,738,904	-	-	10,000	125,356,034	174,520,506	111,672,530
143,718,825	141,349,648	155,155,667	-	-	-	-	-	-	227,879,018	228,843,499	246,544,859
-	-	-	-	-	-	-	-	-	330	159,464	-
$ 759,778,341	**$ 771,652,332**	**$ 861,505,717**	**$ 152,680,762**	**$ 149,715,407**	**$ 176,101,801**	**$ 9,960,419**	**$ 11,082,832**	**$ 14,156,471**	**$ 2,113,475,417**	**$ 2,024,578,901**	**$ 2,059,692,490**
									-	-	
2,613,740	2,469,172	-	97,634	151,047	-	5,136	264,362	-	5,133,810	4,209,369	-
(1,137,449)	(1,734,382)	-	-	-	-	-	-	-	(1,137,449)	(1,734,382)	-
											-
$ 359,848,628	$ 337,185,409	$ 317,499,510	$ 26,523,302	$ 23,069,571	$ 32,249,921	$ 706,198	$ 587,037	$ 789,838	$ 634,286,605	$ 638,509,271	$ 620,535,001
$ 337,185,409	$ 317,499,510	$ 276,537,822	$ 23,069,571	$ 32,249,921	$ 32,055,683	$ 587,037	$ 789,838	$ 456,231	$ 638,509,271	$ 620,535,001	$ 556,073,741
$ (22,663,219)	$ (19,685,899)	$ (40,961,688)	$ (3,453,731)	$ 9,180,350	$ (194,238)	$ (119,161)	$ 202,801	$ (333,607)	$ 4,222,666	$ (17,974,270)	$ (64,461,260)
-6.3%	**-5.8%**	**-12.9%**	**-13.0%**	**39.8%**	**-0.6%**	**-16.9%**	**34.5%**	**-42.2%**	**46.9%**	**64.5%**	**-80.1%**

OFFICIAL CERTIFICATE OF ESTIMATED RESOURCES

Form Prescribed by the Bureau of Inspection and Supervision of Public Offices.
County Auditor's Form No. 32A
AMENDED OFFICIAL CERTIFICATE OF ESTIMATED RESOURCES
Based on 91.91% current & delinquent collection of current levy for previous tax year

Fund	Unencumbered 2024	General Property Tax	Local Government	Other Sources	Total
General Fund	$46,329,772.09	$42,698,015.00	$30,836,302.53	702,466,170.00	$822,330,259.62
Fire Pension	-	1,652,826.00	-	-	1,652,826.00
Police Pension	-	1,652,826.00	-	-	1,652,826.00
Total General Fund	46,329,772.09	46,003,667.00	30,836,302.53	$702,466,170.00	825,635,911.62
Restricted Income Tax	1,662,117.42	-	-	61,700,000.00	63,362,117.42
Schools Rec & Cult Activities	-	-	-	1,125,000.00	1,125,000.00
Rainy Day Fund	67,599,335.41	-	-	-	67,599,335.41
Payroll Reserve Fund	90,000,000.00	-	-	-	90,000,000.00
Street Construction, Mtc & Repair	170,250.19	-	-	43,816,574.00	43,986,824.19
Cleveland Stadium	24,754,435.98	-	-	14,900,000.00	39,654,435.98
Debt Service	39,479,825.04	23,965,983.00	-	60,143,077.00	123,588,885.04
Utilities Administration	1,189,367.76	-	-	9,520,998.00	10,710,365.76
Utilities Radio Communications	1,734,140.07	-	-	4,814,337.00	6,548,477.07
Utilities Fiscal Control	1,650,416.85	-	-	9,565,804.00	11,216,220.85
Water	156,670,089.80	-	-	345,435,242.00	502,105,331.80
Water Pollution Control	25,256,464.48	-	-	38,570,312.00	63,826,776.48
Cleveland Public Power	30,578,186.28	-	-	213,159,743.00	243,737,929.28
Airport Operations	101,448,838.78	-	-	185,415,029.00	286,863,867.78
Cemetery	14,072.86	-	-	2,131,799.00	2,145,871.86
Golf	356,900.91	-	-	2,211,290.00	2,568,190.91
Parking Facilities	178,621.86	-	-	9,329,195.00	9,507,816.86
Public Auditorium	27,592.18	-	-	3,333,865.00	3,361,457.18
West Side Market	128,965.29	-	-	1,870,752.00	1,999,717.29
Sinking Fund General Operations	117,976.20	-	-	781,308.00	899,284.20
Telephone Exchange	110,943.07	-	-	15,688,743.00	15,799,686.07
Health Self Insurance Fund	15,708,142.40	-	-	99,690,182.00	115,398,324.40
Prescription Self Insurance Fund	2,668,214.61	-	-	20,917,518.00	23,585,732.61
Motor Vehicle Maintenance	11,587,114.43	-	-	24,271,848.00	35,858,962.43
Printing	269,942.54	-	-	2,797,445.00	3,067,387.54
Storeroom	53,444.70	-	-	607,864.00	661,308.70
Central Collection Agency	789,840.09	-	-	13,822,864.00	14,612,704.09
Total	$ 620,535,011.29	$ 69,969,650.00	$ 30,836,302.53	$ 1,888,086,959.00	$ 2,609,427,922.82

Transfers	
General Fund To:	
Stadium Fund	$ 10,550,000.00
Streets Fund	19,601,569.00
Other Subfunds	7,000,000.00
Debt Service Fund	9,267,354.00
Schools Fund	1,125,000.00
Sinking Fund	750,000.00
Cemetery Fund	476,799.00
Golf Fund	339,290.00
Public Auditorium Fund	2,494,548.00
West Side Market	465,752.00
Parking Facilities	949,175.00
Capital Projects	3,651,395.00
	$ 56,670,882.00

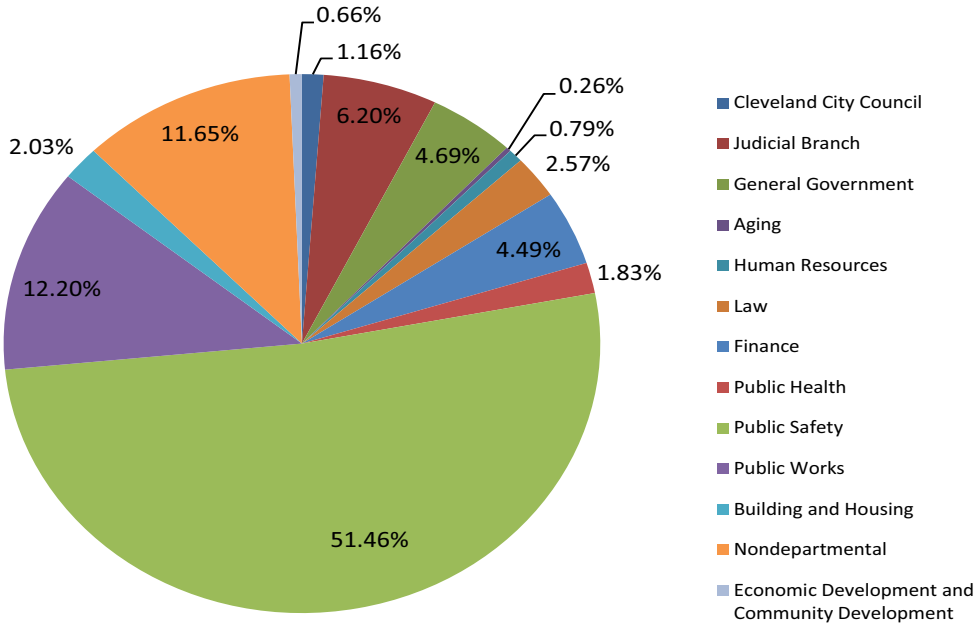
General Fund

The General Fund supports most basic operations including Police and Fire protection, Emergency Medical Service, Waste Collection, Recreation, Health Centers, Park Maintenance, Building and Housing regulation and Municipal Courts. It also includes support services such as Human Resources, Finance and Law. Funding for these activities is derived from a variety of revenue sources which include taxes, licenses and permits, fines and user fees. These are described in greater detail in the following section.

The 2024 General Fund budget is comprised of $778.7 million in expenditures. The 2024 proposed revenues are estimated at $779.3 million.

PRELIMINARY 2024 EXPENSES BY DEPARTMENT

The City delivers tax-supported services to its residents in several basic program areas including Safety, Service, Public Works, Health, and Urban Planning and Development. The following chart shows that well over half of the General Fund budget (51.5%) is devoted to Public Safety, with 12.2% of all funds going to Public Works. Only 8% is devoted to support functions such as financial, legal and Human Resources. Others include Aging, City Council, Community Relations, Mayor's Office and Municipal Courts.



In the following pages, financial data is presented for all divisions for comparison with previous years. Staffing levels are also included for every division. For 2023, the actual number of employees on the payroll at year-end and actual expenditures are presented. In some divisions such as Police, Fire, Streets and Waste Collection where there is substantial turnover, average staffing levels are used for a more realistic picture. Due to rounding, numbers in the expenditure detail sections may not add.

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
LEGISLATIVE BRANCH						
COUNCIL	$ **7,604,237**	$ **7,626,213**	$ **8,291,342**	$ **9,066,769**	$ 775,427	**9**%
JUDICIAL BRANCH						
Municipal Court	$ 23,336,905	$ 22,227,967	$ 22,778,970	$ 27,201,695	$ 4,422,725	19%
Clerk of Courts	11,513,874	11,454,879	12,263,685	14,256,092	1,992,407	16%
Housing Court	4,219,372	4,266,005	4,587,277	6,816,000	2,228,723	49%
TOTAL JUDICIAL BRANCH	$ **39,070,151**	$ **37,948,851**	$ **39,629,932**	$ **48,273,787**	$ **8,643,855**	**22**%
EXECUTIVE BRANCH						
GENERAL GOVERNMENT						
Office of the Mayor	$ 1,615,783	$ 2,446,155	$ 2,532,435	$ 3,715,853	$ 1,183,418	47%
Office of Capital Projects	6,384,451	6,357,100	7,053,162	7,878,030	824,868	12%
Office of Urban Analytics and Innovation	1,081,210	999,916	1,445,862	1,732,460	286,598	20%
Landmarks Commission	209,082	262,609	321,046	390,145	69,099	22%
Building Standards and Appeals	134,455	207,783	232,025	312,450	80,425	35%
Zoning Appeals	233,539	216,174	243,837	281,391	37,554	15%
Civil Service Commission	1,102,269	969,908	913,795	2,031,486	1,117,691	122%
Community Relations Board	1,911,140	1,659,550	2,117,105	3,159,005	1,041,900	49%
City Planning Commission	2,331,702	2,607,651	2,813,882	3,745,907	932,025	33%
Boxing & Wrestling Commission	17,417	14,556	9,261	31,792	22,531	243%
Office of Sustainability	1,086,998	895,997	1,051,327	1,440,763	389,436	37%
Office of Equal Opportunity	752,868	884,380	961,632	1,440,303	478,671	50%
Office of Intervention, Prevention and Opportunity	3,581,941	3,774,474	4,266,174	5,031,213	765,039	18%
Office of Budget & Management	698,118	686,387	783,003	787,449	4,446	1%
Office of Professional Standards	1,421,396	1,381,604	1,192,641	2,069,462	876,821	74%
Police Review Board	160,891	130,360	175,873	239,745	63,872	36%
Community Police Commission	528,324	564,437	1,755,878	2,214,158	458,280	26%
TOTAL GENERAL GOVERNMENT	$ **23,251,584**	$ **24,059,041**	$ **27,868,938**	$ **36,501,612**	$ **8,632,674**	**31**%
DEPARTMENT OF AGING	$ **1,392,762**	$ **1,389,319**	$ **1,446,946**	$ **2,046,674**	$ **599,728**	**41**%
DEPARTMENT OF HUMAN RESOURCES	$ **3,440,254**	$ **4,247,951**	$ **4,924,036**	$ **6,143,681**	$ **1,219,645**	**25**%
DEPARTMENT OF LAW	$ **15,857,543**	$ **19,644,954**	$ **22,592,886**	$ **20,006,532**	$ **(2,586,354)**	**-11**%

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
DEPARTMENT OF FINANCE						
Director's Office	$ 1,429,516	$ 1,501,984	$ 940,176	$ 1,448,208	$ 508,032	54%
Accounts	2,116,716	2,217,080	2,228,478	2,714,981	486,503	22%
Assessments & Licenses	4,054,366	4,576,077	4,103,400	4,958,485	855,085	21%
Treasury	798,371	708,016	775,289	964,677	189,388	24%
Purchases & Supplies	525,885	715,054	596,503	907,802	311,299	52%
Bureau of Internal Audit	1,004,921	624,455	644,096	1,215,073	570,977	89%
Financial Reporting & Control	1,442,836	1,552,358	1,561,073	1,947,899	386,826	25%
Information Technology Services	7,760,123	10,872,539	12,177,761	19,579,561	7,401,800	61%
Risk Management			1,323,638	1,233,313	(90,325)	-7%
TOTAL FINANCE	$ **19,132,734**	$ **22,767,563**	$ **24,350,414**	$ **34,969,999**	$ **10,619,585**	44%
DEPARTMENT OF PUBLIC HEALTH						
Director's Office	$ 1,744,565	$ 2,117,618	$ 1,885,808	$ 2,521,023	$ 635,215	34%
Health	4,509,220	5,277,003	4,723,980	5,882,200	1,158,220	25%
Environment	2,104,117	1,963,602	1,894,824	2,585,263	690,439	36%
Air Quality	864,789	868,743	1,014,060	1,256,008	241,948	24%
Health Equity & Social Justice	251,531	233,737	1,139,856	2,026,541	886,685	78%
TOTAL PUBLIC HEALTH	$ **9,474,222**	$ **10,460,703**	$ **10,658,528**	$ **14,271,035**	$ **3,612,507**	**34%**
DEPARTMENT OF PUBLIC SAFETY						
Director's Office	$ 6,268,811	$ 6,157,591	$ 7,022,971	$ 6,076,955	$ (946,016)	-13%
Police	211,414,002	211,064,286	213,662,021	230,920,747	17,258,726	8%
Fire	101,908,211	103,237,329	112,597,406	114,619,597	2,022,191	2%
Emergency Medical Service	31,902,938	31,643,010	36,400,107	36,461,249	61,142	0%
Animal Care and Control	2,859,355	2,798,445	2,966,223	3,754,933	788,710	27%
Correction	4,009,467	4,976,622	3,248,769	4,060,145	811,376	25%
Police Inspector General	24,039	—	—	162,442	162,442	%
Department of Justice	3,244,283	2,702,958	3,282,326	4,663,519	1,381,193	42%
TOTAL PUBLIC SAFETY	$ **361,631,106**	$ **362,580,241**	$ **379,179,823**	$ **400,719,587**	$ **21,539,764**	**6%**
DEPARTMENT OF PUBLIC WORKS						
Division of Public Works Admin.	$ 2,863,603	$ 3,149,495	$ 2,846,096	$ 3,141,348	$ 295,252	10%
Recreation	14,179,597	14,901,933	16,086,884	18,049,418	1,962,534	12%
Parking Facilities	943,416	867,251	869,663	1,132,287	262,624	30%
Property Management	7,994,500	9,080,488	9,077,524	10,221,344	1,143,820	13%
Parks Maintenance & Properties	17,313,623	17,648,162	18,505,623	19,907,625	1,402,002	8%

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
Division of Waste Disposal	35,922,080	35,530,813	36,303,841	38,107,897	1,804,056	5%
Division of Traffic Engineering	3,701,371	3,672,497	4,009,712	4,440,473	430,761	11%
TOTAL PUBLIC WORKS	$ **82,918,190**	$ **84,850,639**	$ **87,699,343**	$ **95,000,392**	$ **7,301,049**	**8%**
COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE	$ **1,819,739**	$ **2,356,957**	$ **2,005,504**	$ **2,256,802**	$ **251,298**	**13%**
DEPARTMENT OF BUILDING & HOUSING						
Director's Office	$ 2,944,000	$ 3,092,284	$ 3,317,149	$ 4,717,286	$ 1,400,137	42%
Code Enforcement	8,407,654	7,776,694	8,145,880	9,074,141	928,261	11%
Construction Permit	1,533,236	1,497,829	1,504,014	2,041,826	537,812	36%
TOTAL BUILDING & HOUSING	$ **12,884,890**	$ **12,366,807**	$ **12,967,043**	$ **15,833,253**	$ **2,866,210**	**22%**
ECONOMIC DEVELOPMENT	$ **1,540,103**	$ **1,547,198**	$ **1,910,959**	$ **2,890,918**	$ **979,959**	**51%**
NON-DEPARTMENTAL						
County Auditor Deductions	$ 1,050,536	$ 2,538,686	$ 1,127,783	$ 1,900,000	$ 772,217	68%
Subsidies to Other Funds	83,114,781	382,445,239	232,717,787	56,670,882	(176,046,905)	-76%
Other Administrative	16,629,064	21,439,462	22,285,461	32,137,254	9,851,793	44%
TOTAL NON-DEPARTMENTAL	$ **100,794,381**	$ **406,423,387**	$ **256,131,031**	$ **90,708,136**	$ **(165,422,895)**	**-65%**
TOTAL EXECUTIVE BRANCH	$ **634,137,508**	$ **952,694,760**	$ **831,735,451**	$ **721,348,621**	$ **(110,386,830)**	**-13%**
TOTAL GENERAL FUND	$ **680,811,896**	$ **998,269,824**	$ **879,656,725**	$ **778,689,177**	$ **(100,967,548)**	**-11%**

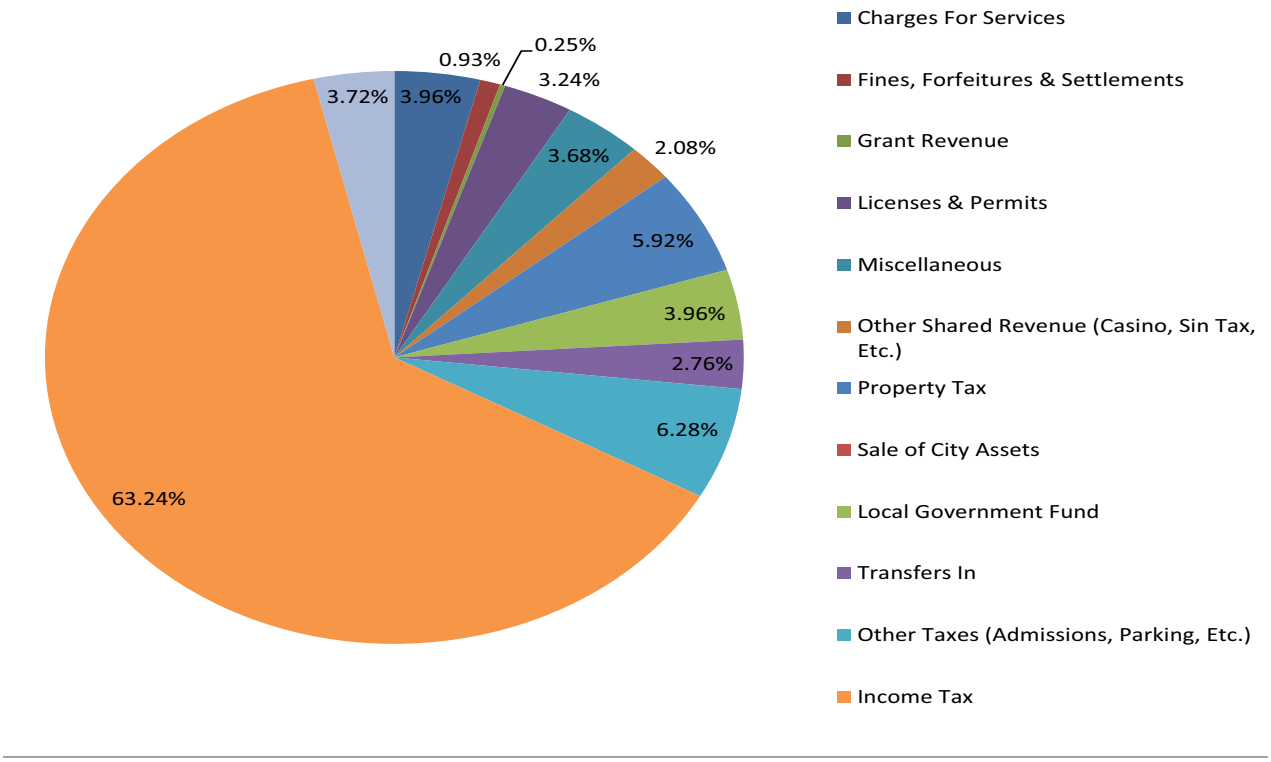
	2021 Actual	2022 Actual	2023 Actual	2024 Budget	HC Change	% Change
LEGISLATIVE BRANCH						
COUNCIL	**55**	**59**	**59**	**61**	**2**	**3%**
JUDICIAL BRANCH						
Municipal Court	206	196	183	226	43	23%
Clerk of Courts	127	128	130	144	14	11%
Housing Court	41	43	42	56	14	33%
TOTAL JUDICIAL BRANCH	**374**	**367**	**355**	**426**	**71**	**20%**
EXECUTIVE BRANCH						
GENERAL GOVERNMENT						
Office of the Mayor	6	19	18	23	5	28%
Office of Capital Projects	57	59	62	61	(1)	-2%
Office of Urban Analytics and Innovation	10	11	13	13	—	%
Landmarks Commission	2	2	3	3	—	%
Building Standards and Appeals	1	2	2	2	—	%
Zoning Appeals	2	2	2	2	—	%
Civil Service Commission	5	4	10	11	1	10%
Community Relations Board	19	20	21	22	1	5%
City Planning Commission	19	20	23	23	—	%
Office of Sustainability	8	9	9	10	1	11%
Office of Equal Opportunity	6	7	8	10	2	25%
Office of Intervention, Prevention & Opportunity	13	9	19	20	—	%
Office of Budget & Management	7	6	6	7	1	17%
Office of Professional Standards	12	8	12	17	5	42%
Police Review Board	1	1	1	1	—	%
Community Police Commission	5	4	5	7	2	40%
TOTAL GENERAL GOVERNMENT	**173**	**183**	**214**	**232**	**17**	**8%**
DEPARTMENT OF AGING	**10**	**11**	**13**	**13**	—	%
DEPARTMENT OF HUMAN RESOURCES	**18**	**22**	**24**	**25**	1	4%
DEPARTMENT OF LAW	**70**	**78**	**84**	**90**	6	7%

	2021 Actual	2022 Actual	2023 Actual	2024 Budget	HC Change	% Change
DEPARTMENT OF FINANCE						
Director's Office	6	12	7	8	1	14%
Accounts	16	15	16	18	2	13%
Assessments & Licenses	45	32	30	38	8	27%
Treasury	6	6	4	6	2	50%
Purchases & Supplies	6	7	5	8	3	60%
Bureau of Internal Audit	5	3	3	5	2	67%
Financial Reporting & Control	13	14	12	13	1	8%
Information Technology Services	28	27	33	52	19	58%
Risk Management	—	—	6	7	1	16.7%
TOTAL FINANCE	**125**	**116**	**116**	**155**	**39**	**33.6%**
DEPARTMENT OF PUBLIC HEALTH						
Director's Office	8	14	13	16	3	23%
Health	32	29	25	29	4	16%
Environment	22	17	15	22	7	47%
Air Quality	7	6	7	8	1	14%
Health, Equity and Social Justice	1	1	9	9	—	%
TOTAL PUBLIC HEALTH	**70**	**67**	**69**	**84**	**15**	**22%**
DEPARTMENT OF PUBLIC SAFETY						
Director's Office	36	38	28	31	3	11%
Police-Uniform	1,402	1,292	1,169	1,350	181	15%
Civilian	211	196	189	206	17	9%
Fire-Uniform	669	738	746	757	11	1%
Civilian	11	8	13	13	—	%
Emergency Medical Service	260	255	289	304	15	5%
Animal Care and Control	29	28	28	33	5	18%
Correction	2	2	2	2	—	%
Police Inspector General	—	—	—	1	1	%
Department of Justice-Uniform	3	—	2	5	3	150%
Civilian	5	4	5	3	(2)	-40%
TOTAL PUBLIC SAFETY	**2,628**	**2,561**	**2,471**	**2,705**	**234**	**9%**
DEPARTMENT OF PUBLIC WORKS						
Division of Public Works Administration	31	29	23	26	3	13%
Recreation	108	99	91	104	13	14%

	2021 Actual	2022 Actual	2023 Actual	2024 Budget	HC Change	% Change
Parking Facilities	13	13	12	14	2	17%
Property Management	68	69	63	68	5	8%
Parks Maintenance & Properties	104	91	90	92	2	2%
Division of Waste Disposal	189	194	164	183	19	12%
Division of Traffic Engineering	28	28	26	28	2	8%
TOTAL PUBLIC WORKS	**541**	**523**	**469**	**515**	**46**	**10%**
COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE	**3**	**3**	**4**	**5**	**1**	**25%**
DEPARTMENT OF BUILDING & HOUSING						
Director's Office	26	26	27	30	3	11%
Code Enforcement	95	86	82	90	8	10%
Construction Permit	17	17	17	20	3	18%
TOTAL BUILDING & HOUSING	**138**	**129**	**126**	**140**	**14**	**11%**
ECONOMIC DEVELOPMENT	**14**	**13**	**17**	**24**	**7**	**41%**
OTHER ADMINISTRATIVE	—	—	—	**125**	**125**	%
TOTAL EXECUTIVE BRANCH	**3,790**	**3,706**	**3,607**	**4,113**	**505**	**14%**
TOTAL GENERAL FUND	**4,219**	**4,132**	**4,021**	**4,600**	**578**	**14%**

PRELIMINARY 2024 SOURCES OF REVENUE

The City's Income Tax is the largest source of revenue for the General Fund. It is generated by a 2.5% tax on wages and earnings, not only of Cleveland residents but also non residents working within the City. Of total collections, 88.9% flows to the General Fund while the remainder is placed in a Restricted Income Tax Fund to be used for debt service payments and capital expenditures. Because the Income Tax makes up such a large proportion of the General Fund, the amount of financial resources available to provide City services is directly related to the health of the local economy. The second largest General Fund revenue source is generated by Property Tax.



Charges for Services: Medical transport billing, waste collection fees, and other recoverable fees.

Fines, Forfeitures & Settlements: Receipt of criminal fines and court costs from convictions of misdemeanor, felony offenses, camera enforcement program, parking, and non waiverable traffic violations. Revenues from fines and forfeitures include collections from parking violations and court levied civil and criminal fines. This revenue is directly related to the number of parking and moving violations issued by the City and court fines and costs.

Grant Revenue: Reimbursements from grants that provide funding for program support.

Licenses & Permits: Receipts for City inspections, food handled, business licenses, and zoning and permit fees. This includes sales and charges for service which are charged to users of City

services. Examples are fees for emergency medical service, medical care at the City's health centers and copies of birth and death certificates, and various miscellaneous sources, central service costs and expenditure recoveries are part of this category. The City has also implemented a Waste Collection Fee $8.75 per household.

Miscellaneous: Reimbursement from Port Control for Cleveland Police detail at airport. Charge backs by Parks Maintenance for maintenance services performed at various vacant lots located throughout the city, i.e. rubbish removal, grass cutting, tree trimming, snow removal, cleaning and washing equipment, and other services as needed. Refunds, inspection fees, charges for return of NSF checks. Also included are Expenditure Recoveries, Cost Allocation Plan recovery, and Grant Indirect Costs.

Other Shared Revenue:

Casino: Ohio Casinos are taxed at a rate of 33 percent on Gross Casino Revenue. The state then disburses te tax revenue to the following funds: 51% to the Host City Fund, 3% each to the Ohio State Racing Commission/Ohio Casino Control Commission and 2% each to the Law Enforcement Training Fund/Problem Gambling and Addictions Fund. The City then distributes 85% to the General Fund and 15% to a Special Fund for Council.

Cigarette & Liquor Tax:

- The Cigarette tax is a County tax administered by the State, and distributed back to the Counties, then to the City based on the volume of cigarette licenses sold to dealers and tax stamps purchased to be affixed to individual packages. The state excise tax on cigarettes is now $1.25 per pack.
- Liquor tax is a County occupational license tax imposed on the privilege of engaging in the alcohol beverage business in Ohio. Businesses such as convenience stores, taverns, etc must obtain a license from the state to, dispense alcoholic beverages. A portion of these license fees are then remitted back to the City from the state.

Commercial Activity Tax (CAT): This is a State assessed tax enacted when Tangible Property Tax was repealed. Businesses with receipts of $150,000 - $1 million will pay a minimum tax of $150. Businesses with receipts of less than $150,000 are not subject to the CAT.

Other: Miscellaneous category including Special projects, Economic Development shared projects, Grant paybacks, other reimbursements for provided services.

Property Tax Subsidy: This is a replacement for the Homestead Rollback, 10% Real Property and 2.5% owner occupied Real Property.

Other Taxes: Includes both locally and state collected sources. Locally, the City receives Admission Tax for most entertainment events scheduled in the City as well as a tax on the leasing of motor vehicles. Both of these taxes were previously increased as part of an overall funding plan for the reconstruction/rebuilding of Cleveland Municipal Stadium. The Motor Vehicle Lessor Tax was raised from $4 to $6 per transaction as of August 1, 1996. The State distributes a portion of Estate, Liquor and Cigarette taxes to their municipality of origin. Estate Tax has been eliminated by the State of Ohio effective 2014.

Admission Tax: Increased from 6% to 8% effective January 1, 1997, receipts are on ticket sales for entertainment events held within the city.

Electric Excise Tax: Excise Tax is revenue derived from a fee paid to a municipality from a franchisee for "rental" or "toll" for the use of city streets and rights-of-way. In consideration of the cost incurred to construct, install, operate, or provide services using facilities in the public rights-of-way.

Hotel Tax: An excise tax of three percent (3%) on transactions by which lodging is or is to be furnished by a hotel to transient guests.

Motor Vehicle Lessor Tax: Tax on Rental Cars

Parking Tax: 8% Commercial parking tax assessment

Property Taxes: Property is taxed at 35% of its appraised value. Receipts are classified into four categories; General Fund, Bond Retirement, Police Pension and Fire Pension monies. All monies are deposited into the General Fund except Bond Retirement monies, which belong to Debt Service. Distribution is as follows:

- **Commercial/ Industrial:**

Schools: 59.25%

Cleveland: 12.70%

County: 20.67%

Library: 7.38%

- **Residential:**

Schools: 55.00%

Cleveland: 15.27%

County: 22.17%

Library: 7.56%

Sale of City Assets: All receipts from the sale of City assets which include property and equipment disposal, (i.e. scrap metal value or auction of vehicles and equipment).

State and Local Government Fund: Local Government fund is a state of Ohio revenue sharing program established in 1934 in which cities share in the collection of the state income, sales, public utility excise tax, and corporate franchise taxes. The distribution basis is a function of

population and property tax values. The basis was collectively reduced by 50% by the State of Ohio. These funds are distributed in two ways nine-tenths (90%) to counties divided among all towns, villages and municipalities, and one-tenth directly to cities which collect an income tax.

Transfer In: Income from land sales at Chagrin Highlands and Economic Development.

Income Tax: The city income tax rate is 2.5% of all wages and business profits.

Investment Income: Receipts from Interest earned on Investments of comingled funds, including Treasury Notes, Treasury Bills, certificates of Deposit, and Repurchase Agreements.

Other Revenue Terms:

Certificate of Estimated Resources: An original Certificate of Estimated Resources, received from the County Auditor, is based on an estimate of the year-end unencumbered balances and the estimated revenues for the upcoming calendar year as reflected on the tax budget. An amended certificate of estimated resources is received, by the City, after the tax rate resolution and the unencumbered balances/revised revenue estimates are certified to the County.

Mills: Local Property tax rates are always computed in mills. One mill costs the property owner $1.00 for every $1,000 of assessed valuation each year. In our example, the $100,000 will produce $35 in tax revenue for each mill.

In Ohio, millage is referred to as "inside" millage and "outside" millage. Inside millage is the millage provided by the Constitution of the State of Ohio and is levied without the vote of the people as established very early in the State's history. The inside millage rate is limited to ten mills in each political subdivision. Public schools, cities, counties and other local governments are allocated a portion of the ten inside mills.

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
CHARGES FOR SERVICES	$ 37,134,745	$ 33,431,725	$ 28,246,708	$ 30,841,000	$ 2,594,292	9%
FINES, FORFEITURES & SETTLEMENTS	$ 7,430,426	$ 6,545,033	$ 7,070,618	$ 7,274,364	$ 203,746	3%
GRANT REVENUE	$ 111,272,256	$ 217,935,893	$ 142,554,937	$ 1,916,666	$ (140,638,271)	-99%
LICENSES & PERMITS	$ 19,815,851	$ 23,316,528	$ 23,515,381	$ 25,254,260	$ 1,738,879	7%
MISCELLANEOUS	$ 46,761,528	$ 28,053,395	$ 27,791,590	$ 28,669,011	$ 877,421	3%
OTHER SHARED REVENUE						
Property Tax-State Subsidy	$ 3,203,060	$ 3,853,329	$ 3,843,257	$ 3,565,000	$ (278,257)	-7%
Cigarette & Liquor Tax	858,117	482,517	914,802	870,000	(44,802)	-5%
Estate Tax	284	2	12,460	—	(12,460)	%
Casino	10,468,691	11,240,400	11,301,813	11,750,000	448,187	4%
Other	—	17	—	—	—	%
	$ **14,530,152**	$ **15,576,265**	$ **16,072,332**	$ **16,185,000**	$ 112,668	1%
PROPERTY TAX	$ 39,078,991	$ 44,868,430	$ 45,241,273	$ 46,102,745	$ 861,472	2%
SALE OF CITY ASSETS	$ 76,722	$ —	$ 439,230	$ —	$ (439,230)	%
STATE AND LOCAL GOVERNMENT FUND	$ 29,422,196	$ 31,125,940	$ 32,000,064	$ 30,836,302	$ (1,163,762)	-4%
TRANSFERS IN	$ —	$ 8,541	$ 212,676	$ 21,500,000	$ 21,287,324	%
INCOME TAX	$ 429,087,088	$ 463,416,303	$ 478,640,906	$ 492,851,495	$ 14,210,589	3%
INVESTMENT INCOME	$ 284,769	$ 8,389,870	$ 28,832,383	$ 28,958,583	$ 126,200	0%
OTHER TAXES						
Admission Tax	$ 11,562,613	$ 17,290,526	$ 20,894,517	$ 23,564,918	$ 2,670,401	13%
Motor Vehicle License Tax	1,738,372	1,651,219	1,823,638	1,827,245	3,607	0%
Parking Tax	10,496,987	13,588,985	15,011,094	15,358,551	347,457	2%
Hotel Tax	4,906,377	6,663,967	7,107,150	7,200,000	92,850	1%
Other	21,579	841,061	930,296	966,000	35,704	4%
	$ **28,725,928**	$ **40,035,758**	$ **45,766,695**	$ **48,916,714**	$ **3,150,019**	**7%**
TOTAL RECEIPTS	$ **763,620,652**	$ **912,703,681**	$ **876,384,793**	$ **779,306,140**	$ **(97,078,653)**	**-11%**

COUNCIL AND CLERK OF COUNCIL

Council President Blaine A. Griffin

Clerk Patricia J. Britt

Mission Statement: As the legislative branch of government, Council strives to serve as the voice of the residents.

Summary: The City Council meets at 7:00 p.m. every Monday, except that Council meets once in July and once in August, on a day and time set by the Council. All Council meetings are held in the Council Chambers of City Hall. Various Council Committee meetings are held during the week to discuss in detail, all legislation to be approved, amended or not approved by the Council.Special Council meetings may be called by the President at any time, with proper public notice.

Key Programs: Policy Analysis and Development, Communications, Legislative Services, Financial Oversight and Reporting, Archiving of Council and City Documents

COUNCIL AND CLERK OF COUNCIL

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 2,406,989	$ 2,614,674	$ 2,993,923	$ 3,205,712
Seasonal	12,829	70,009	—	—
Elected Officials	1,592,198	1,514,151	1,581,025	1,595,874
Part-Time Permanent	131,327	151,413	178,431	320,130
Longevity	14,575	13,050	12,925	17,075
Vacation Conversion	74,441	—	69,477	—
Separation Payments	120,021	167,114	45,974	100,000
Bonus Incentive	—	45,000	—	—
	$ 4,352,379	**$ 4,575,411**	**$ 4,881,755**	**$ 5,238,791**
Benefits				
Hospitalization	$ 622,198	$ 617,363	$ 677,792	$ 808,466
Prescription	129,183	123,045	142,841	164,358
Dental	31,387	28,091	28,680	30,100
Vision Care	5,470	4,897	5,120	6,156
Public Employees Retire System	594,649	607,864	657,313	721,822
Fica-Medicare	61,030	64,138	67,883	75,962
Workers' Compensation	38,195	50,550	47,927	50,849
Life Insurance	2,435	2,435	2,210	3,355
Unemployment Compensation	1,925	28,727	1,608	2,000
	$ 1,486,474	**$ 1,527,108**	**$ 1,631,374**	**$ 1,863,068**
Other Training & Professional Dues				
Travel	$ 1,919	$ 48,553	$ 96,642	$ 75,000
Tuition & Registration Fees	8,481	34,182	21,457	30,000
Professional Dues & Subscript	1,200	—	—	9,467
	$ 11,600	**$ 82,735**	**$ 118,100**	**$ 114,467**
Utilities				
Steam	$ 35,025	$ 37,336	$ 40,920	$ 42,147
	$ 35,025	**$ 37,336**	**$ 40,920**	**$ 42,147**
Contractual Services				
Professional Services	$ 1,039,876	$ 641,304	$ 718,773	$ 793,986
Expense Account Reimbursement	97,912	93,593	135,303	244,800
Advertising And Public Notice	229,438	235,722	349,990	262,650
Parking In City Facilities	32,989	34,120	41,465	46,000
Insurance And Official Bonds	—	175	—	100
	$ 1,400,215	**$ 1,004,913**	**$ 1,245,531**	**$ 1,347,536**
Materials & Supplies				
Office Supplies	$ 180	$ 14,135	$ 918	$ 13,400
Postage	200,240	200,000	200,000	200,000
Food	219	14,337	20,069	30,000

COUNCIL AND CLERK OF COUNCIL

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Just In Time Office Supplies	3,245	9,508	3,020	7,500
	$ 203,884	**$ 237,980**	**$ 224,006**	**$ 250,900**
Maintenance				
Maintenance Office Equipment	$ —	$ —	$ —	$ 5,000
	$ —	**$ —**	**$ —**	**$ 5,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 70,038	$ 91,159	$ 64,582	$ 106,046
Charges From Print & Repro	29,199	47,041	54,592	65,031
Charges From Central Storeroom	15,424	22,530	30,483	33,783
	$ 114,661	**$ 160,729**	**$ 149,657**	**$ 204,860**
	$ 7,604,237	**$ 7,626,213**	**$ 8,291,342**	**$ 9,066,769**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 231,539	$ 117	$ 54,066	$ —
	$ 231,539	**$ 117**	**$ 54,066**	**$ —**

COMPARISON OF STAFFING LEVEL

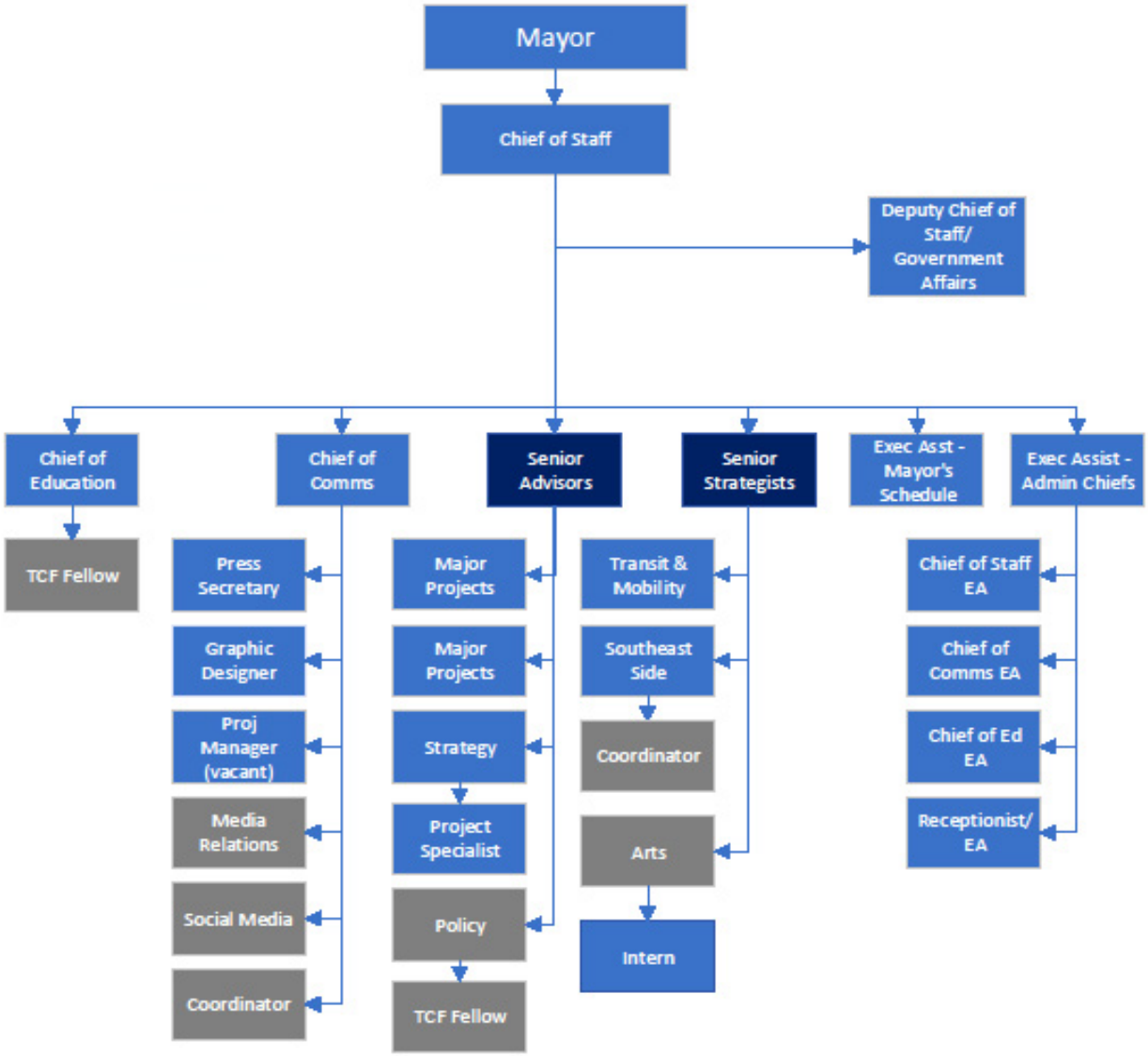
No. of Employees Budget 2023	December 2023	Budget 2024	
61	59	59	**FULL TIME**
0	0	2	**VACANT FULL TIME**
61	59	61	**TOTAL FULL TIME**
10	1	1	**PART TIME**
0	0	9	**VACANT PART TIME**
10	1	10	**TOTAL PART TIME**
71	**60**	**71**	**TOTAL DIVISION**

OFFICE OF THE MAYOR

Mayor Justin M. Bibb

Summary: The Mayor serves as Chief Executive Office and Ex Officio President of the Board of Control for the City. The Mayor's staff provides supervision and management assistance to the City-funded neighborhood projects and the City service operations. The Mayor's Office also informs the Mayor on the operational status of various service programs and provides feedback on inquires of members of Council and other government agencies, citizens and the business community on programs that directly affect them.

Key Programs: Government and International Affairs; Office of Communications; Strategy; Special Projects



OFFICE OF THE MAYOR

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 919,434	$ 1,453,028	$ 1,607,368	$ 2,401,333
Seasonal	—	4,264	—	—
Elected Officials	154,663	156,749	164,948	163,958
Part-Time Permanent	30,119	41,381	176	31,196
Longevity	3,600	1,750	1,348	875
Vacation Conversion	15,153	—	1,501	—
Separation Payments	42,010	154,946	18,605	20,000
Bonus Incentive	—	11,000	—	—
Overtime	—	—	346	—
	$ 1,164,979	**$ 1,823,118**	**$ 1,794,291**	**$ 2,617,362**
Benefits				
Hospitalization	$ 145,651	$ 158,902	$ 175,440	$ 314,467
Prescription	31,174	37,075	36,685	65,166
Dental	6,970	7,061	8,336	12,387
Vision Care	1,246	1,235	1,436	2,160
Public Employees Retire System	168,781	224,751	253,967	354,657
Fica-Medicare	16,475	25,919	26,096	36,716
Workers' Compensation	10,849	19,721	16,479	18,609
Life Insurance	585	551	617	1,168
Unemployment Compensation	747	—	3,667	1,300
	$ 382,477	**$ 475,215**	**$ 522,723**	**$ 806,630**
Other Training & Professional Dues				
Travel	$ 140	$ 47,433	$ 43,312	$ 55,000
Tuition & Registration Fees	—	16,775	13,112	2,500
Professional Dues & Subscript	3,600	590	1,483	3,500
Mayors & Mgrs Assoc.	—	—	19,500	19,500
	$ 3,740	**$ 64,798**	**$ 77,407**	**$ 80,500**
Contractual Services				
Professional Services	$ 600	$ 3,188	$ 35,751	$ 55,000
Insurance And Official Bonds	—	250	—	250
Other Contractual	—	75	—	—
Refunds & Miscellaneous	—	215	63	—
	$ 600	**$ 3,728**	**$ 35,814**	**$ 55,250**
Materials & Supplies				
Office Supplies	$ 499	$ —	$ —	$ —
Computer Software	—	87	—	—
Food	72	507	4,291	2,500
Special Events Supplies	—	7,222	4,128	16,750

OFFICE OF THE MAYOR

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Just In Time Office Supplies	3,316	4,483	4,201	4,000
	$ 3,888	**$ 12,299**	**$ 12,620**	**$ 23,250**
Interdepart Service Charges				
Charges From Telephone Exch	$ 38,428	$ 39,096	$ 56,556	$ 92,867
Charges From Print & Repro	17,855	25,870	30,976	36,899
Charges From Central Storeroom	2,802	2,033	2,048	3,095
Charges From M.V.M.	1,014	—	—	—
	$ 60,099	**$ 66,998**	**$ 89,580**	**$ 132,861**
	$ 1,615,783	**$ 2,446,154**	**$ 2,532,435**	**$ 3,715,853**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 99,240	$ —	$ —	$ —
	$ 99,240	**$ —**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
22	18	18	**FULL TIME**
0	0	5	**VACANT FULL TIME**
22	18	23	**TOTAL FULL TIME**
4	0	0	**PART TIME**
0	0	4	**VACANT PART TIME**
4	0	4	**TOTAL PART TIME**
26	**18**	**27**	**TOTAL DIVISION**

OFFICE OF CAPITAL PROJECTS

Director James D. DeRosa

Mission Statement: To provide for the planning, design, construction, and preservation of the City of Cleveland's facilities and infrastructure through collaborative and comprehensive planning, leadership in management, excellence in sustainable design and technical expertise, and quality construction based on integrity and professionalism.

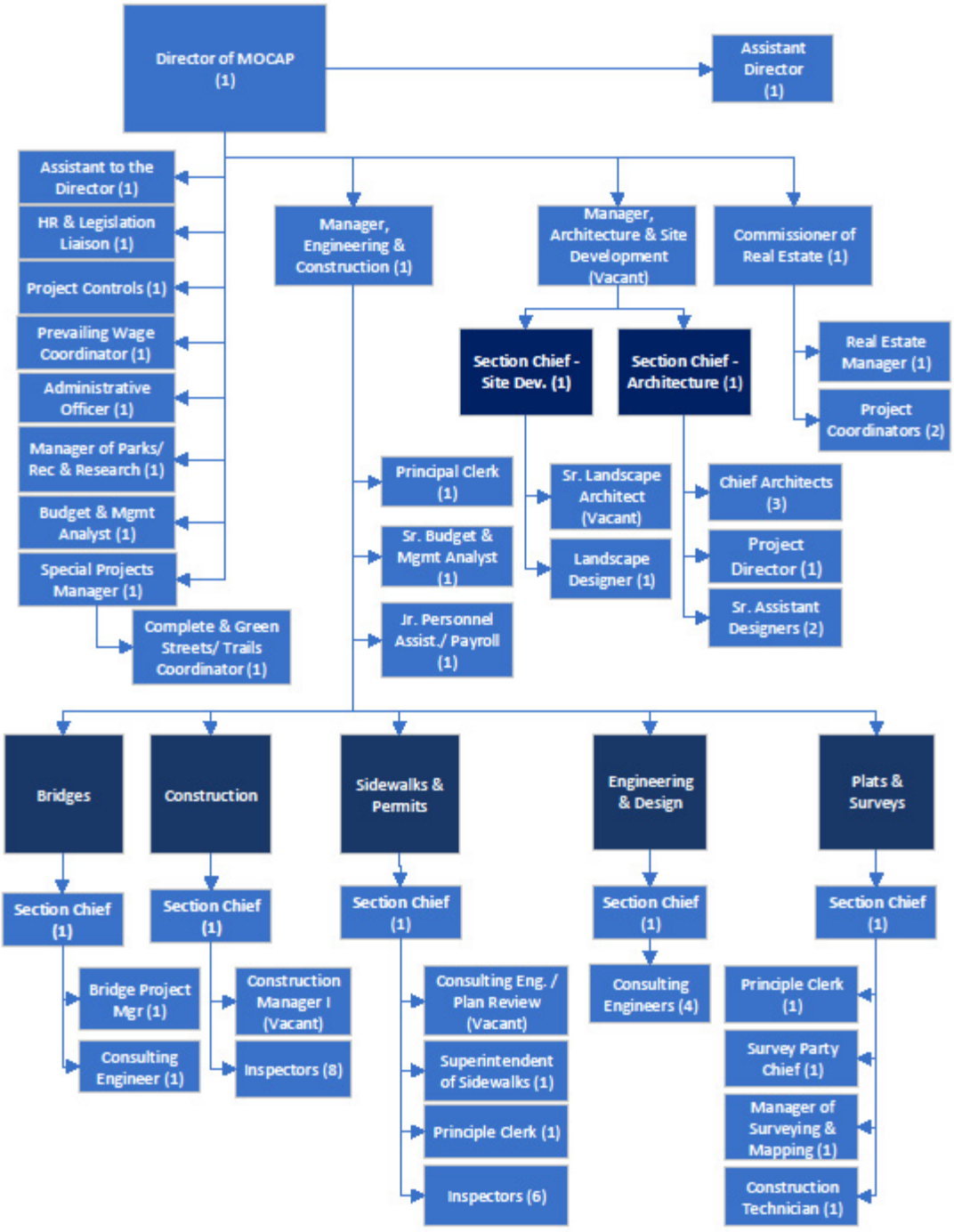
Summary: The Mayor's Office of Capital Projects (MOCAP) is comprised of three (3) Divisions: Architecture and Site Development, Engineering and Construction and Real Estate. MOCAP oversees pavement reconstruction, rehabilitation, and resurfacing, bridge repairs, bike facilities, sidewalk repairs, real estate functions, parks, public facilities, and recreation projects.

Key Programs: Pavement Rehabilitation for Tree Damaged Sidewalks, 50/50 Sidewalk Program, City Property Tax Exemptions, Real Estate Transactions, Architecture Site Development

	Output Metric	Historic Data		
		2021	2022	2023*
1	Total Bonds Sold	$114,908,377	$45,900,000	$40,127,754
2	Total R&B Expensed (E&C)	$1,692,274	$3,208,133	$5,262,388
3	Total of Requirement Contracts Completed (E&C)	$14,960,756	$10,231,587	$5,120,836
4	Total Recreation and Public Improvements Expensed (DASD)	$27,855,985	$29,514,290	$27,146,208
5	Grand Total	$44,509,015	$42,954,010	$37,529,432

*As of 9/30/23

OFFICE OF CAPITAL PROJECTS



OFFICE OF CAPITAL PROJECTS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 4,078,895	$ 4,139,213	$ 4,325,889	$ 4,967,816
Part-Time Permanent	52,902	—	—	—
Longevity	19,550	18,750	19,875	20,975
Vacation Conversion	14,519	—	22,641	—
Separation Payments	54,182	65,121	80,839	101,224
Bonus Incentive	—	34,000	6,000	—
Overtime	7,596	7,449	11,415	10,000
	$ 4,227,644	**$ 4,264,532**	**$ 4,466,658**	**$ 5,100,015**
Benefits				
Hospitalization	$ 688,194	$ 721,567	$ 746,007	$ 936,649
Prescription	140,646	137,504	144,101	181,101
Dental	34,543	31,805	31,382	33,937
Vision Care	5,140	4,692	4,816	5,884
Public Employees Retire System	600,797	581,971	607,905	702,918
Fica-Medicare	58,434	59,044	61,519	71,102
Workers' Compensation	67,300	48,130	42,107	47,495
Life Insurance	2,553	2,555	2,145	3,315
Unemployment Compensation	—	—	4,240	5,000
Clothing Allowance	6,367	5,970	5,570	5,570
Clothing Maintenance	1,950	2,100	1,950	1,950
Automoible Maintenance Allow	—	1,023	—	—
	$ 1,605,924	**$ 1,596,361**	**$ 1,651,742**	**$ 1,994,921**
Other Training & Professional Dues				
Travel	$ 7,070	$ 7,272	$ 20,346	$ 12,500
Tuition & Registration Fees	3,084	2,899	5,774	8,500
Training	4,298	3,272	10,315	5,000
Mileage (Priv Auto) Trng Prps	—	—	202	—
Professional Dues & Subscript	11,571	11,229	12,154	17,500
	$ 26,023	**$ 24,672**	**$ 48,790**	**$ 43,500**
Contractual Services				
Professional Services	$ 164,749	$ 154,707	$ 223,029	$ 184,950
Mileage (Private Auto)	35,269	35,103	42,329	35,300
Advertising And Public Notice	—	100	—	1,500
Appraisal Fees	6,700	2,450	5,650	2,900
Parking In City Facilities	11,803	12,912	14,846	16,750
Insurance And Official Bonds	—	—	250	—
Taxes	93,818	66,118	115,691	200,000
Equipment Rental	—	—	690	1,600

OFFICE OF CAPITAL PROJECTS

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Other Contractual	—	—	—	500
County Aud & Treas Coll Fee	—	—	173	—
	$ 312,339	**$ 271,390**	**$ 402,657**	**$ 443,500**
Materials & Supplies				
Office Supplies	$ —	$ 169	$ 1,064	$ 2,500
Computer Supplies	82	—	—	1,000
Computer Hardware	9,871	316	—	1,000
Computer Software	—	—	—	1,000
Small Equipment	—	5,294	1,098	3,000
Paper And Other Printing Suppl	359	138	—	—
Other Supplies	—	—	—	500
Bridge Maintenance Supplies	—	—	—	5,000
Safety Equipment	1,023	4,741	2,914	5,000
Just In Time Office Supplies	6,124	12,336	18,279	11,000
	$ 17,459	**$ 22,995**	**$ 23,356**	**$ 30,000**
Maintenance				
Maintenance Office Equipment	$ —	$ 920	$ —	$ 1,000
Maintenance Contracts	23,552	—	5,883	24,000
Computer Hardware Maintenance	—	—	—	13,000
Computer Software Maintenance	50,268	83,666	55,410	72,500
	$ 73,821	**$ 84,586**	**$ 61,293**	**$ 110,500**
Interdepart Service Charges				
Charges From Telephone Exch	$ 54,099	$ 37,287	$ 43,547	$ 71,506
Charges From Radio Comm System	3,465	2,268	2,590	2,864
Charges From Print & Repro	32,022	33,345	30,140	35,904
Charges From Central Storeroom	1,104	1,677	2,717	3,011
Charges From M.V.M.	10,446	13,625	15,100	13,809
	$ 101,135	**$ 88,202**	**$ 94,093**	**$ 127,094**
Capital Outlay				
Land Expenses	$ —	$ 228	$ 173	$ —
Contractual Services	—	—	—	15,000
Computer Software	10,586	4,134	4,400	9,500
Furniture	8,646	—	—	2,000
Computer Hardware	873	—	—	2,000
Transfer To Capital Project	—	—	300,000	—
	$ 20,106	**$ 4,362**	**$ 304,573**	**$ 28,500**
	$ 6,384,451	**$ 6,357,100**	**$ 7,053,162**	**$ 7,878,030**

OFFICE OF CAPITAL PROJECTS

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 13,160	$ 15,968	$ 14,375	$ —
Licenses & Permits	65,180	23,050	23,525	47,000
Miscellaneous	1,189,779	965,314	1,022,308	950,000
Sale Of City Assets	76,722	—	22,630	—
Transfers In	—	8,541	—	—
	$ 1,344,841	**$ 1,012,873**	**$ 1,082,837**	**$ 997,000**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
67	62	61	**FULL TIME**
0	0	0	**VACANT FULL TIME**
67	62	61	**TOTAL FULL TIME**
67	**62**	**61**	**TOTAL DIVISION**

URBAN ANALYTICS & INNOVATION

Director Elizabeth Crowe, PhD

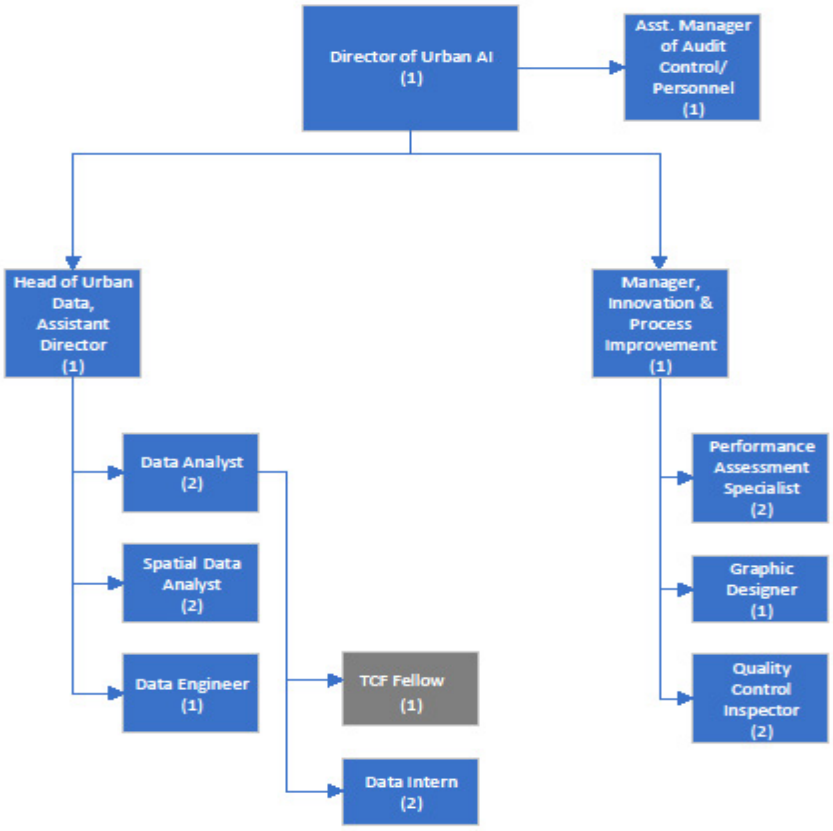
Mission Statement: To assess and improve program and service delivery through the incorporation of modern analytic and data best practices by ensuring high levels of accountability and quality deliverables.

Summary: Urban AI serves as the data and business process center of excellence for the City of Cleveland. The department enables improved decision-making through data analytics; increases transparency and quality control through access to data; and establishes data governance. Urban AI facilitates innovation and modernization by assessing the performance of departments/divisions and leading strategic, transformational, cross-department initiatives.

Key Programs: Data Analytics, Data Management, Process and Innovation

	Output Metric	Historic Data		
		2021	2022	2023
1	Number of departments supported in using analytics tools (Power BI, GIS)	n/a	n/a	20
2	Number of Data Governance Board meetings held	n/a	n/a	0
3	Number of data sources ingested into enterprise-wide data management platforms	n/a	n/a	9
4	Number of datasets published to the Open Data Portal	n/a	n/a	0
5	Number of Quality Control Inspections completed	1,074	5,702	5,896
6	Number of Civic Data Meetup events hosted	n/a	n/a	12

URBAN ANALYTICS & INNOVATION



URBAN ANALYTICS & INNOVATION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 783,620	$ 682,721	$ 979,219	$ 1,105,241
Part-Time Permanent	—	9,500	16,160	42,222
Longevity	2,400	3,100	2,700	2,400
Vacation Conversion	9,741	—	4,252	—
Separation Payments	3,592	20,905	11,680	10,000
Bonus Incentive	—	8,000	—	—
	$ 799,352	**$ 724,226**	**$ 1,014,012**	**$ 1,159,863**
Benefits				
Hospitalization	$ 102,875	$ 112,872	$ 135,194	$ 173,441
Prescription	21,060	17,477	27,068	34,791
Dental	5,409	4,209	5,409	6,051
Vision Care	794	653	938	1,188
Public Employees Retire System	115,086	96,484	138,719	161,320
Fica-Medicare	11,257	10,249	14,313	16,817
Workers' Compensation	6,846	8,226	9,423	10,641
Life Insurance	518	407	413	660
	$ 263,845	**$ 250,577**	**$ 331,478**	**$ 404,909**
Other Training & Professional Dues				
Travel	$ —	$ —	$ 11,623	$ 12,000
Tuition & Registration Fees	223	2,426	9,324	10,000
	$ 223	**$ 2,426**	**$ 20,947**	**$ 22,000**
Contractual Services				
Travel- Non-Training	$ 166	$ 627	$ 862	$ —
Parking In City Facilities	5,280	7,508	8,910	10,500
Property Rental	—	—	52,482	99,000
	$ 5,446	**$ 8,134**	**$ 62,254**	**$ 109,500**
Materials & Supplies				
Office Supplies	$ 112	$ —	$ —	$ —
Computer Supplies	—	43	—	2,000
Computer Hardware	4,831	—	—	12,000
Computer Software	709	768	—	2,000
Just In Time Office Supplies	508	1,823	2,132	4,000
	$ 6,160	**$ 2,634**	**$ 2,132**	**$ 20,000**
Interdepart Service Charges				
Charges From Print & Repro	$ 3,171	$ 5,322	$ 8,794	$ 10,475
Charges From M.V.M.	3,013	6,598	6,247	5,713
	$ 6,184	**$ 11,919**	**$ 15,041**	**$ 16,188**
	$ 1,081,210	**$ 999,916**	**$ 1,445,862**	**$ 1,732,460**

URBAN ANALYTICS & INNOVATION

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 40,784	$ 923	$ 54	$ —
	$ 40,784	**$ 923**	**$ 54**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
14	13	13	**FULL TIME**
0	0	0	**VACANT FULL TIME**
14	13	13	**TOTAL FULL TIME**
0	1	1	**PART TIME**
0	0	1	**VACANT PART TIME**
0	1	2	**TOTAL PART TIME**
14	**14**	**15**	**TOTAL DIVISION**

LANDMARKS COMMISSION

Secretary Daniel A. Musson

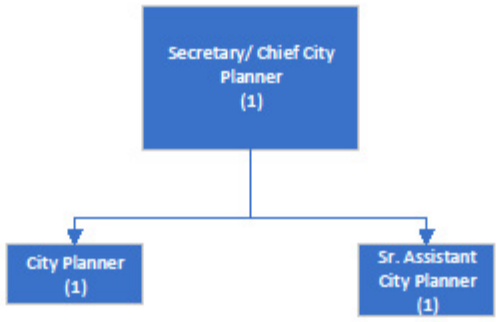
Mission Statement: To preserve Cleveland's heritage of historic buildings, sites, and districts by identifying architecturally and historically significant buildings, sites, and districts as local landmarks, and ensuring that appropriate changes occur to those properties according to the Secretary of the Interior's Standards for Rehabilitation.

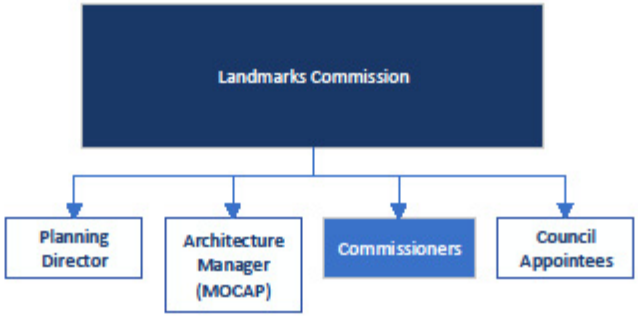
Summary: The Cleveland Landmarks Commission is an eleven-member board, composed of seven members appointed by the Mayor, two by the City Council President, and two by virtue of office, with the charge to safeguard the City's heritage through the preservation of historic buildings and districts. The Commission recommends buildings, sites or historic districts that are eligible for local designation as landmarks by following the established criteria listed in the Landmarks Ordinance, Chapter 161 of the Codified Ordinances. Exterior changes to locally designated properties are reviewed by neighborhood-based design review committees, which are advisory to the Landmarks Commission, as part of the building permit process. The Landmarks Commission acts as a Certified Local Government in coordination with the State Historic Preservation Office and the National Park Service in National Register designation and cases involving Section 106 Environmental Reviews.

Key Programs: Design Review, Permits and Cases, Survey

	Output Metric	Historic Data		
		2021	2022	2023
1	# Applications reviewed by the Commission	94	100	130
2	# Applications reviewed by Design Review Committees	N/A	N/A	221
3	# Building permit applications reviewed by Landmarks staff	558	515	523
4	# Local Design Review Committee meetings administered by Landmarks staff	2	21	115
5	# Landmarks Nominated by the Landmarks Commission	5	5	5
6	# Landmarks designated by City Council	2	5	3

LANDMARKS COMMISSION





LANDMARKS COMMISSION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 113,825	$ 107,301	$ 188,719	$ 207,858
Board Members	41,075	50,578	46,711	63,316
Longevity	800	800	875	875
Vacation Conversion	4,814	—	—	—
Separation Payments	—	44,484	—	—
Bonus Incentive	—	1,000	1,000	—
	$ 160,515	**$ 204,163**	**$ 237,305**	**$ 272,049**
Benefits				
Hospitalization	$ 12,052	$ 22,439	$ 33,456	$ 40,238
Prescription	2,583	2,472	6,435	7,873
Dental	588	516	1,187	1,218
Vision Care	180	150	173	208
Public Employees Retire System	22,076	22,147	32,634	38,279
Fica-Medicare	2,294	2,924	3,352	3,885
Workers' Compensation	1,376	2,223	2,193	2,476
Life Insurance	89	78	113	165
	$ 41,237	**$ 52,950**	**$ 79,543**	**$ 94,342**
Other Training & Professional Dues				
Travel	$ —	$ 1,107	$ 2,319	$ 6,000
Professional Dues & Subscript	—	—	—	1,500
	$ —	**$ 1,107**	**$ 2,319**	**$ 7,500**
Contractual Services				
Professional Services	$ 5,735	$ 2,796	$ 308	$ 10,000
Advertising And Public Notice	225	108	—	500
Parking In City Facilities	200	91	189	1,000
	$ 6,159	**$ 2,995**	**$ 497**	**$ 11,500**
Materials & Supplies				
Just In Time Office Supplies	$ 379	$ 283	$ 688	$ 900
	$ 379	**$ 283**	**$ 688**	**$ 900**
Interdepart Service Charges				
Charges From Telephone Exch	$ 56	$ 69	$ 60	$ 99
Charges From Print & Repro	685	1,020	631	751
Charges From Central Storeroom	51	22	3	4
Charges From M.V.M.	—	—	—	3,000
	$ 792	**$ 1,110**	**$ 694**	**$ 3,854**
	$ 209,082	**$ 262,609**	**$ 321,046**	**$ 390,145**

LANDMARKS COMMISSION

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 8,389	$ —	$ 600	$ 2,000
	$ 8,389	**$ —**	**$ 600**	**$ 2,000**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
3	3	3	**FULL TIME**
0	0	0	**VACANT FULL TIME**
3	3	3	**TOTAL FULL TIME**
7	7	7	**BOARD MEMBERS**
0	0	0	**VACANT BOARD MEMBERS**
7	7	7	**TOTAL BOARD MEMBERS**
10	**10**	**10**	**TOTAL DIVISION**

BOARD OF BUILDING STANDARDS AND APPEALS

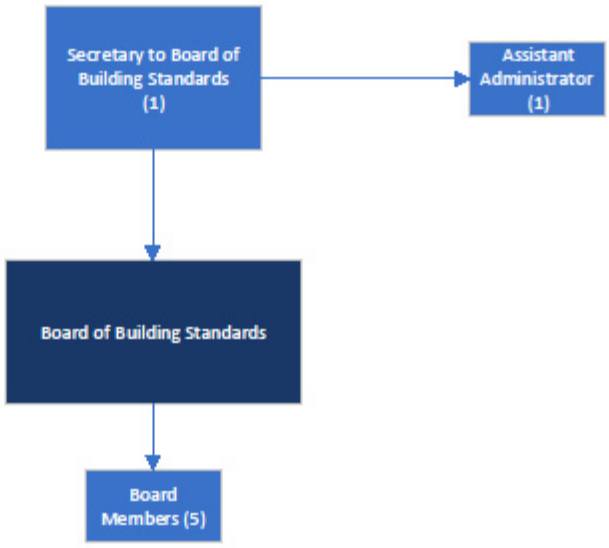
Executive Secretary Carmella Davis

Mission Statement: To maintain and ensure high quality and safe standards in building construction by enforcing the Ohio Building Code, the Cleveland Building Code, and the Cleveland Rehabilitation Code.

Summary: The Board of Building Standards and Appeals approves or disapproves materials, types of construction, appliances, devices, or appurtenances proposed for use pursuant to the Cleveland Building Code, the Cleveland Rehabilitation Code, and the Ohio Building Code.

Key Programs: Ohio Building Code Review, Permits and Cases, Records Maintenance

	Output Metric	Historic Data		
		2021	2022	2023
1	Applications Received	157	223	320
2	Ohio Building Code (OBC) Appeals	7	7	8
3	Lead Appeals	3	5	5
4	Permit Extension	4	2	5
5	Fire Appeals	0	2	4



BOARD OF BUILDING STANDARDS AND APPEALS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 59,681	$ 85,176	$ 124,013	$ 147,200
Board Members	31,525	66,710	22,071	49,244
Longevity	700	700	1,500	800
Vacation Conversion	4,663	—	4,851	—
Bonus Incentive	—	2,000	—	—
Overtime	340	—	—	2,000
	$ 96,909	**$ 154,586**	**$ 152,435**	**$ 199,244**
Benefits				
Hospitalization	$ 14,416	$ 20,773	$ 24,942	$ 27,852
Prescription	3,073	3,599	5,487	6,061
Dental	804	882	1,273	1,055
Vision Care	99	128	215	216
Public Employees Retire System	13,266	19,101	30,661	28,004
Police & Firemens Disab & Pens	—	—	156	—
Fica-Medicare	1,354	2,170	2,966	2,650
Workers' Compensation	833	1,671	4,306	6,539
Life Insurance	44	85	126	110
Clothing Maintenance	—	—	67	—
	$ 33,890	**$ 48,410**	**$ 70,199**	**$ 72,487**
Other Training & Professional Dues				
Training	$ —	$ —	$ —	$ 1,000
	$ —	**$ —**	**$ —**	**$ 1,000**
Contractual Services				
Professional Services	$ —	$ —	$ —	$ 20,000
Court Reporter	2,495	2,580	3,965	12,000
Parking In City Facilities	10	74	612	800
Wellness Expense Anthem	139	—	—	—
	$ 2,644	**$ 2,654**	**$ 4,577**	**$ 32,800**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 1,250
Just In Time Office Supplies	170	427	765	800
	$ 170	**$ 427**	**$ 765**	**$ 2,050**
Interdepart Service Charges				
Charges From Telephone Exch	$ 350	$ 508	$ 516	$ 848
Charges From Print & Repro	415	910	1,297	1,545
Charges From Central Storeroom	76	289	2,237	2,476
	$ 841	**$ 1,707**	**$ 4,050**	**$ 4,869**
	$ 134,455	**$ 207,783**	**$ 232,025**	**$ 312,450**

BOARD OF BUILDING STANDARDS AND APPEALS

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 6,450	$ 11,915	$ 32,110	$ 10,000
Licenses & Permits	—	130	—	—
Miscellaneous	5,099	—	—	—
	$ 11,549	**$ 12,045**	**$ 32,110**	**$ 10,000**

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
2	2	2	**FULL TIME**
0	0	0	**VACANT FULL TIME**
2	2	2	**TOTAL FULL TIME**
5	4	4	**BOARD MEMBERS**
0	0	1	**VACANT BOARD MEMBERS**
5	4	5	**TOTAL BOARD MEMBERS**
7	**6**	**7**	**TOTAL DIVISION**

BOARD OF ZONING APPEALS

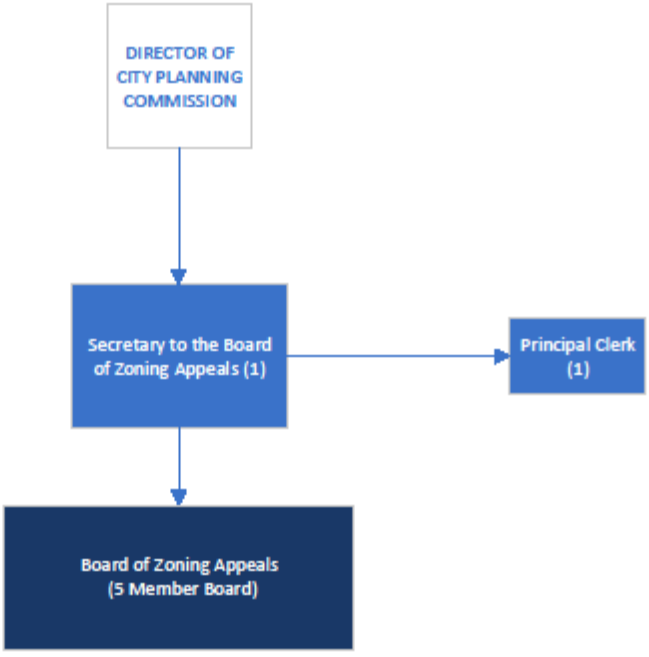
Secretary Elizabeth Kukla

Mission Statement: To fairly and objectively hear and decide on actions involving the interpretation of the City's Zoning Code and any appeal within the authority of the Board from an administrative action or order that may be brought before it.

Summary: The Board of Zoning Appeals is composed of five (5) members appointed by the Mayor. Public hearings are conducted for each case where evidence is presented by applicants, City Officials and relevant parties to justify the Board in granting relief from practical difficulty and unnecessary hardship caused by strict compliance with provisions of the City's Zoning Code. The administrative staff of the Board maintains detailed records of the proceedings of the Board of Zoning Appeals as required by the City Charter and Laws of the State of Ohio.

Key Programs: Appeals Processing, Case Research, Public Notice, Appellant Customer Service

	Output Metric	Historic Data		
		2021	2022	2023
1	Total Cases Processed	208	237	237
2	Cases Granted	188	20	142
3	Cases Denied	7	19	18
4	Cases Dismissed/Withdrawn	13	15	20
5	Cases Pending	0	0	57



BOARD OF ZONING APPEALS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 124,940	$ 108,387	$ 119,597	$ 144,454
Board Members	37,370	35,846	39,854	38,414
Longevity	600	300	600	775
Vacation Conversion	2,994	—	1,557	—
Bonus Incentive	—	1,000	1,000	—
	$ 165,903	**$ 145,533**	**$ 162,608**	**$ 183,643**
Benefits				
Hospitalization	$ 22,541	$ 25,212	$ 25,764	$ 30,986
Prescription	4,392	4,101	5,055	6,061
Dental	1,097	925	916	939
Vision Care	180	152	173	208
Public Employees Retire System	23,344	20,166	22,211	25,870
Fica-Medicare	2,331	2,033	2,270	2,613
Workers' Compensation	1,265	2,875	1,474	1,665
Life Insurance	89	78	75	110
	$ 55,240	**$ 55,543**	**$ 57,939**	**$ 68,452**
Other Training & Professional Dues				
Travel	$ —	$ —	$ 350	$ —
Tuition & Registration Fees	—	925	—	900
	$ —	**$ 925**	**$ 350**	**$ 900**
Contractual Services				
Court Reporter	$ 5,664	$ 6,235	$ 10,800	$ 13,000
Parking In City Facilities	3	—	476	1,400
	$ 5,667	**$ 6,235**	**$ 11,276**	**$ 14,400**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 400
Just In Time Office Supplies	244	719	622	200
	$ 244	**$ 719**	**$ 622**	**$ 600**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ —	$ —	$ —	$ 300
	$ —	**$ —**	**$ —**	**$ 300**
Interdepart Service Charges				
Charges From Telephone Exch	$ 901	$ 1,141	$ 1,054	$ 1,731
Charges From Print & Repro	1,873	2,219	3,558	4,239
Charges From Central Storeroom	3,710	3,861	6,430	7,126
	$ 6,484	**$ 7,221**	**$ 11,042**	**$ 13,096**
	$ 233,539	**$ 216,174**	**$ 243,837**	**$ 281,391**

BOARD OF ZONING APPEALS

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 18,400	$ 17,595	$ 19,480	$ 25,000
Miscellaneous	9,229	—	—	—
	$ 27,629	**$ 17,595**	**$ 19,480**	**$ 25,000**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
2	2	2	**FULL TIME**
0	0	0	**VACANT FULL TIME**
2	2	2	**TOTAL FULL TIME**
5	5	5	**BOARD MEMBERS**
0	0	0	**VACANT BOARD MEMBERS**
5	5	5	**TOTAL BOARD MEMBERS**
7	**7**	**7**	**TOTAL DIVISION**

CIVIL SERVICE COMMISSION

Executive Director Rachon Long

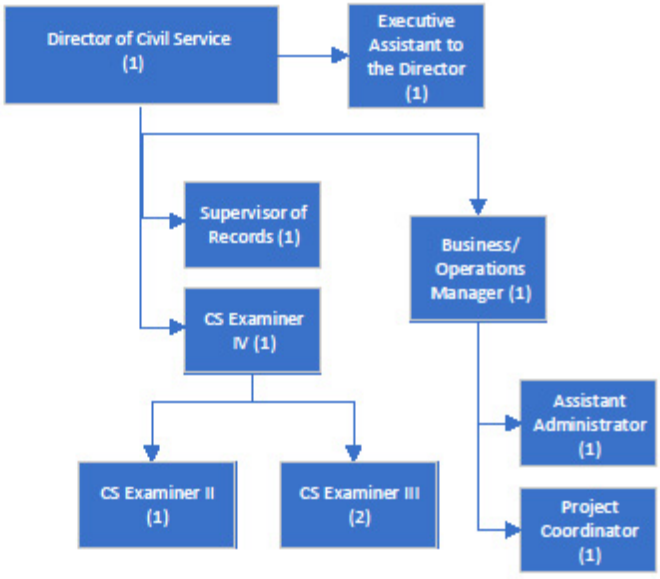
Mission Statement: To create and implement policies and procedures to attract, hire and promote qualified candidates by establishing, ensuring and maintaining an equitable and creditable system for public service employment who will best serve the needs of the citizens of the City of Cleveland.

Summary: The Commission provides oversight of hiring and promotions, and promotes the values of the public service, as well as maintains, administers and enforces Civil Service Rules, and conducts meetings and administrative hearings as required. The Commission's role is similar to human resources, in that one of the primary objectives is to attract and retain qualified employees who will provide efficient and effective services to the citizens. Selection of qualified candidates is done through Civil Service exams are designed to establish baseline knowledge and skill set for classified civil service positions, and determines whether or not a candidate meets the established minimum qualifications. The Commission regularly facilitates board meetings to discuss and act upon related issues, as well as appeal hearings for disputed actions, i.e., disciplinary action and other administrative actions.

Key Programs: Commission Meetings, Testing, Eligibility and Certification, Record Management

	Output Metric	Historic Data		
		2021	2022	2023*
1	Number of Job Postings	299	546	481
2	Number of Test Bulletins	113	214	87
3	Number of Applicants	18,395	23,326	20,492

*As of 9/30/23



CIVIL SERVICE COMMISSION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 357,091	$ 329,582	$ 496,602	$ 878,147
Board Members	39,675	40,269	46,173	45,386
Part-Time Permanent	11,490	28,551	8,086	23,002
Longevity	3,275	2,900	1,800	2,500
Vacation Conversion	20,183	—	8,314	—
Separation Payments	1,654	44,684	1,962	3,000
Bonus Incentive	—	5,000	—	—
Overtime	3,068	10,542	405	4,500
	$ 436,437	**$ 461,528**	**$ 563,342**	**$ 956,535**
Benefits				
Hospitalization	$ 53,629	$ 105,444	$ 63,448	$ 159,386
Prescription	10,943	12,156	12,953	33,362
Dental	1,773	1,682	2,252	5,998
Vision Care	497	419	440	972
Public Employees Retire System	60,710	57,790	75,128	133,283
Fica-Medicare	6,127	6,426	7,901	13,824
Workers' Compensation	3,721	4,962	5,069	5,725
Life Insurance	233	207	207	563
Unemployment Compensation	—	—	1,505	—
	$ 137,633	**$ 189,087**	**$ 168,902**	**$ 353,113**
Other Training & Professional Dues				
Travel	$ —	$ —	$ 179	$ —
Tuition & Registration Fees	—	—	613	1,500
Other Training Supplies	755	—	—	—
Professional Dues & Subscript	—	300	1,610	4,000
	$ 755	**$ 300**	**$ 2,401**	**$ 5,500**
Contractual Services				
Professional Services	$ 285,955	$ 112,071	$ 61,646	$ 370,000
Court Reporter	4,741	4,786	1,103	16,000
Referee Services	—	—	3,088	35,000
Medical Services	225,000	190,000	99,000	200,000
Freight Expense	—	75	—	—
Advertising And Public Notice	—	—	—	75,000
Parking In City Facilities	52	371	1,522	1,500
	$ 515,748	**$ 307,303**	**$ 166,359**	**$ 697,500**
Materials & Supplies				
Computer Software	$ 246	$ —	$ 185	$ 750
Food	—	89	—	1,000

CIVIL SERVICE COMMISSION

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Other Supplies	338	—	—	—
Just In Time Office Supplies	1,910	1,340	4,974	6,000
	$ 2,494	**$ 1,429**	**$ 5,159**	**$ 7,750**
Maintenance				
Maintenance Contracts	$ —	$ —	$ —	$ 700
	$ —	**$ —**	**$ —**	**$ 700**
Interdepart Service Charges				
Charges From Telephone Exch	$ 3,157	$ 3,041	$ 2,880	$ 4,729
Charges From Print & Repro	5,900	6,583	4,716	5,618
Charges From Central Storeroom	145	638	37	41
	$ 9,203	**$ 10,261**	**$ 7,633**	**$ 10,388**
	$ 1,102,269	**$ 969,908**	**$ 913,795**	**$ 2,031,486**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ —	$ —	$ 260	$ —
Miscellaneous	22,942	—	—	—
	$ 22,942	**$ —**	**$ 260**	**$ —**

CIVIL SERVICE COMMISSION

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	No. of Employees December 2023	No. of Employees Budget 2024	
4	10	10	**FULL TIME**
4	0	1	**VACANT FULL TIME**
8	10	11	**TOTAL FULL TIME**
1	0	0	**PART TIME**
0	0	1	**VACANT PART TIME**
1	0	1	**TOTAL PART TIME**
5	5	5	**BOARD MEMBERS**
0	0	0	**VACANT BOARD MEMBERS**
5	5	5	**TOTAL BOARD MEMBERS**
14	**15**	**17**	**TOTAL DIVISION**

COMMUNITY RELATIONS BOARD

Director Angela Shute-Woodson

Mission Statement: To promote amicable relations among the racial and cultural groups within the community.

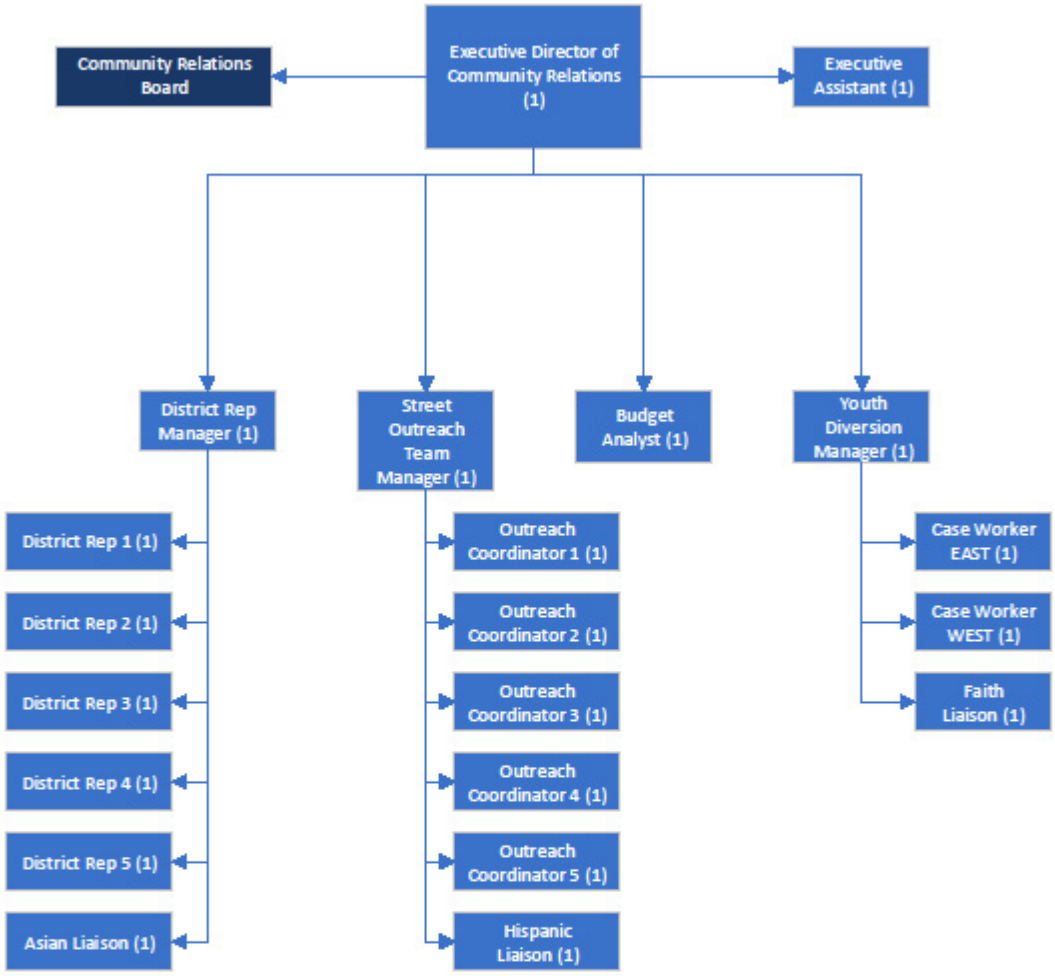
Summary: The Community Relations Board was established in 1945 and was the first such body in the country to be established by municipal ordinance. The Board is responsible for improving cross-cultural relationships in a city with a diverse racial, ethnic and religious populations by resolving community conflicts and ameliorating inequities based on racial and social biases, and developing proactive strategies for affirmative actions and programs that promote multi-cultural harmony. Program activities focus on the most commonly identified concerns of the community which include police-community cooperation, youth and young adult intervention, culturally and socially segregated housing patterns and relationships involving our schools, youth and neighborhood residents.

Key Programs: District Representatives, Cultural and Faith Liaisons, Youth Diversion Team, Street Outreach Team.

	Output Metric	Historic Data		
		2021	2022	2023
1	# Youth Served Youth Diversion Team	40	95	86
2	# of Notifications and Deployment Outreach Team	149*	108*	120
3	# of Specific Outreach Engagements by			
	District Rep 1	250	600	700
	District Rep 2	240	600	800
	District Rep 3	n/a*	116*	n/a
	District Rep 4	240	460	500
	District Rep 5	5*	460	200
4	# of Cultural Events and Engagements Completed			
	Asian Liaison	n/a	240	400
	Hispanic Liaison	n/a	800	1,000
	Faith Liaison	n/a	120	300

*Data impacted by District Representative passing, New Hires of 5th District Rep June 2023 and 3rd District Hire Jan 2024

COMMUNITY RELATIONS BOARD



COMMUNITY RELATIONS BOARD

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,088,503	$ 1,016,459	$ 1,177,102	$ 1,387,956
Board Members	86,975	108,677	106,185	108,126
Part-Time Permanent	—	—	17,308	—
Longevity	6,875	6,850	5,750	6,525
Vacation Conversion	11,309	—	7,014	—
Separation Payments	1,558	10,916	—	—
Bonus Incentive	—	10,000	2,000	—
Overtime	258	—	736	—
	$ 1,195,478	**$ 1,152,902**	**$ 1,316,094**	**$ 1,502,607**
Benefits				
Hospitalization	$ 218,450	$ 225,632	$ 166,013	$ 481,209
Prescription	45,892	40,604	35,946	53,566
Dental	10,660	8,779	6,411	9,140
Vision Care	1,877	1,599	1,339	1,956
Public Employees Retire System	171,243	158,381	165,743	211,931
Fica-Medicare	15,686	15,065	16,109	19,976
Workers' Compensation	22,488	16,409	(776)	15,000
Life Insurance	888	807	612	1,079
	$ 487,184	**$ 467,276**	**$ 391,396**	**$ 793,857**
Other Training & Professional Dues				
Travel	$ —	$ 1,390	$ —	$ 5,000
Tuition & Registration Fees	4,053	1,803	—	10,000
Training	—	—	300	—
	$ 4,053	**$ 3,192**	**$ 300**	**$ 15,000**
Contractual Services				
Professional Services	$ 200,000	$ —	$ 305,754	$ 717,000
Mileage (Private Auto)	668	1,660	4,935	8,500
Parking In City Facilities	1,532	2,050	3,990	4,000
Property Rental	—	—	58,164	59,329
	$ 202,200	**$ 3,711**	**$ 372,844**	**$ 788,829**
Materials & Supplies				
Office Supplies	$ —	$ —	$ 227	$ 3,000
Clothing	—	—	492	—
Food	42	—	1,500	1,500
Special Events Supplies	—	—	1,000	1,000
Just In Time Office Supplies	1,984	2,499	1,344	5,400
	$ 2,026	**$ 2,499**	**$ 4,563**	**$ 10,900**
Interdepart Service Charges				
Charges From Telephone Exch	$ 14,029	$ 13,316	$ 15,265	$ 25,000

COMMUNITY RELATIONS BOARD

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges From Print & Repro	4,047	12,913	14,252	18,000
Charges From Central Storeroom	2,079	3,268	2,299	4,312
Charges From M.V.M.	46	474	92	500
	$ 20,200	**$ 29,970**	**$ 31,908**	**$ 47,812**
	$ 1,911,140	**$ 1,659,550**	**$ 2,117,105**	**$ 3,159,005**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 54,775	$ 7	$ 400	$ —
	$ 54,775	**$ 7**	**$ 400**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
22	21	21	**FULL TIME**
0	0	1	**VACANT FULL TIME**
22	21	22	**TOTAL FULL TIME**
12	12	12	**BOARD MEMBERS**
0	0	0	**VACANT BOARD MEMBERS**
12	12	12	**TOTAL BOARD MEMBERS**
34	**33**	**34**	**TOTAL DIVISION**

CITY PLANNING COMMISSION

Director Joyce Pan Huang

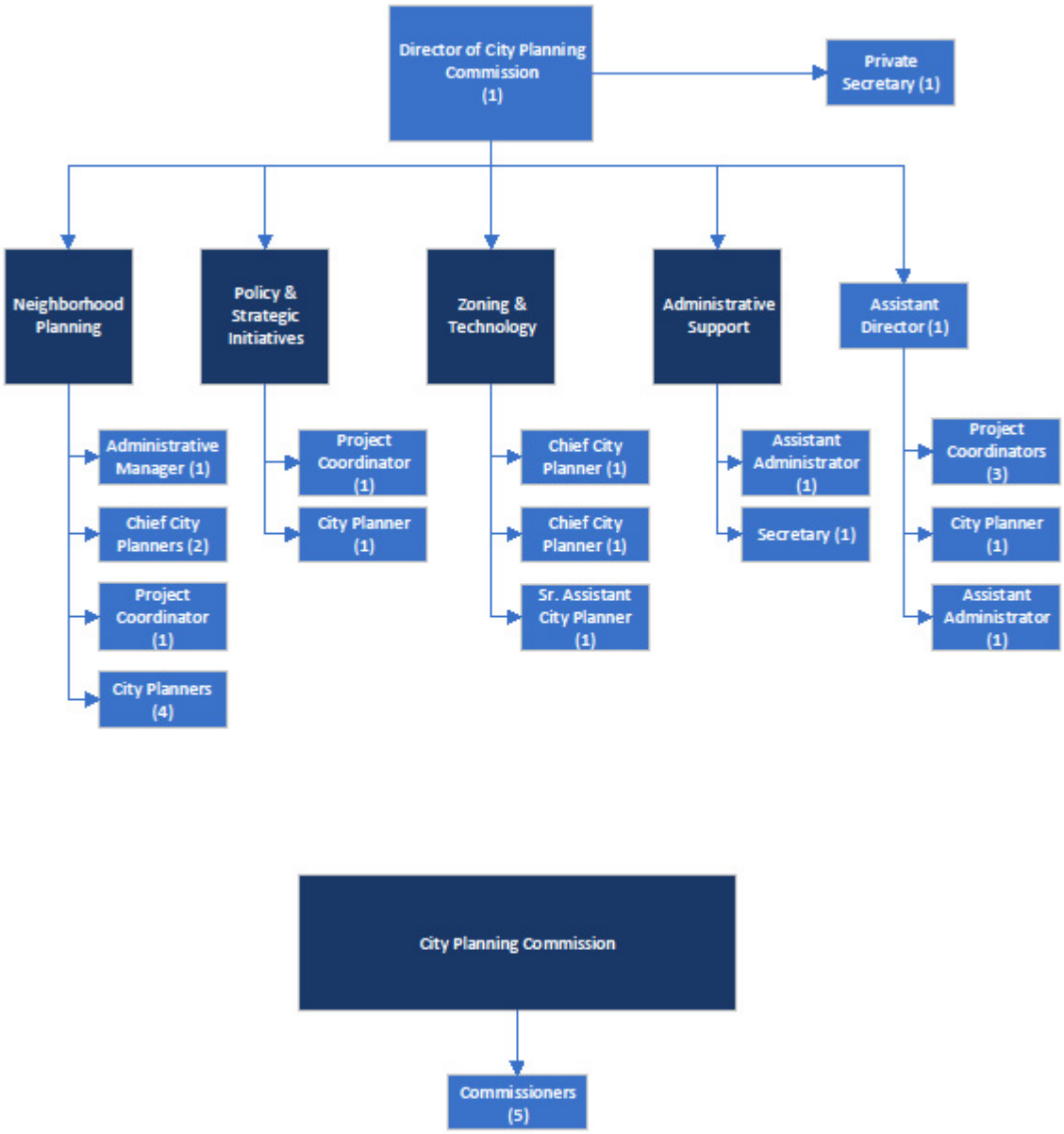
Mission Statement: To advocate for the preservation and establishment of prosperous communities that are authentic and diverse providing equitable access to the resources necessary for residents to thrive by enhancing physical development, preserving the City's history, and creating places for people that are healthy, sustainable and vibrant for current and future generations.

Summary: The City Planning Commission is composed of seven members, six of whom are mayoral appointments and the seventh is an appointment of City Council. The Planning Commission is responsible for adopting and maintaining a General Plan for the City, maintaining the City's Zoning Map and Code, undertaking capital improvements planning, and conducting design review in neighborhood and downtown districts. The Commission is responsible for reviewing and acting upon all legislation regarding planning, zoning, capital improvements, and physical development. The City Planning department is staff to the City Planning Commission and provides a variety of planning policies and services to the administration in service of the City of Cleveland.

Key Programs: Citywide Planning, Planning Administration, Zoning Administration, Strategic Initiatives, Public Realm and Major Projects

	Output Metric	Historic Data		
		2021	2022	2023
1	# of items on ArcGIS Online shared to the public	n/a	15	28
2	# of map changes passed by City Council	n/a	14	9
3	# of Design Review Cases	238	222	228
4	Total design review events	338	287	266
5	# of Cases Acted on in 45 days	332	281	259
6	# of Land Bank Cases Reviewed	279	207	324

CITY PLANNING COMMISSION



CITY PLANNING COMMISSION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,230,624	$ 1,181,211	$ 1,432,072	$ 1,768,707
Seasonal	—	—	(4,973)	—
Board Members	40,950	37,497	40,730	54,354
Part-Time Permanent	—	2,204	26,902	—
Longevity	5,475	4,875	4,800	5,800
Vacation Conversion	19,811	—	566	—
Separation Payments	13,163	14,791	8,883	68,000
Bonus Incentive	—	17,000	2,000	—
	$ 1,310,022	**$ 1,257,577**	**$ 1,510,980**	**$ 1,896,861**
Benefits				
Hospitalization	$ 188,948	$ 257,922	$ 202,501	$ 321,764
Prescription	39,808	36,811	40,854	63,205
Dental	9,747	8,604	9,091	11,621
Vision Care	1,716	1,441	1,695	2,260
Public Employees Retire System	185,488	170,464	199,995	238,715
Fica-Medicare	17,798	16,956	19,633	26,654
Workers' Compensation	11,379	14,173	25,736	16,000
Life Insurance	870	766	743	1,283
Unemployment Compensation	—	—	6,116	—
	$ 455,753	**$ 507,137**	**$ 506,365**	**$ 681,502**
Other Training & Professional Dues				
Travel	$ —	$ 3,355	$ 16,488	$ 14,000
Tuition & Registration Fees	505	2,975	9,127	10,000
	$ 505	**$ 6,330**	**$ 25,615**	**$ 24,000**
Contractual Services				
Professional Services	$ 500,000	$ —	$ 15,000	$ 175,000
Advertising And Public Notice	—	1,449	1,400	2,500
Participation Fee	—	5,549	1,440	8,000
Parking In City Facilities	1,094	325	664	1,000
Other Contractual	45,750	10,460	68,356	621,500
Local Match-Grant Programs	—	150,000	100,000	100,000
Credit Card Processing Fees	—	—	5,890	—
	$ 546,844	**$ 167,783**	**$ 192,750**	**$ 908,000**
Materials & Supplies				
Office Supplies	$ 686	$ 1,102	$ 558	$ 2,000
Computer Hardware	—	2,246	1,201	1,500
Computer Software	3,352	293	—	2,500
Just In Time Office Supplies	2,735	2,768	1,509	5,000

CITY PLANNING COMMISSION

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
	$ 6,773	**$ 6,408**	**$ 3,268**	**$ 11,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 5,579	$ 5,947	$ 7,747	$ 13,000
Charges From Print & Repro	5,261	6,733	6,487	9,000
Charges From Central Storeroom	339	441	428	582
Charges From M.V.M.	626	1,295	242	1,962
	$ 11,805	**$ 14,416**	**$ 14,904**	**$ 24,544**
Capital Outlay				
Transfer To Capital Project	$ —	$ 648,000	$ 560,000	$ 200,000
	$ —	**$ 648,000**	**$ 560,000**	**$ 200,000**
	$ 2,331,702	**$ 2,607,651**	**$ 2,813,882**	**$ 3,745,907**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 67,018	$ 361	$ —	$ —
	$ 67,018	**$ 361**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
23	23	23	**FULL TIME**
0	0	0	**VACANT FULL TIME**
23	23	23	**TOTAL FULL TIME**
6	5	5	**BOARD MEMBERS**
0	1	1	**VACANT BOARD MEMBERS**
6	6	6	**TOTAL BOARD MEMBERS**
29	**29**	**29**	**TOTAL DIVISION**

BOXING AND WRESTLING COMMISSION

Chairman Abdul A. Muhaymin

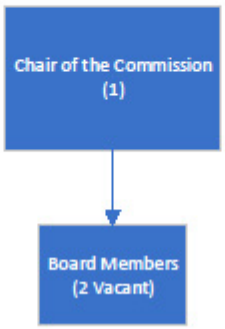
Mission Statement: To promote and enhance amateur boxing and wrestling competitions throughout the City of Cleveland with emphasis on growth, character building and sportsmanship.

Summary: The Commission approves and supervises all amateur boxing contests and professional wrestling exhibitions. The Commission is also responsible for the training and furnishing of officials (referees, Judges, and Timekeepers) for all bouts as well as overseeing ticket sales, receipts, and fund disbursements.

Key Programs: None

	Output Metric	Historic Data		
		2021	2022	2023
1	Recreation center boxing participants	55	75	96
2	City of Cleveland boxing events in Recreation	2	3	2
3	Boxing instructors (Total)	9	11	13

We average 400 - 500 visitors per boxing event held at City of Cleveland facilities.



BOXING AND WRESTLING COMMISSION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Board Members	$ 7,775	$ 7,775	$ 7,775	$ 9,534
Part-Time Permanent	7,200	2,400	257	17,930
	$ 14,975	**$ 10,175**	**$ 8,032**	**$ 27,464**
Benefits				
Hospitalization	$ —	$ 2,565	$ —	$ —
Public Employees Retire System	2,097	1,551	1,047	3,848
Fica-Medicare	217	148	113	402
Workers' Compensation	128	119	69	78
	$ 2,442	**$ 4,381**	**$ 1,229**	**$ 4,328**
	$ 17,417	**$ 14,556**	**$ 9,261**	**$ 31,792**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 820	$ —	$ —	$ —
	$ 820	**$ —**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
3	1	1	**BOARD MEMBERS**
0	0	2	**VACANT BOARD MEMBERS**
3	1	3	**TOTAL BOARD MEMBERS**
3	**1**	**3**	**TOTAL DIVISION**

OFFICE OF SUSTAINABILITY

Director Sarah O'Keeffe

Mission Statement: To lower carbon emissions and improve the health and well-being of people, air, land and water in the face of a changing climate by supporting the operations of the City of Cleveland by working with residents, businesses, community organizations and other leaders.

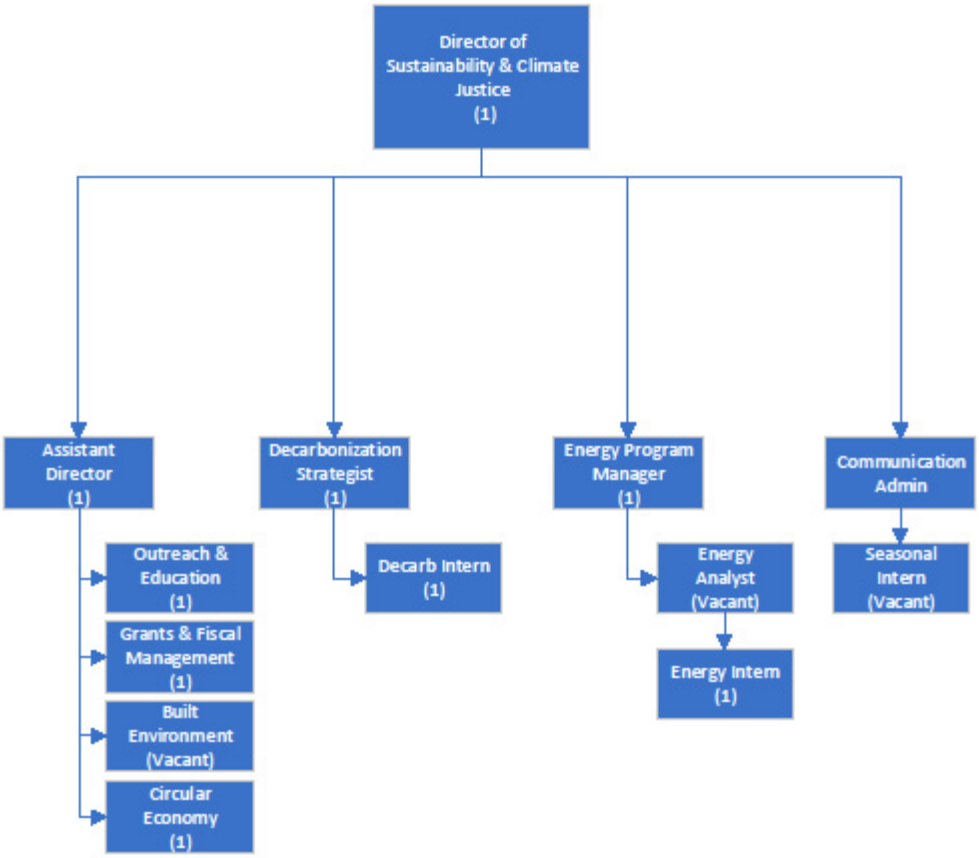
Summary: The Office staff have technical knowledge in energy, buildings, waste, natural systems, and in climate change and bring new ideas to the city. The staff co-create policies and programs that help our city and residents lower energy use, use more renewable energy, have and use healthier transportation, have healthier and better buildings, get rid of waste, and have more and healthier natural spaces and trees throughout the city.

Key Programs: Cleveland Climate Action Plan, Municipal Action Plan, Circular Cleveland, Cleveland's Clean and Equitable Energy Future, Sustainable Cleveland

	Output Metric	Historic Data		
		2021	2022	2023
1	Number of external stakeholder engagements	56	106	68
1a	Number of participants	1,142	1,253	967
2	Number of internal stakeholder engagements	Not tracked separately	5	5
2a	Number of internal city participants	Not tracked separately	55	68
3	Number of active solar installations through programs that are directly influenced by or managed by the City of Cleveland – RESIDENTIAL / CITY	N/A	4 resident. 0 city	3 resident. 6 city (in design)
4a	Number of EV charging station installs through programs that are directly influenced by or managed by the City of Cleveland – PUBLICLY ACCESSIBLE	0	1	3
4b	Total Number of Grants Awarded	6	3	2
5	Total amount of grants accounted for and accepted	$205,000	$105,000	$940,000

*As of 12/31/23

OFFICE OF SUSTAINABILITY



OFFICE OF SUSTAINABILITY

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 603,375	$ 462,072	$ 611,206	$ 771,415
Part-Time Permanent	—	58,348	23,578	40,000
Longevity	2,325	1,825	1,350	1,825
Vacation Conversion	5,975	—	13,405	—
Separation Payments	4,391	46,062	2,694	—
Bonus Incentive	—	8,000	—	—
	$ 616,066	**$ 576,306**	**$ 652,233**	**$ 813,240**
Benefits				
Hospitalization	$ 53,812	$ 74,363	$ 48,594	$ 91,335
Prescription	11,975	8,832	9,500	17,869
Dental	2,516	1,701	1,983	3,335
Vision Care	770	524	461	708
Public Employees Retire System	89,300	72,902	87,902	114,107
Fica-Medicare	8,786	8,226	9,261	11,803
Workers' Compensation	5,314	6,529	33,377	10,578
Life Insurance	418	352	277	464
Unemployment Compensation	—	1,150	2,995	—
	$ 172,889	**$ 174,577**	**$ 194,350**	**$ 250,199**
Other Training & Professional Dues				
Travel	$ —	$ 8,871	$ 17,241	$ 14,250
Tuition & Registration Fees	450	3,800	5,101	5,000
Training	369	—	650	1,300
Professional Dues & Subscript	8,642	10,659	11,775	16,000
	$ 9,461	**$ 23,330**	**$ 34,767**	**$ 36,550**
Contractual Services				
Professional Services	$ 176,151	$ 12,956	$ 72,147	$ 119,000
Advertising And Public Notice	1,862	2,700	3,862	3,000
Program Promotion	—	952	1,139	—
Parking In City Facilities	—	—	115	—
Property Rental	450	1,800	54,068	59,018
Other Contractual	44,654	48,882	300	61,000
	$ 223,117	**$ 67,290**	**$ 131,631**	**$ 242,018**
Materials & Supplies				
Computer Software	$ 8,175	$ 3,435	$ 1,392	$ 5,000
Small Equipment	31,009	10,816	81	32,000
Electrical Supplies	1,472	—	—	43,450
Just In Time Office Supplies	1,735	1,980	831	1,500
	$ 42,391	**$ 16,232**	**$ 2,304**	**$ 81,950**

OFFICE OF SUSTAINABILITY

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interdepart Service Charges				
Charges From Telephone Exch	$ 5,369	$ 5,584	$ 8,131	$ 13,351
Charges From Print & Repro	2,642	2,677	2,865	3,413
Charges From M.V.M.	—	—	46	42
	$ 8,011	**$ 8,261**	**$ 11,042**	**$ 16,806**
Capital Outlay				
Fixtures	$ 15,062	$ —	$ —	$ —
Transfer To Capital Project	—	30,000	—	—
	$ 15,062	**$ 30,000**	**$ —**	**$ —**
Expenditure Recovery				
Expenditure Recovery	$ —	$ —	$ 25,000	$ —
	$ —	**$ —**	**$ 25,000**	**$ —**
	$ 1,086,998	**$ 895,997**	**$ 1,051,327**	**$ 1,440,763**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Grant Revenue	$ 25,000	$ —	$ —	$ —
Miscellaneous	25,554	27	—	—
	$ 50,554	**$ 27**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
10	9	9	**FULL TIME**
0	0	1	**VACANT FULL TIME**
10	**9**	**10**	**TOTAL FULL TIME**
1	2	2	**PART TIME**
0	0	0	**VACANT PART TIME**
1	**2**	**2**	**TOTAL PART TIME**
11	**11**	**12**	**TOTAL DIVISION**

OFFICE OF EQUAL OPPORTUNITY

Director Tyson Mitchell

Mission Statement: To advance equal economic benefit for all Clevelanders by ensuring compliance with contractor goals and requirements, by providing development and support activity for target groups, and by overall advocacy, with a commitment to excellent public service.

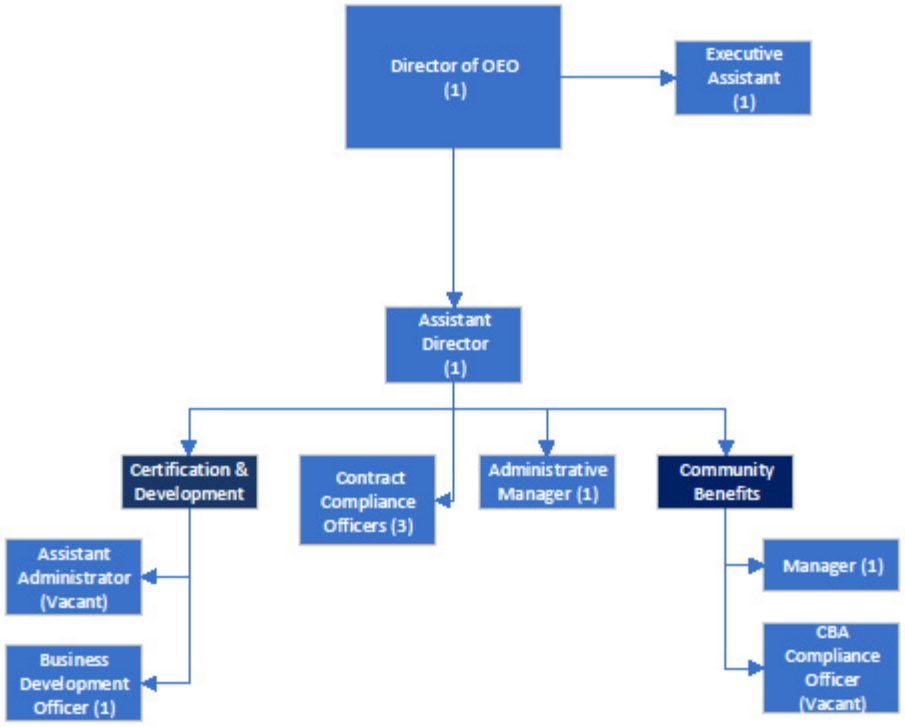
Summary: The Office (OEO) is the contractor certification and contract compliance department of the City of Cleveland. OEO was established in 1977, and has been a fundamental component of putting equity in action in the City's contracting process for 45 years. In 2023, OEO was tasked with negotiating, monitoring and enforcing agreements the Community Benefits Agreements Ordinance (Chapter 190A).

Key Programs: Cleveland Area Business Code, Fannie M. Lewis Cleveland Resident Employment Law, Community Benefits Agreements

	Output Metric	Historic Data		
		2021	2022	2023*
1	Certified MBE/FBE/CSB Firms	607	594	622
2	Certified MBE/FBE/CSB Prime Contractor Spend	$53,009,207	$42,866,534	$44,659,559
3	Certified MBE/FBE/CSB Subcontractor Spend	$30,008,752	$38,604,655	$50,694,588
4	Penalties Collected	$49,069 (5)	$47,563 (4)	$29,931 (2)

*As of 9/30/23

OFFICE OF EQUAL OPPORTUNITY



OFFICE OF EQUAL OPPORTUNITY

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 433,776	$ 530,834	$ 603,781	$ 796,778
Part-Time Permanent	—	—	4,906	—
Longevity	1,850	1,825	1,925	1,625
Vacation Conversion	9,337	—	5,945	—
Separation Payments	14,761	—	10,198	10,000
Bonus Incentive	—	7,000	—	—
Overtime	326	—	—	—
	$ 460,049	**$ 539,659**	**$ 626,755**	**$ 808,403**
Benefits				
Hospitalization	$ 60,209	$ 78,899	$ 64,924	$ 128,424
Prescription	12,957	13,307	14,210	27,865
Dental	3,158	2,997	2,662	4,790
Vision Care	546	584	670	1,080
Public Employees Retire System	64,452	73,810	84,736	112,001
Fica-Medicare	6,424	7,527	8,783	11,573
Workers' Compensation	4,071	5,984	5,713	6,451
Life Insurance	289	311	287	565
	$ 152,107	**$ 183,419**	**$ 181,986**	**$ 292,749**
Other Training & Professional Dues				
Professional Dues & Subscript	$ —	$ —	$ —	$ 155,000
	$ —	**$ —**	**$ —**	**$ 155,000**
Contractual Services				
Advertising And Public Notice	$ —	$ —	$ —	$ 2,500
Parking In City Facilities	694	987	2,684	3,000
	$ 694	**$ 987**	**$ 2,684**	**$ 5,500**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 2,600
Computer Hardware	—	—	—	10,000
Clothing	—	—	—	2,500
Just In Time Office Supplies	1,740	958	2,028	2,000
	$ 1,740	**$ 958**	**$ 2,028**	**$ 17,100**
Maintenance				
Computer Software Maintenance	$ 130,250	$ 150,000	$ 139,540	$ 150,000
	$ 130,250	**$ 150,000**	**$ 139,540**	**$ 150,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 3,306	$ 2,838	$ 2,935	$ 4,819

OFFICE OF EQUAL OPPORTUNITY

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges From Print & Repro	4,219	5,773	5,386	6,415
Charges From Central Storeroom	188	81	127	141
Charges From M.V.M.	316	666	192	176
	$ 8,029	**$ 9,358**	**$ 8,639**	**$ 11,551**
	$ 752,868	**$ 884,380**	**$ 961,632**	**$ 1,440,303**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 26,583	$ 27	$ —	$ —
	$ 26,583	**$ 27**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
10	8	8	**FULL TIME**
0	0	2	**VACANT FULL TIME**
10	8	10	**TOTAL FULL TIME**
10	**8**	**10**	**TOTAL DIVISION**

PREVENTION, INTERVENTION AND OPPORTUNITY

Chief Sonya Pryor-Jones

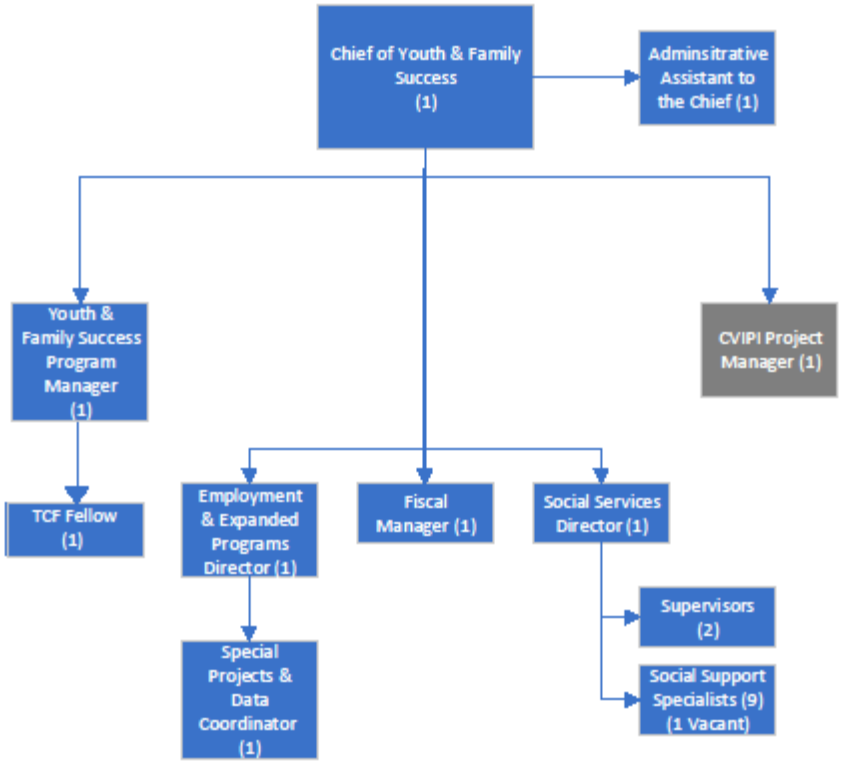
Mission Statement: To address the root causes of violence with a focus on youth and young adults by using a public health approach and broad based efforts that improve the overall well-being and quality of life outcomes for youth, young adults, families, and community.

Summary: The Office develops violence prevention programming, initiatives, and partnerships to connect youth and young adults to resources, support systems, employment, recreational and educational opportunities to reduce violence.

Key Programs: Social Support Services Unit & Community Crisis Intervention, Expanded Programs and Youth/Young Adult Employment, NRRC Professional Development and Tool Development, Trauma Informed Care Training, Cleveland Thrive.

	Output Metric	Historic Data		
		2021	2022	2023
1	Number of youth participating in employment opportunities (summer, year-round, and community service)	168	283	390
2	Number of expanded programs offered in NRRCs	46	36	37
3	Number of contacts with NRRC patrons/residents by the S3 Unit	408	3,141	5,407
4	Number of professional development sessions -offered to NRRC staff by the Office of PIOYYA	15	20	23

PREVENTION, INTERVENTION AND OPPORTUNITY



PREVENTION, INTERVENTION AND OPPORTUNITY

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 613,980	$ 674,119	$ 1,104,206	$ 1,449,208
Elected Officials	—	—	21,919	—
Board Members	—	—	5,782	108,126
Military Leave	—	4,000	2,497	—
Longevity	300	300	700	—
Vacation Conversion	6,122	—	1,681	—
Separation Payments	4,887	35,133	14,459	—
Bonus Incentive	—	9,000	—	—
Overtime	—	—	1,269	—
	$ 625,289	**$ 722,551**	**$ 1,152,513**	**$ 1,557,334**
Benefits				
Hospitalization	$ 75,757	$ 156,155	$ 155,972	$ 242,835
Prescription	16,086	20,800	29,710	47,385
Dental	2,938	4,153	6,823	9,510
Vision Care	875	1,011	1,442	2,052
Public Employees Retire System	84,794	96,399	151,258	218,033
Fica-Medicare	8,834	10,146	16,794	22,579
Workers' Compensation	4,784	8,020	10,434	12,000
Life Insurance	311	481	526	1,000
Unemployment Compensation	53	1,163	(1,494)	—
	$ 194,432	**$ 298,328**	**$ 371,464**	**$ 555,394**
Other Training & Professional Dues				
Travel	$ 4,702	$ 4,885	$ 12,120	$ 11,200
Tuition & Registration Fees	—	1,501	125	5,100
Training	12,987	788	3,139	12,600
Mileage (Priv Auto) Trng Prps	771	—	—	—
Professional Dues & Subscript	—	499	880	2,602
	$ 18,459	**$ 7,673**	**$ 16,264**	**$ 31,502**
Contractual Services				
Mileage (Private Auto)	$ —	$ 2,962	$ 6,778	$ 15,420
Parking In City Facilities	—	254	2,561	500
Other Contractual	2,725,000	2,715,500	2,690,578	2,800,063
	$ 2,725,000	**$ 2,718,716**	**$ 2,699,917**	**$ 2,815,983**
Materials & Supplies				
Office Supplies	$ 3,908	$ 2,256	$ 448	$ 1,000
Postage	85	—	—	—
Clothing	—	1,696	—	—
Office Furniture & Equipment	—	—	1,700	1,000

PREVENTION, INTERVENTION AND OPPORTUNITY

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Food	—	—	889	10,500
Other Supplies	—	9,380	693	28,500
Special Events Supplies	—	550	—	—
Just In Time Office Supplies	1,806	3,880	3,292	4,000
	$ 5,799	**$ 17,762**	**$ 7,022**	**$ 45,000**
Interdepart Service Charges				
Charges From Print & Repro	$ 12,962	$ 9,444	$ 18,994	$ 26,000
	$ 12,962	**$ 9,444**	**$ 18,994**	**$ 26,000**
	$ 3,581,941	**$ 3,774,474**	**$ 4,266,174**	**$ 5,031,213**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ —	$ 457	$ —	$ —
	$ —	**$ 457**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	No. of Employees December 2023	No. of Employees Budget 2024	
20	19	19	**FULL TIME**
0	0	1	**VACANT FULL TIME**
20	19	20	**TOTAL FULL TIME**
0	0	0	**BOARD MEMBERS**
0	0	15	**VACANT BOARD MEMBERS**
0	0	15	**TOTAL BOARD MEMBERS**
20	**19**	**35**	**TOTAL DIVISION**

CLEVELAND MUNICIPAL COURT - JUDICIAL

Michelle D. Earley, Administrative And Presiding Judge

Mission Statement: To ensure the rule of law, administer justice and to improve public safety, by providing a forum where persons obtain the orderly resolution of disputes and related services; all done in a fair, impartial, professional, courteous, and timely manner.

JURISDICTION

The Cleveland Municipal Court is a court of record having jurisdiction in law and equity pursuant to the Ohio Revised Code. The Court has territorial jurisdiction over the City of Cleveland and the Village of Bratenahl. The Court may determine misdemeanor violations of both the City of Cleveland Ordinances and the State of Ohio statutes. The Court conducts preliminary hearings and sets bonds in felony cases committed in the City of Cleveland. In civil matters, the Small Claims Division of the Court can determine actions where the amount in controversy does not exceed $6,000.00. The General Division of the Court can determine civil cases where the amount in controversy does not exceed $15,000.00. These civil cases can include, but are not limited to, actions for the recovery of property, injunctions, contracts, personal injury, collection proceedings, and transferred judgments.

PRETRIAL SERVICES

The Cleveland Municipal Court, in its endeavor to embrace and guide bail reform, and to encourage new and creative ideas for helping citizens rise above difficult circumstances, established the Pretrial Services Department on September 24, 2018. The mission of this department is to ensure pretrial justice and public safety through rational pretrial decision making protocols and transition services informed by evidence based practices. Pretrial services are critical to assisting the Court in making prompt, fair, and effective release or detention decisions including, where needed, treatment possibilities and the monitoring and supervision of released defendants.

The Success of Pretrial Services is reflected in the decreased failure to appear (FTA) rates from 42% before the implementation of Pretrial Services, 19% in 2019, 6% in 2020, 25% in 2021 and 31% in 2022.

SPECIALIZED DOCKETS

THE JUDGE LARRY A. JONES DRUG COURT: In 1998, Cleveland Municipal Court accepted a federal grant in the amount of $385,000 to establish the Greater Cleveland Drug Court. Drug Court, currently under the direction of Judge Lauren C. Moore, may be offered to a felony offender charged with a fourth or fifth degree level possession of a controlled substance, who has only one non-violent felony conviction and is chemically-dependent. Defendants are required to enter a plea of guilty to a first degree misdemeanor. The sentence is held in abeyance pending successful completion of the program. Upon successful completion of Drug Court and payment of a supervision fee, a participant's guilty plea is vacated, the charge(s) dismissed and the case sealed or expunged. Drug Court offers substance abuse prevention, treatment and recovery support assistance provided by contracted providers certified by the Ohio Department of Alcohol and Drug Addiction Services. Services include outpatient, intensive outpatient, residential treatment and recovery support. If needed, mental health treatment services are also available. As a sanction-based program participants are randomly drug tested at least once per week for a year to ensure abstinence.

Twenty-five years after its inception, on October 26, 2022, the Greater Cleveland Drug Court was renamed the Judge Larry A. Jones Drug Court in honor of its first presiding judge. The renaming ceremony took place at Cleveland City Council Chambers, the very place Judge Jones began his political career as a City Councilman in 1981. To date, 1,909 people have successfully completed the program.

VETERANS TREATMENT DOCKET: The Veterans Treatment Docket, under the direction of Judge Charles L. Patton Jr., is a specialized docket that works within the framework of the Cleveland Municipal Court. It is intended to serve court-involved active duty service members and veterans. Other specialty dockets, operated by the Court, target probationers with similar behavioral issues and needs such as mental health, alcohol and other drugs, domestic violence and solicitation. The Veterans Treatment Docket, however, deals with probationers whose actions may include a range of needs and offenses. What they have in common is not necessarily their behavior, but their past military service. By providing a specialized docket, the Court increases the veteran's chance of success. Facilitating access to various treatment programs and fostering interaction with other veterans helps to ensure that those who have served receive the services they deserve.

HUMAN TRAFFICKING DOCKET: The Human Trafficking Specialized Docket was established under the direction of Judge Marilyn B. Cassidy to address the needs of adult victims of human trafficking who are forced, compelled or coerced to engage in criminal activities that result in their involvement with the Court. Through an integrated approach among courts, law enforcement and social service agencies, this docket provides the interventions necessary for trafficking victims to regain control of their lives. To be eligible for participation in the docket, a defendant must be 18 years or older and charged with misdemeanor prostitution, soliciting, loitering to solicit, or other offenses where markers of a trafficked person are present. Possible victims would be screened and provided prompt access to services which would include substance abuse treatment, trauma counseling, housing, education and advocacy.

MENTAL HEALTH DOCKET: The Mental Health Docket, now under the direction of Judge Suzan Sweeney operates in cooperation with area community mental health agencies to provide intensive supervision to offenders living with the challenges of mental illness. The Cleveland Municipal Court has recognized the need for behavioral health services, case management and supervision for clinically diagnosed mentally ill and/or developmentally disabled offenders to remain in the community and function as healthy, law-abiding citizens and to reduce the likelihood that they will return to the criminal justice system as offenders. The judges identify defendants with possible mental health issues, and an assessment of the defendant is made via an in-depth interview by the Court Psychiatric Unit to determine whether the defendant is a candidate for the Mental Health Docket.

If eligible, after placement into the program the offender may be linked to a variety of community programs and agencies with the assistance of specially trained probation officers. Certain offenders may be offered a full range of services provided by agency providers including forensic psychiatry, medication management, intensive outpatient substance abuse treatment for dually diagnosed offenders, partial hospitalization services and support services.

COURT PROGRAMS

ANIMAL RELATED ORDINANCES COURSE (AROC): Almost every offense that comes through Probation is referred to some type of educational program, so why not provide one related to animal offenses as well? In response, the Court now provides an educational opportunity for animal related crimes through a program called the Animal Related Ordinances Course or AROC. In 2019, Cleveland Animal Control and Probation Officer Jodi

Burmeister created a free, 90 minute class educating participants on how to comply with all of the Cleveland related animal ordinances. Topics such as tethering, bites, Level I and Level II threat requirements, neglect, county licenses and shelter requirements are covered and anyone with an animal related case is eligible for the class. Judge Nelson has been referring people to the class held via zoom and the feedback from over 150 participants served has been very positive.

COMMUNICATION AWARENESS PROJECT (CAP): Many of the people that appear before The Cleveland Municipal Court are not criminals, however, they have not recognized the duties and responsibilities that go along with every citizen's unwritten social contract. Traditional referrals may not be adequate in these cases and we have another tool available to provide education to those being supervised. The Communication Awareness Project (CAP) was established in 2012. This program teaches conflict resolution skills, civility and basic "adulting" to individuals who have experienced a negative interaction with peers, neighbors, co-workers, employers, teachers, and even strangers. CAP referrals may be appropriate for individuals who have been charged with offenses such as: obstructing official business, criminal damaging, menacing, discharging firearms, ethnic intimidation, littering, petty theft, dog bites, disorderly conduct etc. Cleveland Municipal Court's Treatment Coordinator Wallace Green created the current curriculum and teaches the 2 hour class every other month via zoom. Participants interact through poll questions and various discussions how to recognize and pursue positive goals.

COMMUNITY ORIENTATION PROGRAM (COP): In an effort to improve the relations between the community and police, the Community Orientation Program (COP) was created. Individuals who have been convicted of offenses which resulted in negative interaction with the police are required to attend. COP is an education program which teaches the rights and responsibilities of citizens when they encounter the police. The goal of the program is to educate participants on what they should and should not do when they encounter the police. The two hour class is taught by an attorney and commander of the Cleveland Police. The class provides information from both legal and police perspectives. This balanced approach provides an opportunity for instruction and dialogue between an attorney, police officer and participants. The presence of the police officer allows for a positive exchange with a law enforcement officer in a neutral, non-confrontational environment. The class is taught at the Cuyahoga Community College Metro Campus

DOMESTIC INTERVENTION, EDUCATION AND TRAINING PROGRAM (DIET): The Domestic Intervention, Education and Training Program (DIET) began with funding from the State of Ohio's Department of Rehabilitation and Correction, Community Corrections Act. The program was developed and is operated by the Probation Department for offenders convicted of a crime involving intimate partner violence or a related offense. Every attempt is made to hold the offender solely accountable for his use of violence through participation in a cognitive behavioral intervention program as part of a sentence or as a condition of probation or community control. DIET offenders must attend one, two-hour session per week for eight to 30 weeks depending on the risk of recidivism. Each session, which averages 20 participants, is led by two qualified staff facilitators who have been trained in cognitive behavioral therapy techniques. The University of Cincinnati Cognitive Approach to Interpersonal Violence curriculum consists of seven modules: motivational engagement, cognitive restructuring, violence awareness, emotion regulation, managing interpersonal relationships, problem solving, and success planning. The DIET program also serves the Cuyahoga County Court of Common Pleas and 12 suburban municipal courts.

MOCK TRIAL: The annual Mock Trial Competition, sponsored by the Cleveland Municipal Court and the Cleveland Metropolitan Bar Association took place at the Justice Center in May with 12 teams from eight Cleveland High Schools competing. The program, under the direction of Judge Lauren C. Moore, involves hundreds of city students and their teachers

who end up spending an entire day presenting both sides of a hypothetical case that is based upon similar cases before the Court, such as stalking, driving under the influence, and children getting access to firearms. The ultimate aim of the Mock Trial Competition is to improve student listening, speaking and reasoning skills.

PETTY THEFT: In an effort to reduce recidivism and understand long term effects of stealing, Cleveland Municipal Court created an in house Petty Theft class. This free, 90 minute class is held via zoom every other month and taught by Probation Officer Jodi Burmeister. Topics such as employee theft, how it affects the community and loved ones, crimes of moral turpitude, the fraud triangle, prevention and mental rehearsing are covered. Participants interact through poll questions and identify triggers. Referrals from outside courts are welcome.

SELECTIVE INTERVENTION PROGRAM (SIP): The Selective Intervention Program (SIP) is a diversionary program for criminal defendants with no prior criminal record or pending criminal cases. It was designed to keep first offenders from being fully immersed into the criminal justice system.

Following the completion of its investigation, the Probation Department makes a recommendation to the Court regarding the defendant's participation. An SIP Release/ Contract must be signed by the participant agreeing to cooperate and abide by the conditions of the program. SIP, administered by the Probation Department, is an opportunity for successful participants to have their case dismissed by the Court to avoid prosecution. Participants must pay the $200 SIP fee for participation and for the application to seal their arrest record at the completion of the program.

SMALL CLAIMS MEDIATION: Mediation is an alternative dispute resolution program offered by the Cleveland Municipal Court for the parties appearing in small claims court. These are in cases where $6,000 or less is being sought. Approximately half of all contested small claims cases go to mediation and the majority of them are resolved. Mediation gives parties the chance to sit down with a trained mediator to amicably resolve a dispute. Mediation is voluntary and has many advantages including: resolution of the dispute on the court date; negotiating a payment schedule to avoid collection; a confidential settlement; and an outcome that is satisfactory to both sides. If mediation does not work to their satisfaction, the parties still have access to a trial on the same day.

INTERPRETING AND TRANSLATION SERVICES UNIT: In recognition of the increasing diversity of our citizenry, the Cleveland Municipal Court has moved forward to enhance the quality of the foreign language and hearing-impaired interpretive services provided to defendants and other individuals involved in the court system. Court interpreters are responsible for the accurate interpretation and translation of verbal and written communication from English to Non-English in matters related to judicial proceedings. Court interpreter services provide individuals with Limited English Proficiency (LEP) access to court services and functions by facilitating communication through professionally trained interpreters as impartial officers of the Court. Court interpreters are not advocates and; therefore, cannot provide legal assistance or advice. Interpreter services are available in Spanish, rare languages and American Sign Language.

Interpreter services are for traffic and criminal misdemeanor arraignments, felony preliminary hearings, driving privilege hearings, small claims court cases, wedding ceremonies, probation department referrals, psychiatric evaluations, TASC substance abuse assessments, pretrial, jury trial assignments and jurors summoned by the Cleveland Municipal Court, and ancillary court services. There is no cost for interpreter services.

CLEVELAND MUNICIPAL COURT - JUDICIAL

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 12,639,693	$ 11,492,439	$ 11,351,144	$ 13,762,127
Seasonal	7,584	24,302	38,673	337,760
Elected Officials	437,061	438,193	439,840	559,505
Part-Time Permanent	138,423	121,732	170,401	462,958
Longevity	99,550	90,050	81,350	87,450
Wage Settlements	1	5,650	5,650	—
Vacation Conversion	264,217	—	170,873	—
Separation Payments	161,558	334,019	92,116	163,595
Bonus Incentive	—	287,500	475,000	—
Overtime	3,658	2,973	3,891	5,000
	$ 13,751,744	**$ 12,796,858**	**$ 12,828,938**	**$ 15,378,395**
Benefits				
Hospitalization	$ 2,216,355	$ 2,163,887	$ 2,637,965	$ 2,999,128
Prescription	470,231	422,874	424,662	616,859
Dental	114,722	97,667	89,424	114,428
Vision Care	20,530	17,051	16,470	22,404
Public Employees Retire System	1,869,131	1,728,062	1,694,066	2,141,607
Fica-Medicare	187,761	174,966	175,692	220,542
Workers' Compensation	129,023	149,904	123,016	134,877
Life Insurance	9,576	8,747	7,160	11,792
Unemployment Compensation	0	29,744	20,627	25,000
	$ 5,017,329	**$ 4,792,902**	**$ 5,189,082**	**$ 6,286,637**
Other Training & Professional Dues				
Travel	$ 5,434	$ 31,378	$ 32,417	$ 46,900
Tuition & Registration Fees	12,935	19,313	20,513	38,100
Other Training Supplies	33	—	—	15,000
Professional Dues & Subscript	9,877	3,545	5,873	12,000
	$ 28,280	**$ 54,235**	**$ 58,803**	**$ 112,000**
Contractual Services				
Professional Services	$ 4,305,748	$ 4,368,454	$ 4,415,030	$ 4,927,896
Court Reporter	2,854	1,863	3,140	6,283
Janitorial Services	—	—	9,600	11,000
Jury And Witness Fees	270	—	1,699	10,000
Parking In City Facilities	12,516	11,980	12,195	8,000
Insurance And Official Bonds	—	3,683	—	3,700
Other Contractual	—	—	6,946	115,000
	$ 4,321,389	**$ 4,385,980**	**$ 4,448,610**	**$ 5,081,879**

CLEVELAND MUNICIPAL COURT - JUDICIAL

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Materials & Supplies				
Office Supplies	$ 5,210	$ 928	$ 7,545	$ 10,300
Postage	57	150	—	100
Computer Hardware	360	—	—	1,000
Purchase Of Tests	—	5,802	—	—
Small Equipment	—	—	—	800
Office Furniture & Equipment	366	327	19,425	50,000
Medical Supplies	—	170	—	—
Paper And Other Printing Suppl	320	—	—	480
Other Supplies	124	379	515	5,000
Just In Time Office Supplies	23,860	31,524	27,989	30,900
	$ 30,297	**$ 39,279**	**$ 55,473**	**$ 98,580**
Maintenance				
Car Washes	$ 56	$ —	$ —	$ 1,000
	$ 56	**$ —**	**$ —**	**$ 1,000**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ —	$ 4,000	$ —	$ —
	$ —	**$ 4,000**	**$ —**	**$ —**
Interdepart Service Charges				
Charges From Telephone Exch	$ 26,510	$ 27,498	$ 24,180	$ 39,704
Charges From Radio Comm System	76,453	49,388	62,349	68,955
Charges From Water	480	484	492	1,858
Charges From Print & Repro	63,853	58,068	72,612	86,497
Charges From Central Storeroom	14,942	19,276	38,432	42,593
Charges From M.V.M.	5,573	—	—	3,597
	$ 187,810	**$ 154,713**	**$ 198,064**	**$ 243,204**
	$ 23,336,905	**$ 22,227,967**	**$ 22,778,970**	**$ 27,201,695**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Fines, Forfeitures & Settlements	$ 3,461,365	$ 2,257,898	$ 2,603,342	$ 2,710,437
Miscellaneous	2,607,165	2,457,833	1,341,537	926,992
	$ 6,068,530	**$ 4,715,731**	**$ 3,944,879**	**$ 3,637,429**

CLEVELAND MUNICIPAL COURT - JUDICIAL

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	**December 2023**	**Budget 2024**	
226	183	183	**FULL TIME**
0	0	43	**VACANT FULL TIME**
226	183	226	**TOTAL FULL TIME**
11	8	8	**PART TIME**
0	0	3	**VACANT PART TIME**
11	8	11	**TOTAL PART TIME**
12	0	0	**SEASONAL**
0	0	16	**VACANT SEASONAL**
12	0	16	**TOTAL SEASONAL**
249	**191**	**253**	**TOTAL DIVISION**

CLEVELAND MUNICIPAL COURT - CLERK'S DIVISION

Earle B. Turner, Clerk Of Municipal Court

Mission Statement To record and process all matters decided in the Cleveland Municipal Court.

The Clerk of Municipal Court has the power to administer oaths, take affidavits, and issue judgments including those for unpaid costs, process subpoenas, and approve all bonds, etc. The Clerk is responsible for keeping all journals, records, books, and papers of the Court, recording its proceedings, and performing all other duties prescribed by Judges of the Court. He receives and collects all costs, fees, fines, penalties, bail, and other monies payable to the office or to any office of the Court.

The Clerk was appointed to operate the Parking Violations Bureau (P.V.B.) on June 1, 1985. The P.V.B. was established in response to state law which allowed municipalities to decriminalize parking violations, making parking violations a civil offense, collectible by civil procedure of garnishment. The Clerk's duties involve the collection of issued parking violations and photo safety violations, keeping records of each violation, mailing notices, and collecting past due violations.

Working in conjunction with the Judicial Division, the Police Department, and the Prosecutor's Office, a primary objective is to design, develop, and implement an automated information system to perform more effectively and accurately in both the criminal and civil divisions. This will provide instant update information for public professionals and others.

PROGRAM NAME:ADMINISTRATION

OBJECTIVES: To oversee the operations of the Civil Division, Criminal Division, Finance, and Parking Violation Bureau.

ACTIVITIES: All Functions relative to the management and support to the various divisions of the Clerk of Court's office. Administration also serves as the liaison between the Clerk's office and the other divisions of the Court, the City of Cleveland, and the Public at large.

PROGRAM NAME:CIVIL

OBJECTIVES: To collect and disburse revenue, keep and maintain all appropriate and accurate records resulting from Civil Proceedings.

ACTIVITIES: Process filings for Small Claims, Trusteeships, General Division Filings, and all Housing Court matters. Process and disburse funds as ordered by the court Garnishments and other types of attachments. Process and disburse funds as ordered by the Housing Court for Rent Deposit.

PROGRAM NAME:CRIMINAL

OBJECTIVES: To collect and disburse revenue from criminal proceedings.

ACTIVITIES: Process felony, misdemeanor, minor misdemeanor, housing, and traffic cases. Process and disburse funds as ordered by the Codified Ordinance of the State of Ohio and the City of Cleveland.

PROGRAM NAME:FINANCE

OBJECTIVES: To disburse revenue collected by the Civil, Criminal, and Parking Violations Bureau Divisions and maintain the accounting records.

ACTIVITIES: Review and appraise the soundness, adequacy and application of accounting, financial, and other operating controls in compliance with the established policies and procedures. Support Civil, Criminal and Parking Violations Bureau Division's accountability, internal controls and adherence to the ordinances, statues and judge's orders in all finance-related activities.

PROGRAM NAME:PARKING VIOLATIONS BUREAU & PHOTO SAFETY DIVISION

OBJECTIVES: To collect fines from Parking Violations, Photo Infractions, and Civil Code Violations issued in the City of Cleveland.

ACTIVITIES: Supply vendor-produced tickets and associated handheld devices, to parking enforcement agencies and code violation enforcement agencies. Process payments for Parking, Photo, and Code tickets. Provide hearings, keeping records of all adjudication processes for parking tickets, photo violation tickets, and civil code violations.

CLEVELAND MUNICIPAL COURT - CLERK'S DIVISION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 6,315,844	$ 6,169,302	$ 6,555,812	$ 8,054,199
Seasonal	—	29,557	—	10,000
Elected Officials	73,288	74,570	75,876	77,203
Part-Time Permanent	208,482	248,027	219,369	260,544
Student Trainees	22,007	—	47,360	45,018
Longevity	60,250	58,600	56,850	56,250
Vacation Conversion	68,034	—	59,751	—
Separation Payments	25,098	135,484	37,358	50,000
Bonus Incentive	—	180,000	—	—
Overtime	30,918	82,699	30,339	30,000
	$ 6,803,920	**$ 6,978,238**	**$ 7,082,715**	**$ 8,583,214**
Benefits				
Hospitalization	$ 1,470,635	$ 1,499,205	$ 1,665,956	$ 1,889,485
Prescription	299,937	279,686	280,013	407,400
Dental	72,967	64,455	59,013	76,646
Vision Care	12,885	11,220	11,094	15,012
Public Employees Retire System	942,864	928,921	979,172	1,194,650
Fica-Medicare	91,632	94,034	96,490	123,732
Workers' Compensation	74,093	78,240	65,544	74,607
Life Insurance	5,776	5,502	4,652	7,865
Unemployment Compensation	—	2,781	3,220	13,392
	$ 2,970,789	**$ 2,964,044**	**$ 3,165,155**	**$ 3,802,789**
Other Training & Professional Dues				
Travel	$ 1,279	$ —	$ 10,074	$ 10,000
Tuition & Registration Fees	4,248	4,303	9,925	10,000
	$ 5,527	**$ 4,303**	**$ 19,999**	**$ 20,000**
Contractual Services				
Professional Services	$ 1,041,616	$ 736,732	$ 1,211,262	$ 960,000
Advertising And Public Notice	13,802	23,158	27,367	24,000
Parking In City Facilities	2,580	2,475	2,685	2,580
Insurance And Official Bonds	—	2,297	—	—
Property Rental	60,000	58,480	50,000	50,000
Equipment Rental	—	500	—	300
Other Contractual	75,186	90,954	99,673	90,000
	$ 1,193,184	**$ 914,596**	**$ 1,390,987**	**$ 1,126,880**
Materials & Supplies				
Postage	$ 303,296	$ 301,242	$ 282,675	$ 300,000
Small Equipment	—	19,517	—	20,000

CLEVELAND MUNICIPAL COURT - CLERK'S DIVISION

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Food	—	1,106	1,396	1,500
Other Supplies	25,800	10,068	13,809	20,000
Just In Time Office Supplies	12,386	11,108	20,329	20,000
	$ 341,482	**$ 343,041**	**$ 318,209**	**$ 361,500**
Maintenance				
Maintenance Office Equipment	$ 22,756	$ 77,488	$ 78,822	$ 88,000
Car Washes	—	200	—	200
	$ 22,756	**$ 77,688**	**$ 78,822**	**$ 88,200**
Claims, Refunds, Maintenance				
Cash Short & Over	$ —	$ —	$ —	$ 1,000
Judgments, Damages, & Claims	4,760	2,340	1,740	6,000
	$ 4,760	**$ 2,340**	**$ 1,740**	**$ 7,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 46,567	$ 49,771	$ 51,293	$ 84,226
Charges From Radio Comm System	9,329	5,671	13,124	14,515
Charges From Print & Repro	114,141	111,885	134,428	160,133
Charges From Central Storeroom	—	—	5,355	5,935
Charges From M.V.M.	1,419	3,303	1,858	1,700
	$ 171,456	**$ 170,629**	**$ 206,058**	**$ 266,509**
	$ 11,513,873	**$ 11,454,878**	**$ 12,263,685**	**$ 14,256,092**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 343,579	$ 299,586	$ 278,453	$ 284,592
Fines, Forfeitures & Settlements	3,117,870	3,288,385	3,541,704	3,723,443
Grant Revenue	910	—	—	—
Miscellaneous	383,449	99,324	6,431	747
	$ 3,845,806	**$ 3,687,295**	**$ 3,826,588**	**$ 4,008,782**

CLEVELAND MUNICIPAL COURT - CLERK'S DIVISION

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
144	130	130	**FULL TIME**
0	0	14	**VACANT FULL TIME**
144	130	144	**TOTAL FULL TIME**
11	8	8	**PART TIME**
0	0	1	**VACANT PART TIME**
11	8	9	**TOTAL PART TIME**
17	0	0	**SEASONAL**
0	0	19	**VACANT SEASONAL**
17	0	19	**TOTAL SEASONAL**
172	**138**	**172**	**TOTAL DIVISION**

CLEVELAND MUNICIPAL COURT - HOUSING

W. Moná Scott, Judge

Mission Statement: To inform, engage, and empower the citizens living and working in the City of Cleveland by providing education and resources around housing, Right to Counsel, and to provide a fair, efficient, innovative and accessible forum for litigants involved in all housing matter.

Cleveland Housing Court strives to fulfill its objective to make justice accessible to all. Cleveland Housing Court remains a leading specialized problem-solving court by rethinking its purpose during a global crises. It will continue to use a technological approach as it innovatively changes how it interacts with the Cleveland and Bratenahl communities moving forward.

The following are some of the Housing Court's ongoing and recently enacted innovative initiatives:

CRIMINAL

VIRTUAL COURT

Cleveland Housing Court with the help of the Ohio Supreme Court will continue to offer virtual hearings. Over 95% the Court's civil and criminal hearings are held virtually. All of the Court's criminal pre-trials and community control status hearings are held virtually. Holding court virtually reduces failure to appear rates, increases compliance, and allows defendants and tenants to participate without missing work, incurring unnecessary costs or jeopardizing their health coming into a stressful and unhealthy environment. In addition, conducting virtual court has provided access to justice to everyone regardless of circumstances and location.

HOARDING DOCKET

Hoarding is identified as a disorder by both the American Psychological Association and the American Psychiatric Association. The ongoing pandemic has caused some who has a history with the Court along with new defendants to be cited with building and health code violations. The Court is currently working with community partners and leaders to established wrap around services aimed at preventing recidivism, evictions and possible demolishing of properties. The goal of the Court is not punitive but restorative justice for the individual and community overall.

CORPORATION DOCKET

The Court has established a separate docket for cases where a criminal defendant is a corporation, LLC, or other business entity that fails to appear in Court after having been properly served. On this special docket, the entity is ordered to appear and service is sent out again to the entity's address of record, with courtesy copies sent to individuals associated with the company. Ultimately, the Court may impose upon a noncompliant defendant a daily sanction until the entity appears and enters a plea, which the Court can then order converted to civil judgments. This practice has proven successful in encouraging corporate defendants to appear in Court to face the charges against them.

SELECTIVE INTERVENTION PROGRAM (SIP)

Housing Court has established a Selective Intervention Program ("SIP"), to assist eligible and approved criminal defendants in correcting building and health code violations that are brought before the Court. Upon referral by the Judge and screening by a housing court specialist for referral, SIP is a one-time diversion program that allows a defendant to avoid conviction upon successful completion. If accepted into the program a non-refundable

administrative fee will be assessed. The defendant is than monitored by a housing court specialist to insure compliance and remediation of the underlying code violations. Upon successful completion of the SIP program, the Court may grant the City of Cleveland's motion to nolle and/or dismiss the criminal case.

COMMUNITY CONTROL

Housing Court has implemented active, aggressive supervision of defendants on term of community control. Community control (previously known as probation) may be imposed on defendants who have been convicted of violation of the City's codes. Every defendant on community control is under the supervision of one of the Court's Housing Specialists. The defendant must bring and keep up to code all of the properties owned by the defendant in the City of Cleveland-not just the property for which the defendant was originally cited. The Specialist, as Community Control Officer, meets with the defendant to address the defendant's progress and compliance. If the defendant fails to make reasonable progress or otherwise obey the Community Control Officer, the Court may re-summon the defendant and impose greater sanctions, including additional fines and jail time. When the properties are up to code, the Specialist's efforts shift to prevention and prohibiting re-offending.

PLACARDS

For residents of Cleveland's neighborhoods, information is power. Where vacant and abandoned premises are the subject of a pending Housing Court case, the Court may post a placard indicating that there is no trespassing allowed. The placard also includes contact information for the owner, bank or lending institution if the property is in foreclosure, and the Housing Specialist assigned to the case. These placards put neighborhood residents on notice that the property is the subject of an action in the Housing Court, and give the residents the ability to contact individuals or entities in control of the property to voice their concerns.

SEARCH WARRANTS

A search warrant is an order signed by the Judge that authorizes officials from the City of Cleveland, Departments of Public Health, Building and Housing, Public Safety, Aging and any other agency from of the City of Cleveland deemed necessary to enter in the daytime into specifically addressed vacant premises to search and inspect the premises, including exterior and interior, for violations of the Codified Ordinances of the City of Cleveland, and for conditions which are, or may become, hazardous to the general public and which may be violations of Building, Housing, Health, Fire, and Safety Codes of the City of Cleveland. In a continued effort to properly assess vacant residential and commercial properties, the Court signed off on hundreds of search warrant requests annually.

EXPUNGEMENT/SEALING OF CRIMINAL RECORDS

A criminal record can make it very difficult to secure employment and housing. In an effort to provide first-time offenders with an opportunity at a second chance, The Court screens those previously convicted of criminal offenses in Housing Court to determine eligibility to have their records sealed. Since, adult convictions in Ohio cannot be erased from the record, a sealing provides a mechanism that prevents you from having to disclose your conviction, arrest and charges against you. Sealing a record essentially clears your criminal convictions and insulates it from public view. Such a sealing may be beneficial when applying for some jobs and housing. Under Ohio law (Ohio Revised Code 2953.31), once the record is sealed, it is as if the offense never occurred. An application for sealing must be filed with The City of Cleveland Clerk of Courts and requires the Judges approval for sealing. Sealing of criminal records in Housing Court for individuals is strongly encourage as housing code violations are nonviolent offenses.

SEALING OF EVICTION RECORDS

Housing Court Loc.R.6.13 allows individuals with prior evictions to have those evictions sealed. The Court may order the Clerk to seal an eviction record when the interest of justice in sealing the record outweigh the interests of the government and the public in maintaining a public record of the case. This is especially important in the context of eviction, as the prior record may preclude individuals and ultimately families from the ability to procure housing. Sealing of eviction records can be negotiated during mediation and is often times included in agreed judgment entries.

SOCIAL SERVICE REFERRAL PROGRAM

The Court screens tenants in eviction actions to determine who may qualify for assistance based upon their age, behavioral health issues, or veteran status. The Court refers them to appropriate resources to assist the tenant in locating and moving to new housing, while also respecting the landlord's right to recover possession of the premises. The Court also may refer defendants for assistance in working through the behavioral health issues at work in many hoarding cases. The Court has made thousands of referrals to a variety of agencies, including the U.S. Department of Veteran's Affairs, Frontline Services, Cuyahoga County Adult Protective Services, The Benjamin Rose Institute on Aging, and the City of Cleveland Department of Aging and Cuyahoga County Division of Senior and Adult Services (simultaneously). These referrals have greatly reduced the number of physical move outs of vulnerable tenants. The Court now also sends a Community Resource Fact Sheet with information about agencies and other valuable resources to tenants with the eviction summons and complaint.

TEMPORARY RESTRAINING ORDERS

A Temporary Restraining Order is a short term Court order, which is granted without notice to the opposing party, if it can be shown that the movant will suffer immediate and irreparable injury, loss or damage. In the Housing Court environment, this is seen in the instance of self-help eviction actions that manifest in utility cut-offs, lock changes and removal of personal property. It may also occur when there is simply a failure of the landlord or tenant to fulfill those obligations required by law which result in immediate harm to the opposing party. Once granted, the non-moving party will be restraining from preventing further damage or injury until all parties have an opportunity to appear before the Court and assert their defense.

BUSINESS ENTITY PROOF OF REGISTRATION/LICENSE

In the course of attempting to serve criminal complaints upon business entity defendants, the Court became aware that many of the companies filing civil complaints in the Housing Court were not registered or licensed to do business in the State of Ohio. To avoid complicity in the actions of these unlicensed and unregistered entities, the Court now requires all business entities, including corporations, limited liability companies, and fictitious entities (such as "doing business as" names), to include, at the time of filing, documentary evidence of the entity's good standing or active registration or licensure with the Ohio Secretary of State. Entities that fail to include this documentation may face dismissal of the civil complaint by the Court.

EVIDENCE OF CURRENT OWNERSHIP

The Supreme Court of Ohio has issued decisions limiting the ability of an individual to represent the interests of another person in court. Reading those decisions together, the Court concluded that it must require actions in forcible entry and detainer, when filed by a non-attorney, to be brought in the name of the property owner; and, when the property owner

is a business entity, the complaint must be filed by an attorney, and they must be represented by counsel at hearing. To ensure that the proper parties are named in the forcible entry and detainer (eviction) action, the Court requires each plaintiff filing a forcible entry and detainer complaint to attach to the complaint proof of current ownership of the subject premises. Proof of current ownership may include, but is not limited to, a print-out of the "General Information" tab for the premises from the County Fiscal Officer's website.

PROOF OF RENTAL REGISTRATION

All properties located in the City of Cleveland which are occupied by someone other than the owner are required to be registered. Cleveland Codified Ordinance 365. Accordingly, to ensure that landlords are complying with the local ordinance, the Housing Court enacted Local Rule 3.013, effective July 1, 2017, requiring all landlords to demonstrate through documentary evidence that they have complied with this law.

PROOF OF LEAD SAFE CERTIFICATION

Newly created Housing Court Local Rule 3.015 requires that eviction complaints must include at the time of filing, the property's zip code and documentary evidence from the City of Cleveland Department of Building and Housing verifying the Lead-Safe Certification status of all residential units built before January 1, 1978, unless otherwise exempt under Cleveland Codified Ordinance Section 365.04.

ORDERS PROHIBITING RE-RENTAL

Prompted by a Bailiff Communication or information received during an eviction or other civil hearing, the Court may order inspection of residential rental property which is the subject of the case. City inspectors provide the Court with a written report outlining the condition of the property. If serious code violations exist, the Court may issue an order prohibiting the landlord from re-renting the property until the violations are corrected. Failure to comply with this order may lead to a finding of contempt. The Court ordered over 150 inspections, and prohibited re-rental on over a third of those cases.

CLEAN HANDS EVICTION DOCKET

Landlords and property owners with outstanding warrants sometimes seek to invoke the Court's jurisdiction, and have the Court execute on an order in the eviction action, while failing to acknowledge the same Court's jurisdiction over the landlord or property owner in pending criminal cases. Court personnel screen eviction actions filed in the Housing Court to determine whether any plaintiffs have outstanding warrants in Housing Court criminal cases. The Court's "clean hands" approach to evictions prevents a property owner with an outstanding warrant in a criminal Housing Court case from invoking the power of the Court in the eviction action until that owner has addressed those criminal warrant issues.

BAILIFF COMMUNICATION

The Housing Court's bailiffs are the eyes and ears of the Court in the field. When supervising court-ordered move outs or serving court papers, the bailiffs often observe conditions that cause concern. The bailiffs may file a communication with the Court regarding the condition of any property before the Court. That communication is reviewed by the Judge, who may order inspection of the property by the City and the correction of defective conditions prior to re-rental

OTHER

VIRTUAL PANEL DISCUSSIONS

In an effort to quickly disseminate information regarding Cleveland's Rental Assistance, the new Right to Counsel Law and eviction moratoriums, Judge Scott has hosted virtual panel

discussions with housing attorneys and community leaders. Virtual panel discussions allows Cleveland residents to virtually interact with the Court through questions and answers, and obtain rapidly changing Housing Court policy and procedures from the comfort of their homes and offices.

MEDIATION VIRTUAL HEARINGS

Due to the COVID-19 Pandemic, increase participation of tenants with Legal Aid's right to counsel and Cleveland Rental Assistance Initiative, Housing Court continues to strongly encourage virtual mediation hearings to assist landlords and tenants to try and resolve problems and work out settlements without a court hearing. Participants agreeing to mediate their disputes will attend mediation hearings remotely via zoom which allows all parties to meet from the comfort of their home or office. Staff certified in mediation are neutral and assist both parties in confidential discussions that cannot be used in court. A majority of these mediations end in agreed journal entries and eventually voluntary withdrawal of eviction complaints if all parties follow through.

ZOOM KIOSKS

Combating the digital divide amongst residents, keeping them connected and enabling them to participate in all areas of their hearings, Housing Court created 3 zoom kiosks. Zoom kiosks are rooms with computer equipment that is individualized, sanitized and safe. Participants are assisted by staff with accessing their Zoom hearings and submitting documents to the Court. Housing Court's Zoom kiosks are the Court's continued innovative efforts to keep the public virtually connected and safe during a pandemic. Currently the Court is working with City partners to expand more Zoom kiosks further out into the Cleveland communities broadening the Court's reach and increasing even more defendant/ tenant participation.

WHAT EVERY LANDLORD SHOULD KNOW/WHAT EVERY TENANT SHOULD KNOW

The Housing Court offers a three-hour course to landlords, teaching them "what every landlord should know." The course outlines a landlord's duties under the city ordinances and state landlord-tenant law. Landlords receive valuable written materials regarding nuisance behavior, mediation, and tenant screening. In addition, during the course, landlords have access to Housing Specialists, court employees with expertise in housing-related subjects, who can offer information about programs and court processes. The Housing Court also offers a complementary program, What Every Tenant Should Know, designed specifically for people entering or re-entering the rental market as tenants. Tenants learn about rental agreements, their rights and responsibilities under the state code and local ordinances, and remedies available when landlords fail to make repairs. The class has been offered at the City Mission, shelters, and re-entry programs. The Court offers an additional educational program with information on recognizing and remediating environmental hazards, including bed bugs, mold, and more, as well as issues involving fair housing and federal subsidies.

HOUSING RESOURCE CLINICS

Free and open to the public daily from 8:30 a.m. to 3:30 p.m. on the First Floor & Thirteenth Floor of the Justice Center, the Housing Court hosts a Clinic staffed by Housing Specialists who offer information to landlords, tenants, and property owners. On average, the Clinic annually provides information and services to more than 6,500 walk-in, and 18,000 phone-in residents. In response to this demonstrated need for information about landlord, tenant and property owner rights and responsibilities, the Housing Court established a popular series of Housing Clinics presented regularly in neighborhoods throughout the City. The Housing Court Clinic offers a Spanish speaking Court Specialist two (2) days per week to those in need of such services.

EDUCATIONAL MATERIALS

In addition to the numerous community meetings that the Housing Court hosts or participates in each year, the Court has created more than fifty fliers, pamphlets, and videos available to the public, covering topics from hiring a contractor, nuisance abatement, trash collections, lead abatement, porch repair, and mediation. The Court makes these materials available at its Housing Clinic, as well as through its website. These materials enable the Court to expand its educational goal beyond the four walls of the courtroom or meeting place.

NEW WEBSITE DESIGN

The Cleveland Housing Court is thrilled to announce the launch of its new website in November of 2022. The Housing Court aims to remain innovative by keeping abreast of current technology trends and meeting the tech demands of the community. The new site will have a number of new enhancements: The fluid design will make the website more compatible for mobile devices, which is how many Cleveland residents access the internet. The content will be optimized to fit whatever screen size you use. A translation function will allow most of the website to be read in your choice of a dozen different languages. Fillable forms, e-filing, and easy navigation are additional enhancements to look forward to.

www.clevelandhousingcourt.org

CLEVELAND MUNICIPAL COURT - HOUSING

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 2,831,790	$ 2,668,272	$ 2,927,636	$ 4,077,277
Elected Officials	37,050	37,050	37,050	39,052
Part-Time Permanent	56,880	51,024	109,717	229,926
Longevity	12,575	11,775	10,975	10,325
Vacation Conversion	6,628	—	13,697	—
Separation Payments	13,376	113,633	81,468	115,000
Bonus Incentive	—	50,000	—	—
Overtime	—	2,258	2,417	2,000
	$ 2,958,300	**$ 2,934,012**	**$ 3,182,961**	**$ 4,473,580**
Benefits				
Hospitalization	$ 493,786	$ 535,597	$ 514,806	$ 907,637
Prescription	97,633	107,470	102,259	182,490
Dental	23,361	22,157	22,189	34,338
Vision Care	3,891	3,356	3,517	5,724
Public Employees Retire System	410,121	388,380	429,674	611,366
Fica-Medicare	41,564	41,056	44,638	63,162
Workers' Compensation	26,514	33,879	30,473	33,345
Life Insurance	1,861	1,743	1,454	3,186
Unemployment Compensation	281	8,836	2,849	6,200
Clothing Allowance	625	4,500	5,220	4,500
Firearm Allowance	—	—	1,176	2,000
	$ 1,099,636	**$ 1,146,973**	**$ 1,158,254**	**$ 1,853,948**
Other Training & Professional Dues				
Travel	$ 253	$ 1,554	$ 11,691	$ 27,000
Tuition & Registration Fees	9,374	4,440	7,693	10,000
Mileage (Priv Auto) Trng Prps	—	344	717	—
Professional Dues & Subscript	18,416	1,313	23,391	20,000
	$ 28,043	**$ 7,651**	**$ 43,492**	**$ 57,000**
Contractual Services				
Professional Services	$ 34,132	$ 91,282	$ 61,260	$ 261,000
Court Reporter	—	—	—	1,500
Mileage (Private Auto)	484	1,201	1,933	6,000
Jury And Witness Fees	—	—	—	600
Parking In City Facilities	12,423	2,310	13,860	10,500
Insurance And Official Bonds	—	2,827	—	1,400
	$ 47,039	**$ 97,620**	**$ 77,053**	**$ 281,000**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 4,500

CLEVELAND MUNICIPAL COURT - HOUSING

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Postage	245	—	94	5,000
Computer Supplies	—	—	82	—
Computer Hardware	—	—	16,027	11,000
Clothing	443	50	7,582	9,400
Office Furniture & Equipment	307	10,987	4,692	10,000
Electrical Supplies	—	—	277	—
Other Supplies	4,135	380	16,239	11,220
Just In Time Office Supplies	3,827	2,705	5,318	12,000
	$ 8,956	**$ 14,122**	**$ 50,312**	**$ 63,120**
Maintenance				
Maintenance Office Equipment	$ —	$ —	$ —	$ 1,000
Car Washes	63	35	495	3,000
	$ 63	**$ 35**	**$ 495**	**$ 4,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 5,084	$ 4,259	$ 4,177	$ 6,859
Charges From Radio Comm System	19,485	13,803	14,243	15,752
Charges From Print & Repro	22,814	32,487	33,451	39,848
Charges From Central Storeroom	—	—	30	33
Charges From M.V.M.	29,952	15,044	22,809	20,860
	$ 77,336	**$ 65,593**	**$ 74,710**	**$ 83,352**
	$ 4,219,372	**$ 4,266,005**	**$ 4,587,277**	**$ 6,816,000**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Fines, Forfeitures & Settlements	$ 711,884	$ 608,040	$ 747,585	$ 832,984
Miscellaneous	168,511	40	1,216	—
	$ 880,395	**$ 608,080**	**$ 748,802**	**$ 832,984**

CLEVELAND MUNICIPAL COURT - HOUSING

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	**December 2023**	**Budget 2024**	
48	42	42	**FULL TIME**
0	0	14	**VACANT FULL TIME**
48	42	56	**TOTAL FULL TIME**
4	3	3	**PART TIME**
0	0	2	**VACANT PART TIME**
4	3	5	**TOTAL PART TIME**
52	**45**	**61**	**TOTAL DIVISION**

OFFICE OF PROFESSIONAL STANDARDS

Administrator Marcus Perez

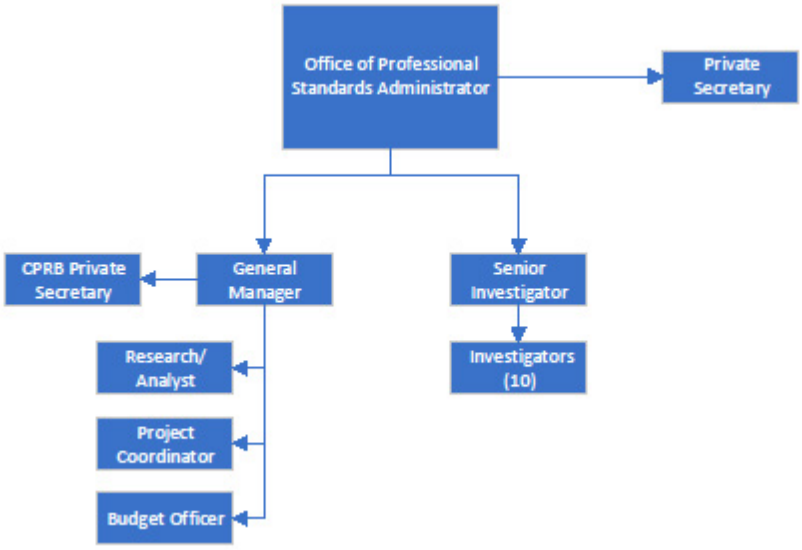
Mission Statement: To increase accountability and improve public confidence in the police by receiving and fairly, thoroughly, objectively, and timely investigating and resolving misconduct complaints against Cleveland Division of Police employees.

Summary: OPS is an independent agency within the City of Cleveland responsible for ensuring constitutional, lawful, accountable, effective, and respectful policing and to promote public safety between police and the community. It receives and investigates non-criminal complaints filed by members of the public against Division of Police employees. OPS is empowered to make findings and recommend action to the Civilian Police Review Board who may then submit findings and recommendations to the Chief of Police or Director of Public Safety. OPS also makes policy recommendations to improve the complaint process, reduce incidence of misconduct, and reduce the use of force by CDP officers.

Key Programs: CPRB Hearings, Non-Criminal Investigations, Accountability Database, Investigator Basic and Advanced Courses, Community Engagement and Outreach Programs

	Output Metric	Historic Data		
		2021	2022	2023
1	# Complaints received	324	317	297
2	# Non-Criminal Investigations Completed	n/a	n/a	225
3	# External referrals (IA, CIT, City Hall Departments, etc.)	n/a	n/a	10
4	# Interviews Conducted (Complaints, Witnesses, CDP Officers and Employees)	n/a	n/a	561
5	# hours of WCS Videos Reviewed	n/a	n/a	2,560
6	# Public Records Completed	n/a	n/a	252
7	# CPRB Hearings	n/a	n/a	14
8	# CDP Chief Hearings	n/a	n/a	27
9	# Public Safety Director Hearings	n/a	n/a	16
10	# CDP Policy Recommendations	n/a	n/a	4
11	# OPS Administrative Dismissals, Closures notifications letters	n/a	n/a	88
12	# OPS Public Presentations and Community Engagements	n/a	n/a	9
13	# CPC Directed Investigations Completed	n/a	n/a	n/a
14	## CPC Records Completed	n/a	n/a	n/a
15	# Training hours per Investigator	n/a	n/a	60

OFFICE OF PROFESSIONAL STANDARDS



OFFICE OF PROFESSIONAL STANDARDS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ —	$ —	$ 684,749	$ 1,209,944
Longevity	—	—	2,275	1,225
Separation Payments	—	—	34,773	—
Bonus Incentive	—	—	1,000	—
Overtime	—	—	4,972	1,500
	$ —	**$ —**	**$ 727,769**	**$ 1,212,669**
Benefits				
Hospitalization	$ —	$ —	$ 91,627	$ 245,966
Prescription	—	—	18,421	51,545
Dental	—	—	3,773	9,159
Vision Care	—	—	772	1,612
Public Employees Retire System	—	—	95,452	169,856
Fica-Medicare	—	—	10,289	17,497
Workers' Compensation	—	—	6,671	6,867
Life Insurance	—	—	316	781
	$ —	**$ —**	**$ 227,321**	**$ 503,283**
Other Training & Professional Dues				
Travel	$ —	$ —	$ 6,840	$ 10,000
Tuition & Registration Fees	—	—	2,985	4,000
Training	—	—	—	30,000
Professional Dues & Subscript	—	—	500	3,000
	$ —	**$ —**	**$ 10,325**	**$ 47,000**
Utilities				
Steam	$ —	$ —	$ 20,460	$ 23,098
	$ —	**$ —**	**$ 20,460**	**$ 23,098**
Contractual Services				
Professional Services	$ —	$ —	$ 180,000	$ 232,049
Advertising And Public Notice	—	—	—	600
Parking In City Facilities	—	—	8,188	8,100
	$ —	**$ —**	**$ 188,188**	**$ 240,749**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 7,000
Computer Hardware	—	—	—	5,000
Hygiene And Cleaning Supplies	—	—	—	1,000
Just In Time Office Supplies	—	—	1,212	3,000
	$ —	**$ —**	**$ 1,212**	**$ 16,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ —	$ —	$ 9,772	$ 16,047

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges From Print & Repro	—	—	2,425	2,889
Charges From Central Storeroom	—	—	—	3,000
Charges From M.V.M.	—	—	5,169	4,727
	$ —	**$ —**	**$ 17,366**	**$ 26,663**
	$ —	**$ —**	**$ 1,192,641**	**$ 2,069,462**

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	**December 2023**	**Budget 2024**	
17	12	12	**FULL TIME**
0	0	5	**VACANT FULL TIME**
17	12	17	**TOTAL FULL TIME**
17	**12**	**17**	**TOTAL DIVISION**

POLICE REVIEW BOARD

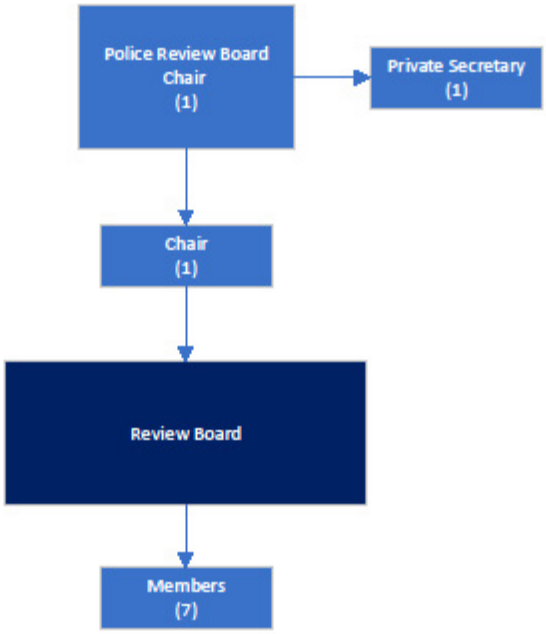
Chair Billy Sharp

Mission Statement: To receive, cause investigation, and recommend resolution of citizen complaints filed with the Office of Professional Standards alleging misconduct by an Officer or employee of the Cleveland Division of Police, when such misconduct is directed toward any person who is not a member of the Cleveland Division of Police.

Summary: The Civilian Police Review Board (CPRB) conducts hearings on investigations of potential police misconduct. On its own complaint, the CPRB may cause investigation of incidents involving the use of deadly force by members of the Cleveland Division of Police (CDP) and incidents resulting in the injury or death of persons in the custody of CDP. The CPRB may compel the attendance of witnesses and production of evidence and various documentation and may issue subpoenas to be signed by the Chair. During its review of an investigation conducted by the Office of Professionals Standards, and prior to recommending any action be taken on a complaint or that a complaint warrants no action, the CPRB may hold a public hearing. If and when the CPRB determines that a civil violation of policy, training, or rules and regulations occurred, then it may recommend that discipline be imposed against an Officer or employee of CDP. Accordingly, the CPRB shall submit its recommendation to the Chief of Police or the Director of Public Safety. The CPRB also shall notify the citizen of its disposition of his/her complaint.

Key Programs: Civilian Police Review Board

Output Metrics: See Office of Professional Standards



POLICE REVIEW BOARD

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ —	$ —	$ 40,561	$ 45,747
Board Members	—	—	67,555	75,954
Part-Time Permanent	—	—	1,543	—
Bonus Incentive	—	—	1,000	—
Overtime	—	—	292	1,500
	$ —	**$ —**	**$ 110,952**	**$ 123,201**
Benefits				
Hospitalization	$ —	$ —	$ 16,487	$ 20,106
Prescription	—	—	3,702	4,249
Dental	—	—	752	776
Vision Care	—	—	81	100
Public Employees Retire System	—	—	14,513	17,093
Fica-Medicare	—	—	1,540	1,714
Workers' Compensation	—	—	989	1,117
Life Insurance	—	—	38	55
	$ —	**$ —**	**$ 38,102**	**$ 45,210**
Other Training & Professional Dues				
Travel	$ —	$ —	$ —	$ 10,000
Tuition & Registration Fees	—	—	—	2,000
Training	—	—	—	1,500
Professional Dues & Subscript	—	—	—	1,000
	$ —	**$ —**	**$ —**	**$ 14,500**
Contractual Services				
Professional Services	$ —	$ —	$ 25,000	$ 50,000
Parking In City Facilities	—	—	739	1,000
Other Contractual	—	—	—	1,000
	$ —	**$ —**	**$ 25,739**	**$ 52,000**
Materials & Supplies				
Greenhouse Maintenance Suppl	$ —	$ —	$ —	$ 750
Just In Time Office Supplies	—	—	380	1,250
	$ —	**$ —**	**$ 380**	**$ 2,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ —	$ —	$ —	$ 2,000
Charges From Print & Repro	—	—	700	834
	$ —	**$ —**	**$ 700**	**$ 2,834**
	$ —	**$ —**	**$ 175,873**	**$ 239,745**

POLICE REVIEW BOARD

COMPARISON OF STAFFING LEVEL

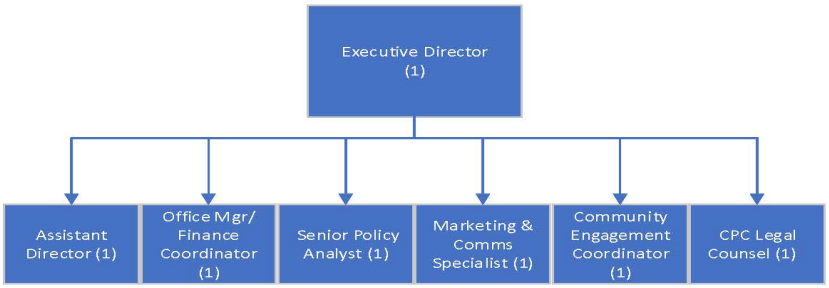
No. of Employees Budget 2023	December 2023	Budget 2024	
1	1	1	**FULL TIME**
0	0	0	**VACANT FULL TIME**
1	1	1	**TOTAL FULL TIME**
9	9	9	**BOARD MEMBERS**
0	0	0	**VACANT BOARD MEMBERS**
9	9	9	**TOTAL BOARD MEMBERS**
10	**10**	**10**	**TOTAL DIVISION**

COMMUNITY POLICE COMMISSION

Interim Executive Director Jason Goodrick

Summary: As a result of Issue 24, voters of the City of Cleveland established a new Community Police Commission (CPC) as an independent municipal commission. In accordance with Section 115-5 of Chapter 25 of the City Charter and Codified Ordinances, the CPC consists of 13 persons broadly representative of the racial, social, economic, and cultural interests of the community, including those of the racial-minority, immigrant/ refugee, LGBTQ+, youth, faith, business, and other communities, to reflect the overall demographics of Cleveland residents. On December 5, 2022, City Council voted to approve of the Mayor's nominees and the commissioners were thereby appointed to two and four year terms.

Key Programs: Discipline; Recruitment; Training; Community Outreach; Grant making; Policy



COMMUNITY POLICE COMMISSION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ —	$ —	$ 292,277	$ 528,691
Board Members	—	—	124,997	117,672
Longevity	—	—	300	300
	$ —	**$ —**	**$ 417,574**	**$ 646,663**
Benefits				
Hospitalization	$ —	$ —	$ 65,154	$ 103,669
Prescription	—	—	13,569	22,773
Dental	—	—	2,672	4,435
Vision Care	—	—	400	708
Public Employees Retire System	—	—	56,695	94,658
Fica-Medicare	—	—	5,839	9,795
Workers' Compensation	—	—	3,837	4,333
Life Insurance	—	—	162	364
	$ —	**$ —**	**$ 148,328**	**$ 240,735**
Other Training & Professional Dues				
Travel	$ —	$ —	$ 38,040	$ 25,000
Tuition & Registration Fees	—	—	8,674	20,000
Professional Dues & Subscript	—	—	500	—
	$ —	**$ —**	**$ 47,214**	**$ 45,000**
Contractual Services				
Professional Services	$ —	$ —	$ 30,000	$ 35,556
Mileage (Private Auto)	—	—	—	1,000
Janitorial Services	—	—	—	8,000
Advertising And Public Notice	—	—	62	—
Program Promotion	—	—	125	5,560
Parking In City Facilities	—	—	—	638
Property Rental	—	—	16,487	30,000
Equipment Rental	—	—	—	1,000
Subgrantees	—	—	1,080,000	1,154,604
Other Contractual	—	—	—	10,000
	$ —	**$ —**	**$ 1,126,674**	**$ 1,246,358**
Materials & Supplies				
Computer Software	$ —	$ —	$ 4,807	$ 8,100
Food	—	—	800	1,500
Special Events Supplies	—	—	—	3,000
Just In Time Office Supplies	—	—	428	1,950
	$ —	**$ —**	**$ 6,034**	**$ 14,550**
Interdepart Service Charges				
Charges From Telephone Exch	$ —	$ —	$ 7,712	$ 12,664

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges From Utilities Admin	—	—	—	5,000
Charges From Print & Repro	—	—	2,340	2,788
Charges From Central Storeroom	—	—	—	400
	$ —	**$ —**	**$ 10,053**	**$ 20,852**
	$ —	**$ —**	**$ 1,755,878**	**$ 2,214,158**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
7	5	5	**FULL TIME**
0	0	2	**VACANT FULL TIME**
7	5	7	**TOTAL FULL TIME**
13	13	13	**BOARD MEMBERS**
0	0	0	**VACANT BOARD MEMBERS**
13	13	13	**TOTAL BOARD MEMBERS**
20	**18**	**20**	**TOTAL DIVISION**

DEPARTMENT OF AGING

Director Mary McNamara

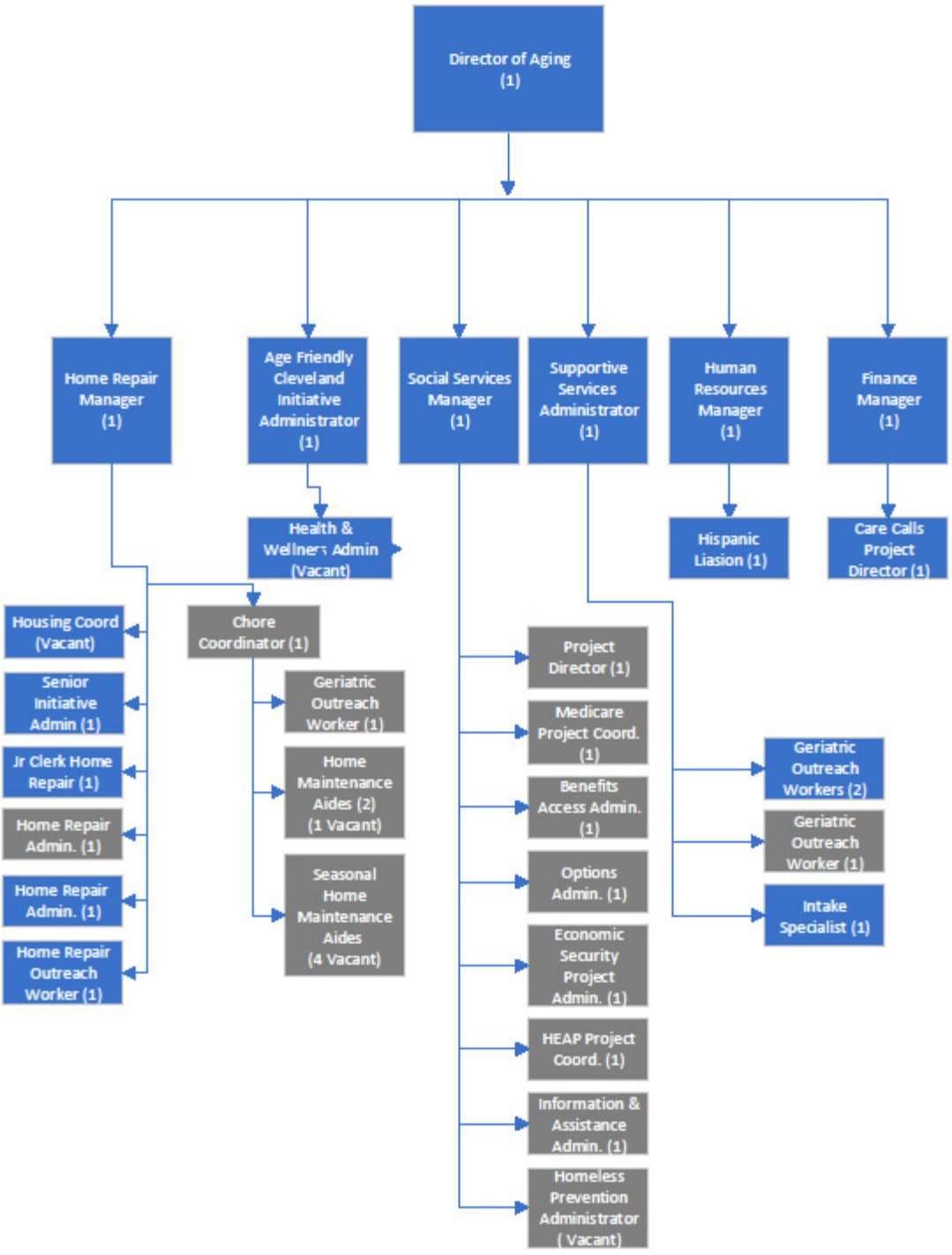
Mission Statement: To ensure Cleveland is an age friendly city by enhancing the quality of life for Cleveland seniors and adults with disabilities through advocacy, planning, service coordination and the delivery of needed services.

Summary: Twenty percent of Cleveland's residents are 60 years of age and older. 15.9 percent of Cleveland residents under 65 years of age have a disability. The Department of Aging provides resources, supports and information to help residents age in place. In addition to program delivery, the Department of Aging advocates for and leads efforts to become a more age friendly city.

Key Programs: Social Service Programs, Home Repair and Maintenance Programs, Health and Safety Programs, Aging and Disability Resource Center, Age Friendly Cleveland Initiatives

	Output Metric	Historic Data		
		2021	2022	2023
1	# of unduplicated clients served by the Chore Program (grass cutting, leaf raking, snow path shoveling)	1,144	1,255	1,275
2	# of houses provided a repair through the Age Friendly Home Investment Program	116	170	167
3	# of unduplicated clients served by the staff of Aging and Disability Resource Center (ADRC)	3,220	3,042	2,895
4	# of large scale outreach/ robo call telephone calls to residents providing information. Calls are made using City's Code Red phone system.	65	38	56

DEPARTMENT OF AGING



DEPARTMENT OF AGING

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 722,400	$ 662,702	$ 585,163	$ 830,525
Seasonal	25,085	2,998	4,132	—
Part-Time Permanent	64,375	28,690	33,002	94,996
Longevity	2,425	2,300	1,825	2,275
Vacation Conversion	4,286	—	—	—
Separation Payments	12,573	5,876	6,268	15,000
Bonus Incentive	—	4,000	1,000	—
Overtime	—	—	147	—
	$ 831,143	**$ 706,566**	**$ 631,538**	**$ 942,796**
Benefits				
Hospitalization	$ 171,498	$ 190,748	$ 124,935	$ 206,393
Prescription	32,225	27,593	24,270	41,951
Dental	8,198	6,160	4,544	7,014
Vision Care	1,284	993	771	1,288
Public Employees Retire System	116,263	96,057	84,705	132,178
Fica-Medicare	11,507	10,280	8,800	13,480
Workers' Compensation	7,896	8,936	5,843	6,599
Life Insurance	562	514	1,133	620
Unemployment Compensation	—	—	—	4,000
	$ 349,434	**$ 341,280**	**$ 255,001**	**$ 413,523**
Other Training & Professional Dues				
Travel	$ —	$ —	$ 646	$ 3,000
Tuition & Registration Fees	310	285	1,460	5,000
Training	—	—	270	—
Professional Dues & Subscript	—	250	1,129	650
	$ 310	**$ 535**	**$ 3,505**	**$ 8,650**
Contractual Services				
Professional Services	$ 50,550	$ 64,850	$ 20,850	$ 97,120
Travel- Non-Training	—	—	—	500
Mileage (Private Auto)	242	513	191	2,000
Parking In City Facilities	678	1,336	1,523	2,600
Property Rental	—	—	153,309	156,381
Other Contractual	46,580	133,295	202,601	199,950
	$ 98,050	**$ 199,994**	**$ 378,474**	**$ 458,551**
Materials & Supplies				
Office Supplies	$ 108	$ —	$ —	$ —
Computer Hardware	—	—	—	15,000
Computer Software	—	—	—	1,000

DEPARTMENT OF AGING

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Clothing	1,179	—	870	1,750
Hardware & Small Tools	—	581	—	100
Small Equipment	—	252	—	—
Office Furniture & Equipment	—	—	1,087	1,500
Hygiene And Cleaning Supplies	—	1,640	—	—
Food	—	20,077	29,036	30,000
Other Supplies	1,410	2,846	646	1,000
Special Events Supplies	270	2,115	12,363	15,000
Just In Time Office Supplies	4,091	2,544	6,262	7,500
	$ 7,057	**$ 30,055**	**$ 50,264**	**$ 72,850**
Maintenance				
Car Washes	$ —	$ 2,000	$ —	$ —
	$ —	**$ 2,000**	**$ —**	**$ —**
Interdepart Service Charges				
Charges From Telephone Exch	$ 14,430	$ 10,832	$ 17,854	$ 29,317
Charges From Print & Repro	35,230	49,903	52,896	63,011
Charges From Central Storeroom	16,034	13,510	28,235	31,292
Charges From M.V.M.	41,073	34,645	29,178	26,684
	$ 106,768	**$ 108,889**	**$ 128,164**	**$ 150,304**
	$ 1,392,762	**$ 1,389,319**	**$ 1,446,946**	**$ 2,046,674**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 50,275	$ 249,492	$ —	$ —
	$ 50,275	**$ 249,492**	**$ —**	**$ —**

DEPARTMENT OF AGING

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
15	13	13	**FULL TIME**
0	0	0	**VACANT FULL TIME**
15	13	13	**TOTAL FULL TIME**
3	2	2	**PART TIME**
0	0	1	**VACANT PART TIME**
3	2	3	**TOTAL PART TIME**
18	**15**	**16**	**TOTAL DIVISION**

DEPARTMENT OF HUMAN RESOURCES

Director Matthew Cole

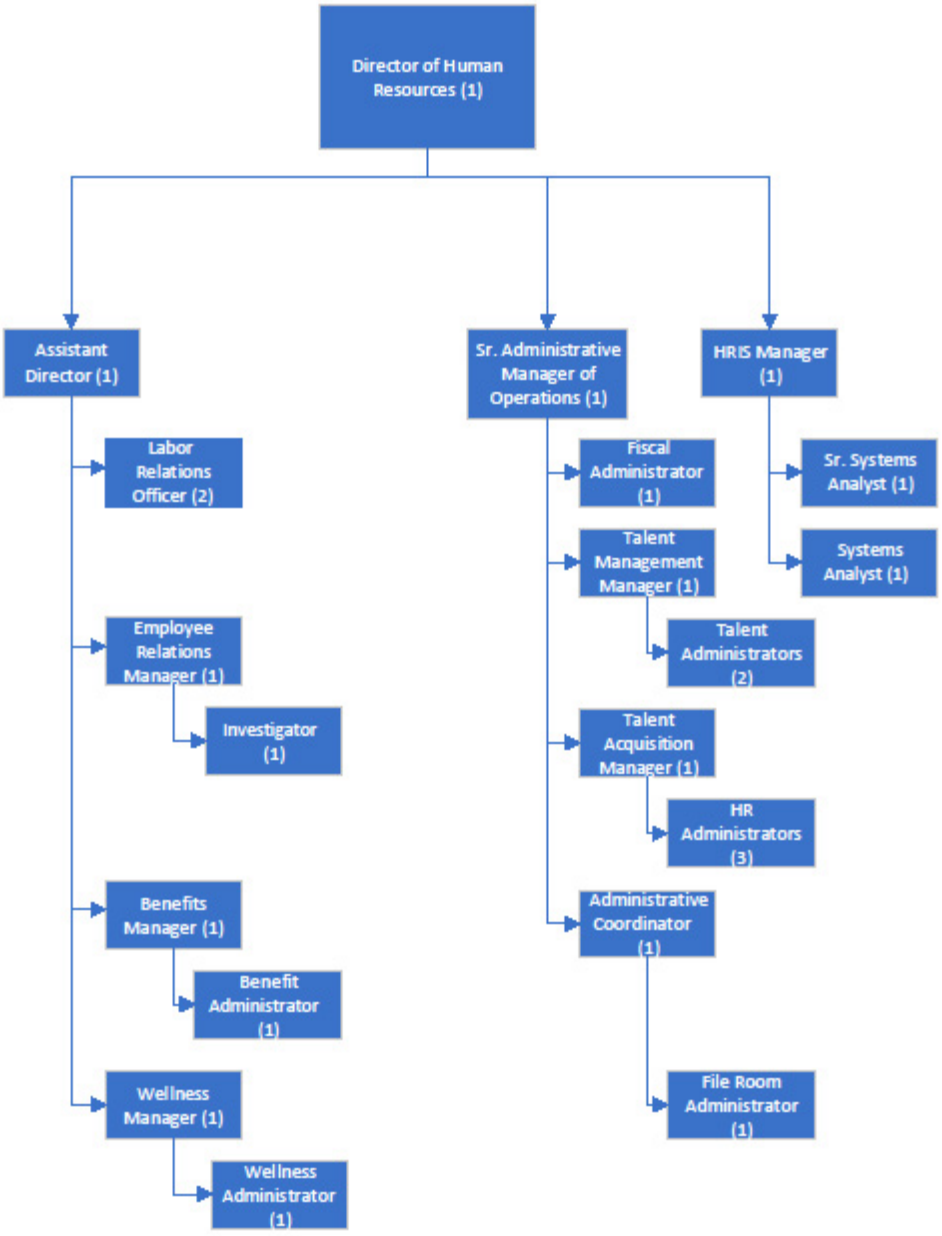
Mission Statement: To attract and retain qualified, productive, motivated and dedicated employees who will provide efficient and effective services to our citizens in an empathetic, flexible, confidential, responsive, and professional manner by investing in the talent and skills needed to meet the needs of the City. The Department of Human Resources is committed to providing quality, uniform, and cost effective services to City employees in the areas of Human Resources Administration, Talent Acquisition, Employee Benefits & Wellness, Equal Employment Opportunity (EEO), Labor Relations, Talent Management, and Human Resources Information Systems (HRIS).

Summary: The Department of Human Resources develops, implements, and administers work policies and procedures applicable to City of Cleveland employees. The Department implements affirmative action and equal employment policies and procedures throughout the City of Cleveland and ensures that the hiring processes comply with collective bargaining agreements and civil service rules. The Department serves as point of contact for federal and state agencies, municipalities, local businesses, outside agencies seeking employment, and statistical data concerning the City of Cleveland's workforce. The Department processes questionnaires, surveys and request for information and assists departments in filling vacancies by providing qualified candidates and ensuring compliance with EEO principles and guidelines.

Key Programs: General Administration, Talent Acquisition and Management, Employee Benefits and Wellness, Labor Relations, HRIS

	Output Metric	Historic Data		
		2021	2022	2023
1	Number of new applicants	11,760	19,596	24,089
2	Number of people hired	1,109	1,118	847
3	Number of PID's	5,513	5,132	3,247
4	Number of Step 3 Grievances	156	140	220
5	Number of Family and Medical Leave Act Requests (internal)	3,394	3,613	1,800

DEPARTMENT OF HUMAN RESOURCES



DEPARTMENT OF HUMAN RESOURCES

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,124,296	$ 1,430,626	$ 1,882,702	$ 2,226,602
Seasonal	1,786	—	—	15,944
Part-Time Permanent	30,423	5,089	4,047	—
Student Trainees	—	3,419	—	—
Longevity	4,750	4,775	4,500	5,150
Wage Settlements	—	—	35,000	—
Vacation Conversion	24,778	—	31,955	—
Separation Payments	15,021	15,707	8,670	50,000
Bonus Incentive	—	21,000	—	—
Overtime	212	366	1,111	—
	$ 1,201,267	**$ 1,480,982**	**$ 1,967,985**	**$ 2,297,696**
Benefits				
Hospitalization	$ 159,418	$ 235,980	$ 221,260	$ 287,552
Prescription	32,506	41,361	43,397	57,784
Dental	7,370	9,731	9,006	9,236
Vision Care	1,545	1,398	1,721	2,052
Public Employees Retire System	167,657	200,476	262,844	315,410
Fica-Medicare	16,771	20,710	27,140	32,599
Workers' Compensation	10,458	16,237	18,077	20,413
Life Insurance	698	799	884	1,265
Unemployment Compensation	810	464	—	9,000
Clothing Allowance	1,060	530	—	—
	$ 398,293	**$ 527,686**	**$ 584,328**	**$ 735,311**
Other Training & Professional Dues				
Travel	$ —	$ 628	$ 230	$ 7,500
Tuition & Registration Fees	5,449	1,095	9,560	10,000
Other Training Supplies	—	—	390	—
Professional Dues & Subscript	9,724	8,458	8,867	10,000
	$ 15,173	**$ 10,181**	**$ 19,046**	**$ 27,500**
Contractual Services				
Professional Services	$ 1,411,468	$ 1,387,685	$ 1,860,772	$ 2,533,285
COBRA-Medical Coverage	45,000	49,999	32,659	35,000
Advertising And Public Notice	—	—	890	2,500
Parking In City Facilities	866	1,571	2,813	3,000
Other Contractual	215,000	555,000	306,000	290,000
	$ 1,672,334	**$ 1,994,255**	**$ 2,203,134**	**$ 2,863,785**
Materials & Supplies				
Office Supplies	$ 785	$ 1,943	$ 634	$ 2,500

DEPARTMENT OF HUMAN RESOURCES

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Postage	—	88	—	—
Computer Supplies	1,320	—	—	2,000
Computer Software	1,335	256	—	—
Medical Supplies	—	—	—	4,000
Food	798	—	—	2,000
Other Supplies	—	115,497	—	1,000
Special Events Supplies	—	—	—	30,000
Just In Time Office Supplies	2,334	4,790	5,491	5,000
	$ 6,573	**$ 122,574**	**$ 6,125**	**$ 46,500**
Maintenance				
Maintenance Contracts	$ 150	$ —	$ —	$ 1,000
	$ 150	**$ —**	**$ —**	**$ 1,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 5,375	$ 5,642	$ 10,765	$ 17,676
Charges From Print & Repro	77,313	62,863	86,754	103,343
Charges From Central Storeroom	63,775	43,633	45,901	50,870
Charges From M.V.M.	—	136	—	—
	$ 146,464	**$ 112,274**	**$ 143,419**	**$ 171,889**
	$ 3,440,254	**$ 4,247,951**	**$ 4,924,037**	**$ 6,143,681**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 56,154	$ 1,568	$ 733	$ —
	$ 56,154	**$ 1,568**	**$ 733**	**$ —**

DEPARTMENT OF HUMAN RESOURCES

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	**December 2023**	**Budget 2024**	
28	24	24	**FULL TIME**
0	0	1	**VACANT FULL TIME**
28	24	25	**TOTAL FULL TIME**
0	0	0	**PART TIME**
0	0	1	**VACANT PART TIME**
0	0	1	**TOTAL PART TIME**
28	**24**	**26**	**TOTAL DIVISION**

DEPARTMENT OF LAW

Chief Legal Counsel/ Director Mark D. Griffin

Mission Statement: To promote and protect the interests of the City of Cleveland and its residents by providing sound legal advice to the City, its agencies, officials, and employees; by defending the City's legal rights and interests in all legal proceedings; and by fairly and aggressively prosecuting all who undermine the quality of life in Cleveland by violating the City's laws.

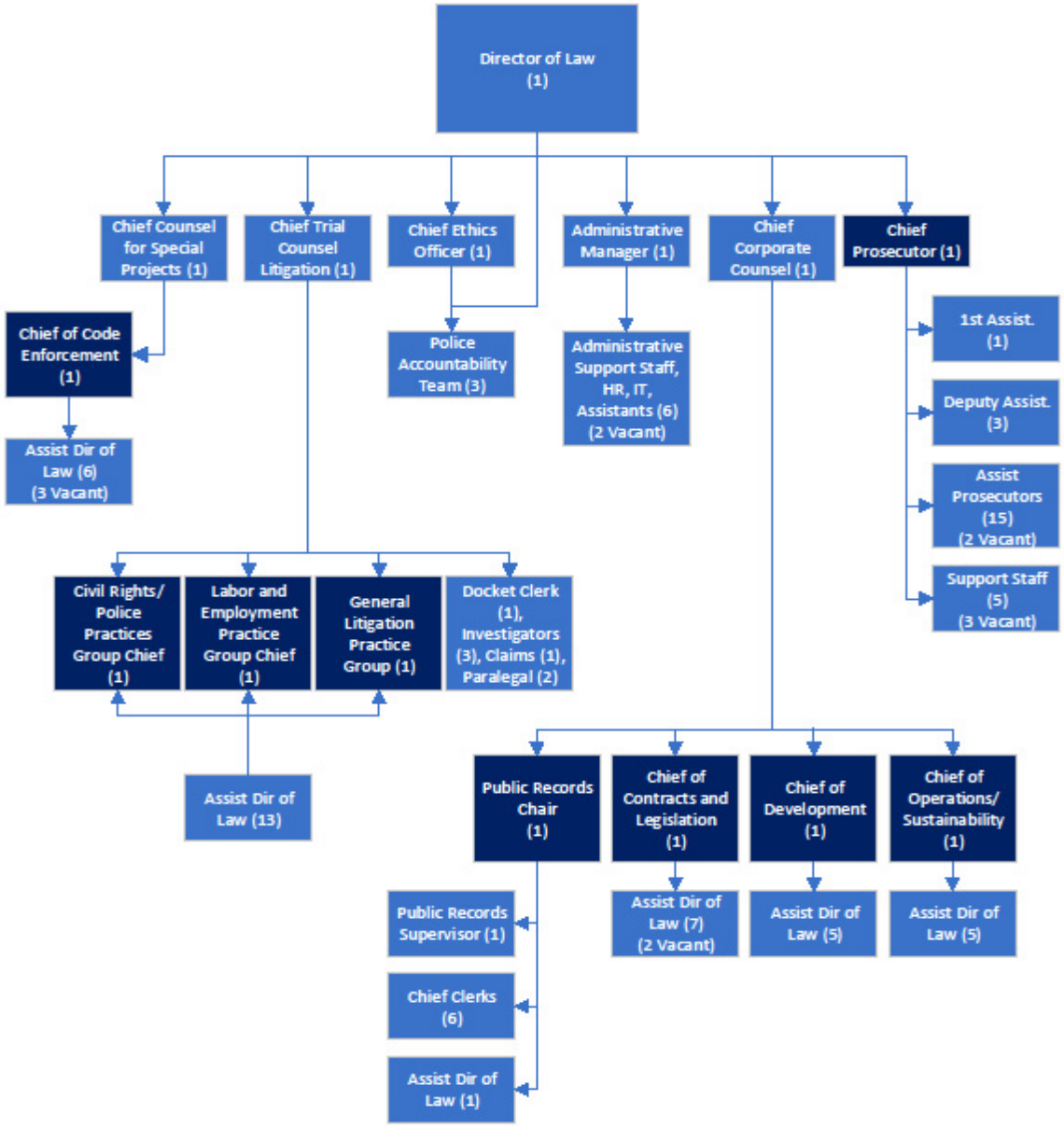
Summary: The Civil Division handles all legal matters involving the City including providing legal advice and counsel to the various departments, boards and commissions, city council and the municipal court on all areas of the law including labor and employment, real estate, health, environment, utilities, aviation, economic development, and all aspects of municipal law; drafting and review of all legislation, contracts, and other legal instruments; representing the City in court actions filed on behalf of or against the City; managing and coordinating the City's response to public records; and enforcing the City's building, housing, health, fire and tax codes through prosecution of violations in the appropriate forum. The Criminal Division represents the City of Cleveland in misdemeanor criminal proceedings before the Municipal Court, processes felony charges on behalf of the State of Ohio, and works collaboratively with safety forces and witness/victim advocates to conduct criminal investigations and prosecute offenders of domestic violence and stalking crimes. It also conducts citizen complaint intake interviews.

Key Programs: Domestic Violence, Expungement Clinic, Public Records, Ethics Officer, Code Enforcement

	Output Metric	Historic Data		
		2021	2022	2023*
1	# Contracts/Legislation Drafted and/or Reviewed	2,398	2,066	1,575
2	# Public Records Processed Through GOVQA	32,602	31,283	25,882
3	Criminal Prosecution matters (Non-Traffic Misdemeanor cases; Felony Reviews; Traffic)	48,857	41,051	37,422
4	#Liquor Permit Hearings/Requests Processed	190	139	130
5	Code Enforcement-Building and Housing Prosecutions	1,570	1,264	943
6	Civil Litigation matters (Lawsuits; Subpoenas; Claims; Labor and Employment)	1,341	1,193	1,243**

*As of 9/30/23
**As of 12/31/23

DEPARTMENT OF LAW



DEPARTMENT OF LAW

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 4,721,996	$ 5,854,511	$ 6,709,103	$ 7,915,357
Part-Time Permanent	2,175	859	—	40,000
Longevity	26,125	23,875	20,575	21,925
Vacation Conversion	124,569	—	88,313	—
Separation Payments	71,072	391,392	198,388	80,000
Bonus Incentive	—	74,000	—	—
	$ 4,945,938	**$ 6,344,637**	**$ 7,016,379**	**$ 8,057,282**
Benefits				
Hospitalization	$ 759,839	$ 862,962	$ 873,251	$ 1,170,066
Prescription	161,302	160,844	192,674	240,946
Dental	36,968	37,167	36,661	42,329
Vision Care	6,902	6,569	6,830	8,592
Public Employees Retire System	714,283	834,918	957,447	1,116,828
Fica-Medicare	68,401	87,695	99,041	116,827
Workers' Compensation	44,681	71,236	65,920	74,441
Life Insurance	3,104	3,234	2,896	4,585
Unemployment Compensation	—	16,764	9,421	—
	$ 1,795,481	**$ 2,081,388**	**$ 2,244,141**	**$ 2,774,614**
Other Training & Professional Dues				
Travel	$ 1,805	$ 21,726	$ 21,156	$ 15,000
Tuition & Registration Fees	24,206	11,234	28,098	35,000
Professional Dues & Subscript	71,462	66,274	74,080	120,000
	$ 97,473	**$ 99,235**	**$ 123,334**	**$ 170,000**
Contractual Services				
Professional Services	$ 2,899,050	$ 3,213,137	$ 3,788,080	$ 3,000,000
Court Reporter	47,392	97,423	64,969	85,000
Parking In City Facilities	1,546	1,517	1,628	2,500
Insurance And Official Bonds	250	100	—	250
Other Contractual	18,077	8,504	2,013	100,000
Local Match-Grant Programs	—	92,214	—	64,219
	$ 2,966,314	**$ 3,412,895**	**$ 3,856,691**	**$ 3,251,969**
Materials & Supplies				
Office Supplies	$ 296	$ 589	$ 503	$ 3,000
Postage	596	782	258	1,500
Computer Supplies	1,186	—	—	—
Computer Hardware	—	—	—	6,000
Computer Software	199	—	475	—
Office Furniture & Equipment	—	—	856	—

DEPARTMENT OF LAW

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Just In Time Office Supplies	2,095	3,809	5,470	5,000
	$ 4,372	**$ 5,180**	**$ 7,562**	**$ 15,500**
Maintenance				
Computer Software Maintenance	$ 82,456	$ 92,582	$ 96,732	$ 107,000
	$ 82,456	**$ 92,582**	**$ 96,732**	**$ 107,000**
Claims, Refunds, Maintenance				
Court Costs	$ 9,669	$ 12,665	$ 25,073	$ 20,000
Judgments, Damages, & Claims	5,886,101	7,509,601	9,136,776	5,500,000
	$ 5,895,770	**$ 7,522,266**	**$ 9,161,850**	**$ 5,520,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 28,204	$ 26,341	$ 21,377	$ 35,102
Charges From Print & Repro	37,535	54,534	45,818	54,579
Charges From Central Storeroom	2,540	4,788	16,039	17,776
Charges From M.V.M.	1,461	1,108	2,963	2,710
	$ 69,740	**$ 86,771**	**$ 86,197**	**$ 110,167**
	$ 15,857,543	**$ 19,644,954**	**$ 22,592,886**	**$ 20,006,532**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ —	$ —	$ 26,120	$ —
Fines, Forfeitures & Settlements	108,413	9,941	175,735	6,000
Miscellaneous	289,077	10,646	(151)	1,100
	$ 397,490	**$ 20,587**	**$ 201,704**	**$ 7,100**

DEPARTMENT OF LAW

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
85	84	84	**FULL TIME**
0	0	6	**VACANT FULL TIME**
85	84	90	**TOTAL FULL TIME**
0	0	0	**PART TIME**
0	0	1	**VACANT PART TIME**
0	0	1	**TOTAL PART TIME**
85	**84**	**91**	**TOTAL DIVISION**

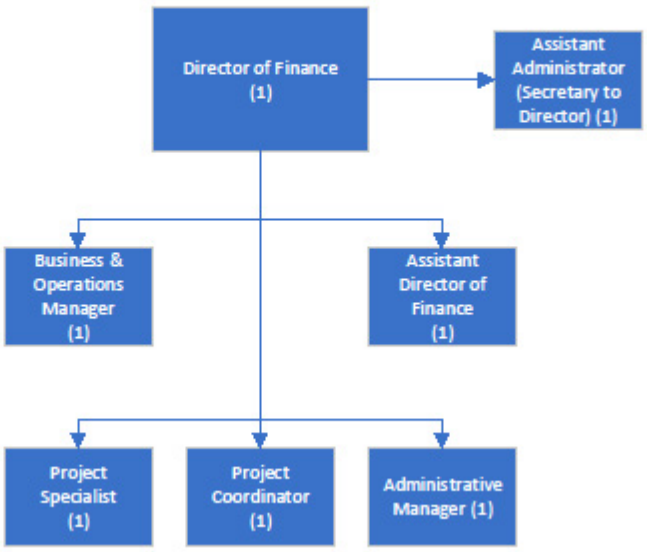
FINANCE ADMINISTRATION

Chief Financial Officer and Director Ahmed A. Abonamah

Mission Statement: To responsibly steward the financial operations of the City in support of the reliable, efficient, and effective delivery of City services and meet the evolving needs of all members of our community by providing transparent, efficient, and innovative financial services consistent with generally accepted accounting principles and applicable laws.

Summary: The Division supports the operation of the City by overseeing the City's fiscal operations in accordance with the Government Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP); and by providing strategic leadership, supervision, and support of the Finance Department's twelve Divisions. The Division coordinates the Finance Department's policy agenda, including legislation such as the City's annual operating and capital appropriations legislation; records management; and major projects. The Division also manages the travel bookings and payments for all City employees.

Key Programs: Strategic leadership and operational oversight of the Department of Finance; records management; citywide travel



FINANCE ADMINISTRATION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 578,457	$ 621,812	$ 590,440	$ 939,840
Seasonal	23,281	3,627	—	—
Part-Time Permanent	133,935	7,618	—	—
Longevity	3,225	3,225	2,450	2,175
Vacation Conversion	4,082	—	3,397	—
Separation Payments	1,112	36,570	1,821	—
Bonus Incentive	—	10,000	—	—
	$ 744,092	**$ 682,852**	**$ 598,108**	**$ 942,015**
Benefits				
Hospitalization	$ 57,036	$ 80,303	$ 51,242	$ 106,680
Prescription	11,813	9,616	10,850	22,429
Dental	2,346	2,759	3,017	4,717
Vision Care	621	520	588	864
Public Employees Retire System	108,416	87,082	94,668	132,183
Fica-Medicare	10,519	9,550	9,998	13,658
Workers' Compensation	6,964	8,076	5,387	6,083
Life Insurance	322	281	287	438
Clothing Allowance	—	—	530	—
	$ 198,037	**$ 198,187**	**$ 176,566**	**$ 287,052**
Other Training & Professional Dues				
Travel	$ —	$ 9,849	$ 17,396	$ 17,000
Tuition & Registration Fees	837	725	72	2,600
Training	398	—	—	—
Mileage (Priv Auto) Trng Prps	477	—	—	200
Professional Dues & Subscript	12,080	7,200	261	6,700
	$ 13,792	**$ 17,774**	**$ 17,729**	**$ 26,500**
Contractual Services				
Professional Services	$ 25,000	$ 95,000	$ 120,924	$ 150,000
Advertising And Public Notice	—	—	—	2,000
Parking In City Facilities	660	670	1,405	3,000
Other Contractual	422,000	479,500	—	—
	$ 447,660	**$ 575,170**	**$ 122,328**	**$ 155,000**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 200
Postage	998	471	266	1,200
Computer Software	—	—	—	300
Food	—	—	—	200
Other Supplies	—	—	—	250

FINANCE ADMINISTRATION

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Just In Time Office Supplies	1,106	647	1,386	2,000
	$ 2,104	**$ 1,118**	**$ 1,652**	**$ 4,150**
Interdepart Service Charges				
Charges From Telephone Exch	$ 14,335	$ 11,735	$ 11,539	$ 18,948
Charges From Print & Repro	9,093	10,743	11,793	14,084
Charges From Central Storeroom	195	55	197	218
Charges From M.V.M.	208	4,348	264	241
	$ 23,831	**$ 26,882**	**$ 23,793**	**$ 33,491**
	$ 1,429,516	**$ 1,501,984**	**$ 940,176**	**$ 1,448,208**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 35,534	$ 2,513	$ —	$ —
	$ 35,534	**$ 2,513**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
13	7	7	**FULL TIME**
0	0	1	**VACANT FULL TIME**
13	7	8	**TOTAL FULL TIME**
13	**7**	**8**	**TOTAL DIVISION**

DIVISION OF ACCOUNTS

Commissioner Lonya Moss Walker

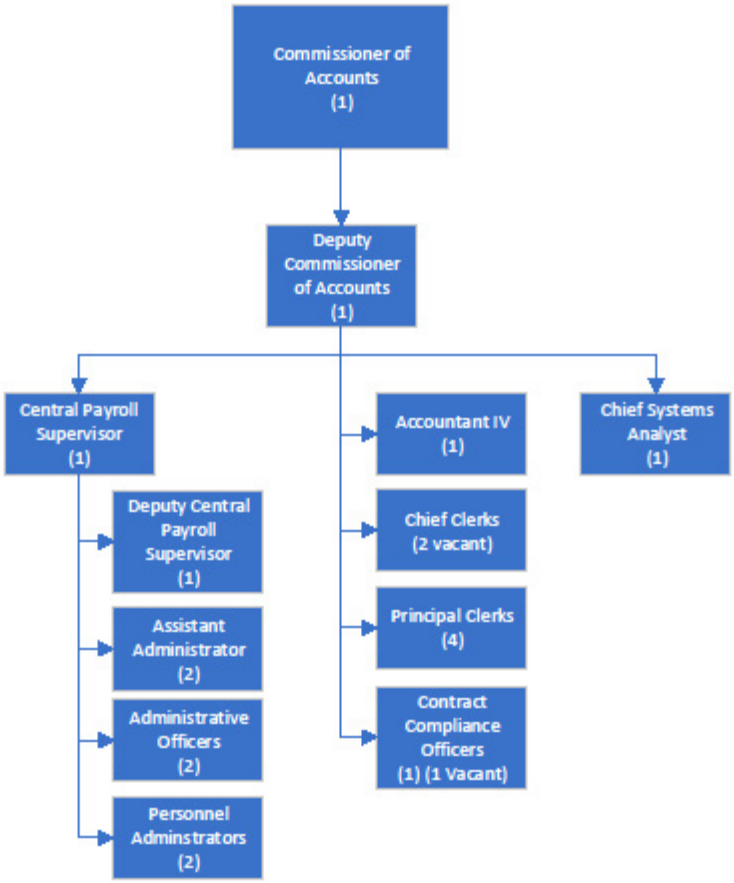
Mission Statement: To accurately and efficiently record financial transactions and to provide centralized accounting services to the City's Departments.

Summary: The Division is responsible for maintaining the City's financial accounting records and facilitating the timely payment of the City's liabilities. The Division also serves as the collection point for all payroll data and monitors the processing of the City's payrolls and related reports. The Division records cash receipts, performs reviews of cash disbursements, processes encumbrances, and maintains the City's document storage.

Key Programs: Accounts Payable, General Accounting, Payroll, Record Management

	Output Metric	Historic Data		
		2021	2022	2023
1	Accounts Payable checks processed	5,000-10,000	10,000-15,000+	20,000+
2	Accounts Payable processing time for payments	7 days	5 to 7 days	7 to 10 days
3	Central Payroll checks processed bi-weekly	500	247	paperless
4	Central Payroll W2(s) processed yearly	17 boxes	17 boxes	17 boxes
5	Central Payroll processing time for separation vouchers	12-16 weeks	8-12 weeks	12 weeks

DIVISION OF ACCOUNTS



DIVISION OF ACCOUNTS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 974,562	$ 973,173	$ 1,014,010	$ 1,222,596
Part-Time Permanent	31,490	29,510	19,933	—
Longevity	8,300	8,425	8,150	9,275
Vacation Conversion	14,417	—	11,415	—
Separation Payments	—	—	5,002	10,000
Bonus Incentive	—	13,000	4,000	—
Overtime	—	537	480	—
	$ 1,028,768	**$ 1,024,645**	**$ 1,062,990**	**$ 1,241,871**
Benefits				
Hospitalization	$ 131,036	$ 173,007	$ 178,387	$ 257,055
Prescription	27,233	30,199	33,181	48,010
Dental	6,275	7,024	7,343	9,495
Vision Care	1,341	1,358	1,469	1,912
Public Employees Retire System	146,440	141,994	145,401	173,614
Fica-Medicare	14,397	14,266	14,819	17,592
Workers' Compensation	9,008	11,483	9,827	11,097
Life Insurance	677	710	610	993
Unemployment Compensation	—	—	292	—
	$ 336,407	**$ 380,042**	**$ 391,329**	**$ 519,768**
Other Training & Professional Dues				
Travel	$ —	$ —	$ —	$ 3,000
Tuition & Registration Fees	112	—	—	2,000
Professional Dues & Subscript	1,348	1,275	1,044	2,250
	$ 1,460	**$ 1,275**	**$ 1,044**	**$ 7,250**
Contractual Services				
Professional Services	$ —	$ 392,000	$ 185,518	$ 350,000
Freight Expense	—	—	24	—
Insurance And Official Bonds	327	—	—	—
Other Contractual	722,118	390,660	550,000	550,000
	$ 722,445	**$ 782,660**	**$ 735,542**	**$ 900,000**
Materials & Supplies				
Office Supplies	$ 1,756	$ 1,038	$ 1,778	$ 2,000
Postage	725	777	922	1,000
Computer Software	76	—	—	500
Just In Time Office Supplies	2,438	2,582	2,499	2,000
	$ 4,995	**$ 4,397**	**$ 5,200**	**$ 5,500**
Maintenance				
Maintenance Office Equipment	$ —	$ —	$ —	$ 1,400
	$ —	**$ —**	**$ —**	**$ 1,400**

DIVISION OF ACCOUNTS

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interdepart Service Charges				
Charges From Telephone Exch	$ 3,962	$ 4,371	$ 5,250	$ 8,620
Charges From Print & Repro	6,660	9,109	6,180	7,361
Charges From Central Storeroom	12,019	10,580	20,944	23,211
	$ 22,642	**$ 24,060**	**$ 32,373**	**$ 39,192**
	$ 2,116,716	**$ 2,217,080**	**$ 2,228,478**	**$ 2,714,981**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 53,609	$ —	$ —	$ —
	$ 53,609	**$ —**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
20	16	16	**FULL TIME**
0	0	2	**VACANT FULL TIME**
20	16	18	**TOTAL FULL TIME**
1	0	0	**PART TIME**
0	0	0	**VACANT PART TIME**
1	0	0	**TOTAL PART TIME**
21	**16**	**18**	**TOTAL DIVISION**

DIVISION OF ASSESSMENTS AND LICENSES

Commissioner Dedrick Stephens

Mission Statement: To provide value-added regulatory, financial, and administrative shared services that enhance the quality of life in the City of Cleveland by effectively regulating various professions and industries, efficiently billing for services, and fairly collecting revenues with the highest degree of integrity and ethics.

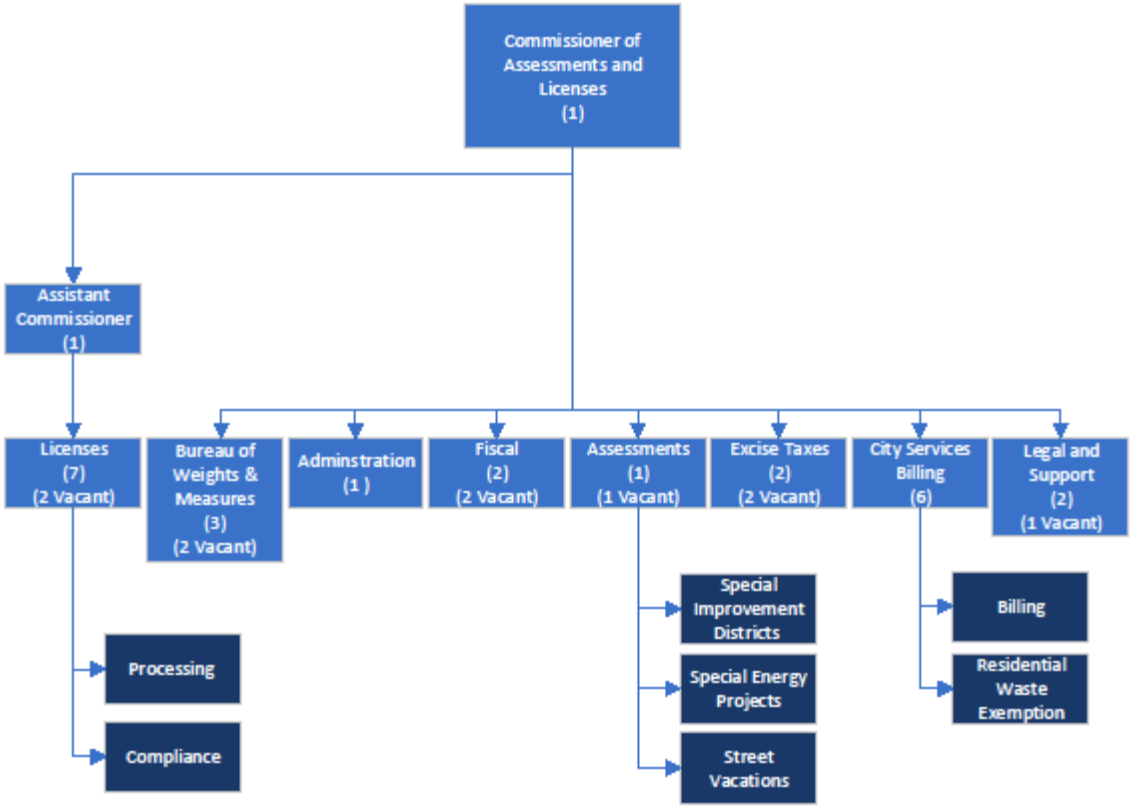
Summary: The Division administers and collects various excise and gross receipt taxes to fund City operations; regulates and enforces licensing and permitting laws to protect the public; and manages a city-wide billing and collection service in order to recoup monies expended on various services. The Bureau of Weights and Measures assures the accuracy of commercial weighing and measuring devices in the City through the uniform enforcement of local, State, and national laws. The Division's assessment activities support special improvement districts and recoup funds expended on public improvements. The Division also provides accounting, billing, and permit processing services for other City departments.

Key Programs: Assessments, Licenses and Permits, Excise Tax Administration, City Services Billing & Collections, Bureau of Weights & Measures

	Output Metric	Historic Data		
		2021	2022	2023*
1	Increase revenue by $1 million from divisional activities to support municipal & community operations	$44.3 M	$54.8 M	$55.8 M
2	Entertainment Venues applications issued	176	43	210
3	Total # of Weights & Measures inspections conducted	6,411	7,041	7,450

*As of 9/30/23

DIVISION OF ASSESSMENTS AND LICENSES



DIVISION OF ASSESSMENTS AND LICENSES

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 2,179,611	$ 2,024,459	$ 1,862,125	$ 2,291,254
Injury Pay	—	—	1,200	—
Longevity	7,550	8,500	8,225	9,100
Vacation Conversion	4,633	—	15,606	—
Separation Payments	9,084	23,573	6,515	13,500
Bonus Incentive	—	16,000	12,000	—
Overtime	81,749	134,388	68,655	90,000
	$ 2,282,627	**$ 2,206,920**	**$ 1,974,327**	**$ 2,403,854**
Benefits				
Hospitalization	$ 453,831	$ 473,583	$ 638,377	$ 566,569
Prescription	91,487	91,855	77,705	111,042
Dental	22,058	19,167	15,722	20,162
Vision Care	3,430	2,874	2,360	3,304
Public Employees Retire System	322,065	306,746	272,613	336,635
Fica-Medicare	31,765	30,616	27,469	33,931
Workers' Compensation	20,046	25,198	17,758	22,526
Life Insurance	1,798	1,691	1,245	2,084
Unemployment Compensation	—	8,479	4,639	—
	$ 946,481	**$ 960,209**	**$ 1,057,888**	**$ 1,096,253**
Other Training & Professional Dues				
Travel	$ 1,790	$ 2,102	$ 7,217	$ 5,800
Tuition & Registration Fees	2,631	340	1,895	6,000
Training	—	—	—	5,480
Professional Dues & Subscript	5,550	1,850	395	3,500
	$ 9,971	**$ 4,292**	**$ 9,507**	**$ 20,780**
Utilities				
Electricity - Other	$ 5,400	$ 4,200	$ 9,000	$ 4,500
	$ 5,400	**$ 4,200**	**$ 9,000**	**$ 4,500**
Contractual Services				
Professional Services	$ 193,294	$ 500,762	$ 88,185	$ 447,000
Court Reporter	57	—	—	2,000
Mileage (Private Auto)	—	9	188	500
Expense Account Reimbursement	—	24	—	250
Advertising And Public Notice	19,603	9,216	8,027	51,200
Insurance And Official Bonds	250	—	—	250
Property Rental	251,433	172,137	172,137	92,325
Other Contractual	—	4,940	1,976	—
Credit Card Processing Fees	156,477	243,364	221,947	225,000

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
	$ 621,115	**$ 930,452**	**$ 492,460**	**$ 818,525**
Materials & Supplies				
Postage	$ 1,844	$ 1,210	$ 541	$ 600
Computer Supplies	1,395	—	—	2,295
Computer Hardware	—	—	—	750
Computer Software	—	—	—	3,000
Small Equipment	3,574	1,197	—	8,609
Other Supplies	646	2,258	495	4,000
Safety Equipment	5,989	7,257	—	6,605
Just In Time Office Supplies	4,315	6,068	4,787	11,000
	$ 17,762	**$ 17,989**	**$ 5,822**	**$ 36,859**
Maintenance				
Maintenance Contracts	$ —	$ —	$ —	$ 5,000
Computer Software Maintenance	—	301,500	443,718	447,168
	$ —	**$ 301,500**	**$ 443,718**	**$ 452,168**
Interdepart Service Charges				
Charges From Telephone Exch	$ 51,882	$ 6,888	$ 7,298	$ 11,984
Charges From Print & Repro	53,838	67,279	41,233	49,118
Charges From Central Storeroom	38,638	43,162	39,280	43,532
Charges From M.V.M.	26,652	33,186	22,866	20,912
	$ 171,010	**$ 150,515**	**$ 110,677**	**$ 125,546**
	$ 4,054,366	**$ 4,576,076**	**$ 4,103,400**	**$ 4,958,485**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 134,237	$ 109,810	$ 128,558	$ 162,625
Fines, Forfeitures & Settlements	—	475	—	—
Licenses & Permits	267,068	266,794	258,989	238,870
Miscellaneous	139,872	31,439	10,668	12,000
Other Tax	28,725,928	40,035,760	45,766,694	48,916,714
	$ 29,267,105	**$ 40,444,278**	**$ 46,164,909**	**$ 49,330,209**

DIVISION OF ASSESSMENTS AND LICENSES

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
48	30	30	**FULL TIME**
0	0	8	**VACANT FULL TIME**
48	30	38	**TOTAL FULL TIME**
48	**30**	**38**	**TOTAL DIVISION**

DIVISION OF TREASURY

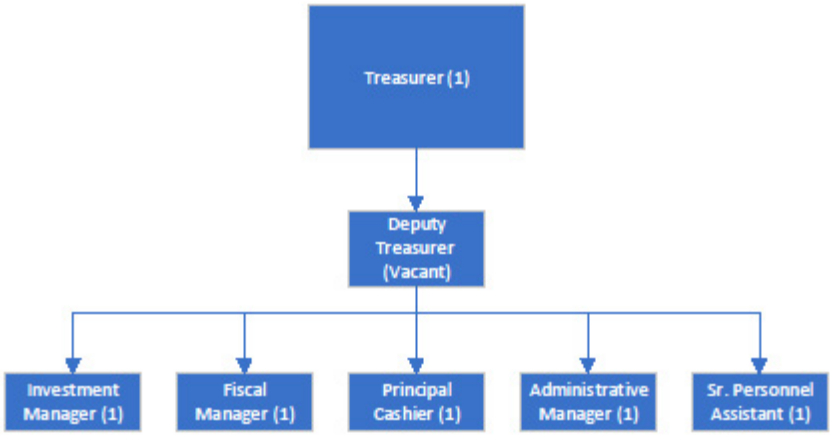
Treasurer Natalie Banks

Mission Statement: To collect, protect, and invest public monies in a professional manner that is consistent with the guidelines established by the Codified Ordinances of the City of Cleveland.

Summary: The City Treasurer is the custodian of all public money of the City. Treasury is the central office through which all banking, treasury management and related auxiliary services are provided to City departments and divisions. Treasury receives and disburses all public money of the City on warrants issued by the Commissioner of Accounts in accordance with the City Charter and Codified Ordinances. Funds are held in approved depositories protected by pledge collateral or invested in accordance with the City's Cash Management and Investment Policy. Treasury is the paymaster for all City employees and as such coordinates the distribution of payroll checks and manages employee direct deposit.

Key Programs: Cash Collection and Depository Services, Cash Management, Disbursements, Investments, Payroll Services

	Output Metric	Historic Data		
		2021	2022	2023
1	Interest Earnings	$284,769	$8,389,870	$28,773,061
2	Number of Checks Processed/Printed	31,633	32,461	30,565
3	Number of Bank Accounts Managed	86	86	90



DIVISION OF TREASURY

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 480,718	$ 416,916	$ 430,828	$ 526,746
Part-Time Permanent	—	12,469	29,340	68,582
Longevity	3,600	3,725	2,900	3,075
Vacation Conversion	9,405	—	7,173	—
Separation Payments	—	13,316	39,213	—
Bonus Incentive	—	5,000	1,000	—
	$ 493,723	**$ 451,426**	**$ 510,454**	**$ 598,403**
Benefits				
Hospitalization	$ 72,338	$ 68,308	$ 61,903	$ 93,617
Prescription	14,928	13,150	12,945	19,519
Dental	3,802	2,936	2,797	3,666
Vision Care	578	454	450	640
Public Employees Retire System	70,301	60,881	65,334	79,997
Fica-Medicare	6,952	6,342	7,188	8,596
Workers' Compensation	4,320	5,117	4,762	7,027
Life Insurance	266	226	188	335
	$ 173,485	**$ 157,413**	**$ 155,567**	**$ 213,397**
Other Training & Professional Dues				
Tuition & Registration Fees	$ 235	$ 100	$ 200	$ 1,500
Mileage (Priv Auto) Trng Prps	62	—	—	500
Professional Dues & Subscript	411	572	378	1,000
	$ 708	**$ 672**	**$ 578**	**$ 3,000**
Contractual Services				
Parking In City Facilities	$ —	$ —	$ —	$ 350
Insurance And Official Bonds	—	11,060	2,056	15,000
Other Contractual	45,891	47,460	52,260	63,800
	$ 45,891	**$ 58,520**	**$ 54,316**	**$ 79,150**
Materials & Supplies				
Office Supplies	$ 716	$ 358	$ 345	$ 1,000
Postage	—	—	—	200
Office Furniture & Equipment	393	733	6,729	7,000
Other Supplies	3,602	4,260	58	5,000
Just In Time Office Supplies	681	760	1,318	1,000
	$ 5,392	**$ 6,111**	**$ 8,451**	**$ 14,200**
Maintenance				
Maintenance Office Equipment	$ 1,495	$ 1,495	$ 1,495	$ 5,000
Maintenance Contracts	1,383	1,542	1,113	1,800
	$ 2,878	**$ 3,037**	**$ 2,608**	**$ 6,800**

DIVISION OF TREASURY

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interdepart Service Charges				
Charges From Telephone Exch	$ 49,002	$ 1,740	$ 2,462	$ 4,043
Charges From Print & Repro	4,194	4,606	4,913	5,853
Charges From Central Storeroom	23,098	24,492	35,940	39,831
	$ 76,294	**$ 30,838**	**$ 43,316**	**$ 49,727**
	$ 798,371	**$ 708,016**	**$ 775,289**	**$ 964,677**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 33,780	$ —	$ —	$ —
Interest Earnings/Investment Income	284,351	8,372,396	28,773,062	28,958,583
	$ 318,130	**$ 8,372,396**	**$ 28,773,062**	**$ 28,958,583**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
6	4	4	**FULL TIME**
0	0	2	**VACANT FULL TIME**
6	4	6	**TOTAL FULL TIME**
1	1	1	**PART TIME**
0	0	0	**VACANT FULL TIME**
1	1	1	**TOTAL PART TIME**
7	**5**	**7**	**TOTAL DIVISION**

DIVISION OF PURCHASES AND SUPPLIES

Commissioner Tiffany White Johnson

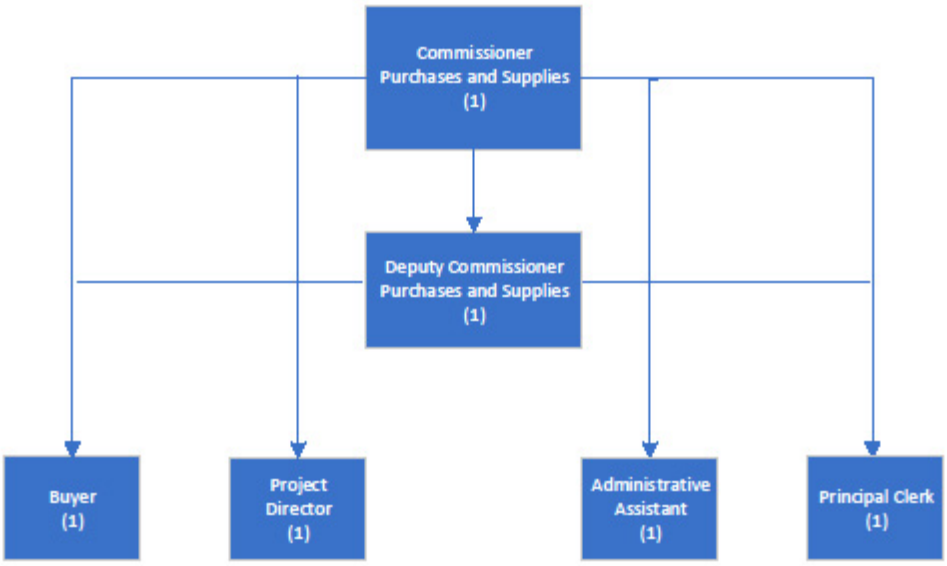
Mission Statement: To purchase in a timely manner all goods and services for the City, of the correct quality and at the lowest possible cost, in support of the mission of the City of Cleveland and in compliance with all Codified Ordinances.

Summary: The Division is the central office through which all competitively bid purchases for the City are processed, under such regulations as are provided by ordinance and by the direction of the Board of Control. The Division also disposes of all property, real and personal, that has been deemed unsuitable for use, not needed by the City, or may have been condemned as useless. The procurement of goods and services and disposals are processed through the submission of requisitions and/or competitive bidding as required by ordinance authorization.

Key Programs: Procurement, Requirements Contracts, Competitive Bidding, Petty Cash Voucher Processing, Asset Disposal

	Output Metric	Historic Data		
		2021	2022	2023
1	# Competitive Bids processed over $50k	122	175	200
2	# Competitive Bids processed under $50k	1,599	2,106	2,200
3	# Competitive Requirements Contracts processed	117	57	131
4	# Competitive Public Improvement Contracts processed	37	53	52
5	# Competitive Standard Contracts processed	2	2	5

DIVISION OF PURCHASES AND SUPPLIES



DIVISION OF PURCHASES AND SUPPLIES

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 333,593	$ 466,004	$ 399,825	$ 602,490
Longevity	3,225	1,775	2,075	1,875
Vacation Conversion	6,156	—	6,752	—
Separation Payments	16,447	2,845	2,023	—
Bonus Incentive	—	6,000	1,000	—
Overtime	—	—	987	—
	$ 359,421	**$ 476,624**	**$ 412,662**	**$ 604,365**
Benefits				
Hospitalization	$ 69,783	$ 114,899	$ 77,858	$ 135,016
Prescription	15,225	19,328	16,850	28,566
Dental	3,856	4,619	3,531	5,222
Vision Care	452	620	534	856
Public Employees Retire System	49,405	65,107	56,678	84,934
Fica-Medicare	4,768	6,509	5,658	8,703
Workers' Compensation	3,273	5,236	3,804	4,296
Life Insurance	248	344	230	450
Unemployment Compensation	173	—	—	—
	$ 147,183	**$ 216,663**	**$ 165,143**	**$ 268,043**
Other Training & Professional Dues				
Travel	$ —	$ 3,021	$ 435	$ —
Tuition & Registration Fees	1,162	1,232	426	8,000
Professional Dues & Subscript	2,419	1,500	2,854	4,185
	$ 3,581	**$ 5,753**	**$ 3,715**	**$ 12,185**
Contractual Services				
Mileage (Private Auto)	$ —	$ —	$ —	$ 500
	$ —	**$ —**	**$ —**	**$ 500**
Materials & Supplies				
Office Supplies	$ 204	$ 1,649	$ 1,632	$ 3,000
Postage	222	54	213	200
Just In Time Office Supplies	4,104	3,636	2,700	5,000
	$ 4,530	**$ 5,340**	**$ 4,545**	**$ 8,200**
Maintenance				
Maintenance Office Equipment	$ —	$ —	$ —	$ 400
	$ —	**$ —**	**$ —**	**$ 400**

DIVISION OF PURCHASES AND SUPPLIES

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interdepart Service Charges				
Charges From Telephone Exch	$ 3,761	$ 3,535	$ 3,910	$ 6,420
Charges From Print & Repro	6,298	6,597	5,466	6,511
Charges From Central Storeroom	1,110	541	1,063	1,178
	$ 11,170	**$ 10,673**	**$ 10,439**	**$ 14,109**
	$ 525,885	**$ 715,054**	**$ 596,503**	**$ 907,802**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 26,273	$ 1,500	$ 4,320	$ 2,000
	$ 26,273	**$ 1,500**	**$ 4,320**	**$ 2,000**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
11	5	5	**FULL TIME**
0	0	3	**VACANT FULL TIME**
11	5	8	**TOTAL FULL TIME**
11	**5**	**8**	**TOTAL DIVISION**

BUREAU OF INTERNAL AUDIT

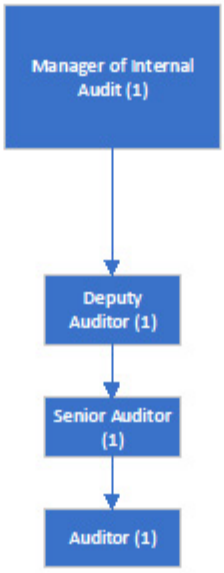
Manager Natasha Brandt, CPA, JD, CGMA

Mission Statement: To assist departments and divisions in the achievement of financial and operational goals by planning and conducting financial and administrative audits.

Summary: The Division of Internal Audit acts as an independent Division within the Department of Finance to provide objective assurance and consulting activity designed to add value and improve the City's operations. The Division assists City divisions in the achievement of financial and operational goals by planning and conducting financial and administrative audits and providing continuous monitoring reviews on selected City programs.

Key Programs: Financial & Operational Auditing

	Output Metric	Historic Data		
		2021	2022	2023
1	Petty cash audits	73	70	70
2	Physical inventory audits	28	19	5
3	Review of bi-weekly payroll	26	26	26



BUREAU OF INTERNAL AUDIT

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 331,920	$ 248,120	$ 276,437	$ 417,681
Seasonal	—	—	16,722	—
Part-Time Permanent	3,555	11,434	7,231	63,774
Longevity	775	775	475	475
Vacation Conversion	—	—	6,752	—
Separation Payments	—	15,970	—	—
Bonus Incentive	—	3,000	—	—
Overtime	—	1	—	—
	$ 336,251	**$ 279,299**	**$ 307,616**	**$ 481,930**
Benefits				
Hospitalization	$ 49,500	$ 51,803	$ 21,390	$ 45,334
Prescription	11,299	7,888	4,733	9,759
Dental	2,370	1,758	1,001	1,835
Vision Care	356	229	184	324
Public Employees Retire System	48,233	37,099	41,809	64,034
Fica-Medicare	4,689	3,896	4,325	6,622
Workers' Compensation	3,095	3,203	2,808	3,171
Life Insurance	192	126	106	443
	$ 119,734	**$ 106,002**	**$ 76,356**	**$ 131,522**
Other Training & Professional Dues				
Travel	$ —	$ —	$ —	$ 3,000
Tuition & Registration Fees	1,956	420	1,735	6,000
Mileage (Priv Auto) Trng Prps	—	—	—	900
Professional Dues & Subscript	4,916	2,815	3,526	5,200
	$ 6,872	**$ 3,235**	**$ 5,261**	**$ 15,100**
Contractual Services				
Professional Services	$ 150,000	$ —	$ —	$ 175,000
Mileage (Private Auto)	277	409	243	—
Parking In City Facilities	97	75	57	1,500
State Auditor Examination	363,134	206,969	226,385	380,000
Refunds & Miscellaneous	—	—	976	—
	$ 513,508	**$ 207,453**	**$ 227,660**	**$ 556,500**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 800
Computer Software	23,133	24,000	23,000	23,000
Just In Time Office Supplies	1,980	494	769	2,000
	$ 25,113	**$ 24,494**	**$ 23,769**	**$ 25,800**

BUREAU OF INTERNAL AUDIT

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interdepart Service Charges				
Charges From Telephone Exch	$ 1,701	$ 1,627	$ 1,843	$ 3,026
Charges From Print & Repro	1,734	2,343	1,581	1,183
Charges From Central Storeroom	9	2	11	12
	$ 3,444	**$ 3,972**	**$ 3,435**	**$ 4,221**
	$ 1,004,921	**$ 624,455**	**$ 644,096**	**$ 1,215,073**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 26,595	$ —	$ 54	$ —
	$ 26,595	**$ —**	**$ 54**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
6	3	3	**FULL TIME**
0	0	2	**VACANT FULL TIME**
6	3	5	**TOTAL FULL TIME**
0	1	1	**PART TIME**
0	0	1	**VACANT PART TIME**
0	1	2	**TOTAL PART TIME**
6	**4**	**7**	**TOTAL DIVISION**

DIVISION OF FINANCIAL REPORTING AND CONTROL

City Controller James E. Gentile, CPA

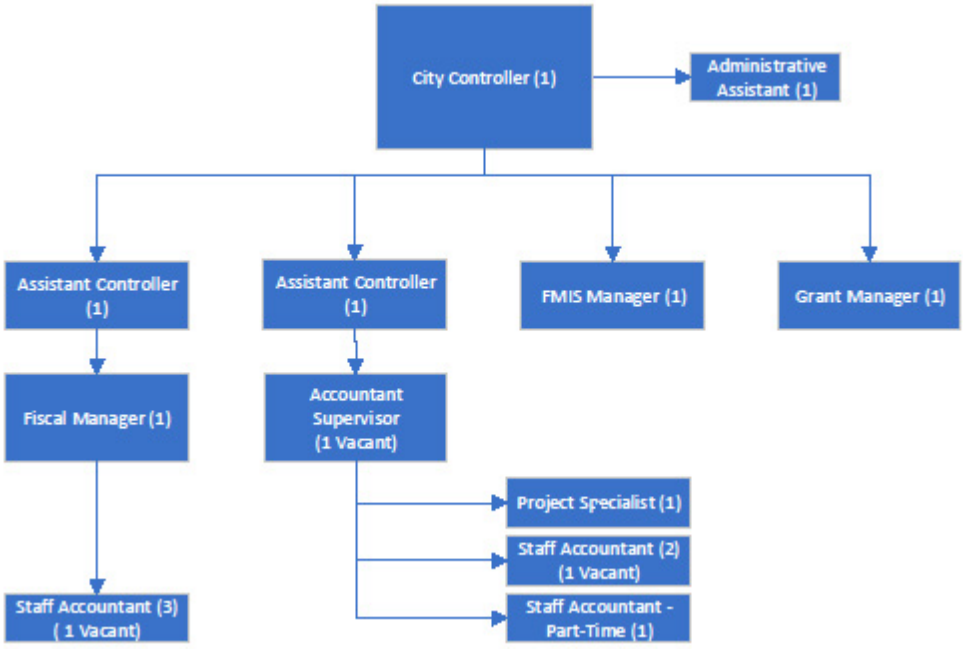
Mission Statement: To maintain controls over the City's accounting system and the integrity of the information submitted to that system as well as prepare and issue financial statements for the City on an annual basis.

Summary: The Division of Financial Reporting and Control performs the reconciliation of cash and investments. It maintains control over the City's accounting system and the integrity of the information submitted to it. The Division prepares and issues numerous required financial reports including the Comprehensive Annual Financial Report. The Division also performs certain accounting tasks that are not applicable to any outside division or department and issues best practice accounting policies and procedures throughout the City

Key Programs: Cash Reconciliations, General Accounting, Proprietary/ Capital Fund Accounting, Special Revenue Accounting

	Output Metric	Historic Data		
		2021	2022	2023*
1	City-wide financial reports completed by June 30th	7	7	7
2	Monthly financial reports distributed after close of month (yearly basis)	84	84	84
3	Monthly bank reconciliations performed after close of month	255	260	236

*As of 9/30/23



DIVISION OF FINANCIAL REPORTING AND CONTROL

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 968,174	$ 951,405	$ 948,262	$ 1,118,040
Seasonal	5,841	6,338	1,556	—
Part-Time Permanent	49,949	69,775	76,720	182,432
Longevity	3,925	3,050	2,525	2,825
Vacation Conversion	32,627	—	7,603	—
Separation Payments	5,770	91,068	26,313	—
Bonus Incentive	—	15,000	—	—
Overtime	9,970	13,556	36,472	40,000
	$ 1,076,256	**$ 1,150,192**	**$ 1,099,451**	**$ 1,343,297**
Benefits				
Hospitalization	$ 122,442	$ 163,762	$ 122,028	$ 180,370
Prescription	25,604	24,888	25,625	37,701
Dental	6,243	6,340	5,705	7,332
Vision Care	1,201	1,047	958	1,296
Public Employees Retire System	150,945	145,818	149,369	188,452
Fica-Medicare	15,119	16,146	15,520	19,468
Workers' Compensation	9,137	12,838	10,234	11,556
Life Insurance	607	570	413	725
	$ 331,299	**$ 371,407**	**$ 329,851**	**$ 446,900**
Other Training & Professional Dues				
Travel	$ 2,199	$ 3,629	$ 2,817	$ 15,000
Tuition & Registration Fees	880	2,166	1,684	3,000
Professional Dues & Subscript	2,974	1,882	2,540	3,400
	$ 6,053	**$ 7,677**	**$ 7,041**	**$ 21,400**
Contractual Services				
Professional Services	$ —	$ —	$ 100,000	$ 100,000
Advertising And Public Notice	58	58	58	100
Parking In City Facilities	45	94	67	200
Other Contractual	6,155	—	—	—
	$ 6,258	**$ 152**	**$ 100,125**	**$ 100,300**
Materials & Supplies				
Office Supplies	$ —	$ —	$ 400	$ —
Postage	8	222	221	40
Computer Software	—	—	—	2,000
Just In Time Office Supplies	2,519	1,440	1,876	2,600
	$ 2,527	**$ 1,661**	**$ 2,497**	**$ 4,640**
Maintenance				
Maintenance Office Equipment	$ —	$ —	$ —	$ 120
	$ —	**$ —**	**$ —**	**$ 120**

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interdepart Service Charges				
Charges From Telephone Exch	$ 9,158	$ 9,053	$ 10,890	$ 17,881
Charges From Print & Repro	11,228	12,189	11,184	13,322
Charges From Central Storeroom	57	28	35	39
	$ 20,443	**$ 21,270**	**$ 22,109**	**$ 31,242**
	$ 1,442,836	**$ 1,552,358**	**$ 1,561,073**	**$ 1,947,899**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 48,836	$ —	$ —	$ —
	$ 48,836	**$ —**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
15	12	12	**FULL TIME**
0	0	1	**VACANT FULL TIME**
15	12	13	**TOTAL FULL TIME**
7	1	1	**PART TIME**
0	0	6	**VACANT PART TIME**
7	1	7	**TOTAL PART TIME**
22	**13**	**20**	**TOTAL DIVISION**

INFORMATION SYSTEMS SERVICES

Chief Technology Officer Froilan Roy Fernando

Mission Statement: To promote, develop, enhance, and substantiate the City of Cleveland's government services and community programs through effective use of technology, information systems, digital & mobility devices, and modern, innovative industry solutions.

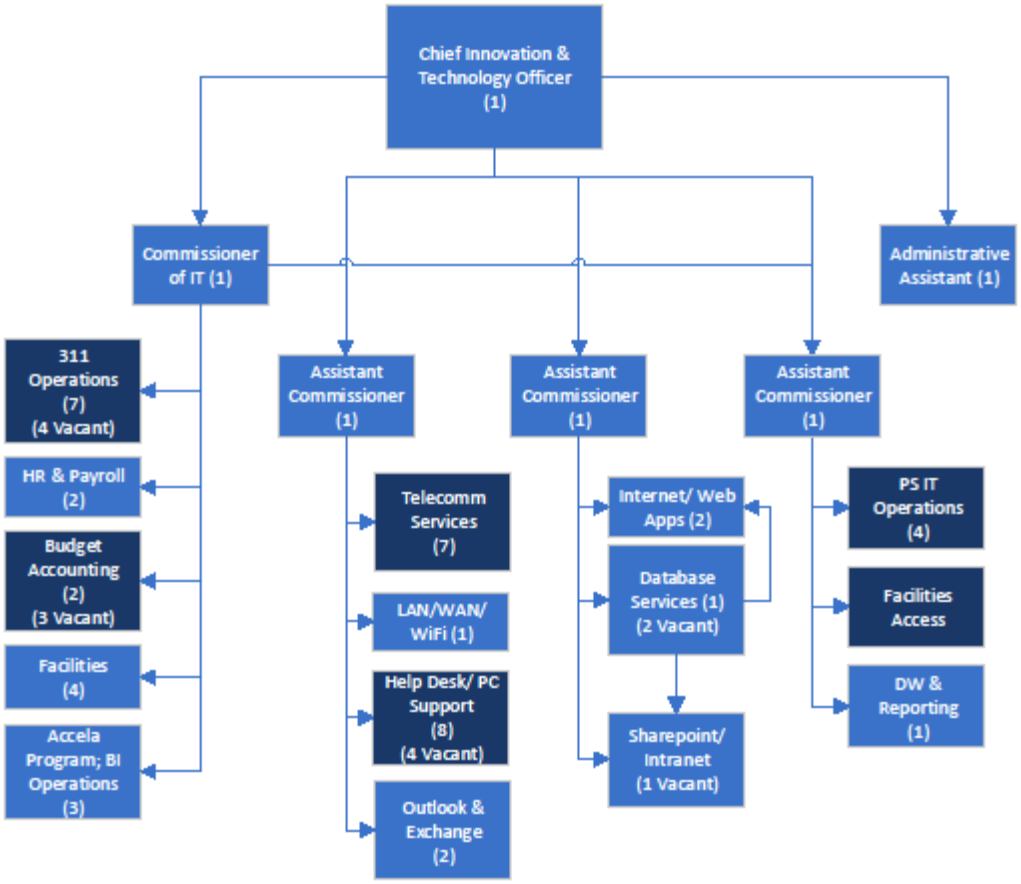
Summary: The Division partners with all areas of Cleveland government to provide technology planning, acquisition, application & system development, testing, & deployment, automation, system integration, network & cyber security, training, and ongoing support & technical services inclusive of telecom & video communications and networking infrastructure services.

Key Programs: Applications, Systems and Network Computing Services, Technical Support, Telecommunications Delivery Services Objectives

	Output Metric	Historic Data		
		2021	2022	2023**
1	Active Network Accounts (User IDs) Supported	-	7,370	7048
2	Core Business Apps, Technology Solutions	-	55	62
3	Help Desk Tickets, Service Requests Supported	6,299	8,101	9,104
4	Active Projects and Business Initiatives	-	15	17

* Note: Figure for Metric 3 in 2022 through 10/2022. Blanks indicate unavailable or incomplete data
**As of 9/30/23

INFORMATION SYSTEMS SERVICES



INFORMATION SYSTEMS SERVICES

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,966,682	$ 1,831,916	$ 2,280,332	$ 4,040,601
Seasonal	—	—	12,663	—
Part-Time Permanent	33,589	33,055	30,733	63,328
Longevity	9,025	10,350	11,575	11,375
Vacation Conversion	32,648	—	45,021	—
Separation Payments	9,397	95,987	43,001	—
Bonus Incentive	—	26,000	—	—
Overtime	2,398	1,674	6,269	—
	$ 2,053,739	**$ 1,998,982**	**$ 2,429,593**	**$ 4,115,304**
Benefits				
Hospitalization	$ 322,166	$ 297,100	$ 350,263	$ 782,175
Prescription	64,302	55,533	70,186	158,639
Dental	17,213	14,045	14,963	28,388
Vision Care	2,574	2,006	2,214	4,728
Public Employees Retire System	293,212	261,370	326,258	578,122
Fica-Medicare	28,086	27,541	34,099	59,087
Workers' Compensation	18,084	22,385	22,234	25,108
Life Insurance	1,269	1,140	1,104	2,910
Clothing Allowance	1,414	1,436	1,478	900
Clothing Maintenance	1,050	350	792	525
	$ 749,371	**$ 682,906**	**$ 823,591**	**$ 1,640,582**
Other Training & Professional Dues				
Travel	$ 150	$ 14,674	$ 20,442	$ 10,000
Tuition & Registration Fees	—	33,935	57,594	50,000
Training	—	550	—	—
Professional Dues & Subscript	—	405	—	1,000
	$ 150	**$ 49,565**	**$ 78,036**	**$ 61,000**
Utilities				
Cellular Servicess	$ 182,225	$ 40,900	$ 36,000	$ —
Electricity - Cpp	—	625	319	810
Electricity - Other	73,483	606,843	227,956	562,200
Steam	205,123	229,293	248,842	242,660
	$ 460,832	**$ 877,662**	**$ 513,117**	**$ 805,670**
Contractual Services				
Professional Services	$ 207,978	$ 287,176	$ 291,524	$ 363,293
Advertising And Public Notice	—	190	—	—
Program Promotion	—	—	80	—
Parking In City Facilities	40,315	9,130	39,715	43,000

INFORMATION SYSTEMS SERVICES

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Other Contractual	19,325	—	978	—
	$ 267,618	**$ 296,495**	**$ 332,296**	**$ 406,293**
Materials & Supplies				
Postage	$ —	$ —	$ 329	$ —
Computer Supplies	9,825	1,844	425	3,000
Computer Hardware	7,585	29,047	32,525	25,000
Computer Software	195,415	129,421	271,563	344,075
Just In Time Office Supplies	3,457	6,682	6,821	10,000
	$ 216,283	**$ 166,994**	**$ 311,662**	**$ 382,075**
Maintenance				
Maintenance Contracts	$ 16,112	$ —	$ 396	$ 2,167,015
Computer Hardware Maintenance	5,000	35,727	—	728,971
Computer Software Maintenance	2,663,376	5,208,058	5,871,820	6,343,406
Maintenance Building	167,189	148,143	355,771	541,484
	$ 2,851,677	**$ 5,391,928**	**$ 6,227,987**	**$ 9,780,876**
Interdepart Service Charges				
Charges From Telephone Exch	$ 1,140,706	$ 1,362,209	$ 1,441,032	$ 2,366,224
Charges From Print & Repro	6,932	9,731	10,250	12,210
Charges From Central Storeroom	13	6	5	5
Charges From M.V.M.	12,803	36,061	10,193	9,322
	$ 1,160,453	**$ 1,408,007**	**$ 1,461,479**	**$ 2,387,761**
	$ 7,760,123	**$ 10,872,539**	**$ 12,177,761**	**$ 19,579,561**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 432,908	$ 430,519	$ 434,794	$ 425,000
Miscellaneous	132,074	2,381	1,238	—
	$ 564,982	**$ 432,900**	**$ 436,032**	**$ 425,000**

INFORMATION SYSTEMS SERVICES

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
37	33	33	**FULL TIME**
0	0	19	**VACANT FULL TIME**
37	33	52	**TOTAL FULL TIME**
4	1	1	**PART TIME**
0	0	3	**VACANT PART TIME**
4	1	4	**TOTAL PART TIME**
41	**34**	**56**	**TOTAL DIVISION**

DIVISION OF RISK MANAGEMENT

Commissioner Eduardo Romero

Mission Statement: To protect the City of Cleveland's financial integrity and the subsequent consequences of accidental losses of catastrophic nature by identifying, evaluating, and analyzing risks and recommending appropriate solutions for mitigation which will safeguard the City of Cleveland's assets and promote an overarching culture of safety through education and accountability.

Summary: The Division is responsible for effectively managing the City of Cleveland exposures to accidental losses in order to protect the City's assets and assure operational continuity and the citizens we serve.

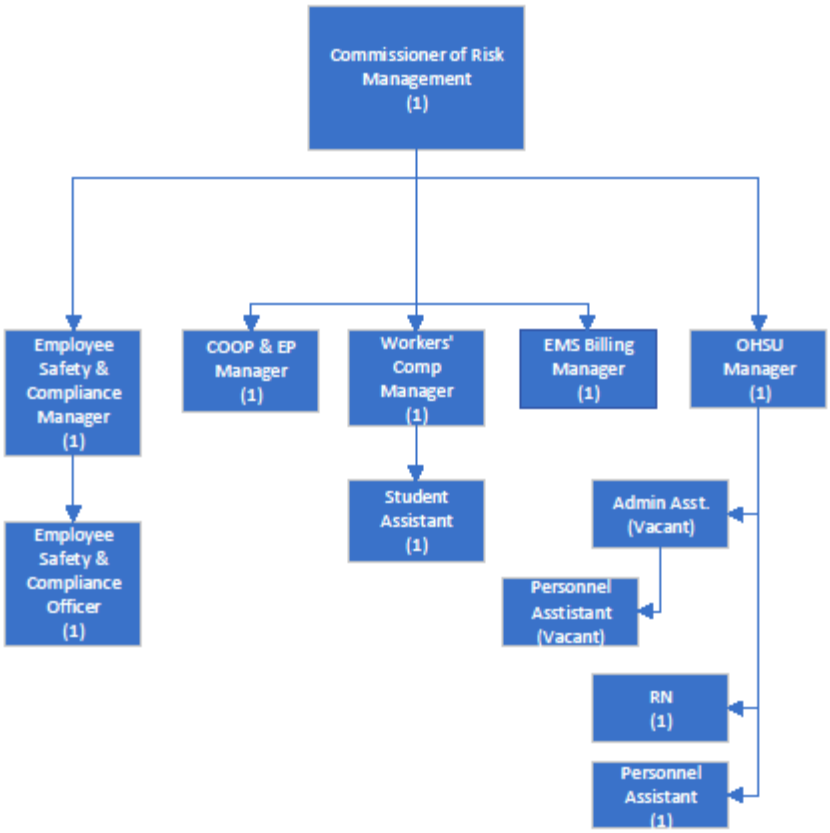
Key Programs: None

	Output Metric	Historic Data		
		2021	2022	2023**
1	Number of work injury, COVID, or personal safety cases managed (Department of Safety personnel only)	-	824	658
2	Total Medical Only Claims and Lost Time Claims filed (city-wide)	491	394	288
3	Days absent from Medical Only claims (city-wide)	1,997	2,496	2,172
4	Days absent from Lost Time claims (city-wide)	15,054	4,671	5,267
5	Safety Medical Unit visits/assessments (Department of Public Safety personnel only)	1,667	1,648	1,543

*Notes: Blanks indicate unavailable or incomplete data for respective years and metrics.

**As of 9/30/23

DIVISION OF RISK MANAGEMENT



DIVISION OF RISK MANAGEMENT

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ —	$ —	$ 530,106	$ 490,292
Part-Time Permanent	—	—	690	—
Longevity	—	—	575	2,600
Separation Payments	—	—	3,191	—
Bonus Incentive	—	—	1,000	—
Overtime	—	—	262	—
	$ —	**$ —**	**$ 535,824**	**$ 492,892**
Benefits				
Hospitalization	$ —	$ —	$ 240,460	$ 104,528
Prescription	—	—	8,645	21,955
Dental	—	—	2,464	4,442
Vision Care	—	—	395	756
Public Employees Retire System	—	—	71,620	69,194
Fica-Medicare	—	—	7,605	7,131
Workers' Compensation	—	—	5,012	—
Life Insurance	—	—	177	385
Clothing Allowance	—	—	—	530
	$ —	**$ —**	**$ 336,379**	**$ 208,921**
Other Training & Professional Dues				
Travel	$ —	$ —	$ —	$ 3,000
Tuition & Registration Fees	—	—	100	—
Training	—	—	5,607	—
Other Training Supplies	—	—	2,696	—
Professional Dues & Subscript	—	—	299	10,000
	$ —	**$ —**	**$ 8,702**	**$ 13,000**
Contractual Services				
Professional Services	$ —	$ —	$ 2,666	$ —
Mileage (Private Auto)	—	—	608	—
Parking Tax	—	—	17	—
Other Contractual	—	—	439,000	500,000
	$ —	**$ —**	**$ 442,291**	**$ 500,000**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 8,500
Office Furniture & Equipment	—	—	—	10,000
Food	—	—	12	—
Just In Time Office Supplies	—	—	329	—

DIVISION OF RISK MANAGEMENT

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
	$ —	**$ —**	**$ 341**	**$ 18,500**
Interdepart Service Charges				
Charges From Print & Repro	$ —	$ —	$ 100	$ —
	$ —	**$ —**	**$ 100**	**$ —**
	$ —	**$ —**	**$ 1,323,637**	**$ 1,233,313**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
10	6	6	**FULL TIME**
0	0	1	**VACANT FULL TIME**
10	6	7	**TOTAL FULL TIME**
0	1	1	**PART TIME**
0	0	0	**VACANT PART TIME**
0	1	1	**TOTAL PART TIME**
10	**7**	**8**	**TOTAL DIVISION**

OFFICE OF BUDGET AND MANAGEMENT

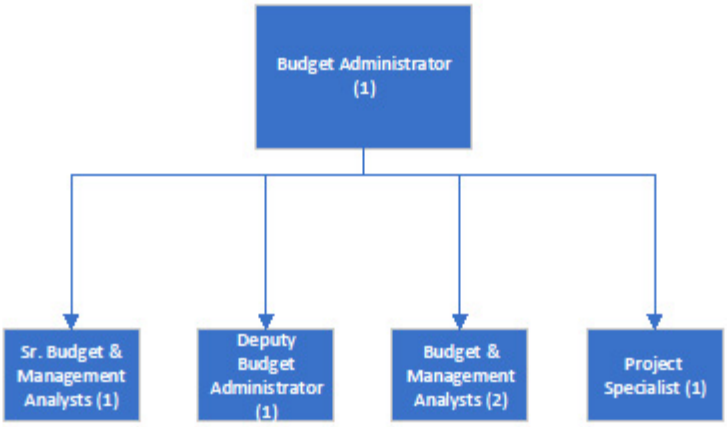
Budget Administrator Nicole Gallagher

Mission Statement: To assist decision makers in monitoring and controlling the financial performance of city departments by preparing balanced budgets and providing relevant information.

Summary: The office prepares the Mayor's Estimate for presentation to city council. After council approves the final budget, the office will prepare the budget book. Throughout the year, the office will monitor spending to make sure departments stay within their budget, approve any spending requests and approve any requests to hire.

Key Programs: Budget preparation, budget monitoring, and monthly expense and revenue forecasting

	Output Metric	Historic Data		
		2021	2022	2023
1	Ongoing interdivisional budget meetings	40	49	89
2	County legislation and other filing	4	4	4
3	Days needed to upload appropriation ordinance into account software	7	0	0



OFFICE OF BUDGET AND MANAGEMENT

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 515,619	$ 511,917	$ 505,620	$ 581,965
Longevity	2,075	3,025	2,650	2,825
Vacation Conversion	9,004	—	11,605	—
Separation Payments	—	—	29,120	—
Bonus Incentive	—	6,000	—	—
	$ 526,698	**$ 520,942**	**$ 548,994**	**$ 584,790**
Benefits				
Hospitalization	$ 53,064	$ 61,158	$ 56,284	$ 71,521
Prescription	11,421	11,112	12,026	15,196
Dental	2,715	2,557	2,428	2,668
Vision Care	596	517	500	648
Public Employees Retire System	75,588	70,491	71,151	82,266
Fica-Medicare	7,419	7,116	7,746	8,480
Workers' Compensation	4,652	8,182	4,765	5,381
Life Insurance	311	296	241	385
	$ 155,765	**$ 161,431**	**$ 155,139**	**$ 186,545**
Other Training & Professional Dues				
Travel	$ 1,005	$ 994	$ —	$ 1,500
Tuition & Registration Fees	270	360	842	800
Professional Dues & Subscript	381	592	261	300
	$ 1,656	**$ 1,946**	**$ 1,103**	**$ 2,600**
Contractual Services				
Other Contractual	$ —	$ —	$ 75,000	$ 10,000
	$ —	**$ —**	**$ 75,000**	**$ 10,000**
Materials & Supplies				
Postage	$ —	$ 58	$ —	$ —
Just In Time Office Supplies	245	146	237	500
	$ 245	**$ 204**	**$ 237**	**$ 500**
Interdepart Service Charges				
Charges From Print & Repro	$ 13,755	$ 1,865	$ 2,530	$ 3,014
	$ 13,755	**$ 1,865**	**$ 2,530**	**$ 3,014**
	$ 698,118	**$ 686,387**	**$ 783,003**	**$ 787,449**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 32,506	$ —	$ —	$ —
	$ 32,506	**$ —**	**$ —**	**$ —**

OFFICE OF BUDGET AND MANAGEMENT

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	**December 2023**	**Budget 2024**	
8	6	6	**FULL TIME**
0	0	1	**VACANT FULL TIME**
8	6	7	**TOTAL FULL TIME**
8	**6**	**7**	**TOTAL DIVISION**

DIVISION OF PUBLIC HEALTH ADMINISTRATION

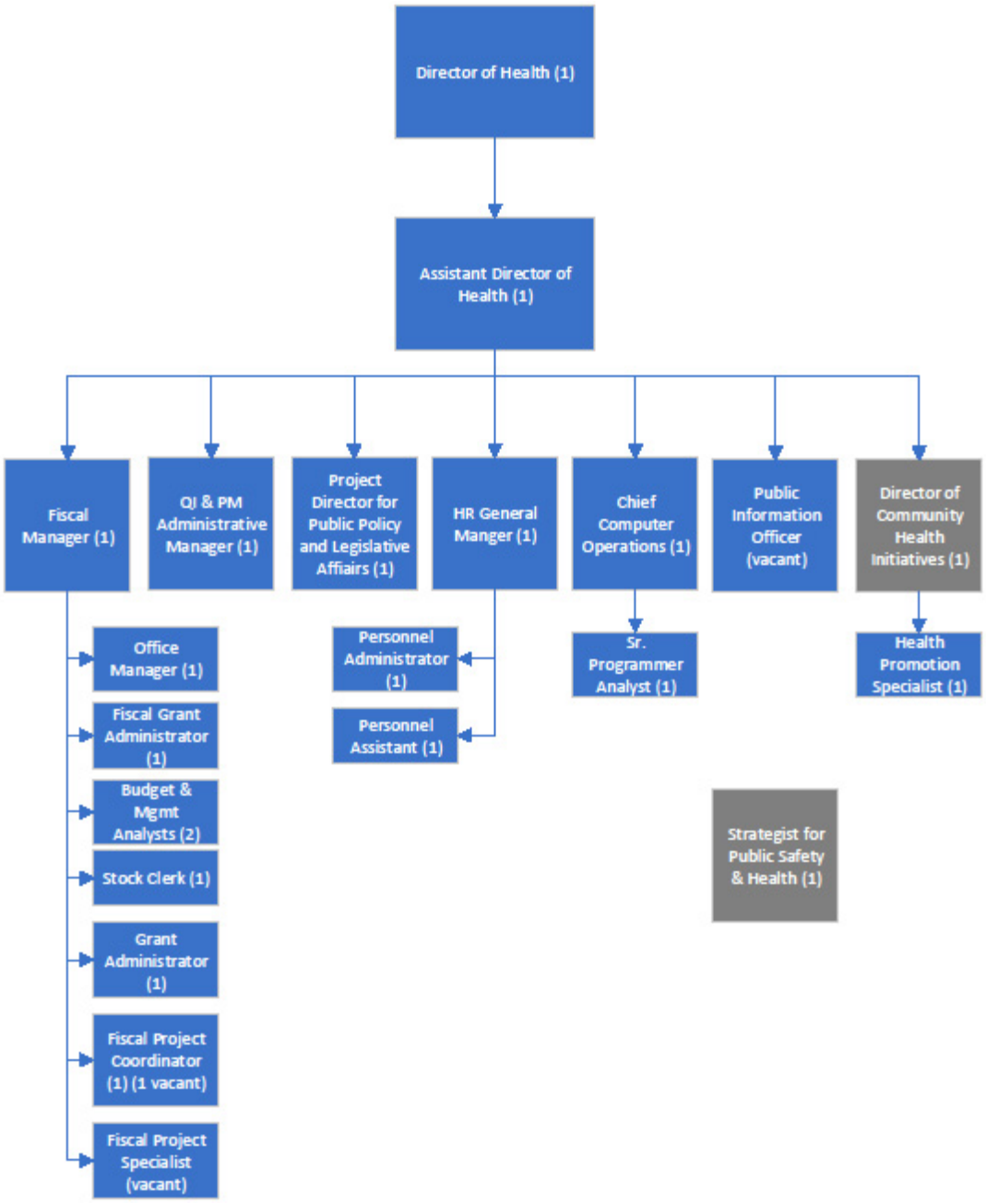
Director David M. Margolius, MD

Mission Statement: To coordinate, direct and supervise the activities of the department.

Summary: The administration section is responsible for providing additional management and oversight of health department services for the City of Cleveland. Specific activities of the administration section include providing fiscal management, legislative communication, technological support, and quality improvement analysis for health department programs and projects. Human resources is also part of the administration section, offering information about staff wellness activities, payroll, and medical and retirement benefits.

Key Programs: Human Resources, Fiscal, Information Technology, Quality Improvement and Performance Management, Public Policy and Legislative Affairs, Community Health Initiatives

DIVISION OF PUBLIC HEALTH ADMINISTRATION



DIVISION OF PUBLIC HEALTH ADMINISTRATION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 670,455	$ 927,218	$ 963,695	$ 1,411,285
Part-Time Permanent	—	—	9,795	—
Longevity	5,750	3,825	4,441	5,600
Vacation Conversion	11,606	—	25,276	—
Separation Payments	24,606	—	21,402	4,000
Bonus Incentive	—	12,000	1,000	—
Overtime	3,566	8,975	501	7,500
	$ 715,983	**$ 952,017**	**$ 1,026,109**	**$ 1,428,385**
Benefits				
Hospitalization	$ 125,337	$ 188,522	$ 181,043	$ 293,936
Prescription	25,073	30,666	30,895	50,409
Dental	6,047	7,429	7,544	10,522
Vision Care	928	1,034	1,036	1,672
Public Employees Retire System	102,644	131,125	139,040	199,457
Fica-Medicare	10,259	13,507	14,690	20,457
Workers' Compensation	7,532	13,447	7,797	10,653
Life Insurance	404	496	457	838
Unemployment Compensation	—	—	16,525	—
Clothing Allowance	240	—	120	—
	$ 278,465	**$ 386,225**	**$ 399,146**	**$ 587,944**
Other Training & Professional Dues				
Travel	$ —	$ —	$ 7,375	$ 2,000
Tuition & Registration Fees	—	—	3,195	5,500
Other Training Supplies	—	—	658	—
Mileage (Priv Auto) Trng Prps	—	49	—	2,500
Professional Dues & Subscript	21,886	19,731	17,975	21,000
	$ 21,886	**$ 19,780**	**$ 29,203**	**$ 31,000**
Contractual Services				
Professional Services	$ 10,518	$ 10,100	$ 16,377	$ 35,000
Mileage (Private Auto)	908	601	58	1,000
Parking In City Facilities	1,320	715	660	1,500
Property Rental	688,199	686,849	394,359	405,409
Other Contractual	20,334	53,005	13,754	23,428
	$ 721,278	**$ 751,270**	**$ 425,208**	**$ 466,337**
Materials & Supplies				
Office Furniture & Equipment	$ —	$ 1,321	$ —	$ —
Other Supplies	300	—	1,183	700
Just In Time Office Supplies	1,780	763	1,722	1,500

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
	$ 2,080	**$ 2,084**	**$ 2,904**	**$ 2,200**
Interdepart Service Charges				
Charges From Print & Repro	$ 2,098	$ 6,241	$ 3,238	$ 3,857
Charges From M.V.M.	2,775	—	—	1,300
	$ 4,873	**$ 6,241**	**$ 3,238**	**$ 5,157**
	$ 1,744,565	**$ 2,117,618**	**$ 1,885,808**	**$ 2,521,023**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Grant Revenue	$ —	$ 6,446	$ —	$ —
Miscellaneous	46,786	54,884	73,002	—
	$ 46,786	**$ 61,330**	**$ 73,002**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
15	13	13	**FULL TIME**
0	0	3	**VACANT FULL TIME**
15	13	16	**TOTAL FULL TIME**
15	**13**	**16**	**TOTAL DIVISION**

DIVISION OF HEALTH

Commissioner Frances Mills

Mission Statement: To maximize the health and well-being of the people of Cleveland by preventing disease and injury, promoting wellness, assuring access to quality healthcare, and health education.

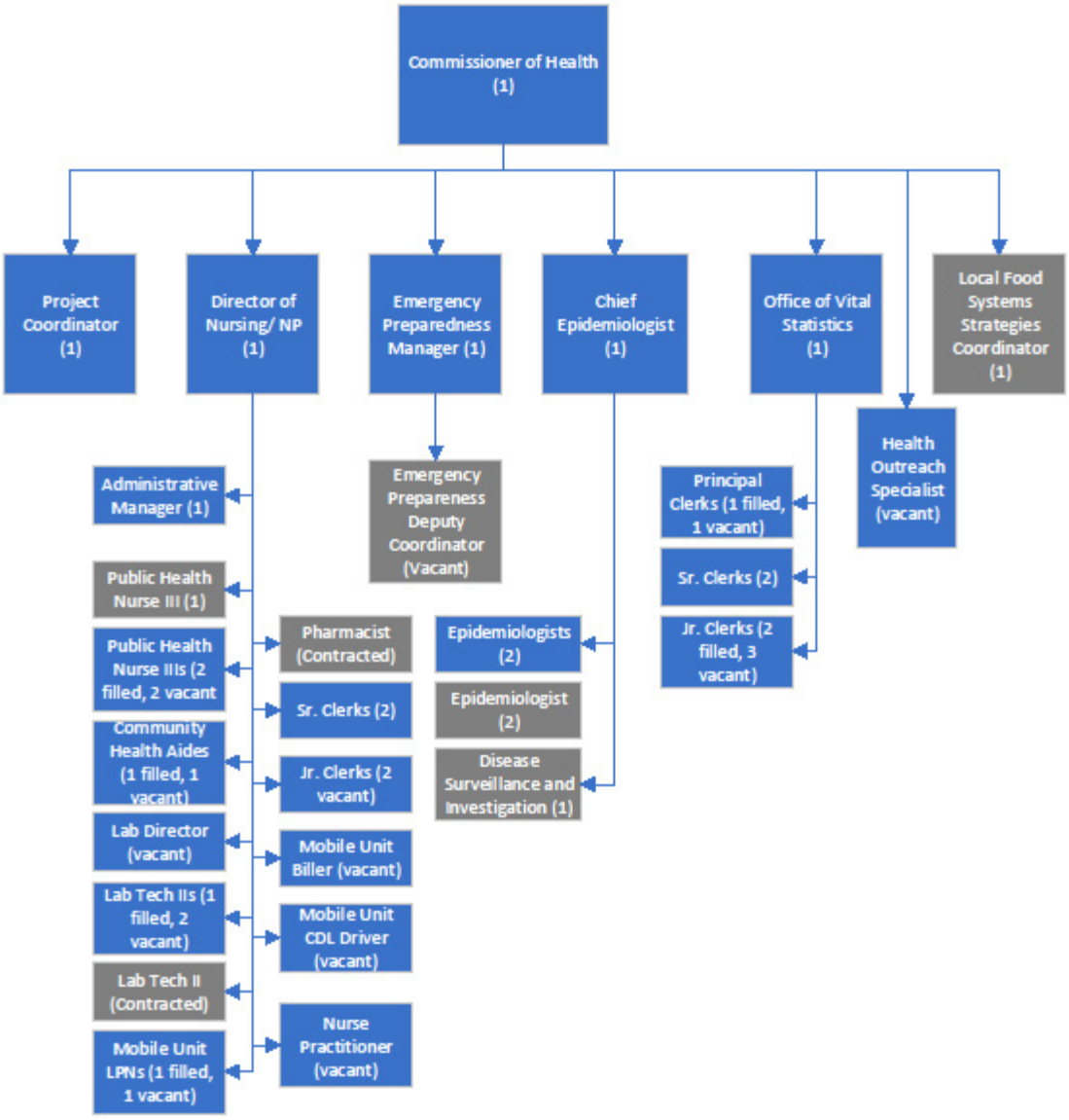
Summary: The Division is responsible for a broad array of programs and services designed to promote, maintain and improve the health status of Clevelanders. The objective of the Health Division is to interpret and enforce those sections of the State and City law that relate to public health and disease control. Specific activities of the Health Division include public health nursing, communicable disease surveillance, inspection and licensure of medical facilities, laboratory services, chronic disease awareness, and education, prevention and health promotion. Health and racial equity is the foundation of or planning, program and policy initiatives. We work to raise awareness of health disparities and health inequities and how social determinants factor into health outcomes and how we can address them.

Key Programs: Bureau of Vital Statistics, Emergency Preparedness, Office of Nursing, Office of Epidemiology and Population Health, Local Food Systems Coordination

	Output Metric	Historic Data		
		2021	2022	2023*
1	Birth Certificates Issued	30,535	43,633	44,000
2	Death Certificates Issued	62,475	69,198	65,000
3	COVID Vaccine Doses Administered	71,139	6,629	1,119
4	Childhood Immunizations	297	295	465
5	HIV Testing	1,463	1,185	734

*As of 9/30/23

DIVISION OF HEALTH



DIVISION OF HEALTH

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,593,968	$ 1,615,400	$ 1,728,991	$ 1,891,600
Longevity	9,550	9,150	9,820	8,100
Vacation Conversion	12,657	—	20,317	—
Separation Payments	25,464	63,952	22,583	31,000
Bonus Incentive	—	13,000	14,000	—
Overtime	21,708	4,498	7,300	4,000
	$ 1,663,347	**$ 1,706,000**	**$ 1,803,011**	**$ 1,934,700**
Benefits				
Hospitalization	$ 230,768	$ 318,868	$ 314,862	$ 321,684
Prescription	48,597	55,626	64,847	64,651
Dental	12,559	14,111	14,247	12,351
Vision Care	2,181	2,415	2,497	2,696
Public Employees Retire System	222,300	227,761	245,212	264,742
Fica-Medicare	22,154	22,609	23,917	25,207
Workers' Compensation	17,259	20,720	19,415	20,007
Life Insurance	1,162	1,275	1,109	1,553
Unemployment Compensation	254	2,057	1,693	—
Clothing Allowance	2,090	1,840	1,310	1,590
	$ 559,324	**$ 667,281**	**$ 689,110**	**$ 714,481**
Other Training & Professional Dues				
Travel	$ —	$ 3,823	$ 2,665	$ 5,000
Tuition & Registration Fees	982	817	2,160	5,000
Mileage (Priv Auto) Trng Prps	—	—	—	5,000
Professional Dues & Subscript	1,650	1,745	1,937	8,000
	$ 2,632	**$ 6,385**	**$ 6,762**	**$ 23,000**
Utilities				
Brokered Gas Supply	$ 10,656	$ 17,767	$ 4,434	$ 4,567
Gas	8,086	9,769	22,305	22,974
Electricity - Cpp	147,620	138,945	138,702	142,863
Electricity - Other	1,405	1,240	—	—
	$ 167,767	**$ 167,721**	**$ 165,441**	**$ 170,404**
Contractual Services				
Professional Services	$ 975,982	$ 1,072,153	$ 756,553	$ 1,422,000
Mileage (Private Auto)	1,978	2,139	2,203	9,320
Security Services	—	—	54,511	54,649
Janitorial Services	20,000	30,000	30,000	30,000
Freight Expense	—	—	—	520
Advertising And Public Notice	—	—	27,575	1,000

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Parking In City Facilities	715	55	—	1,400
Taxes	—	—	20	—
Property Rental	191,818	191,818	226,818	201,818
Subgrantees	322,864	—	—	—
Other Contractual	106,237	571,056	50,635	314,200
Indigent Relief	60,361	242,488	282,250	200,000
	$ 1,679,954	**$ 2,109,709**	**$ 1,430,565**	**$ 2,234,907**
Materials & Supplies				
Office Supplies	$ —	$ —	$ 826	$ 500
Postage	66	118	258	1,020
Computer Hardware	—	—	—	5,000
Fuel	—	—	7	—
Fuel Tax	—	—	8	—
Clothing	1,772	—	—	1,000
Office Furniture & Equipment	6,316	—	95	600
Hygiene And Cleaning Supplies	6,000	3,500	9,000	5,000
Medical Supplies	20,232	45,717	14,833	16,540
Food	999	36	—	1,000
Laboratory Supplies	20,698	991	18,043	25,874
Medical Equipment	—	—	512	—
Printed Materials	—	176	—	—
Other Supplies	—	1,607	628	2,000
Pharmaceutical Supplies	29,777	25,137	138,488	32,000
Just In Time Office Supplies	7,067	6,125	6,831	7,000
	$ 92,927	**$ 83,407**	**$ 189,528**	**$ 97,534**
Maintenance				
Maintenance Contracts	$ —	$ 640	$ —	$ 1,000
Car Washes	280	—	—	280
Maintenance Misc. Equipment	—	—	—	1,000
Maintenance Building	480	390	156	500
	$ 760	**$ 1,030**	**$ 156**	**$ 2,780**
Interdepart Service Charges				
Charges From Telephone Exch	$ 263,401	$ 462,453	$ 369,152	$ 606,160
Charges From W.P.C.	—	—	—	1,000
Charges From Print & Repro	48,861	50,741	51,729	61,621
Charges From Central Storeroom	14,774	7,980	11,665	12,927

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges From M.V.M.	9,297	8,121	1,169	11,016
Charges From Waste Collection	3,588	3,588	3,105	5,000
Charges From Parks Maintenance	2,588	2,588	2,588	6,670
	$ 342,509	**$ 535,470**	**$ 439,408**	**$ 704,394**
	$ 4,509,220	**$ 5,277,003**	**$ 4,723,980**	**$ 5,882,200**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 1,078,437	$ 1,311,121	$ 1,296,800	$ 1,364,810
Grant Revenue	—	122,106	—	—
Miscellaneous	503,485	508,530	367,898	251,699
	$ 1,581,921	**$ 1,941,756**	**$ 1,664,698**	**$ 1,616,509**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
40	25	25	**FULL TIME**
0	0	4	**VACANT FULL TIME**
40	25	29	**TOTAL FULL TIME**
40	**25**	**29**	**TOTAL DIVISION**

DIVISION OF ENVIRONMENT

Commissioner Wallace Chambers

Mission Statement: To ensure citizens who reside in or visit the City of Cleveland are not negatively impacted by environmental hazard by promoting, preventing, and protecting the environment.

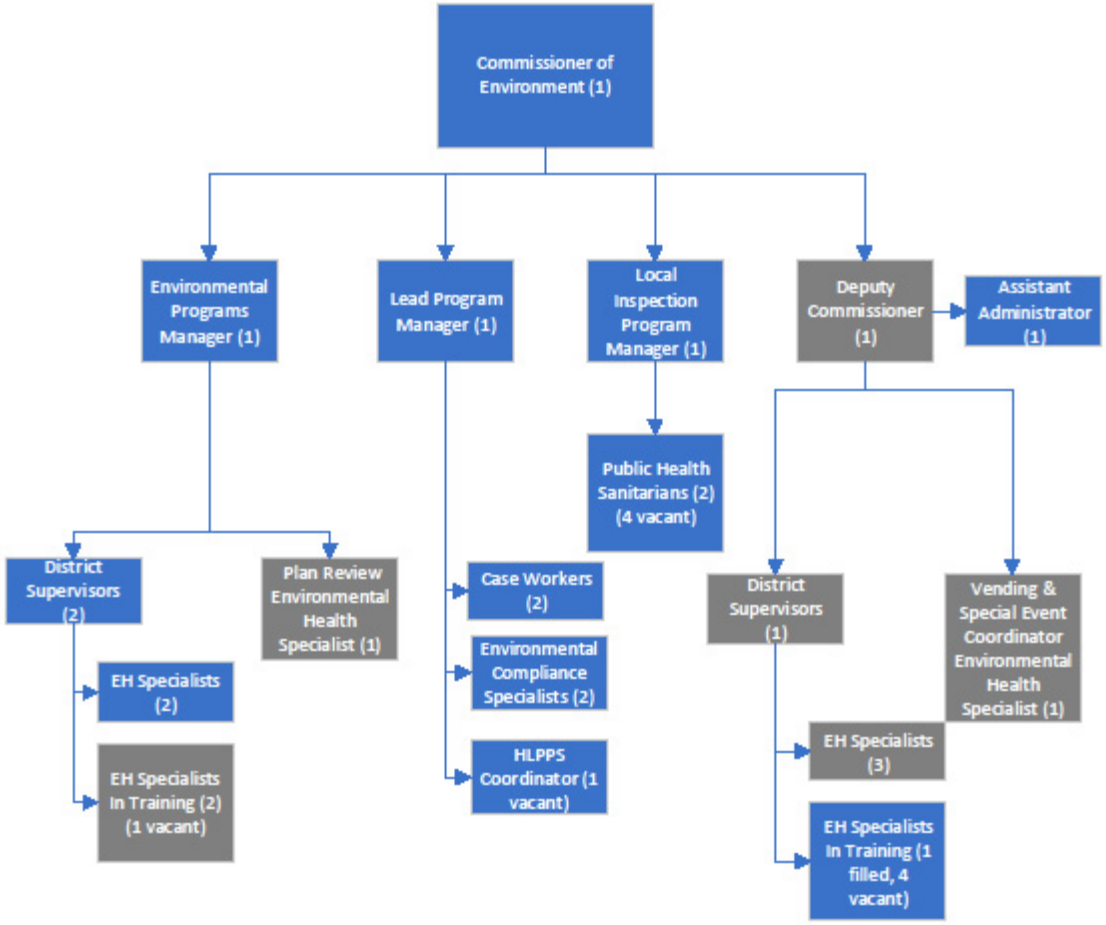
Summary: The Division is responsible for performing all of its investigations with the authority of Cleveland's codified ordinance, Ohio Department of Agriculture and the Ohio Department of Health. The Division strives to evoke confidence as we promote health and quality of life. The Division's daily objective is preventing and controlling those diseases or deaths that result from interactions between people and their environment. The environmental health programs seek to minimize or eliminate risk factors in the human environment that threaten life and health.

Key Programs: Food Safety Program, Lead Safe Living Program, Public Swimming Pools, Solid and Infectious Waste Program, Local Code Enforcement

	Output Metric	Historic Data		
		2021	2022	2023*
1	Food Safety Inspections Completed	4,420	4,456	4,521
2	Food Complaints Addressed	298	239	350
3	Nuisance Complaints Addressed	6,006	5,035	3,862
4	Other Inspections Completed (i.e. Pools, Laundromats, Barbershops, Tattoo Parlors, etc.)	250	265	427
5	Lead Poisoning Referrals Addressed	1,265	1,236	1,353
6	Pool inspections Completed			

*As of 9/30/23

DIVISION OF ENVIRONMENT



DIVISION OF ENVIRONMENT

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,181,028	$ 1,050,718	$ 1,018,725	$ 1,376,629
Longevity	5,875	6,775	7,050	7,225
Wage Settlements	1,694	—	—	—
Vacation Conversion	7,077	—	1,391	—
Separation Payments	7,213	47,136	17,441	15,000
Bonus Incentive	—	6,000	9,000	—
Overtime	14,933	16,181	13,874	15,000
	$ 1,217,820	**$ 1,126,810**	**$ 1,067,480**	**$ 1,413,854**
Benefits				
Hospitalization	$ 187,416	$ 211,342	$ 175,037	$ 331,344
Prescription	40,222	39,074	37,509	69,964
Dental	10,025	8,899	7,840	12,817
Vision Care	1,546	1,366	1,253	2,084
Public Employees Retire System	171,230	153,784	147,699	196,453
Fica-Medicare	17,199	15,961	15,216	19,305
Workers' Compensation	10,567	11,769	16,495	11,394
Life Insurance	896	829	612	1,211
Unemployment Compensation	—	4,770	—	3,500
Clothing Allowance	2,160	840	960	—
	$ 441,261	**$ 448,634**	**$ 402,620**	**$ 648,072**
Other Training & Professional Dues				
Travel	$ —	$ 1,018	$ —	$ 2,000
Tuition & Registration Fees	2,609	2,092	2,000	2,000
Training	865	—	—	—
Mileage (Priv Auto) Trng Prps	—	4	—	1,000
Professional Dues & Subscript	2,911	1,471	1,510	4,500
	$ 6,385	**$ 4,585**	**$ 3,510**	**$ 9,500**
Contractual Services				
Professional Services	$ 210,196	$ 194,237	$ 247,500	$ 236,550
COBRA-Medical Coverage	—	11	—	—
Mileage (Private Auto)	7,496	8,086	3,986	10,000
Advertising And Public Notice	—	—	6,900	—
Property Rental	132,770	132,770	132,770	142,770
Other Contractual	34,554	13,193	2,430	13,000
	$ 385,016	**$ 348,298**	**$ 393,586**	**$ 402,320**
Materials & Supplies				
Postage	$ —	$ —	$ —	$ 500
Computer Software	—	—	—	5,000

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Chemical	—	—	—	4,877
Fire/Ems Apparatus Parts	3,000	—	—	—
Small Equipment	—	—	160	19,700
Other Supplies	2,559	—	13	500
Safety Equipment	—	227	—	—
Just In Time Office Supplies	86	3,734	1,876	1,700
	$ 5,644	**$ 3,961**	**$ 2,050**	**$ 32,277**
Maintenance				
Maintenance Contracts	$ —	$ 4,873	$ —	$ 18,100
Computer Software Maintenance	—	—	—	722
Car Washes	—	300	—	300
	$ —	**$ 5,173**	**$ —**	**$ 19,122**
Interdepart Service Charges				
Charges From Telephone Exch	$ 24,498	$ —	$ —	$ 24,498
Charges From Print & Repro	20,823	24,220	20,462	24,375
Charges From Central Storeroom	—	—	4,898	5,428
Charges From M.V.M.	2,670	1,921	219	5,817
	$ 47,991	**$ 26,142**	**$ 25,579**	**$ 60,118**
	$ 2,104,117	**$ 1,963,602**	**$ 1,894,824**	**$ 2,585,263**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 27,430	$ 14,398	$ 15,000	$ 15,000
Licenses & Permits	29,610	21,065	34,520	22,200
Miscellaneous	58,575	54	27,495	—
	$ 115,615	**$ 35,517**	**$ 77,015**	**$ 37,200**

DIVISION OF ENVIRONMENT

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	No. of Employees December 2023	No. of Employees Budget 2024	
24	15	15	**FULL TIME**
0	0	7	**VACANT FULL TIME**
24	15	22	**TOTAL FULL TIME**
24	**15**	**22**	**TOTAL DIVISION**

DIVISION OF AIR QUALITY

Commissioner David Hearne

Mission Statement: To continuously improve air quality through citizen engagement and accountable, data-driven regulation of air pollution sources.

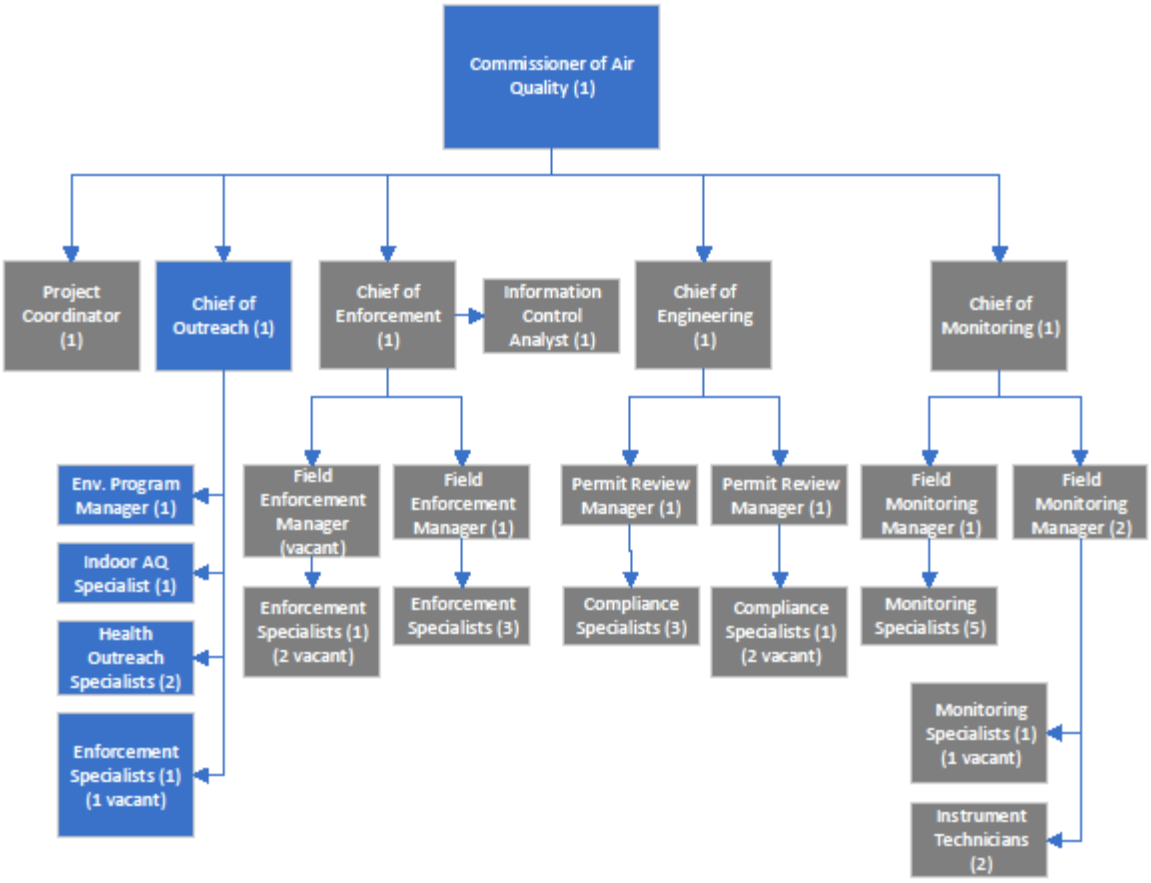
Summary: Since 1882, the Cleveland Division of Air Quality (CDAQ) has used state of the art approaches to protect the health of greater Clevelanders. CDAQ serves as Ohio EPA's delegated Local Air Agency for all of Cuyahoga County. CDAQ issues city air pollution permits under the Codified Ordinances of the City of Cleveland, and develops state air pollution control permits on behalf of Ohio EPA. Through facility inspections and investigation of citizen complaints, CDAQ ensures that regulated commercial and industrial sources are in compliance with their permits and any other conditions or requirements specified in Federal, State and local regulations. CDAQ installs, operates, and maintains air quality monitoring equipment, and reports resultant data to Ohio EPA, for ambient levels of criteria air pollutants throughout the Greater Cleveland area, including all of Cuyahoga County, as a component of the statewide monitoring network.

Key Programs: Community Outreach, Enforcement, Engineering, Monitoring

	Output Metric	Historic Data			Goals
		2021	2022	2023*	2024
1	Inspections Performed	134	144	150	140
2	Complaints Investigated	363	298	492	400
3	Permits Completed	165	172	192	175
4	Outreach Events/Presentations	49	86	>25	90

*As of 9/30/23

DIVISION OF AIR QUALITY



DIVISION OF AIR QUALITY

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 323,917	$ 311,747	$ 415,141	$ 511,856
Longevity	700	700	1,000	1,300
Separation Payments	—	5,840	—	7,500
Bonus Incentive	—	5,000	—	—
Overtime	1,651	139	252	17,000
	$ 326,268	**$ 323,426**	**$ 416,393**	**$ 537,656**
Benefits				
Hospitalization	$ 60,751	$ 73,746	$ 76,368	$ 117,859
Prescription	12,625	9,591	15,415	24,318
Dental	3,297	2,663	3,339	4,442
Vision Care	536	415	523	756
Public Employees Retire System	46,953	43,753	61,312	74,016
Fica-Medicare	4,498	4,508	5,730	7,608
Workers' Compensation	3,058	16,442	15,253	4,391
Life Insurance	229	228	232	390
Clothing Allowance	400	400	400	1,500
Clothing Maintenance	—	—	—	150
	$ 132,348	**$ 151,745**	**$ 178,572**	**$ 235,430**
Other Training & Professional Dues				
Travel	$ —	$ 5,846	$ 3,723	$ 5,750
Tuition & Registration Fees	12,634	1,575	2,225	5,750
Mileage (Priv Auto) Trng Prps	48	—	480	1,000
Professional Dues & Subscript	242	75	452	500
	$ 12,924	**$ 7,496**	**$ 6,880**	**$ 13,000**
Utilities				
Electricity - Cpp	$ —	$ —	$ 2,326	$ —
	$ —	**$ —**	**$ 2,326**	**$ —**
Contractual Services				
Mileage (Private Auto)	$ 52	$ —	$ —	$ —
Participation Fee	2,655	6,996	3,875	7,500
Property Rental	77,063	74,741	93,698	142,770
Other Contractual	—	—	22,000	—
Local Match-Grant Programs	276,100	276,100	276,100	276,100
	$ 355,869	**$ 357,837**	**$ 395,673**	**$ 426,370**
Materials & Supplies				
Postage	$ —	$ 156	$ —	$ —
Computer Software	755	—	—	1,200
Clothing	—	—	—	2,500
Small Equipment	2,819	2,814	158	5,000

DIVISION OF AIR QUALITY

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Shop Supplies	166	—	—	—
Other Supplies	—	10,005	—	—
Special Events Supplies	6,110	13,309	7,540	7,300
Just In Time Office Supplies	165	104	1,641	1,800
	$ 10,014	**$ 26,389**	**$ 9,339**	**$ 17,800**
Interdepart Service Charges				
Charges From Telephone Exch	$ 26,371	$ —	$ —	$ 20,000
Charges From Print & Repro	995	1,520	4,200	5,003
Charges From Central Storeroom	—	—	676	749
	$ 27,366	**$ 1,520**	**$ 4,876**	**$ 25,752**
Expenditure Recovery				
Expenditure Recovery	$ —	$ 330	$ —	$ —
	$ —	**$ 330**	**$ —**	**$ —**
	$ 864,789	**$ 868,743**	**$ 1,014,060**	**$ 1,256,008**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 147,539	$ 133,357	$ 141,206	$ 135,000
Miscellaneous	26,943	23,214	27	—
	$ 174,482	**$ 156,571**	**$ 141,233**	**$ 135,000**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
8	7	7	**FULL TIME**
0	0	1	**VACANT FULL TIME**
8	7	8	**TOTAL FULL TIME**
8	**7**	**8**	**TOTAL DIVISION**

HEALTH EQUITY AND SOCIAL JUSTICE

Commissioner Lita Wills

Mission Statement: To improve the health outcomes and the overall quality of life by removing barriers to resources needed to create thriving neighborhoods and a thriving city.

Summary: In November 2020, Cleveland City Council introduced legislation to create the Division of Health Equity & Social Justice (HESJ) within the Cleveland Department of Public Health. The HESJ Division focuses on finding solutions to health inequities and disparities. The root causes of health inequities are systematic social, economic, and environmental disadvantages that affect groups of people. Health inequities are unfair and avoidable differences in health status and include outcomes such as rates of chronic diseases like asthma, diabetes, and hypertension, life expectancy, likelihood of incarceration, and economic disparities.

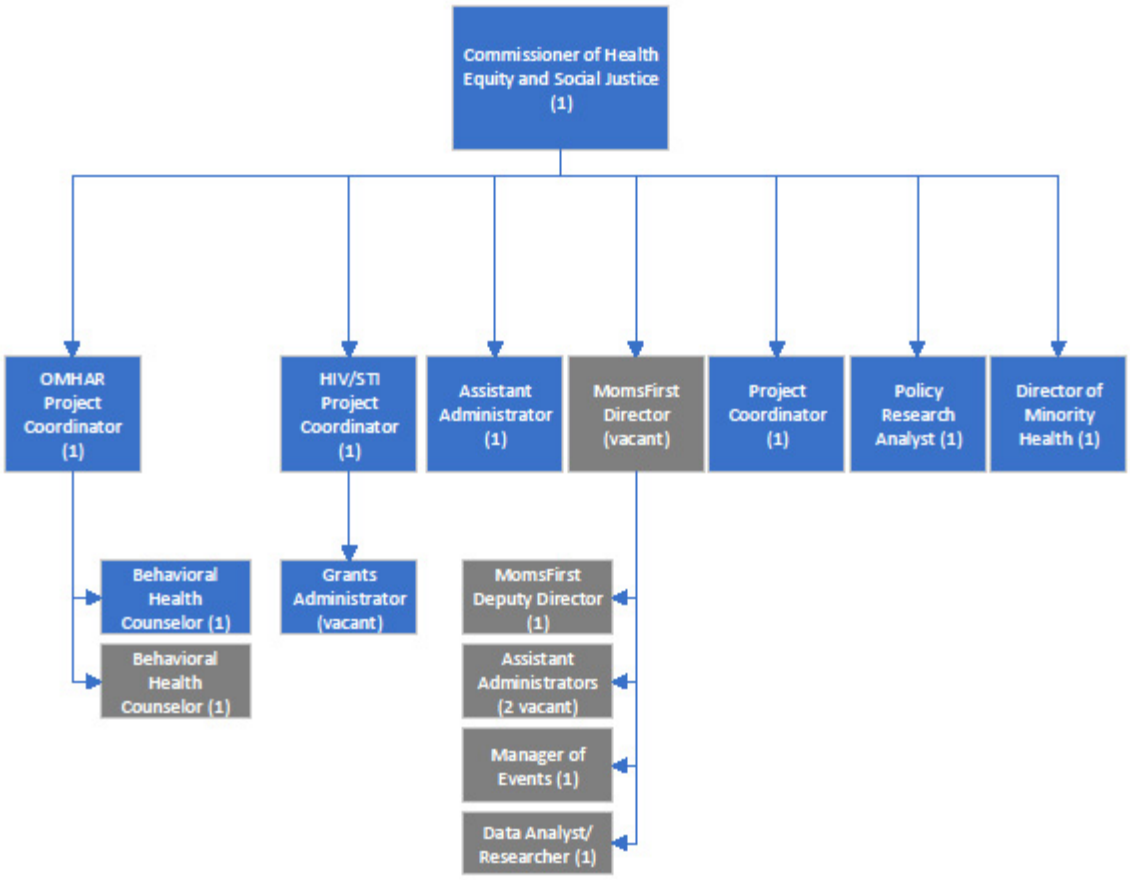
Key Programs: Interdepartmental Equity Team (IET), MomsFirst Program, HIV/AIDS Program, Office of Mental Health Addiction and Recovery Services (OHMAR), Office of Minority Health

	Output Metric	Historic Data		
		2021	2022	2023*
	MomsFirst Program			
1	# New Participant Mothers, Fathers, Infants	318	389	182
2	# Visits with Mothers that Resulted in Service	11,020	9,312	4,438
3	# New Births	281	321	158
4	Infant Mortality Rate (IMR) of MomsFirst Participants	3.5	3.0	n/a
5	Infant Mortality Rate (IMR) for Cleveland**	8.6	11.3	n/a
	HIV/AIDS Program			
1	# HOPWA Clients REceiving Rental or Mortgage Assistance	718	507	508
2	# HOPWA Clients Receiving Nutrition, Transportation, or Other Assistance	7,291	1,344	744
3	# Persons Reached at CDBG Community Outreach	1,191	2,900	3,346
4	# HIV and STI Tests Administered thru CDBG	158	421	279

*As of 9/30/23

** Infant Mortality Rate is the probability of a child born in a specific year or period dying before reaching the age of one. IMR Data is collected and calculated at the end of the calendar year. There is a delay in the data due to delays in state data availability.

HEALTH EQUITY AND SOCIAL JUSTICE



HEALTH EQUITY AND SOCIAL JUSTICE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 38,600	$ 117,942	$ 339,225	$ 715,969
Longevity	—	—	700	2,275
Vacation Conversion	—	—	6,552	—
Separation Payments	—	—	1,555	8,000
Bonus Incentive	—	1,000	—	—
Overtime	—	—	—	3,000
	$ 38,600	**$ 118,942**	**$ 348,031**	**$ 729,244**
Benefits				
Hospitalization	$ 5,406	$ 53,493	$ 212,809	$ 167,831
Prescription	1,152	3,148	11,191	34,698
Dental	301	770	2,309	6,511
Vision Care	37	91	370	972
Public Employees Retire System	4,864	16,512	45,290	102,230
Fica-Medicare	543	1,682	4,908	10,588
Workers' Compensation	620	1,762	3,122	3,525
Life Insurance	7	48	137	525
Unemployment Compensation	—	—	—	2,000
	$ 12,931	**$ 77,507**	**$ 280,136**	**$ 328,880**
Other Training & Professional Dues				
Travel	$ —	$ —	$ —	$ 4,000
Tuition & Registration Fees	—	125	—	4,000
Professional Dues & Subscript	—	—	—	3,000
	$ —	**$ 125**	**$ —**	**$ 11,000**
Contractual Services				
Professional Services	$ 200,000	$ 5,000	$ 33,500	$ 230,000
Mileage (Private Auto)	—	—	271	1,000
Property Rental	—	31,248	31,248	94,748
Subgrantees	—	—	20,400	—
Other Contractual	—	—	411,960	561,864
	$ 200,000	**$ 36,248**	**$ 497,379**	**$ 887,612**
Materials & Supplies				
Computer Hardware	$ —	$ —	$ —	$ 5,000
Computer Software	—	—	—	5,000
Purchase Of Tests	—	—	—	2,000
Printed Materials	—	—	4,148	—
Just In Time Office Supplies	—	665	—	5,200
	$ —	**$ 665**	**$ 4,148**	**$ 17,200**

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interdepart Service Charges				
Charges From Telephone Exch	$ —	$ —	$ —	$ 40,000
Charges From Print & Repro	—	250	10,162	12,105
Charges From Central Storeroom	—	—	—	500
	$ —	**$ 250**	**$ 10,162**	**$ 52,605**
	$ 251,531	**$ 233,737**	**$ 1,139,856**	**$ 2,026,541**

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
11	9	9	**FULL TIME**
0	0	0	**VACANT FULL TIME**
11	9	9	**TOTAL FULL TIME**
11	**9**	**9**	**TOTAL DIVISION**

PUBLIC SAFETY ADMINISTRATION

Chief Director Karrie D. Howard

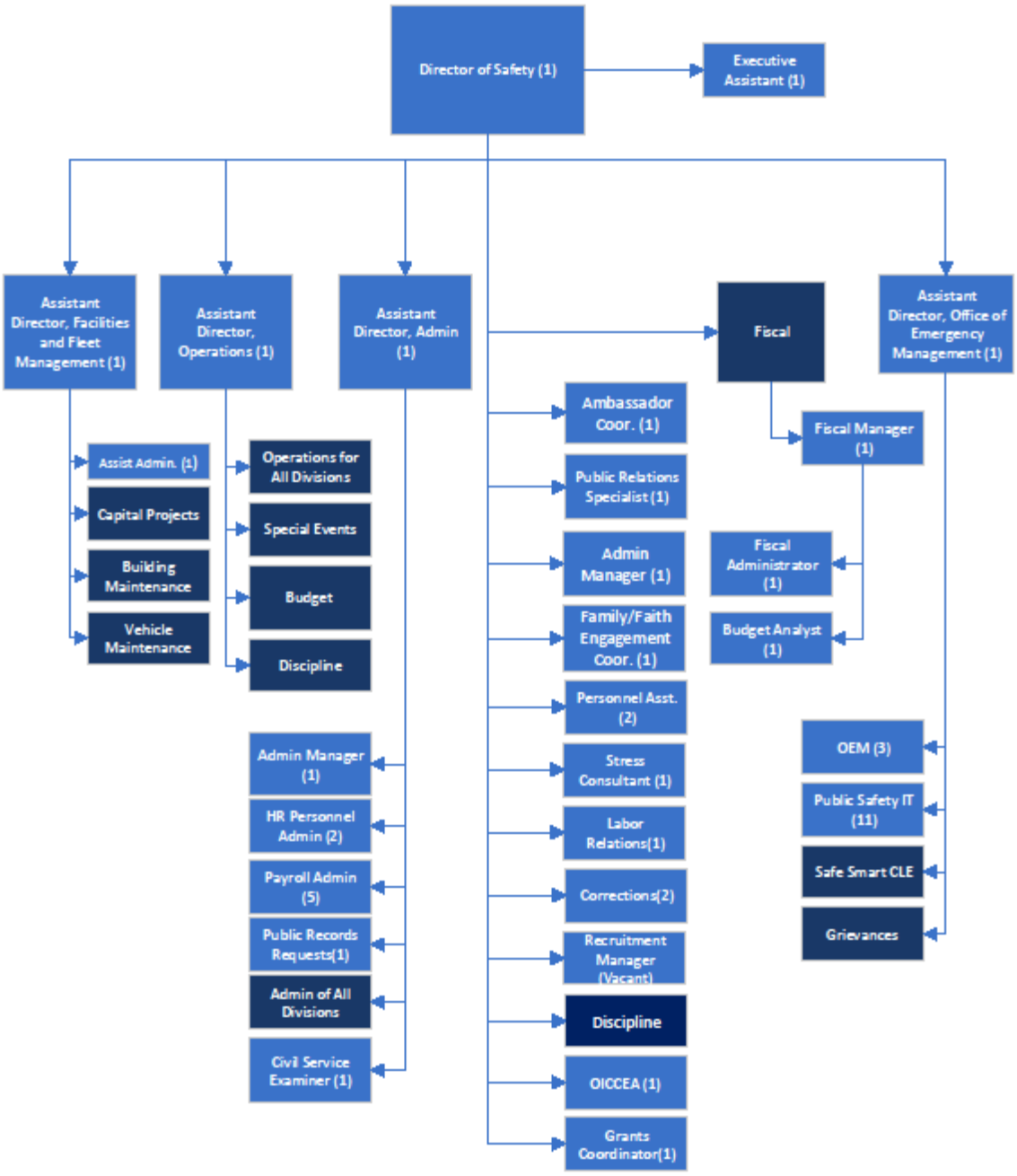
Mission Statement: To preserve a safe city for those who live, work and play in the City of Cleveland by diligent and effective facilitation of the Divisions of Police, Fire, Emergency Medical Service, Animal Care and Control, Corrections, Office of Emergency Management, and Information Technology.

Summary: The Division is responsible for evaluating Department-wide operations, developing and implementing policies to sustain and evolve Department operations, providing direction and oversight of the operating Departmental divisions, researching, developing, and updating policies, maintaining ethical and responsible fiscal control and coordinating efficient and effective personnel support. The Division is also responsible for the Office of Emergency Management, which assists first responders in preventing, planning for, protecting against, responding to and recovering from disasters and major events, natural or otherwise. The Division

maintains and provides technical support for all Public Safety IT needs, as well as ensures integrity control, compliance, and employee accountability.

Key Programs: Public Safety Ambassador Program, Recruitment, Office of Emergency Management

PUBLIC SAFETY ADMINISTRATION



PUBLIC SAFETY ADMINISTRATION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 2,560,661	$ 2,482,743	$ 3,152,019	$ 2,989,330
Part-Time Permanent	—	—	96,697	316,646
Longevity	11,675	10,325	12,425	13,400
Vacation Conversion	40,956	—	73,662	—
Separation Payments	76,938	101,180	79,805	90,000
Bonus Incentive	—	33,000	4,000	—
Overtime	17,373	47,976	33,565	22,500
	$ 2,707,604	**$ 2,675,224**	**$ 3,452,174**	**$ 3,431,876**
Benefits				
Hospitalization	$ 396,838	$ 410,107	$ 435,365	$ 429,680
Prescription	83,235	90,238	89,894	89,105
Dental	22,451	20,226	19,954	17,046
Vision Care	3,322	3,003	3,360	3,128
Public Employees Retire System	379,386	352,293	460,169	467,990
Fica-Medicare	37,499	37,562	48,689	49,646
Workers' Compensation	24,131	30,028	31,004	35,012
Life Insurance	1,565	1,454	1,363	1,615
Clothing Maintenance	—	—	(130)	—
	$ 948,427	**$ 944,912**	**$ 1,089,667**	**$ 1,093,222**
Other Training & Professional Dues				
Travel	$ 8,048	$ 10,041	$ 8,486	$ 66,000
Tuition & Registration Fees	1,195	3,337	7,641	155,000
Professional Dues & Subscript	593	2,280	2,036	2,000
	$ 9,836	**$ 15,658**	**$ 18,164**	**$ 223,000**
Utilities				
Brokered Gas Supply	$ —	$ —	$ 29	$ —
Gas	17,031	20,525	26,925	27,763
Electricity - Cpp	220	234	133	140
Electricity - Other	7,938	4,862	7,015	7,225
Steam	70,050	74,673	81,840	84,300
	$ 95,240	**$ 100,293**	**$ 115,942**	**$ 119,428**
Contractual Services				
Professional Services	$ 4,333	$ 10,827	$ 177,931	$ 8,000
Court Reporter	—	—	272	—
Advertising And Public Notice	—	—	—	2,500
Parking In City Facilities	7,196	10,724	10,533	8,000
Property Rental	196,350	203,100	508	207,750
Other Contractual	50,068	43,318	35,627	165,000

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
County Aud & Treas Coll Fee	3	58	9	—
	$ 257,950	**$ 268,026**	**$ 224,880**	**$ 391,250**
Materials & Supplies				
Office Supplies	$ 1,872	$ 1,174	$ 159	$ 10,500
Postage	—	—	—	350
Computer Supplies	—	87	—	—
Computer Hardware	4,749	975	284	8,000
Clothing	—	—	—	30,500
Small Equipment	889	—	37,421	2,000
Office Furniture & Equipment	791	—	827	—
Medical Supplies	—	—	2,666	—
Food	7,902	—	—	10,000
Printed Materials	—	—	2,332	50,000
Other Supplies	—	—	64,892	90,315
Safety Equipment	—	—	7,460	—
Just In Time Office Supplies	3,905	3,305	7,652	95,000
	$ 20,107	**$ 5,541**	**$ 123,692**	**$ 296,665**
Maintenance				
Maintenance Contracts	$ 1,191,295	$ 1,457,972	$ 1,314,241	$ 25,000
Computer Hardware Maintenance	127,662	335,381	359,417	—
Computer Software Maintenance	231,667	—	—	—
Maintenance Building	3,319	20,584	16,216	5,000
	$ 1,553,943	**$ 1,813,938**	**$ 1,689,873**	**$ 30,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 616,433	$ 299,848	$ 275,838	$ 452,935
Charges From Print & Repro	23,997	27,997	27,654	32,942
Charges From Central Storeroom	5,274	6,153	5,086	5,637
	$ 645,704	**$ 333,998**	**$ 308,579**	**$ 491,514**
Capital Outlay				
Transfer To Capital Project	$ 30,000	$ —	$ —	$ —
	$ 30,000	**$ —**	**$ —**	**$ —**
	$ 6,268,811	**$ 6,157,591**	**$ 7,022,971**	**$ 6,076,955**

PUBLIC SAFETY ADMINISTRATION

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 9,539	$ 1,830	$ 980	$ 3,000
Fines, Forfeitures & Settlements	603	5,899	919	1,500
Miscellaneous	194,062	194	220	5,000
	$ 204,203	**$ 7,923**	**$ 2,119**	**$ 9,500**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
45	28	28	**FULL TIME**
0	0	3	**VACANT FULL TIME**
45	28	31	**TOTAL FULL TIME**
12	13	13	**PART TIME**
0	0	2	**VACANT PART TIME**
12	13	15	**TOTAL PART TIME**
57	**41**	**46**	**TOTAL DIVISION**

DIVISION OF POLICE

Chief Dornat A. Drummond

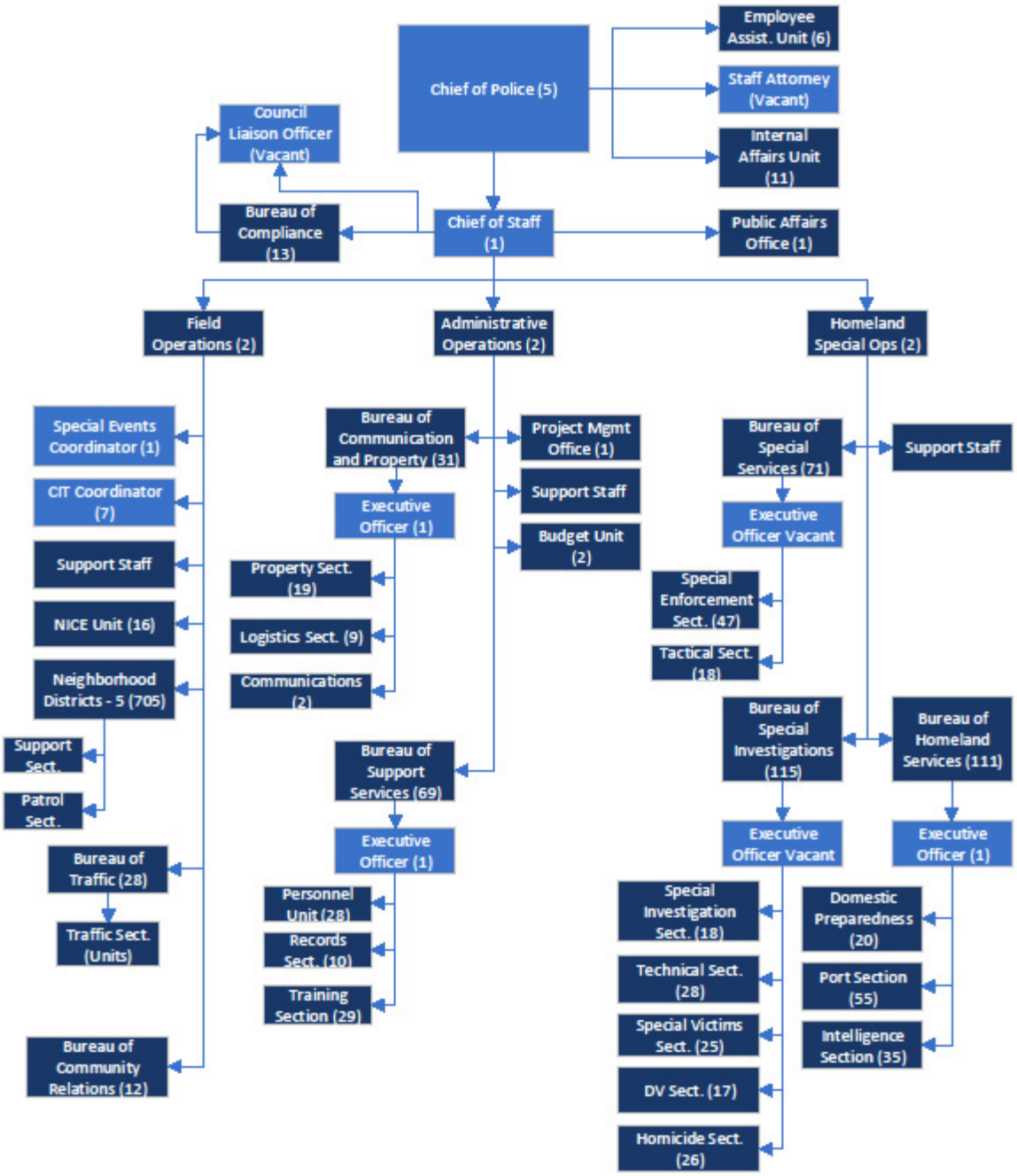
Mission Statement: To serve as guardians of the Cleveland community by enforcing the law, maintaining order, and protecting the lives, property, and rights of all people as guided by the Constitution. The Division shall carry out duties with a reverence for human life and in partnership with members of the community through professionalism, respect, integrity, dedication and excellence in policing.

Summary: The highest priority of the Division of Police is providing basic police services to the community. The Division is organized into three main functional operations in order to deliver these services in the most efficient and cost-effective manner possible. Administrative Operations provides the necessary support services that enable Field Operations and Homeland Special Operations to function as effectively as possible. Field Operations provides response to citizen calls for assistance through uniformed patrol activities in five districts and interacts with citizens via community programs. Homeland Special Operations is composed of three main sections which provide a variety of investigative, technical, and preventative services along with establishing security initiatives.

Key Programs: Crisis Intervention Team Co-Responder Program, Park, Walk, and Talk, Technology, Violent Crime Reduction Partnerships, Violence Reduction Task Force

	Output Metric	Historic Data		
		2021	2022	2023
1	# Criminal Homicides	170	155	127
2	# Guns Confiscated	1,308	649	472
3	# Drugs Confiscated and Seized Cases (Similar to Drug Property)	2,574	1,919	1,250
4	# Drugs Confiscated/Seized Property Item (Similar to Drug Cases)	4,196	4,234	2,771
5	# Calls Dispatched	320,074	299,119	228,513
6	# Tickets	31,623	28,250	23,728

DIVISION OF POLICE



DIVISION OF POLICE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 10,341,843	$ 9,131,340	$ 8,996,273	$ 10,486,012
Seasonal	41	—	—	—
Military Leave	181,815	191,847	49,525	100,000
Part-Time Permanent	231,795	147,413	139,980	457,942
Student Trainees	1,725,382	1,201,526	1,645,444	2,200,000
School Guards	652,179	879,225	844,436	1,425,000
Uniformed Personnel	99,975,647	98,270,541	93,140,799	114,800,044
Uniformed Overtime	18,310,546	22,068,556	26,394,444	12,500,000
Longevity	750,000	695,800	647,525	662,350
Wage Settlements	1,581	115,489	72,000	—
Vacation Conversion	11,962	—	3,492	—
Separation Payments	6,101,765	6,051,004	6,794,593	5,000,000
Bonus Incentive	—	28,000	2,412,876	—
Overtime	1,895,700	2,015,446	2,668,211	1,700,000
Deferred Overtime Payments	566,947	567,221	626,306	600,000
	$ 140,747,201	**$ 141,363,407**	**$ 144,435,904**	**$ 149,931,348**
Benefits				
Hospitalization	$ 18,633,791	$ 18,524,599	$ 18,987,282	$ 23,151,556
Prescription	3,887,513	3,705,332	3,750,679	4,771,549
Dental	967,141	854,685	759,177	864,139
Vision Care	155,821	132,506	121,955	154,492
Public Employees Retire System	1,843,303	1,715,176	1,751,703	1,947,726
Police & Firemens Disab & Pens	23,556,757	23,849,744	23,760,461	25,420,667
Fica-Medicare	2,006,407	2,014,088	2,088,227	2,162,148
Workers' Compensation	3,430,877	3,507,623	2,663,551	2,967,691
Life Insurance	75,746	69,919	53,934	83,636
Unemployment Compensation	12,057	58,963	76,306	60,000
Clothing Allowance	663,993	540,802	563,670	1,170,540
Clothing Maintenance	1,240,000	1,127,142	1,044,183	1,809,430
	$ 56,473,406	**$ 56,100,578**	**$ 55,621,128**	**$ 64,563,574**
Other Training & Professional Dues				
Travel	$ 19,611	$ 133,642	$ 177,031	$ 200,000
Tuition & Registration Fees	23,157	31,260	62,972	20,000
Professional Dues & Subscript	3,213	5,780	12,304	10,000
Ohio Municipal League	—	—	160	—
	$ 45,981	**$ 170,682**	**$ 252,467**	**$ 230,000**
Utilities				
Brokered Gas Supply	$ 58,699	$ 103,662	$ 25,813	$ 26,588

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Gas	33,439	40,851	90,760	93,484
Electricity - Cpp	1,185,346	1,102,163	1,143,467	1,177,771
Electricity - Other	72,339	71,114	70,632	72,751
Steam	101,715	76,957	68,713	70,774
	$ 1,451,538	**$ 1,394,747**	**$ 1,399,385**	**$ 1,441,368**
Contractual Services				
Professional Services	$ 566,450	$ 530,083	$ 338,730	$ 893,280
Court Reporter	33,178	21,674	28,636	30,000
Referee Services	44,383	40,948	33,706	50,000
Mileage (Private Auto)	—	—	219	3,000
Medical Services	—	2,063	—	10,000
Advertising And Public Notice	1,624	1,301	2,121	12,000
Parking In City Facilities	116,021	107,883	156,824	120,000
Insurance And Official Bonds	—	1,782	—	—
Property Rental	62,025	66,477	58,645	65,000
Towing	235,000	223,238	148,000	250,000
Other Contractual	92,211	69,968	57,186	100,000
Refunds & Miscellaneous	250	—	—	—
Local Match-Grant Programs	39,475	147,708	393,225	352,684
	$ 1,190,617	**$ 1,213,124**	**$ 1,217,291**	**$ 1,885,964**
Materials & Supplies				
Office Supplies	$ 4,983	$ 4,815	$ —	$ 10,000
Postage	787	2,037	416	6,000
Computer Hardware	106,422	38,296	28,581	50,000
Computer Software	8,564	1,235	2,090	30,000
Fuel	68,607	89,441	42,007	75,000
Clothing	143,733	24,330	51,782	285,000
Hardware & Small Tools	19,923	71,191	—	75,000
Small Equipment	120,388	56,859	51,020	80,000
Office Furniture & Equipment	12,556	53,482	29,838	15,000
Ammunition	209,651	281,702	224,391	250,000
Hygiene And Cleaning Supplies	7,319	6,000	5,364	10,000
Lumber, Glass, And Drywall	4,233	—	—	2,000
Medical Supplies	1,760	1,376	6,811	8,000
Food	14,774	66	950	15,000
Laboratory Supplies	11,000	10,016	6,257	15,000
Photographic Supplies	24,574	12,931	—	40,000
Paper And Other Printing Suppl	—	115	—	—

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Printed Materials	34,657	9,751	7,837	15,000
Other Supplies	129,700	209,289	164,650	110,000
Safety Equipment	5,257	—	—	—
Batteries	—	—	—	1,000
Just In Time Office Supplies	45,115	36,855	51,908	55,000
Misc Maintenance Supplies	—	—	—	3,000
	$ 974,004	**$ 909,789**	**$ 673,902**	**$ 1,150,000**
Maintenance				
Maintenance Office Equipment	$ —	$ 826	$ —	$ 2,000
Maintenance Contracts	107,956	1,206,208	1,446,856	1,825,039
Computer Software Maintenance	129,017	177,459	117,309	—
Maintenance Machinery & Tools	—	—	—	2,000
Maintenance Vehicles	20,000	35,000	—	—
Repair Parts	10,000	—	—	—
Car Washes	18,990	27,763	26,860	45,000
Maintenance Misc. Equipment	17,292	15,000	—	20,000
Maintenance Building	47,050	129,352	55,982	76,000
Repair Of Overhead Doors	8,000	31,643	2,095	24,000
	$ 358,305	**$ 1,623,251**	**$ 1,649,103**	**$ 1,994,039**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ 2,250	$ 100,000	$ 101,890	$ —
Police Chief Expense Fund	80,000	85,276	95,000	250,000
	$ 82,250	**$ 185,276**	**$ 196,890**	**$ 250,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 4,175,017	$ 2,486,296	$ 2,256,381	$ 3,705,055
Charges From Radio Comm System	2,218,019	1,512,754	1,801,406	1,992,298
Charges From W.P.C.	—	—	2,530	—
Charges From Print & Repro	417,244	470,299	430,558	512,890
Charges From Central Storeroom	95,189	88,645	126,602	140,309
Charges From M.V.M.	3,185,216	3,545,443	3,415,849	3,123,903
Charges From Parking Garage	14	—	—	—
	$ 10,090,698	**$ 8,103,436**	**$ 8,033,326**	**$ 9,474,455**
Capital Outlay				
Transfer To Capital Project	$ —	$ —	$ 182,625	$ —
	$ —	**$ —**	**$ 182,625**	**$ —**
	$ 211,414,000	**$ 211,064,290**	**$ 213,662,022**	**$ 230,920,748**

DIVISION OF POLICE

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 504,755	$ 522,095	$ 502,576	$ 434,688
Fines, Forfeitures & Settlements	15,521	18,145	1,139	—
Grant Revenue	1,955,759	2,766,174	1,643,215	1,916,666
Miscellaneous	17,779,130	9,212,335	8,676,746	11,710,000
	$ 20,255,165	**$ 12,518,750**	**$ 10,823,677**	**$ 14,061,354**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
240	189	189	**FULL TIME**
0	0	17	**VACANT FULL TIME**
240	189	206	**TOTAL FULL TIME**
1,498	1,169	1,169	**UNIFORM**
180	17	180	**POLICE TRAINEE ***
0	0	181	**VACANT UNIFORM**
1,498	1,169	1,350	**TOTAL UNIFORM**
375	199	199	**PART TIME**
0	0	176	**VACANT PART TIME**
375	199	375	**TOTAL PART TIME**
2,113	**1,557**	**1,931**	**TOTAL DIVISION**

* Denotes amount not included in Total Headcount

DIVISION OF FIRE

Chief Anthony Luke

Mission Statement: To prevent and mitigate emergency situations where life and property are at risk by serving the City of Cleveland with the highest degree of quality and professionalism through proactive commitment.

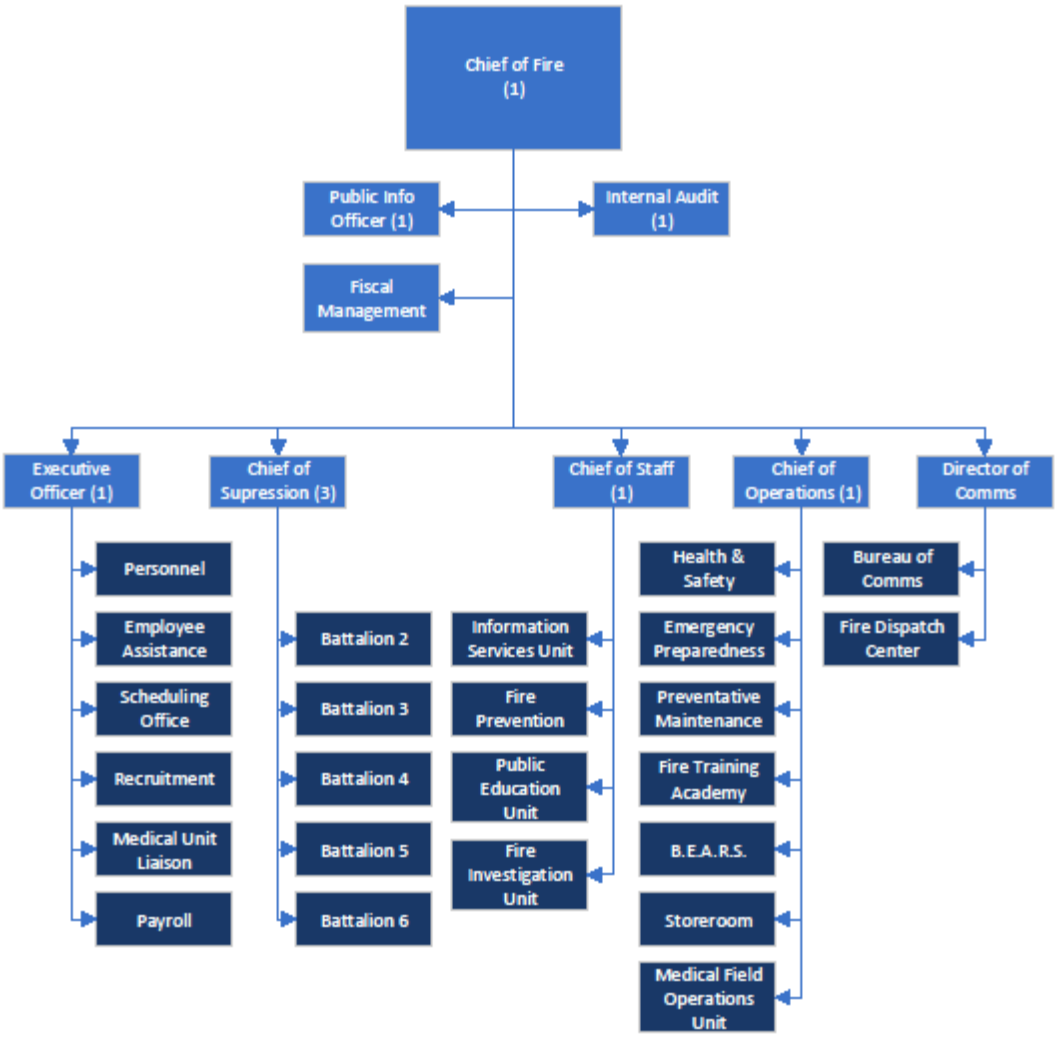
Summary: The Division is responsible for providing fire suppression, fire code enforcement, fire safety education, technical rescue operations, hazardous material regulation and response, basic and advanced life support, and pre-hospital care in support of the Division of Emergency Medical Service (EMS), for the City of Cleveland through a coordinated system of response assets located strategically throughout the community. The Division of Fire supports the response system by conducting administrative operations, communications, and training of its employees to ensure the community receives superior fire, rescue, and emergency medical response.

Key Programs: Administration, Communications, Operations, Fire Prevention, Education

	Output Metric	Historic Data		
		2021	2022	2023*
1	# Fire calls – incoming for services	74,657	72,629	48,453
2	# Fires	2,057	2,103	1,534
3	# Fires with loss	232	1121	798
4	# Fires with losses exceeding $10K	77	-	345
5	Fire losses $	$4,765,800	$20,543,044	$13,941,006
6	Fire safety inspections	2,020	2,705	2,222
7	Number of times mutual aid given to fire	0	1	4

*As of 9/30/23

DIVISION OF FIRE



DIVISION OF FIRE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 664,691	$ 500,097	$ 527,708	$ 795,766
Military Leave	82,335	115,628	120,855	—
Student Trainees	1,059,218	570,313	473,429	580,800
Uniformed Personnel	50,482,422	53,469,308	62,182,721	62,449,410
Uniformed Overtime	13,101,741	8,972,664	9,719,562	7,670,000
Longevity	379,325	374,625	343,050	352,500
Wage Settlements	255	—	—	—
Vacation Conversion	5,830	—	6,423	—
Separation Payments	1,169,326	2,760,671	1,151,946	1,200,000
Bonus Incentive	—	6,500	7,000	—
Overtime	9,498	13,864	20,124	20,000
Deferred Overtime Payments	127,255	104,292	199,986	200,000
	$ 67,081,895	**$ 66,887,962**	**$ 74,752,805**	**$ 73,268,476**
Benefits				
Hospitalization	$ 8,856,919	$ 9,870,206	$ 9,971,218	$ 12,397,898
Prescription	1,838,708	1,876,989	2,087,160	2,514,544
Dental	467,225	448,827	432,703	452,563
Vision Care	67,827	64,569	65,173	76,632
Public Employees Retire System	85,638	73,445	75,649	114,514
Police & Firemens Disab & Pens	15,468,091	15,219,198	17,194,439	17,100,650
Fica-Medicare	949,121	943,261	1,055,652	1,062,092
Workers' Compensation	1,486,888	2,367,569	1,367,265	1,765,936
Life Insurance	31,753	33,751	28,549	42,309
Unemployment Compensation	0	6,890	35,903	—
Clothing Allowance	301,396	307,470	299,300	302,000
Clothing Maintenance	445,340	472,225	472,085	490,750
	$ 29,998,909	**$ 31,684,401**	**$ 33,085,097**	**$ 36,319,888**
Other Training & Professional Dues				
Travel	$ 2,462	$ 19,993	$ 23,687	$ 15,000
Tuition & Registration Fees	36,394	22,742	16,603	25,000
Training	8,692	—	—	—
Other Training Supplies	16,954	4,538	13,812	14,500
Mileage (Priv Auto) Trng Prps	5,277	3,039	430	5,000
Professional Dues & Subscript	3,151	2,659	6,537	6,000
	$ 72,929	**$ 52,971**	**$ 61,069**	**$ 65,500**
Utilities				
Brokered Gas Supply	$ 85,253	$ 140,835	$ 42,221	$ 43,489
Gas	41,642	54,831	156,192	160,878

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Electricity - Cpp	499,539	511,935	515,496	530,961
Electricity - Other	24,866	28,096	27,067	27,880
Steam	46,015	31,524	38,256	36,248
	$ 697,315	**$ 767,221**	**$ 779,232**	**$ 799,456**
Contractual Services				
Professional Services	$ 55,162	$ 59,028	$ 55,708	$ 38,000
Court Reporter	—	13,650	2,420	750
Referee Services	16,610	8,016	650	—
Mileage (Private Auto)	6,892	6,916	14,020	15,000
Medical Services	695	—	875	10,000
Freight Expense	370	856	80	—
Parking In City Facilities	1,980	1,980	3,163	6,500
Property Rental	27,869	4,853	4,200	4,200
Equipment Rental	1,500	—	—	—
Other Contractual	81,110	33,379	85,595	136,000
Local Match-Grant Programs	14,034	—	—	85,900
Credit Card Processing Fees	—	51	1,380	—
	$ 206,221	**$ 128,728**	**$ 168,090**	**$ 296,350**
Materials & Supplies				
Office Supplies	$ 76	$ 2,699	$ —	$ 5,000
Postage	261	—	—	1,000
Computer Supplies	49	204	—	2,000
Computer Hardware	—	—	—	2,000
Computer Software	140	862	—	—
Fire/Ems Apparatus Parts	196,078	5,485	44,720	87,840
Clothing	150,145	51,765	35,823	90,000
Hardware & Small Tools	2,490	17,481	20,237	15,000
Small Equipment	37,130	14,126	14,522	45,000
Office Furniture & Equipment	23,263	14,797	80,281	20,000
Electrical Supplies	5,020	—	—	4,000
Hygiene And Cleaning Supplies	47,500	39,730	66,032	40,000
Lumber, Glass, And Drywall	2,760	2,506	—	5,000
Medical Supplies	16,249	49,043	3,837	50,000
Printed Materials	24,307	46,503	19,595	30,000
Other Supplies	182,056	94,458	103,146	76,000
Safety Equipment	141,009	89,994	108,959	150,000
Special Events Supplies	—	950	3,993	6,000
Batteries	2,318	13,037	—	5,000

DIVISION OF FIRE

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Just In Time Office Supplies	9,042	9,983	12,135	10,000
	$ 839,894	**$ 453,623**	**$ 513,280**	**$ 643,840**
Maintenance				
Maintenance Office Equipment	$ —	$ —	$ —	$ 950
Maintenance Contracts	3,995	5,000	43,363	49,000
Computer Hardware Maintenance	—	25,328	—	—
Computer Software Maintenance	159,988	122,773	185,389	285,059
Maintenance Electrical Equip	—	—	4,937	3,000
Maintenance Fire Apparatus	10,700	22,016	—	—
Maintenance Vehicles	—	—	—	5,000
Repair Parts	31,567	54,418	30,000	52,000
Car Washes	518	900	999	1,000
Maintenance Misc. Equipment	63,601	101,322	61,245	65,000
Maintenance Building	13,111	114,350	38,507	15,200
Repair Of Overhead Doors	104,682	63,772	60,000	66,950
	$ 388,163	**$ 509,878**	**$ 424,441**	**$ 543,159**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ 364	$ —	$ 100,000	$ 4,000
	$ 364	**$ —**	**$ 100,000**	**$ 4,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 395,505	$ 324,526	$ 161,947	$ 265,923
Charges From Radio Comm System	459,182	363,192	409,283	452,654
Charges From W.P.C.	—	—	1,024	—
Charges From Print & Repro	41,824	43,154	46,839	55,796
Charges From Central Storeroom	446	772	968	1,072
Charges From M.V.M.	1,510,098	2,020,901	2,081,376	1,903,485
	$ 2,407,055	**$ 2,752,545**	**$ 2,701,437**	**$ 2,678,930**
Capital Outlay				
Fixtures	$ —	$ —	$ 11,955	$ —
Transfer To Capital Project	215,466	—	—	—
	$ 215,466	**$ —**	**$ 11,955**	**$ —**
	$ 101,908,211	**$ 103,237,329**	**$ 112,597,407**	**$ 114,619,599**

DIVISION OF FIRE

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 249,842	$ 112,109	$ 114,812	$ 604,250
Fines, Forfeitures & Settlements	160	—	—	—
Grant Revenue	310,161	—	—	—
Licenses & Permits	584,208	879,897	963,472	1,018,000
Miscellaneous	3,296,657	15,232	27,049	14,000
	$ 4,441,028	**$ 1,007,237**	**$ 1,105,333**	**$ 1,636,250**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
15	13	13	**FULL TIME**
0	0	0	**VACANT FULL TIME**
15	13	13	**TOTAL FULL TIME**
757	746	746	**UNIFORM**
80	1	40	**FIRE TRAINEE ***
0	0	11	**VACANT UNIFORM**
757	746	757	**TOTAL UNIFORM**
772	**759**	**770**	**TOTAL DIVISION**

* Denotes amount not included in Total Headcount

DIVISION OF EMERGENCY MEDICAL SERVICE

Commissioner Orlando Wheeler

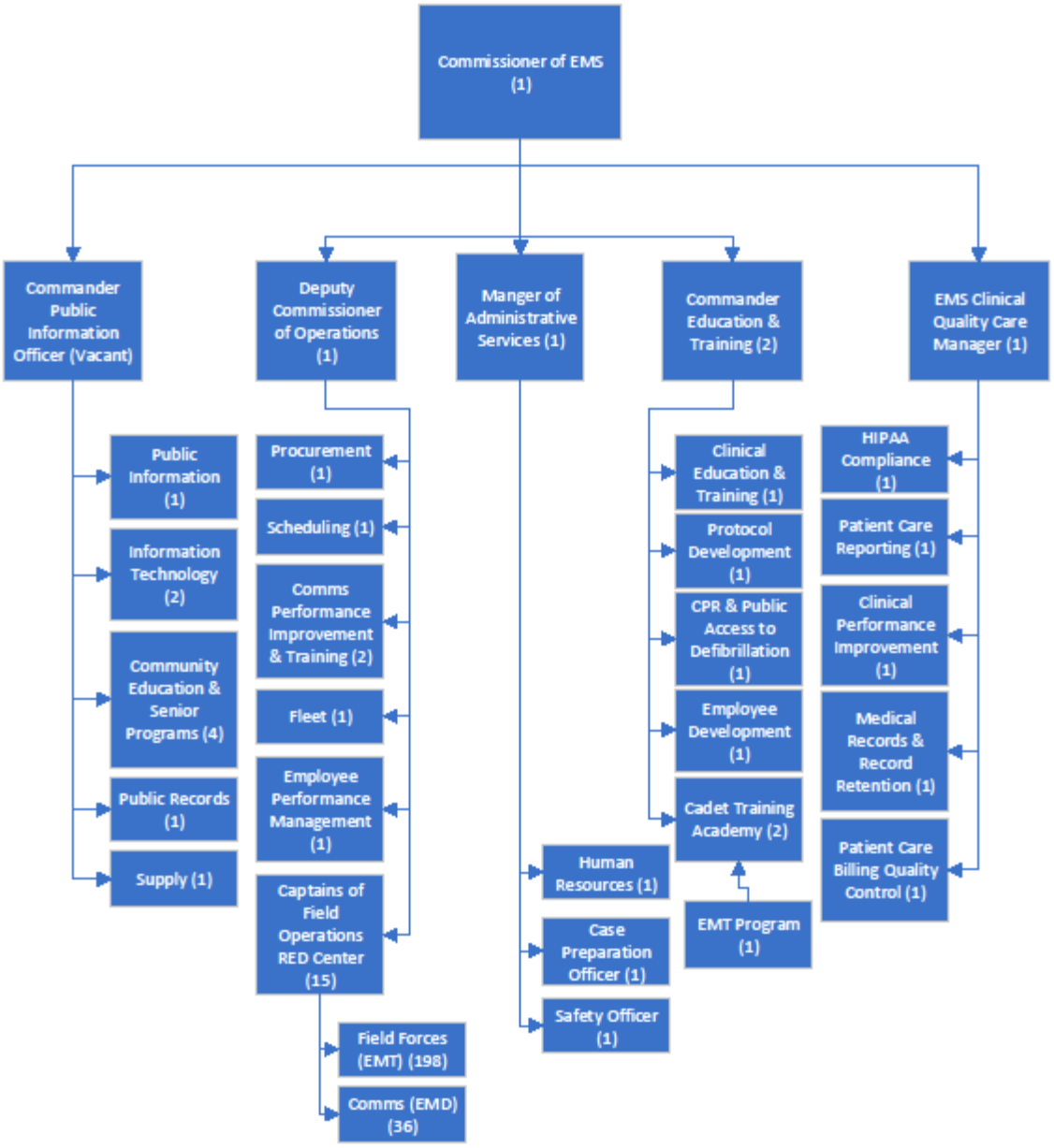
Mission Statement: To provide the highest level of prehospital emergency medical care and community education to ensure the safety and wellness of the citizens of Cleveland.

Summary: The Division is responsible for the delivery of advanced life support pre-hospital medical care and transportation to the appropriate medical facility to victims of illness or injury, for the City of Cleveland through a coordinated communications network. The Division of EMS ensures that patients receive optimal care through an initial cadet training program, Certificate of Accreditation #309 for EMT and continuing education by the State of Ohio Department of Public Safety, a comprehensive performance improvement program, state of the art technologies, and medical oversight from prominent medical professionals throughout the greater Cleveland area.

Key Programs: Community Education, First Aid, CPR, Health Screenings and 911 Education

	Output Metric	Historic Data		
		2021	2022	2023
1	Average Response Time to Echo Calls	9:15 minutes	9:09 minutes	8:54 minutes
2	Average Response Time to Delta Calls	9:38 minutes	9:49 minutes	9:42 minutes
3	Average Time to Answer 911 Calls	5.1 seconds	6 seconds	5.3 seconds

DIVISION OF EMERGENCY MEDICAL SERVICE



DIVISION OF EMERGENCY MEDICAL SERVICE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 14,609,861	$ 14,876,956	$ 19,324,923	$ 17,635,596
Military Leave	79,188	55,559	57,917	—
Injury Pay	58,910	18,137	28,821	—
Student Trainees	276,786	342,954	54,925	700,000
Longevity	90,000	93,650	98,850	104,375
Wage Settlements	24,501	2,018	—	—
Vacation Conversion	8,273	—	—	—
Separation Payments	159,413	168,155	127,720	160,000
Bonus Incentive	—	4,000	1,000	—
Overtime	4,091,595	3,960,995	4,201,727	4,000,000
Deferred Overtime Payments	92,735	90,210	70,754	102,500
	$ 19,491,262	**$ 19,612,635**	**$ 23,966,637**	**$ 22,702,471**
Benefits				
Hospitalization	$ 2,935,307	$ 3,014,305	$ 3,658,359	$ 3,846,962
Prescription	602,500	593,903	645,220	801,924
Dental	136,293	136,436	132,745	161,076
Vision Care	20,826	21,844	21,855	28,404
Public Employees Retire System	3,404,038	2,719,228	3,315,026	3,156,933
Fica-Medicare	277,118	277,978	341,547	328,198
Workers' Compensation	376,755	453,678	299,682	376,355
Life Insurance	12,432	12,299	10,430	16,677
Unemployment Compensation	—	0	11,812	15,000
Clothing Allowance	131,700	127,350	134,425	140,275
Clothing Maintenance	83,850	89,525	103,200	93,025
	$ 7,980,820	**$ 7,446,548**	**$ 8,674,301**	**$ 8,964,829**
Other Training & Professional Dues				
Travel	$ 1,749	$ 6,736	$ 20,361	$ 15,000
Tuition & Registration Fees	14,686	19,770	24,363	320,000
Other Training Supplies	45,413	7,064	—	25,000
	$ 61,848	**$ 33,570**	**$ 44,724**	**$ 360,000**
Utilities				
Brokered Gas Supply	$ 2,878	$ 5,082	$ 1,848	$ 1,903
Gas	1,675	1,925	5,605	5,773
Electricity - Cpp	2	2	3	4
Electricity - Other	1,503	2,311	2,186	2,252
	$ 6,058	**$ 9,320**	**$ 9,641**	**$ 9,932**
Contractual Services				
Professional Services	$ 37,208	$ 11,752	$ 10,432	$ 50,000

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Court Reporter	476	114	216	1,000
Referee Services	14,576	11,051	5,788	15,000
Janitorial Services	15,000	15,000	23,920	23,000
Medical Services	1,383	1,197	—	2,000
Parking In City Facilities	13	145	1,646	1,500
Property Rental	23,336	—	—	—
Other Contractual	32,440	22,273	524	20,000
	$ 124,431	**$ 61,531**	**$ 42,526**	**$ 112,500**
Materials & Supplies				
Office Supplies	$ 25,833	$ 35,483	$ 35,410	$ 10,000
Postage	599	162	836	2,500
Computer Hardware	2,927	69,220	4,231	11,000
Clothing	31,470	36,350	24,598	52,000
Hardware & Small Tools	—	91	21	200
Electrical Supplies	—	—	599	1,500
Hygiene And Cleaning Supplies	20,989	15,000	—	35,000
Medical Supplies	695,829	746,948	818,030	680,000
Medical Equipment	179,821	90,737	130,376	200,000
Printed Materials	47,347	35,312	60,218	50,000
Other Supplies	3,318	73	106	500
Safety Equipment	243,474	264,997	230,448	350,000
Pharmaceutical Supplies	490,000	443,700	530,000	775,000
Batteries	12,411	11,611	—	30,000
Just In Time Office Supplies	4,492	5,581	6,440	6,000
	$ 1,758,509	**$ 1,755,266**	**$ 1,841,314**	**$ 2,203,700**
Maintenance				
Maintenance Contracts	$ 252,853	$ 468,366	$ 83,298	$ 419,000
Computer Hardware Maintenance	31,121	—	—	—
Computer Software Maintenance	21,755	49,686	41,883	—
Maintenance Misc. Equipment	37,082	19,979	52,033	107,200
Maintenance Building	9,941	65,323	351	25,000
Repair Of Overhead Doors	4,831	8,926	—	3,000
	$ 357,584	**$ 612,281**	**$ 177,565**	**$ 554,200**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ —	$ —	$ 46,666	$ 1,000
	$ —	**$ —**	**$ 46,666**	**$ 1,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 331,718	$ 73,876	$ 81,837	$ 134,679
Charges From Radio Comm System	136,163	98,354	115,332	127,554

DIVISION OF EMERGENCY MEDICAL SERVICE

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges From Print & Repro	54,014	43,813	36,993	44,066
Charges From Central Storeroom	333	618	1,035	1,148
Charges From M.V.M.	1,600,199	1,895,197	1,361,539	1,245,170
	$ 2,122,427	**$ 2,111,859**	**$ 1,596,736**	**$ 1,552,617**
	$ 31,902,938	**$ 31,643,010**	**$ 36,400,108**	**$ 36,461,249**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 15,788,537	$ 14,368,334	$ 8,528,500	$ 11,010,200
Grant Revenue	—	—	647	—
Miscellaneous	1,013,219	6,318	20,121	2,200
	$ 16,801,756	**$ 14,374,653**	**$ 8,549,269**	**$ 11,012,400**

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
304	289	289	**FULL TIME**
0	0	15	**VACANT FULL TIME**
304	289	304	**TOTAL FULL TIME**
304	**289**	**304**	**TOTAL DIVISION**

DIVISION OF ANIMAL CARE AND CONTROL

Manager Bruce Campbell

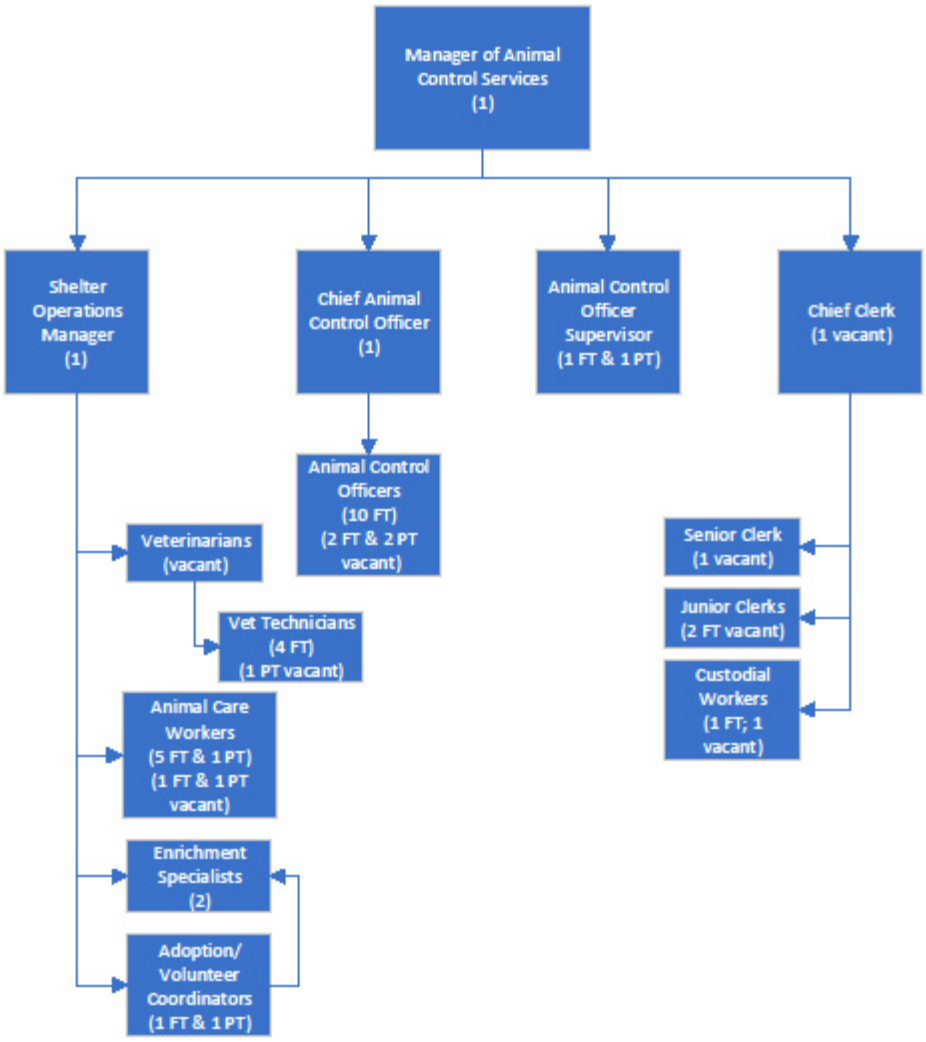
Mission Statement: To protect the safety of residents by impounding stray dogs and nuisance wildlife, promoting responsible pet ownership through providing education and animal resources available to the public, enforcing city animal ordinances, and facilitating animal adoption and identification programs.

Summary: The Division is responsible for responding to all calls for services or complaints concerning all dogs and nuisance wildlife. The Division is committed to the reduction of the City's nuisance animal population by contracting services to trap and dispose of unwanted skunks, raccoons, opossums, and groundhogs. The Division is also committed to reducing the number of euthanized animals at the kennel by providing humane care for animals in Division care, locating owners of lost dogs, and promoting animal adoptions, rescues, and transfers to other shelters.

Key Programs: Animal Control, Animal Removal, Animal Adoption

	Output Metric	Historic Data		
		2021	2022	2023
1	# of Strays Rescued	2,399	3,141	3,535
2	# of Animals Trapped	1,851	2,133	2,191
3	# of Adoptions	531	913	957

DIVISION OF ANIMAL CARE AND CONTROL



DIVISION OF ANIMAL CARE AND CONTROL

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,267,360	$ 1,211,671	$ 1,269,660	$ 1,600,286
Military Leave	—	2,103	—	—
Part-Time Permanent	119,409	97,198	94,766	337,340
Longevity	3,825	3,300	3,900	5,975
Wage Settlements	1	—	—	—
Separation Payments	21,860	8,416	17,627	18,000
Bonus Incentive	—	17,000	4,000	—
Overtime	78,939	108,593	108,497	60,000
	$ 1,491,393	**$ 1,448,280**	**$ 1,498,449**	**$ 2,021,601**
Benefits				
Hospitalization	$ 247,621	$ 277,037	$ 239,170	$ 382,593
Prescription	52,377	47,602	48,169	77,138
Dental	10,430	9,221	8,743	12,570
Vision Care	2,105	1,719	1,807	2,668
Public Employees Retire System	207,728	199,835	206,440	284,293
Fica-Medicare	21,138	20,440	21,209	28,287
Workers' Compensation	90,249	56,989	135,437	70,994
Life Insurance	1,302	1,199	1,022	1,761
Unemployment Compensation	—	—	2,290	—
Clothing Allowance	4,750	4,100	4,750	6,925
Clothing Maintenance	7,000	6,300	6,825	7,750
	$ 644,699	**$ 624,442**	**$ 675,862**	**$ 874,979**
Other Training & Professional Dues				
Travel	$ —	$ —	$ —	$ 2,000
Tuition & Registration Fees	1,050	—	2,597	3,000
Training	40	—	—	—
Professional Dues & Subscript	1,108	—	4,102	10,000
	$ 2,197	**$ —**	**$ 6,699**	**$ 15,000**
Utilities				
Brokered Gas Supply	$ 9,008	$ 10,230	$ 7,649	$ 7,879
Gas	1,282	1,363	2,428	2,155
Electricity - Cpp	33,072	30,777	30,366	31,277
Security & Monitoring System	1,630	8,191	581	16,000
	$ 44,992	**$ 50,560**	**$ 41,025**	**$ 57,311**
Contractual Services				
Professional Services	$ 302,704	$ 340,314	$ 373,921	$ 400,000
Court Reporter	208	—	357	—
Computer Software Rental	1,800	1,800	1,800	3,000

DIVISION OF ANIMAL CARE AND CONTROL

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Other Contractual	—	1,200	1,200	2,300
Credit Card Processing Fees	1,144	1,293	1,082	2,000
	$ 305,857	**$ 344,607**	**$ 378,360**	**$ 407,300**
Materials & Supplies				
Computer Software	$ —	$ 1,200	$ —	$ —
Hardware & Small Tools	161	296	39	1,500
Small Equipment	5,278	6,195	4,281	5,000
Hygiene And Cleaning Supplies	18,974	22,265	7,365	15,000
Medical Supplies	127,095	141,150	122,915	135,000
Other Supplies	32,177	21,821	47,085	35,000
Safety Equipment	6,719	2,319	17,381	15,000
Special Events Supplies	—	—	—	5,000
Just In Time Office Supplies	1,244	2,109	658	2,000
	$ 191,647	**$ 197,355**	**$ 199,724**	**$ 213,500**
Maintenance				
Maintenance Contracts	$ 301	$ 4,590	$ 5,248	$ 7,500
Computer Software Maintenance	—	1,080	—	—
	$ 301	**$ 5,670**	**$ 5,248**	**$ 7,500**
Interdepart Service Charges				
Charges From Telephone Exch	$ 66,603	$ 4,397	$ 3,089	$ 5,073
Charges From Radio Comm System	25,092	14,766	24,825	27,456
Charges From Print & Repro	8,367	13,833	11,795	14,050
Charges From Central Storeroom	1,438	1,410	1,909	2,116
Charges From M.V.M.	76,770	93,125	119,238	109,047
	$ 178,269	**$ 127,531**	**$ 160,856**	**$ 157,742**
	$ 2,859,355	**$ 2,798,445**	**$ 2,966,223**	**$ 3,754,933**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 67,839	$ 52,187	$ 34,169	$ 80,000
Miscellaneous	63,983	3,109	921	—
	$ 131,823	**$ 55,296**	**$ 35,090**	**$ 80,000**

DIVISION OF ANIMAL CARE AND CONTROL

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
36	28	28	**FULL TIME**
0	0	5	**VACANT FULL TIME**
36	28	33	**TOTAL FULL TIME**
11	6	6	**PART TIME**
0	0	5	**VACANT PART TIME**
11	6	11	**TOTAL PART TIME**
47	**34**	**44**	**TOTAL DIVISION**

DIVISION OF CORRECTION

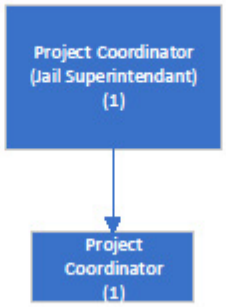
Corrections Liaison Lisa Scafidi

Mission Statement: To provide for the constitutional and physically responsible incarceration of persons under the care of the Criminal Justice System.

Summary: The City of Cleveland and Cuyahoga County entered into an agreement transferring all Cleveland jail operations to the County Sheriff. The County Sheriff provides all prisoner services. The Division of Correction continues to monitor the process to ensure compliance with the negotiated terms of the contract between the City and County and ensure the County provides the level of services required by the Agreement and Ohio Administrative code chapter 5120:1-8 "minimum standards for jails in Ohio", and validates County invoices for services provided.

Key Programs: Daily Prisoner Population Audit, Invoice Review and Processing

	Output Metric	Historic Data		
		2021	2022	2023
1	# Inmates received from County Fiscal for verification	10,008	8,322	8,737
2	# Inmates verified as "Cleveland" inmates for payment	7,644	6,031	6,154
3	# Inmate days received from County Fiscal for verification	55,988	47,012	54,261
4	# Inmate days approved for payment – per diem	25,033	22,050	23,167
5	Savings from billing reconciliations ($)	$3,064,545	$2,471,238	$3,078,306



DIVISION OF CORRECTION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 109,363	$ 139,784	$ 147,196	$ 153,290
Part-Time Permanent	4,395	—	—	—
Longevity	575	1,500	1,500	1,500
Wage Settlements	220	—	—	—
Vacation Conversion	—	—	3,503	—
Bonus Incentive	—	2,000	—	—
Overtime	293	—	543	—
	$ 114,847	**$ 143,284**	**$ 152,741**	**$ 154,790**
Benefits				
Hospitalization	$ 17,627	$ 24,609	$ 24,179	$ 29,358
Prescription	3,901	4,473	5,076	6,061
Dental	951	1,047	1,022	1,055
Vision Care	149	182	184	216
Public Employees Retire System	16,484	19,780	20,889	21,881
Fica-Medicare	1,580	1,997	2,131	2,244
Workers' Compensation	78,794	315,318	43,018	92,346
Life Insurance	67	89	75	110
	$ 119,551	**$ 367,495**	**$ 96,574**	**$ 153,271**
Contractual Services				
Medical Services	$ 774,229	$ 434,539	$ 624,543	$ 750,000
Other Contractual	3,000,000	4,030,000	2,374,000	3,000,000
	$ 3,774,229	**$ 4,464,539**	**$ 2,998,543**	**$ 3,750,000**
Materials & Supplies				
Office Supplies	$ —	$ 414	$ —	$ 1,000
	$ —	**$ 414**	**$ —**	**$ 1,000**
Interdepart Service Charges				
Charges From Print & Repro	$ 840	$ 890	$ 910	$ 1,084
	$ 840	**$ 890**	**$ 910**	**$ 1,084**
	$ 4,009,467	**$ 4,976,622**	**$ 3,248,769**	**$ 4,060,145**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 191,988	$ 1,746	$ 2,401	$ —
	$ 191,988	**$ 1,746**	**$ 2,401**	**$ —**

DIVISION OF CORRECTION

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	**December 2023**	**Budget 2024**	
2	2	2	**FULL TIME**
0	0	0	**VACANT FULL TIME**
2	2	2	**TOTAL FULL TIME**
2	**2**	**2**	**TOTAL DIVISION**

PUBLIC SAFETY INSPECTOR GENERAL

Chief Director Karrie D. Howard

Mission Statement: To assist the Department of Public Safety in achieving compliance with policies, procedures, and the requirements set forth by the Consent Decree, General Police Orders, General Orders, Civil Service Rules and by planning and conducting reviews and audits.

Summary: In accordance with paragraphs 250-254 of the Consent Decree, the Public Safety Inspector General will work in the Office of the Mayor, but will report to the Director of Public Safety. The Public Safety Inspector General will serve as the lead internal investigative official within the Department of Public Safety and serves to provide an additional layer of oversight for the Department of Public Safety and its employees in an effort to eliminate and deter misconduct and inefficiency within department operations. The PSIG's primary responsibility is to conduct objective investigations and issue reports, independently or as directed by the Chief Director, which analyze, audit, inspect and evaluate compliance with the Public Safety divisions' policies, procedures and practices, including compliance with federal and state law.



PUBLIC SAFETY INSPECTOR GENERAL

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 11,279	$ —	$ —	$ 107,998
Separation Payments	7,218	—	—	—
	$ 18,497	**$ —**	**$ —**	**$ 107,998**
Benefits				
Hospitalization	$ 1,201	$ —	$ —	$ 20,112
Prescription	384	—	—	4,248
Dental	67	—	—	780
Vision Care	8	—	—	108
Public Employees Retire System	2,835	—	—	15,122
Fica-Medicare	264	—	—	1,564
Workers' Compensation	179	—	—	—
Life Insurance	4	—	—	60
	$ 4,942	**$ —**	**$ —**	**$ 41,994**
Other Training & Professional Dues				
Travel	$ —	$ —	$ —	$ 2,000
Tuition & Registration Fees	—	—	—	3,000
Professional Dues & Subscript	—	—	—	1,000
	$ —	**$ —**	**$ —**	**$ 6,000**
Contractual Services				
Professional Services	$ 600	$ —	$ —	$ —
Mileage (Private Auto)	—	—	—	700
	$ 600	**$ —**	**$ —**	**$ 700**
Materials & Supplies				
Office Furniture & Equipment	$ —	$ —	$ —	$ 3,750
Just In Time Office Supplies	—	—	—	1,500
	$ —	**$ —**	**$ —**	**$ 5,250**
Interdepart Service Charges				
Charges From Print & Repro	$ —	$ —	$ —	$ 500
	$ —	**$ —**	**$ —**	**$ 500**
	$ 24,039	**$ —**	**$ —**	**$ 162,442**

PUBLIC SAFETY INSPECTOR GENERAL

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
2	0	0	**FULL TIME**
0	0	1	**VACANT FULL TIME**
2	0	1	**TOTAL FULL TIME**
2	**0**	**1**	**TOTAL DIVISION**

DEPARTMENT OF JUSTICE

Chief Dornat D, Drummond

Mission Statement: To account for expenses directly related to the Consent Decree in the areas of recruiting, training, independent monitor review, additional personnel and information technology needs.

Summary: In addition to the Divisions of Office of Professional Standards, Police Review Board, Community Police Commission, and the Police Inspector General, the Consent Decree also requires additional functions that include: recruiting, training, independent monitor review, additional personnel and information technology needs. The recruitment plan will include specific strategies for attracting a diverse group of applicants, including officers that are familiar with the different neighborhoods of Cleveland, who possess strategic thinking and problem solving skills, emotional maturity, interpersonal skills, and the ability to collaborate with a diverse cross-section of the community (Paragraph 304). The Division of Police will ensure all officers receive adequate training to understand: (a) how to police effectively and safely in accordance with policies; and (b) the requirements of the Consent Decree, Ohio Law, and the Constitution and laws of the Unites States (Paragraph 269). An independent monitor jointly selected by the City of Cleveland and the Department of Justice will serve as an agent of the court to assess and report whether the requirements of the Consent Decree have been implemented, and whether this implementation is resulting in constitutional and effective policing, professional treatment of individuals, and increased community trust of the Division of Police (Paragraph 350).

Key Programs: IT Collection/ Tracking/ Reporting; Recruitment Planning; Training

DEPARTMENT OF JUSTICE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 376,417	$ 398,978	$ 347,780	$ 320,475
Part-Time Permanent	80,801	—	—	—
Uniformed Personnel	253,908	105,588	357,124	515,360
Uniformed Overtime	458,677	398,559	543,584	159,121
Longevity	1,975	2,275	2,350	2,350
Vacation Conversion	10,421	—	3,231	—
Separation Payments	6,819	106,491	47,460	—
Bonus Incentive	—	6,000	8,032	—
Overtime	2,533	66	475	4,000
	$ 1,191,550	**$ 1,017,957**	**$ 1,310,035**	**$ 1,001,306**
Benefits				
Hospitalization	$ 80,636	$ 111,391	$ 536,367	$ 142,120
Prescription	16,746	19,237	24,599	27,467
Dental	3,390	2,794	4,589	4,326
Vision Care	628	526	677	756
Public Employees Retire System	67,455	56,550	48,708	45,424
Police & Firemens Disab & Pens	139,174	100,845	172,342	131,982
Fica-Medicare	17,095	14,508	18,768	14,523
Workers' Compensation	9,903	9,323	12,375	14,430
Life Insurance	355	289	311	445
Clothing Allowance	1,200	133	—	1,200
Clothing Maintenance	2,400	2,400	—	2,400
	$ 338,983	**$ 317,996**	**$ 818,736**	**$ 385,073**
Other Training & Professional Dues				
Travel	$ —	$ 11,719	$ 12,641	$ 18,850
Tuition & Registration Fees	4,565	21,397	15,782	37,050
Professional Dues & Subscript	—	—	—	500
	$ 4,565	**$ 33,116**	**$ 28,423**	**$ 56,400**
Contractual Services				
Professional Services	$ 255,000	$ 15,784	$ —	$ 530,900
Mileage (Private Auto)	—	—	—	1,000
Advertising And Public Notice	75	297	—	—
Program Promotion	2,503	4,386	4,469	22,780
Parking In City Facilities	660	660	605	—
Other Contractual	1,063,519	1,143,593	728,284	2,619,839
	$ 1,321,758	**$ 1,164,721**	**$ 733,358**	**$ 3,174,519**
Materials & Supplies				
Office Supplies	$ —	$ —	$ 3,725	$ —

DEPARTMENT OF JUSTICE

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Computer Software	—	—	—	10,900
Special Events Supplies	45	146	1,325	15,000
Just In Time Office Supplies	—	—	1,945	6,500
	$ 45	**$ 146**	**$ 6,995**	**$ 32,400**
Maintenance				
Maintenance Contracts	$ 375,713	$ 156,754	$ 375,890	$ —
	$ 375,713	**$ 156,754**	**$ 375,890**	**$ —**
Interdepart Service Charges				
Charges From Telephone Exch	$ 4,375	$ 2,749	$ 2,588	$ 3,234
Charges From Print & Repro	7,295	9,520	6,300	10,587
	$ 11,670	**$ 12,269**	**$ 8,888**	**$ 13,821**
	$ 3,244,283	**$ 2,702,958**	**$ 3,282,326**	**$ 4,663,519**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 42,365	$ —	$ —	$ —
	$ 42,365	**$ —**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
8	2	2	**FULL TIME**
0	0	1	**VACANT FULL TIME**
8	2	3	**TOTAL FULL TIME**
5	5	5	**UNIFORM**
0	0	0	**VACANT UNIFORM**
5	5	5	**TOTAL UNIFORM**
13	**7**	**8**	**TOTAL DIVISION**

DIVISION OF PUBLIC WORKS ADMINISTRATION

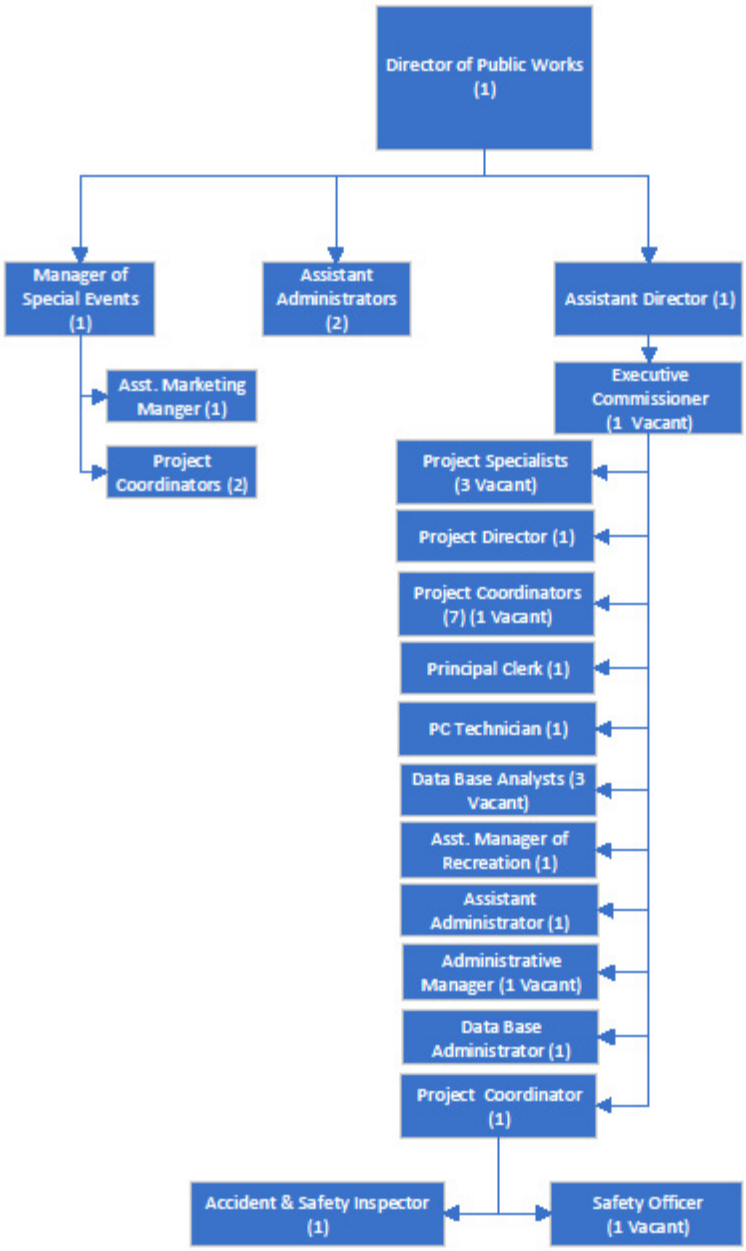
Director Frank Williams

Mission Statement: To ensure safe right-of-ways, access to public parking, clean neighborhoods, diverse sports and entertainment venues, and vibrant greenspaces by providing sustainable and proactive service delivery and recreational programming.

Summary: The Department is responsible for providing a number of services that ensure public spaces and programs are safe, efficient, and accessible to the residents of the City of Cleveland. The Department oversees a number of services, including traffic engineering, streets and right-of-way maintenance, curbside waste and recyclable material collection, tree maintenance, vacant properties abatement services, and sports and recreational activities. The Department also supports fee-based services, including burial/ internment services, on and off-street parking, Public Auditorium and the West Side Market, and Highland Golf Course. The Department is responsible for the maintenance of city vehicles and property. The Department is tasked with managing special events throughout the City.

Key Programs: Office of Administration, Operation and Support Services, and Special Events

DIVISION OF PUBLIC WORKS ADMINISTRATION



DIVISION OF PUBLIC WORKS ADMINISTRATION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,842,753	$ 1,771,758	$ 1,832,043	$ 2,001,546
Longevity	15,475	12,425	12,450	12,350
Vacation Conversion	13,630	—	21,030	—
Separation Payments	39,249	92,333	6,139	—
Bonus Incentive	—	25,000	1,000	—
Overtime	8,745	3,959	518	—
	$ 1,919,853	**$ 1,905,476**	**$ 1,873,180**	**$ 2,013,896**
Benefits				
Hospitalization	$ 330,152	$ 331,934	$ 293,504	$ 357,892
Prescription	68,366	63,395	60,962	69,269
Dental	17,010	15,945	12,897	12,839
Vision Care	2,934	2,496	2,270	2,584
Public Employees Retire System	274,077	250,340	259,298	276,984
Fica-Medicare	26,728	26,571	25,526	27,158
Workers' Compensation	19,315	48,691	41,124	37,000
Life Insurance	1,317	1,247	1,011	1,380
Unemployment Compensation	1,925	—	21,115	—
Clothing Allowance	400	400	400	400
Clothing Maintenance	150	150	150	150
	$ 742,374	**$ 741,170**	**$ 718,257**	**$ 785,656**
Other Training & Professional Dues				
Tuition & Registration Fees	$ —	$ —	$ —	$ 15,000
Professional Dues & Subscript	—	365	16,477	2,000
	$ —	**$ 365**	**$ 16,477**	**$ 17,000**
Contractual Services				
Professional Services	$ 598	$ —	$ —	$ 2,150
Parking In City Facilities	2,231	2,233	2,198	5,780
Insurance And Official Bonds	—	—	—	250
Property Rental	166,347	166,347	166,347	166,347
Other Contractual	—	101,412	—	—
Credit Card Processing Fees	—	—	—	2,000
	$ 169,176	**$ 269,991**	**$ 168,545**	**$ 176,527**
Materials & Supplies				
Office Supplies	$ —	$ —	$ 450	$ —
Computer Hardware	—	—	—	10,000
Computer Software	—	—	—	50,000
Clothing	—	—	—	1,200
Office Furniture & Equipment	—	7,502	17,440	17,804

DIVISION OF PUBLIC WORKS ADMINISTRATION

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Other Supplies	5,842	3,474	—	200
Special Events Supplies	—	2,000	14,802	20,000
Just In Time Office Supplies	2,973	4,059	5,736	5,200
	$ 8,815	**$ 17,034**	**$ 38,427**	**$ 104,404**
Interdepart Service Charges				
Charges From Telephone Exch	$ 8,318	$ 8,567	$ 10,024	$ 10,078
Charges From Print & Repro	11,691	20,392	15,815	22,677
Charges From Central Storeroom	242	659	725	1,000
Charges From M.V.M.	3,133	10,841	4,644	10,110
	$ 23,384	**$ 40,459**	**$ 31,208**	**$ 43,865**
Capital Outlay				
Transfer To Capital Project	$ —	$ 175,000	$ —	$ —
	$ —	**$ 175,000**	**$ —**	**$ —**
	$ 2,863,603	**$ 3,149,495**	**$ 2,846,096**	**$ 3,141,348**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 36,430	$ 39,263	$ 43,590	$ 70,000
Fines, Forfeitures & Settlements	—	—	153	—
Miscellaneous	137,829	18,097	42,641	20,000
Sale Of City Assets	—	—	416,600	—
	$ 174,259	**$ 57,360**	**$ 502,985**	**$ 90,000**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
36	23	23	**FULL TIME**
0	0	3	**VACANT FULL TIME**
36	23	26	**TOTAL FULL TIME**
36	**23**	**26**	**TOTAL DIVISION**

DIVISION OF RECREATION

Commissioner Samuel Gissentaner

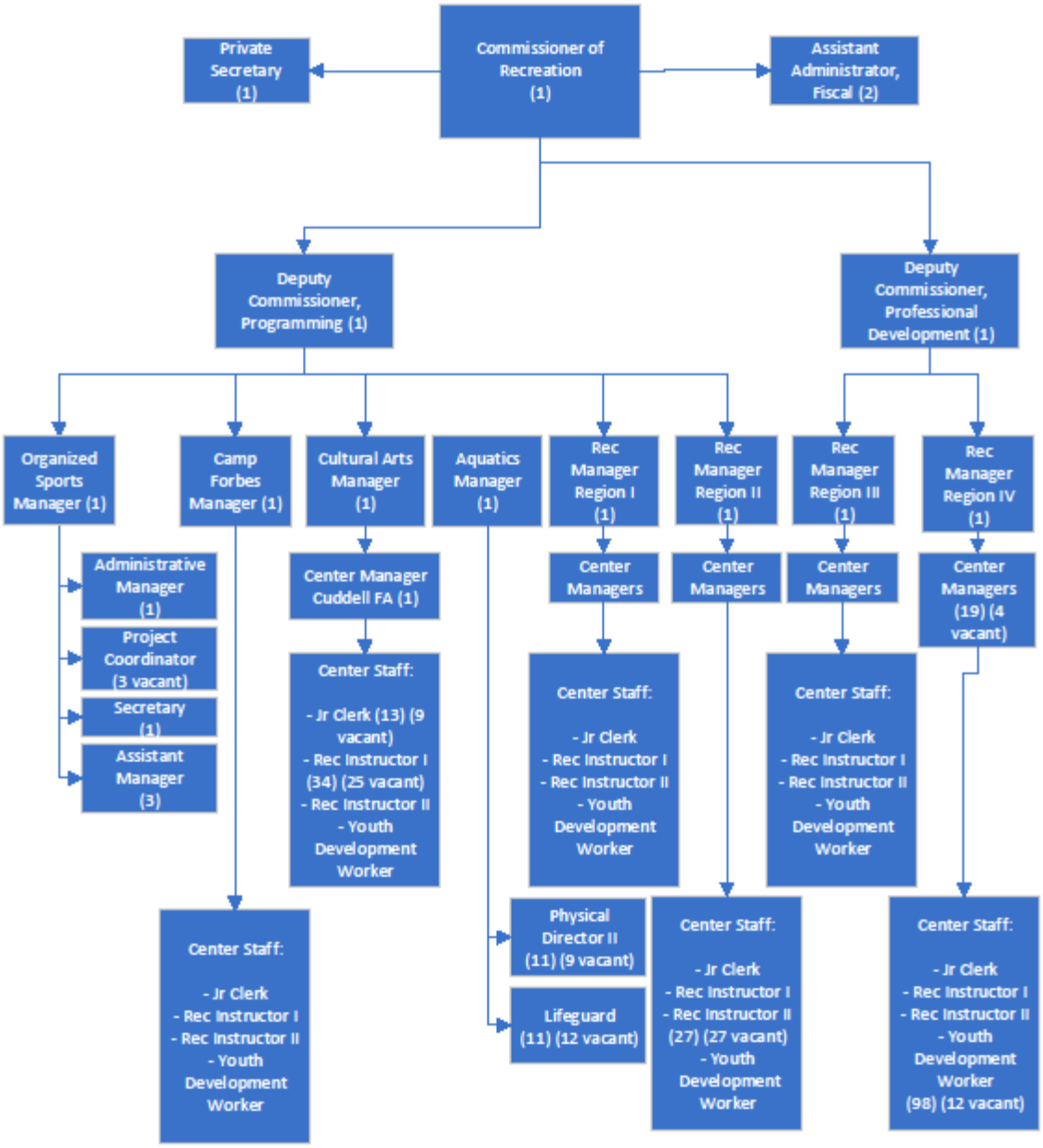
Mission Statement: To enrich the quality of life for patrons by developing, operating and maintaining a recreation division that continues to evolve for future generations.

Summary: The Division provides programs and opportunities that result in individual, community, environmental and economic benefits to the residents of the City of Cleveland. Through participation, individuals experience personal growth and development, enhance their self-esteem, reduce stress, and cultivate their inner creativity while strengthening social bonds, connecting families and neighborhoods in addition to striving for ethnic and cultural harmony.

Key Programs: Organized Sports, Aquatics, Cultural Arts, Meal Program, Youth Development Program

	Output Metric	Historic Data		
		2021	2022	2023
1	Admittances (# of visitors)	160,984	326,331	481,561
2	Organized Program Participation – Run by the City (# of participants)	22,403	33,856	47,075
3	Total Lifeguards	62	72	60
4	Summer Camp Attendance	470	575	720
5	Summer Arts Programs	-	-	4,245

DIVISION OF RECREATION



DIVISION OF RECREATION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 4,922,503	$ 4,488,557	$ 4,436,245	$ 5,241,712
Seasonal	525,851	989,399	1,198,001	1,130,000
Part-Time Permanent	1,218,600	1,622,976	1,923,312	1,332,351
Injury Pay	9,161	2,942	—	—
Longevity	31,550	28,625	31,575	38,675
Wage Settlements	151	—	—	—
Vacation Conversion	45,160	—	33,269	—
Separation Payments	156,048	41,054	58,148	30,000
Bonus Incentive	—	42,000	108,000	—
Overtime	203,082	157,566	151,147	175,000
	$ 7,112,108	**$ 7,373,118**	**$ 7,939,697**	**$ 7,947,738**
Benefits				
Hospitalization	$ 1,044,581	$ 998,530	$ 1,225,603	$ 1,173,921
Prescription	221,358	195,979	201,490	242,073
Dental	51,001	43,635	38,516	41,631
Vision Care	8,253	7,067	6,650	8,304
Public Employees Retire System	1,030,253	1,025,599	1,085,907	1,104,372
Fica-Medicare	98,031	102,101	110,872	107,538
Workers' Compensation	121,850	176,072	119,197	154,000
Life Insurance	5,291	5,002	3,690	5,345
Unemployment Compensation	9,362	2,382	12,062	6,000
Clothing Allowance	4,500	4,700	5,400	400
Clothing Maintenance	1,950	—	900	150
	$ 2,596,428	**$ 2,561,066**	**$ 2,810,288**	**$ 2,843,734**
Other Training & Professional Dues				
Travel	$ 20,188	$ 40,231	$ 128,171	$ 100,000
Tuition & Registration Fees	93,768	—	—	570
Professional Dues & Subscript	—	—	—	360
	$ 113,956	**$ 40,231**	**$ 128,171**	**$ 100,930**
Utilities				
Brokered Gas Supply	$ 254,118	$ 524,158	$ 180,785	$ 267,800
Gas	149,777	205,988	464,001	480,000
Electricity - Cpp	1,072,312	1,155,086	1,097,862	1,131,000
Electricity - Other	92,175	123,162	109,321	115,000
Security & Monitoring System	13,872	23,555	12,692	15,000
Contractual Utilities	24,851	33,170	23,277	99,000
	$ 1,607,104	**$ 2,065,119**	**$ 1,887,938**	**$ 2,107,800**

DIVISION OF RECREATION

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Contractual Services				
Professional Services	$ 24,818	$ 30,851	$ 18,615	$ 48,270
Mileage (Private Auto)	—	7,638	6,981	9,000
Waste Disposal Fee - Ohio EPA	681	—	—	—
Parking In City Facilities	4,981	5,193	5,964	7,840
Taxes	—	2,008	—	—
Other Contractual	2,052,430	2,153,618	2,479,039	3,659,370
Bank Service Fees	(427)	—	(1,809)	—
	$ 2,082,483	**$ 2,199,308**	**$ 2,508,790**	**$ 3,724,480**
Materials & Supplies				
Chemical	$ 81,463	$ 110,902	$ 209,165	$ 475,000
Clothing	10,546	6,863	7,308	8,835
Small Equipment	3,946	3,808	—	83,000
Electrical Supplies	1,184	—	—	2,250
Hygiene And Cleaning Supplies	1,630	1,854	2,113	3,600
Aquatics (Pool) Supplies	19,687	999	19,611	17,000
Playground Equipment And Suppl	2,201	—	6,483	15,000
Medical Supplies	—	959	3,132	1,350
Food	11,967	27,098	25,032	25,000
Other Supplies	15,325	5,593	21,078	12,300
Arts & Crafts Supplies	33,204	39,522	46,250	35,000
Sporting Goods Supplies	97,299	66,382	57,970	150,000
Just In Time Office Supplies	4,960	5,173	7,365	8,300
	$ 283,413	**$ 269,152**	**$ 405,508**	**$ 836,635**
Maintenance				
Maintenance Contracts	$ 2,183	$ 2,183	$ 2,183	$ 3,600
Maintenance Machinery & Tools	5,020	3,450	8,000	8,000
Maintenance Fire Apparatus	4,950	6,330	6,955	7,000
Repair Parts	26,245	—	34,000	50,000
Car Washes	180	—	—	450
Maintenance Misc. Equipment	3,740	10,688	600	4,000
Maintenance Building	750	720	450	—
	$ 43,067	**$ 23,371**	**$ 52,188**	**$ 73,050**
Interdepart Service Charges				
Charges From Telephone Exch	$ 139,775	$ 111,947	$ 100,526	$ 165,070
Charges From Radio Comm System	9,274	5,671	6,474	9,491
Charges From W.P.C.	432	664	3,062	—
Charges From Print & Repro	16,948	26,366	28,927	35,000

DIVISION OF RECREATION

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges From Central Storeroom	434	396	440	490
Charges From M.V.M.	157,793	209,176	201,454	185,000
Charges From Waste Collection	16,380	16,350	13,423	20,000
	$ 341,037	**$ 370,569**	**$ 354,305**	**$ 415,051**
	$ 14,179,597	**$ 14,901,933**	**$ 16,086,885**	**$ 18,049,418**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Grant Revenue	$ 15,000	$ —	$ —	$ —
Licenses & Permits	—	20	30	—
Miscellaneous	426,932	54,589	15,558	9,000
	$ 441,932	**$ 54,609**	**$ 15,588**	**$ 9,000**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
130	91	91	**FULL TIME**
0	0	13	**VACANT FULL TIME**
130	91	104	**TOTAL FULL TIME**
195	136	136	**PART TIME**
0	0	59	**VACANT PART TIME**
195	136	195	**TOTAL PART TIME**
263	23	23	**SEASONAL**
0	0	240	**VACANT SEASONAL**
263	23	263	**TOTAL SEASONAL**
588	**409**	**562**	**TOTAL DIVISION**

DIVISION OF PARKING FACILITIES

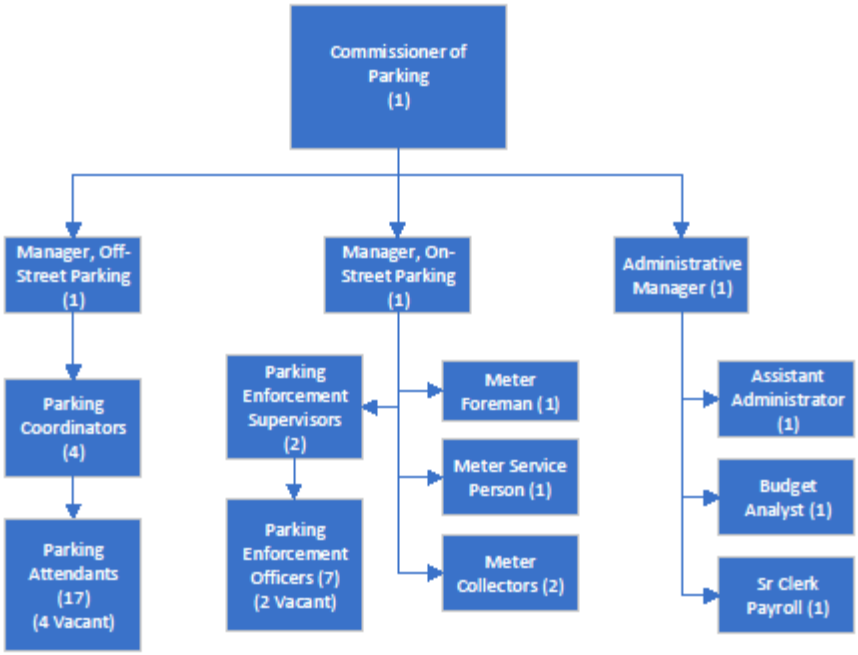
Commissioner Kim Johnson

Mission Statement: To provide convenient, affordable parking options for off-street parkers in the downtown area and on-street parkers throughout the City of Cleveland.

Summary: The Division is responsible for the off-street operation of two (2) garages and five (5) parking lots in or near Downtown Cleveland as well as providing off-street parking for downtown workers and transient parkers seeking to do business, receive services or attend events in the Central Business District. The Division also provides equipment, services, and enforcement to promote curb turnover in order to maintain convenient on-street parking needs throughout the City of Cleveland. The Division endeavors to provide quality service to customers and to encourage participation and engagement from a dedicated staff of parking professionals as we strive to improve services through observation and the evaluation of data.

Key Programs: On-Street Parking, Off-Street Parking

	Output Metric	Historic Data		
		2021	2022	2023
1	Willard Garage Revenue	$1,407,018	$1,849,431	$2,051,127
2	Gateway East Garage Revenue	$1,496,125	$2,401,769	$2,589,819
3	Municipal Lot Revenue	$567,221	$611,242	$657,879
4	Meter Collection Revenue	$736,698	$1,029,528	$1,133,743
5	West Side Market Parking Lots Revenue	$226,627	$524,513	$583,702



DIVISION OF PARKING FACILITIES

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 529,457	$ 470,386	$ 484,049	$ 617,394
Longevity	5,850	5,775	6,350	6,875
Separation Payments	1,143	2,179	254	—
Bonus Incentive	—	3,000	1,000	—
Overtime	—	—	4,950	5,000
	$ 536,450	**$ 481,340**	**$ 496,603**	**$ 629,269**
Benefits				
Hospitalization	$ 153,812	$ 168,426	$ 159,648	$ 229,414
Prescription	32,222	31,979	35,080	49,186
Dental	8,006	7,266	6,885	8,434
Vision Care	1,364	1,152	1,117	1,504
Public Employees Retire System	76,096	66,624	69,421	91,801
Fica-Medicare	7,442	6,593	6,801	8,626
Workers' Compensation	20,286	25,973	15,986	17,000
Life Insurance	673	607	501	768
Clothing Allowance	3,075	2,500	2,575	3,725
Clothing Maintenance	3,850	3,500	3,150	5,350
	$ 306,827	**$ 314,620**	**$ 301,163**	**$ 415,808**
Interdepart Service Charges				
Charges From Telephone Exch	$ 7,613	$ 6,396	$ 6,218	$ 10,210
Charges From Radio Comm System	29,925	19,280	27,876	37,000
Charges From Central Storeroom	—	—	76	—
Charges From M.V.M.	62,601	45,615	37,727	40,000
	$ 100,139	**$ 71,292**	**$ 71,897**	**$ 87,210**
	$ 943,416	**$ 867,251**	**$ 869,662**	**$ 1,132,287**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 36,667	$ —	$ —	$ —
	$ 36,667	**$ —**	**$ —**	**$ —**

DIVISION OF PARKING FACILITIES

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	**December 2023**	**Budget 2024**	
14	12	12	**FULL TIME**
0	0	2	**VACANT FULL TIME**
14	12	14	**TOTAL FULL TIME**
14	**12**	**14**	**TOTAL DIVISION**

DIVISION OF PROPERTY MANAGEMENT

Commissioner Thomas A. Nagel

Mission Statement: To provide building maintenance service to the City of Cleveland general fund and minor enterprise facilities by implementing best practices for cleaning, maintaining and operating a public facility.

Summary: The Division provides planned, reactive and emergency maintenance and repairs to nearly 200 facilities and custodial housekeeping services to 24 buildings. Summer facilities readiness activities includes outdoor pools, spray playgrounds and drinking fountains.

Key Programs: Citywide facilities management, general maintenance, custodial

	Output Metric	Historic Data		
		2021	2022	2023*
1	Service Requests, Received/Completed	N/A	1,670 / 1,034	1,968 / 1,181
2	Work Orders, Issued/Completed	N/A	1,551 / 1,308	2,486 / 2,216
3	Capital Maintenance Number Contracts / Money Utilized	N/A	6 / $1,715,187	6 / $2,930,750
4	Staffing % of Budgeted	N/A	92%	97%

*As of 9/30/23

DIVISION OF PROPERTY MANAGEMENT



DIVISION OF PROPERTY MANAGEMENT

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 4,026,112	$ 4,239,648	$ 4,210,122	$ 4,686,593
Part-Time Permanent	34,401	—	—	—
Injury Pay	—	12,813	—	—
Longevity	24,100	25,525	25,100	27,900
Wage Settlements	30	—	—	—
Vacation Conversion	17,408	—	4,149	—
Separation Payments	5,839	93,186	43,605	20,000
Bonus Incentive	—	26,000	7,000	—
Overtime	346,639	444,083	422,141	350,000
	$ 4,454,529	**$ 4,841,255**	**$ 4,712,118**	**$ 5,084,493**
Benefits				
Hospitalization	$ 722,215	$ 709,532	$ 748,904	$ 934,341
Prescription	149,036	159,399	158,084	194,810
Dental	37,139	36,424	32,841	35,145
Vision Care	6,138	5,667	5,526	6,688
Public Employees Retire System	622,905	659,892	653,000	671,486
Fica-Medicare	61,225	67,278	65,447	65,965
Workers' Compensation	45,545	59,111	149,305	105,000
Life Insurance	2,956	3,064	2,576	3,755
Unemployment Compensation	1,523	513	—	2,000
Clothing Allowance	4,530	5,350	5,400	13,175
Tool Insurance	800	1,000	1,000	—
Clothing Maintenance	7,425	8,200	7,975	7,625
Automoible Maintenance Allow	—	—	—	600
	$ 1,661,436	**$ 1,715,429**	**$ 1,830,057**	**$ 2,040,590**
Other Training & Professional Dues				
Tuition & Registration Fees	$ —	$ —	$ 1,375	$ 10,000
Professional Dues & Subscript	—	68	—	650
	$ —	**$ 68**	**$ 1,375**	**$ 10,650**
Utilities				
Brokered Gas Supply	$ 22,371	$ 44,226	$ 24,386	$ 47,210
Gas	9,293	13,095	26,950	28,000
Electricity - Cpp	503,529	515,707	551,409	575,000
Electricity - Other	2,438	3,585	3,535	4,079
Steam	773,851	1,245,862	1,301,238	1,390,500
	$ 1,311,482	**$ 1,822,475**	**$ 1,907,518**	**$ 2,044,789**
Contractual Services				
Professional Services	$ 11,454	$ 2,100	$ 17,640	$ 7,396

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Mileage (Private Auto)	—	739	—	—
Security Services	31,056	67,141	41,995	75,000
Parking In City Facilities	3,769	4,969	5,283	3,600
Other Contractual	—	7,260	—	2,103
	$ 46,278	**$ 82,209**	**$ 64,918**	**$ 88,099**
Materials & Supplies				
Chemical	$ 9,000	$ 25,032	$ 15,000	$ 4,500
Clothing	12,850	19,824	25,000	6,000
Hardware & Small Tools	10,000	—	3,329	1,000
Office Furniture & Equipment	—	—	—	90,000
Electrical Supplies	30,000	30,000	—	35,000
Hygiene And Cleaning Supplies	65,000	113,402	171,713	160,000
Painting Equipment & Supplies	3,302	3,100	4,000	—
Heating And Air Filters	11,000	20,000	—	5,000
Medical Supplies	—	—	—	800
Other Supplies	965	1,327	1,170	—
Safety Equipment	3,144	—	3,659	30,000
Just In Time Office Supplies	1,174	653	18,632	1,750
Building Maintenance Supplies	24,163	3,999	—	160,000
	$ 170,597	**$ 217,337**	**$ 242,503**	**$ 494,050**
Maintenance				
Maintenance Contracts	$ 40,000	$ —	$ —	$ 2,500
Maintenance Machinery & Tools	70,371	47,993	15,000	102,417
Maintenance Fire Apparatus	—	72,673	3,000	63,581
Repair Parts	2,495	—	—	—
Maintenance Building	29,872	55,489	58,532	8,100
	$ 142,738	**$ 176,155**	**$ 76,532**	**$ 176,598**
Interdepart Service Charges				
Charges From Telephone Exch	$ 52,671	$ 45,014	$ 59,061	$ 97,000
Charges From Radio Comm System	17,753	11,779	47,981	53,065
Charges From Water	—	—	—	500
Charges From W.P.C.	—	—	243	900
Charges From Print & Repro	3,405	4,867	4,169	5,415
Charges From Central Storeroom	320	234	175	195
Charges From M.V.M.	130,944	161,480	128,713	120,000
Charges From Waste Collection	2,346	2,185	2,162	5,000
	$ 207,439	**$ 225,559**	**$ 242,504**	**$ 282,075**
	$ 7,994,500	**$ 9,080,487**	**$ 9,077,524**	**$ 10,221,344**

DIVISION OF PROPERTY MANAGEMENT

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 77,258	$ 73,473	$ 64,316	$ 77,248
Miscellaneous	1,278,097	65,161	1,310,339	1,300,000
	$ 1,355,355	**$ 138,634**	**$ 1,374,655**	**$ 1,377,248**

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
71	63	63	**FULL TIME**
0	0	5	**VACANT FULL TIME**
71	63	68	**TOTAL FULL TIME**
71	**63**	**68**	**TOTAL DIVISION**

DIVISION OF PARK MAINTENANCE

Commissioner Toi Porch

Mission Statement: To ensure the safety and upkeep of parks, trees, gardens, vacant properties and cemeteries within the City of Cleveland and its various neighborhoods.

Summary: The Division is responsible for tasks focused on preserving the beauty, safety, and functionality of various public areas such as park, cemeteries, greenhouse, urban forestry and vacant lot/structures. Activities include cleaning, mowing and landscaping to maintain visually appealing and safe grounds. The dedicated maintenance staff plays a crucial role in sustaining these community spaces, ensuring they remain pleasant and accessible for everyone.

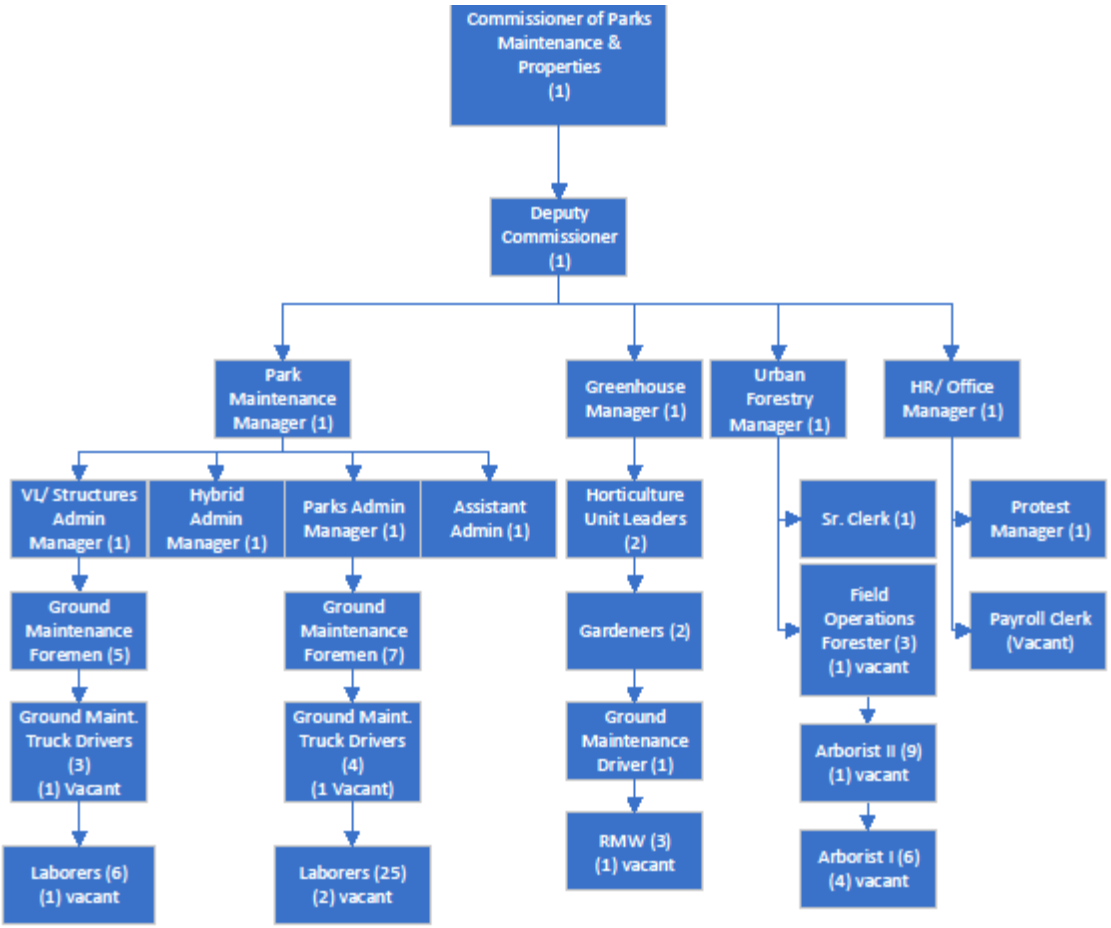
Key Programs: Horticulture, Mall & Gardens, Vacant Property Cutting and Cleaning, Park Ground Maintenance, Urban Forestry Preservation, Athletic Field Maintenance

	Output Metric	Historic Data		
		2021	2022	2023
1	Trees removed	1,035	1,179	1,335
2	Trees pruned	3,433	2,105	1,466
3	New trees planted	1,246	350	15
4	Stumps grinded	338	162	22
5	Vacant lots serviced	-	27,039	24,864
6	Vacant structures serviced	2,550	3,555	4,136
7	Illegal dump sites serviced (Winter)	233	110	6,275

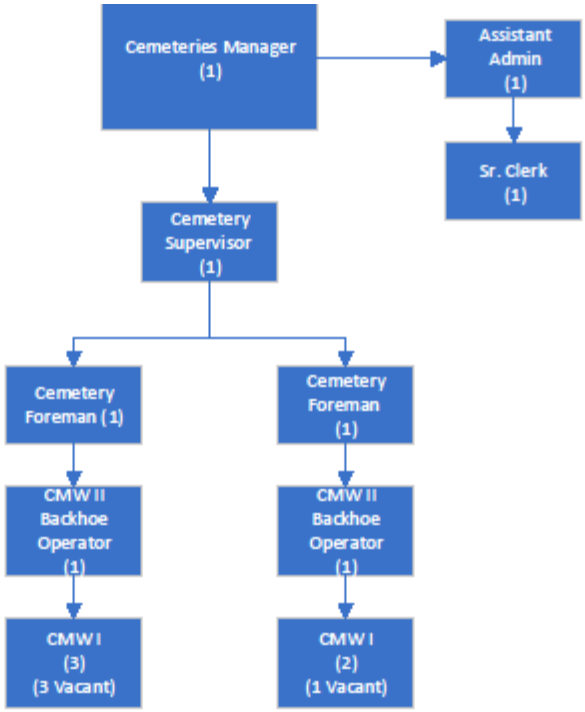
Cemeteries

	Output Metric	Historic Data		
		2021	2022	2023
1	Internments Performed	1,511	1,316	1,142
2	Headstones Set	1,005	1,004	723
3	Service Requests Completed	1,673	1,158	1,588

DIVISION OF PARK MAINTENANCE



Cemeteries:



DIVISION OF PARK MAINTENANCE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 5,586,277	$ 4,929,025	$ 4,620,872	$ 5,606,912
Seasonal	1,957,048	1,697,852	1,709,900	1,817,320
Longevity	36,250	36,950	35,925	41,025
Wage Settlements	11	351	100	—
Vacation Conversion	2,168	—	7,364	—
Separation Payments	13,252	53,694	63,283	44,428
Bonus Incentive	500	13,500	1,000	—
Overtime	204,447	611,656	401,822	350,000
	$ 7,799,953	**$ 7,343,029**	**$ 6,840,265**	**$ 7,859,685**
Benefits				
Hospitalization	$ 1,277,457	$ 1,253,024	$ 1,469,079	$ 1,264,466
Prescription	267,629	251,761	240,615	257,396
Dental	59,968	51,704	43,258	43,487
Vision Care	9,958	8,311	7,441	8,524
Public Employees Retire System	1,093,833	1,020,891	946,778	1,070,834
Fica-Medicare	108,900	101,997	95,421	99,811
Workers' Compensation	174,656	347,381	585,619	661,290
Life Insurance	4,836	4,329	3,374	4,730
Unemployment Compensation	71,163	244,749	144,791	145,000
Clothing Allowance	35,707	32,200	29,250	28,525
Tool Insurance	5,000	5,000	6,800	5,000
Clothing Maintenance	13,725	12,900	11,050	13,875
	$ 3,122,832	**$ 3,334,246**	**$ 3,583,475**	**$ 3,602,938**
Other Training & Professional Dues				
Tuition & Registration Fees	$ 70	$ 175	$ 13,784	$ 25,000
	$ 70	**$ 175**	**$ 13,784**	**$ 25,000**
Utilities				
Brokered Gas Supply	$ 54,844	$ 95,857	$ 41,281	$ 45,000
Gas	27,179	31,962	81,555	85,000
Electricity - Cpp	492,223	470,775	476,520	495,000
Electricity - Other	30,657	38,465	39,322	42,184
Steam	11,210	12,515	13,924	14,750
Security & Monitoring System	763	3,081	4,108	4,108
	$ 616,877	**$ 652,655**	**$ 656,709**	**$ 686,042**
Contractual Services				
Professional Services	$ —	$ 20,517	$ 3,000	$ 12,176
Waste Disposal	610	4,010	2,530	1,450
Medical Services	—	—	—	1,349

DIVISION OF PARK MAINTENANCE

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Program Promotion	—	440	230	—
Parking In City Facilities	1,163	1,328	1,210	1,360
Property Rental	43,676	43,676	43,676	43,676
Other Contractual	2,357,689	2,538,619	3,629,433	3,579,088
County Aud & Treas Coll Fee	12,760	12,015	13,666	—
	$ 2,415,898	**$ 2,620,605**	**$ 3,693,744**	**$ 3,639,099**
Materials & Supplies				
Chemical	$ —	$ —	$ —	$ 927
Salt & De-Icer	—	—	—	7,200
Clothing	—	—	—	1,030
Hardware & Small Tools	900	11,807	5,545	10,000
Seed, Fertilizer & Herbicide	4,911	252	4,271	13,000
Small Equipment	14,238	22,306	45,660	24,500
Office Furniture & Equipment	6,986	—	—	—
Fence, Posts & Bars	—	—	—	15,000
Hygiene And Cleaning Supplies	37,087	33,970	27,280	30,636
Clay, Soil & Turf	9,118	6,970	12,567	10,000
Playground Equipment And Suppl	28,009	26,608	24,309	40,857
Lumber, Glass, And Drywall	3,000	4,585	5,000	10,000
Other Supplies	28,892	23,810	50,659	23,500
Sporting Goods Supplies	2,085	3,825	—	5,000
Safety Equipment	27,923	14,861	15,330	26,278
Greenhouse Maintenance Suppl	43,830	37,515	46,763	39,000
Just In Time Office Supplies	497	705	90	1,009
Misc Maintenance Supplies	8,145	1,200	2,894	15,500
	$ 215,621	**$ 188,414**	**$ 240,367**	**$ 273,437**
Maintenance				
Maintenance Contracts	$ 1,575	$ 8,984	$ 8,800	$ 15,000
Computer Software Maintenance	—	—	4,080	4,500
Repair Parts	270,000	284,690	294,896	370,000
Maintenance Building	197	—	—	—
	$ 271,772	**$ 293,674**	**$ 307,776**	**$ 389,500**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ 100,000	$ —	$ —	$ 6,500
Other Refunds & Adjustments	89	—	—	—
	$ 100,089	**$ —**	**$ —**	**$ 6,500**
Interdepart Service Charges				
Charges From Telephone Exch	$ 94,875	$ 109,162	$ 122,023	$ 200,366
Charges From Radio Comm System	170,031	107,321	131,376	150,000

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges From W.P.C.	2,783	66	—	4,058
Charges From Print & Repro	19,441	21,038	21,536	26,000
Charges From Central Storeroom	1,307	1,484	1,437	2,000
Charges From M.V.M.	2,306,382	2,871,794	2,830,828	2,678,000
Charges From Waste Collection	175,694	104,500	62,302	365,000
	$ 2,770,513	**$ 3,215,365**	**$ 3,169,502**	**$ 3,425,424**
	$ 17,313,623	**$ 17,648,163**	**$ 18,505,623**	**$ 19,907,625**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 1,377,502	$ 1,390,689	$ 1,518,509	$ 1,517,087
Fines, Forfeitures & Settlements	—	—	40	—
Licenses & Permits	7	—	—	—
Miscellaneous	406,099	26,191	4,951	61,880
	$ 1,783,609	**$ 1,416,880**	**$ 1,523,501**	**$ 1,578,967**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
105	90	90	**FULL TIME**
0	0	2	**VACANT FULL TIME**
105	90	92	**TOTAL FULL TIME**
379	21	21	**SEASONAL**
0	0	358	**VACANT SEASONAL**
379	21	379	**TOTAL SEASONAL**
484	**111**	**471**	**TOTAL DIVISION**

DIVISION OF WASTE COLLECTION AND DISPOSAL

Commissioner Terrell H. Pruitt

Mission Statement: To reduce public health hazards resulting from the accumulation of refuse throughout the neighborhoods of the City of Cleveland.

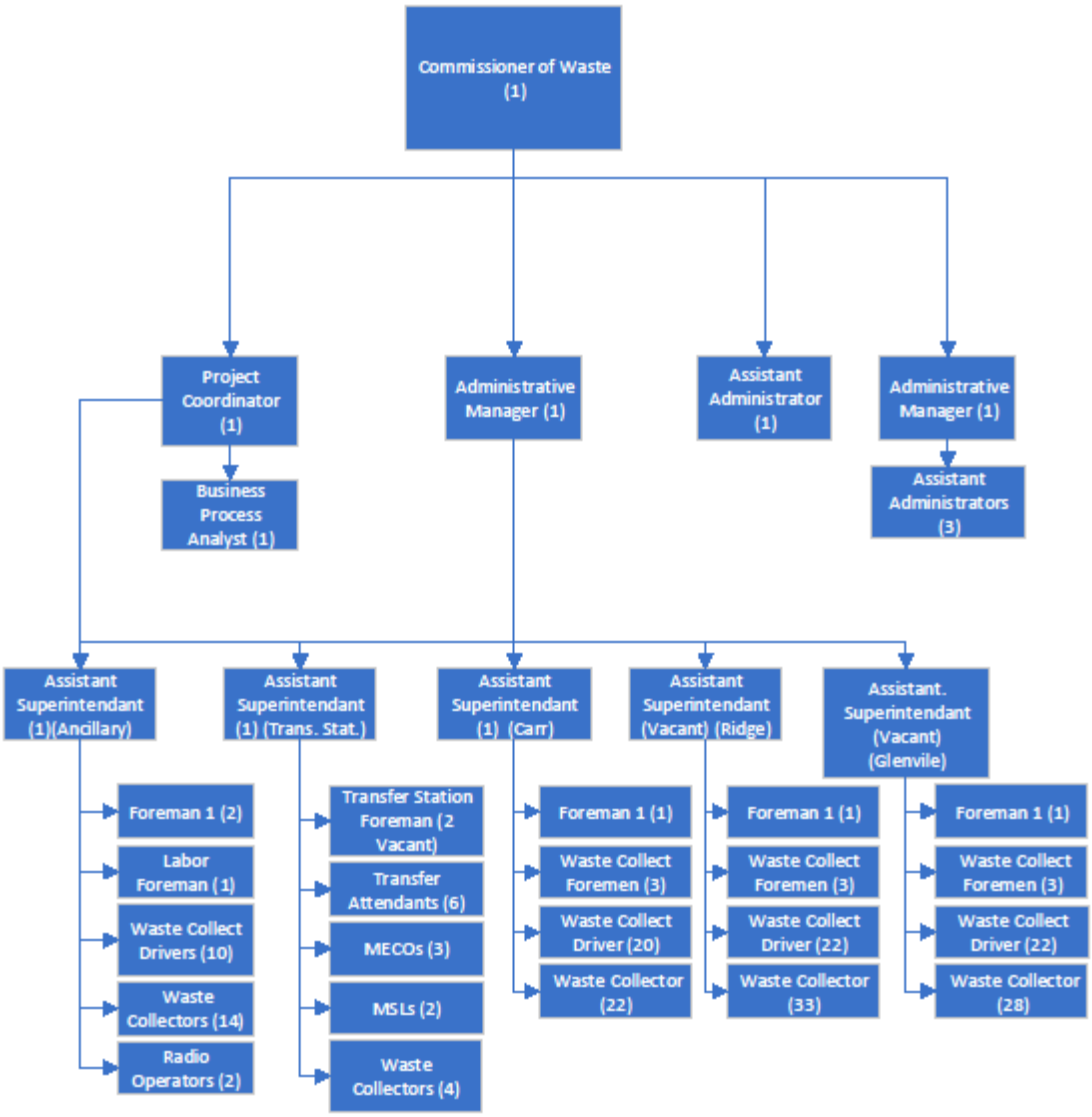
Summary: The Division services residential and commercial waste, recyclable materials, and oversees the safe disposal of municipal solid waste to approximately 155,000 dwelling units on a weekly basis. The Division is responsible for servicing municipal buildings, commercial accounts, dead animal collection, and public street receptacles located throughout the city. The Division is responsible for adhering to the Ohio EPA regulations for the safe handling, transfer and disposal of the municipal solid waste collected throughout the city of Cleveland.

Key Programs: Residential Waste Collection, Curbside Recycling Collection, Bulk Item Pick Up, Public Street Receptacle Service, Illegal Dumping Support

	Output Metric	Historic Data		
		2021	2022	2023*
1	Weekly Average Number of Collection Stops	N/A	330,000	330,000
2	Daily Average Waste Collector Attendance	N/A	93	77
3	Daily Average Waste Collections Driver Attendance	N/A	74	61
4	Daily Average Truck Availability	N/A	64	58

*As of 9/30/23

DIVISION OF WASTE COLLECTION AND DISPOSAL



DIVISION OF WASTE COLLECTION AND DISPOSAL

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 9,350,986	$ 9,499,857	$ 9,286,237	$ 10,843,257
Seasonal	898,352	730,403	1,090,775	850,000
Military Leave	—	—	6,318	—
Part-Time Permanent	25,909	6,015	—	25,004
Injury Pay	2,444	—	391	—
Longevity	52,825	59,025	60,775	65,900
Wage Settlements	30,805	—	—	—
Vacation Conversion	5,525	—	26,434	—
Separation Payments	35,409	47,455	53,038	40,000
Bonus Incentive	—	6,000	—	—
Overtime	1,386,269	1,601,931	2,590,019	1,200,000
	$ 11,788,524	**$ 11,950,686**	**$ 13,113,987**	**$ 13,024,161**
Benefits				
Hospitalization	$ 1,997,382	$ 1,960,452	$ 1,989,078	$ 2,362,016
Prescription	417,082	414,027	409,680	476,627
Dental	100,393	94,607	85,522	87,001
Vision Care	16,792	15,650	15,008	17,172
Public Employees Retire System	1,641,468	1,904,325	1,817,384	1,823,953
Fica-Medicare	165,613	167,308	185,278	168,326
Workers' Compensation	901,381	1,116,267	681,219	870,000
Life Insurance	8,695	8,595	7,151	9,960
Unemployment Compensation	—	4,187	15,735	10,000
Clothing Allowance	75,358	73,208	71,671	63,725
Clothing Maintenance	24,338	24,650	23,200	49,625
	$ 5,348,501	**$ 5,783,276**	**$ 5,300,926**	**$ 5,938,405**
Other Training & Professional Dues				
Travel	$ —	$ 537	$ 14,121	$ 10,000
Tuition & Registration Fees	—	192	—	1,000
Training	—	—	250	1,000
Mileage (Priv Auto) Trng Prps	—	—	—	90
Professional Dues & Subscript	—	669	1,070	270
	$ —	**$ 1,398**	**$ 15,441**	**$ 12,360**
Utilities				
Brokered Gas Supply	$ 91,150	$ 176,070	$ 133,837	$ 175,154
Gas	59,261	83,069	105,919	110,000
Electricity - Cpp	198,945	194,684	246,498	255,000
	$ 349,356	**$ 453,823**	**$ 486,254**	**$ 540,154**

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Contractual Services				
Professional Services	$ 40,846	$ 95,250	$ 43,330	$ 81,300
Referee Services	—	—	—	250
Waste Disposal	10,764,900	9,189,867	8,167,476	9,432,833
Security Services	—	—	—	1,024
Janitorial Services	30,907	11,500	44,000	2,060
Medical Services	—	—	—	3,500
Waste Disposal Fee - Ohio EPA	1,577,093	1,328,991	1,333,098	1,721,990
Advertising And Public Notice	—	100,000	63,230	100,000
Program Promotion	42,230	1,507	1,142	—
Parking In City Facilities	55	715	998	1,100
Transfer Station	—	—	—	119,572
Special Assessment	199	65	995	4,000
Other Contractual	657,820	433,295	586,530	600,000
Local Match-Grant Programs	—	—	600	—
Credit Card Processing Fees	19,447	5,513	478	26,480
	$ 13,133,496	**$ 11,166,703**	**$ 10,241,876**	**$ 12,094,109**
Materials & Supplies				
Office Supplies	$ —	$ —	$ 841	$ 1,000
Postage	530	—	—	10,000
Computer Supplies	—	—	—	800
Computer Software	—	174	—	—
Hardware & Small Tools	—	—	—	2,000
Office Furniture & Equipment	—	—	1,688	—
Fence, Posts & Bars	—	—	—	1,000
Hygiene And Cleaning Supplies	13,804	10,044	3,800	4,500
Other Supplies	35	11,908	26,174	12,500
Safety Equipment	9,799	—	2,896	4,678
Just In Time Office Supplies	2,170	3,056	5,484	3,000
	$ 26,339	**$ 25,182**	**$ 40,883**	**$ 39,478**
Maintenance				
Maintenance Misc. Equipment	$ —	$ 29,880	$ 24,049	$ 25,000
Maintenance Building	27,839	3,180	32,546	15,000
Repair Of Overhead Doors	15,000	23,009	18,607	5,000
	$ 42,839	**$ 56,068**	**$ 75,202**	**$ 45,000**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ 3,210	$ —	$ —	$ 8,000
	$ 3,210	**$ —**	**$ —**	**$ 8,000**

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interdepart Service Charges				
Charges From Telephone Exch	$ 116,392	$ 112,995	$ 68,943	$ 132,930
Charges From Radio Comm System	143,408	110,634	115,846	135,000
Charges From W.P.C.	4,119	7,272	7,844	8,300
Charges From Print & Repro	38,855	136,572	95,986	120,000
Charges From Central Storeroom	293	2,737	5,430	10,000
Charges From M.V.M.	4,926,748	5,723,468	6,545,223	6,000,000
	$ 5,229,815	**$ 6,093,678**	**$ 6,839,272**	**$ 6,406,230**
Capital Outlay				
Transfer To Capital Project	$ —	$ —	$ 190,000	$ —
	$ —	**$ —**	**$ 190,000**	**$ —**
	$ 35,922,081	**$ 35,530,813**	**$ 36,303,841**	**$ 38,107,897**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 14,860,589	$ 13,459,548	$ 13,890,335	$ 13,517,000
Grant Revenue	1,277	10,000	—	—
Miscellaneous	619,648	201	16,406	—
	$ 15,481,514	**$ 13,469,749**	**$ 13,906,741**	**$ 13,517,000**

DIVISION OF WASTE COLLECTION AND DISPOSAL

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
217	164	164	**FULL TIME**
0	0	19	**VACANT FULL TIME**
217	164	183	**TOTAL FULL TIME**
36	51	51	**SEASONAL**
0	0	0	**VACANT SEASONAL**
36	51	51	**TOTAL SEASONAL**
1	0	0	**PART TIME**
0	0	1	**VACANT PART TIME**
1	0	1	**TOTAL PART TIME**
254	**215**	**235**	**TOTAL DIVISION**

DIVISION OF TRAFFIC ENGINEERING

Commissioner Rob Mavec

Mission Statement: To support the safe operations of the City's roadways by maintaining and improving traffic signals, signs, and pavement markings for all road users and modes of transportation.

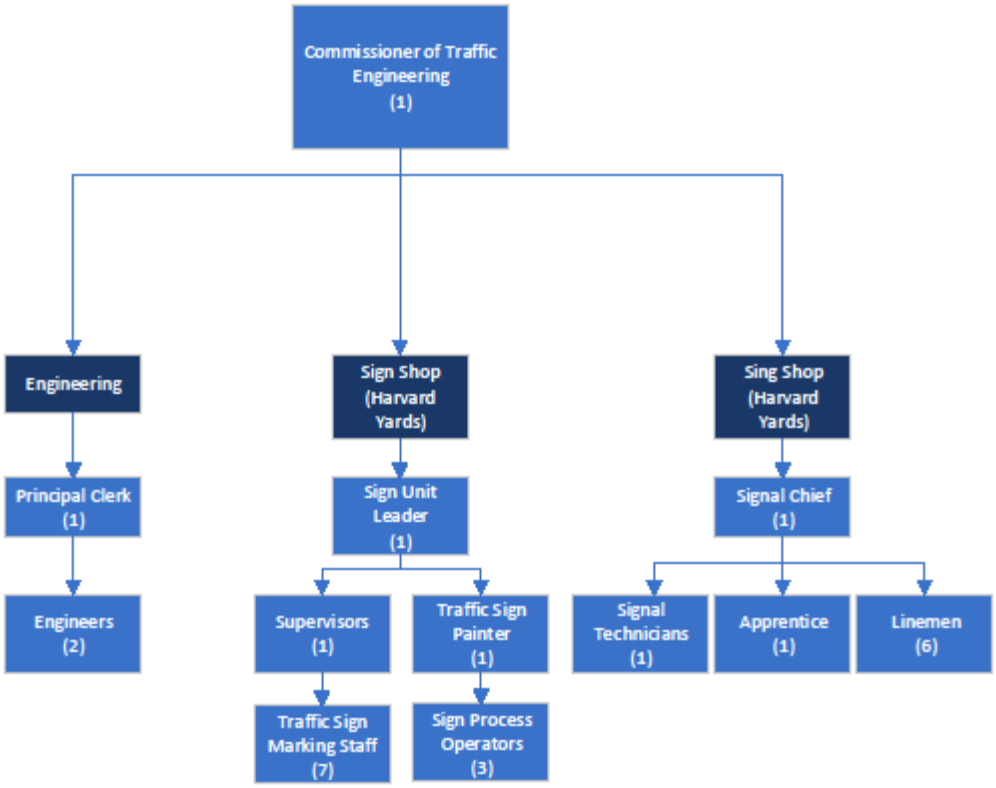
Summary: The Division is responsible for yearly roadway maintenance and improvements. Through technology and new techniques, the Division repaints the city's pavement markings each year, proactively maintains traffic signs citywide, proactively inspects and maintains the city's traffic signal system, and reviews roadway plans and permits to endure the plans meet standards. The Division is also actively involved in city initiatives like Vision Zero and the residential traffic-calming program.

Key Programs: Annual Pavement Marking Painting, Faded Sign Replacement Program, Traffic Data Collection, Traffic Signal Upgrades, Permit and Plan Review

	Output Metric	Historic Data		
		2021	2022	2023*
1	Miles of Lane Line Painted	342	333	530
2	Crosswalks Painted	3,671	3,448	2,858
3	Sign Replace Install	7,291	5,995	5,303
4	Signal Upgrades	26	14	9

*As of 9/30/23

DIVISION OF TRAFFIC ENGINEERING



DIVISION OF TRAFFIC ENGINEERING

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,971,296	$ 1,804,376	$ 1,863,193	$ 2,012,715
Longevity	11,525	10,400	11,300	11,275
Wage Settlements	5	—	—	—
Vacation Conversion	16,833	—	17,513	—
Separation Payments	17,465	11,996	14,438	50,000
Bonus Incentive	—	3,000	2,000	—
Overtime	88,570	85,965	93,919	93,000
	$ 2,105,695	**$ 1,915,736**	**$ 2,002,363**	**$ 2,166,990**
Benefits				
Hospitalization	$ 399,938	$ 413,297	$ 554,571	$ 489,731
Prescription	80,563	75,510	81,104	97,037
Dental	20,293	18,452	17,564	18,634
Vision Care	2,655	2,374	2,430	2,952
Public Employees Retire System	292,589	266,267	275,097	291,212
Fica-Medicare	27,992	25,241	26,461	24,534
Workers' Compensation	43,225	51,265	61,899	105,000
Life Insurance	1,314	1,225	1,037	1,545
Unemployment Compensation	—	2,650	—	2,453
Clothing Allowance	10,595	10,595	9,205	43,785
Clothing Maintenance	7,875	7,000	7,875	15,675
	$ 887,039	**$ 873,874**	**$ 1,037,242**	**$ 1,092,558**
Utilities				
Brokered Gas Supply	$ 10,287	$ 20,535	$ 15,626	$ 21,309
Gas	3,782	5,473	4,951	6,173
Electricity - Cpp	223,124	204,509	217,354	247,612
Electricity - Other	190,376	290,109	301,813	366,676
	$ 427,568	**$ 520,626**	**$ 539,744**	**$ 641,770**
Contractual Services				
Professional Services	$ 6,476	$ 8,194	$ 8,446	$ 1,700
Parking In City Facilities	1,499	1,612	1,576	5,000
Other Contractual	1,288	49,522	72,394	150,000
	$ 9,264	**$ 59,328**	**$ 82,417**	**$ 156,700**
Materials & Supplies				
Clothing	$ —	$ —	$ —	$ 1,500
Hardware & Small Tools	—	2,490	—	10,000
Electrical Supplies	198	—	1,310	1,000
Hygiene And Cleaning Supplies	—	702	—	500
Other Supplies	91,494	67,949	56,919	83,300

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Just In Time Office Supplies	804	399	416	1,000
	$ 92,495	**$ 71,540**	**$ 58,644**	**$ 97,300**
Interdepart Service Charges				
Charges From Telephone Exch	$ 13,490	$ 13,026	$ 13,243	$ 22,000
Charges From Radio Comm System	23,223	15,212	16,867	20,000
Charges From Light And Power	4,008	—	—	—
Charges From Print & Repro	7,709	10,985	6,318	8,000
Charges From Central Storeroom	142	11	52	155
Charges From M.V.M.	130,738	192,158	252,823	235,000
	$ 179,310	**$ 231,392**	**$ 289,302**	**$ 285,155**
	$ 3,701,371	**$ 3,672,497**	**$ 4,009,712**	**$ 4,440,473**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 1,153	$ 4,752	$ 6,351	$ 2,000
Licenses & Permits	6,900	5,900	3,000	6,000
Miscellaneous	124,012	4,967	8,920	30,500
	$ 132,065	**$ 15,619**	**$ 18,270**	**$ 38,500**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
30	26	26	**FULL TIME**
0	0	2	**VACANT FULL TIME**
30	26	28	**TOTAL FULL TIME**
30	**26**	**28**	**TOTAL DIVISION**

COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE

Director Alyssa Hernandez

Mission Statement: To empower stakeholders to build the pathway to equity by creating quality housing and vibrant neighborhoods that serve as the foundation for generational wealth and community prosperity.

Summary: The Department is responsible for the financial management and budgeting, assessment, spending velocity, reallocation, and ongoing monitoring of selected federal grant awarded to the City of Cleveland. The Department is also responsible for managing legislation required to efficiently, effectively, and compliantly spend funds.

Key Programs: Community Development Block Grant, HOME Investment Partnership Grant Emergency Shelter/Solutions Grant, Housing Opportunities for Persons With AIDS Grant, Emergency Rental Assistance Program

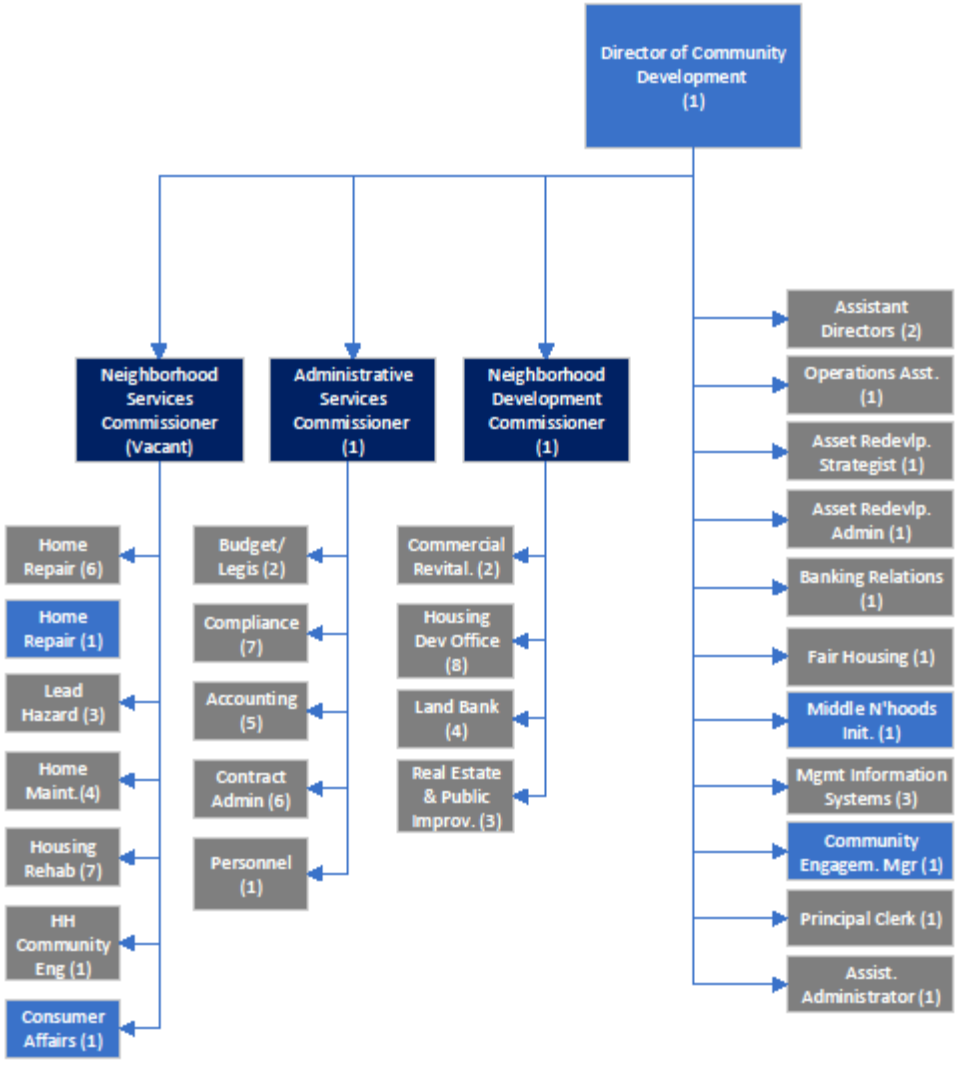
	Output Metric	Historic Data		
		2021	2022	2023
1	Number of people/households served Right to Counsel[1] Consumer Affairs	2,027 1,976 51	3,133 3,089 44	2,153 2,126 27[2]
2	Number of housing units painted	68	78	70[3]
3	Number of community engagement survey interactions	16,737	19,660	14,802

1 – Previous years revised as pending cases were closed

2 – Thirty-one new complaints opened during Jan – Sept 2023. Twenty-seven resolved, nineteen currently in process

3 – Includes two units completed under the pilot paint program

COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE



COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 186,296	$ 187,640	$ 287,961	$ 421,506
Board Members	36,000	39,358	45,339	45,374
Longevity	475	775	775	875
Vacation Conversion	5,056	—	—	—
Separation Payments	4,497	2,613	—	—
Bonus Incentive	—	3,000	—	—
	$ 232,324	**$ 233,386**	**$ 334,075**	**$ 467,755**
Benefits				
Hospitalization	$ 17,290	$ 54,540	$ 34,581	$ 73,511
Prescription	3,901	5,361	6,846	15,270
Dental	881	1,240	1,548	2,890
Vision Care	249	258	322	1,080
Public Employees Retire System	32,146	31,824	55,837	111,938
Fica-Medicare	3,279	3,248	5,607	11,575
Workers' Compensation	6,758	2,600	3,779	4,268
Life Insurance	126	133	104	570
Unemployment Compensation	—	1,788	—	—
	$ 64,630	**$ 100,991**	**$ 108,626**	**$ 221,102**
Other Training & Professional Dues				
Travel	$ —	$ —	$ —	$ 2,200
Tuition & Registration Fees	—	—	—	400
Mileage (Priv Auto) Trng Prps	—	—	—	200
Professional Dues & Subscript	40	—	—	—
	$ 40	**$ —**	**$ —**	**$ 2,800**
Contractual Services				
Professional Services	$ 1,000,000	$ 1,500,000	$ 1,560,000	$ 1,560,000
Mileage (Private Auto)	—	—	—	200
Advertising And Public Notice	—	—	—	2,975
Parking In City Facilities	—	—	—	200
Other Contractual	—	—	—	250
	$ 1,000,000	**$ 1,500,000**	**$ 1,560,000**	**$ 1,563,625**
Materials & Supplies				
Painting Equipment & Supplies	$ 518,937	$ 521,232	$ —	$ —
Just In Time Office Supplies	3,795	1,348	120	1,500
	$ 522,732	**$ 522,580**	**$ 120**	**$ 1,500**

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interdepart Service Charges				
Charges From Telephone Exch	$ 14	$ —	$ —	$ 20
Charges From Central Storeroom	—	—	2,684	—
	$ 14	**$ —**	**$ 2,684**	**$ 20**
	$ 1,819,739	**$ 2,356,957**	**$ 2,005,504**	**$ 2,256,802**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Grant Revenue	$ —	$ 31,167	$ —	$ —
Miscellaneous	12,768	—	—	—
	$ 12,768	**$ 31,167**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
5	4	4	**FULL TIME**
0	0	1	**VACANT FULL TIME**
5	4	5	**TOTAL FULL TIME**
5	4	4	**BOARD MEMBERS**
0	0	1	**VACANT BOARD MEMBERS**
5	4	5	**TOTAL BOARD MEMBERS**
10	**8**	**10**	**TOTAL DIVISION**

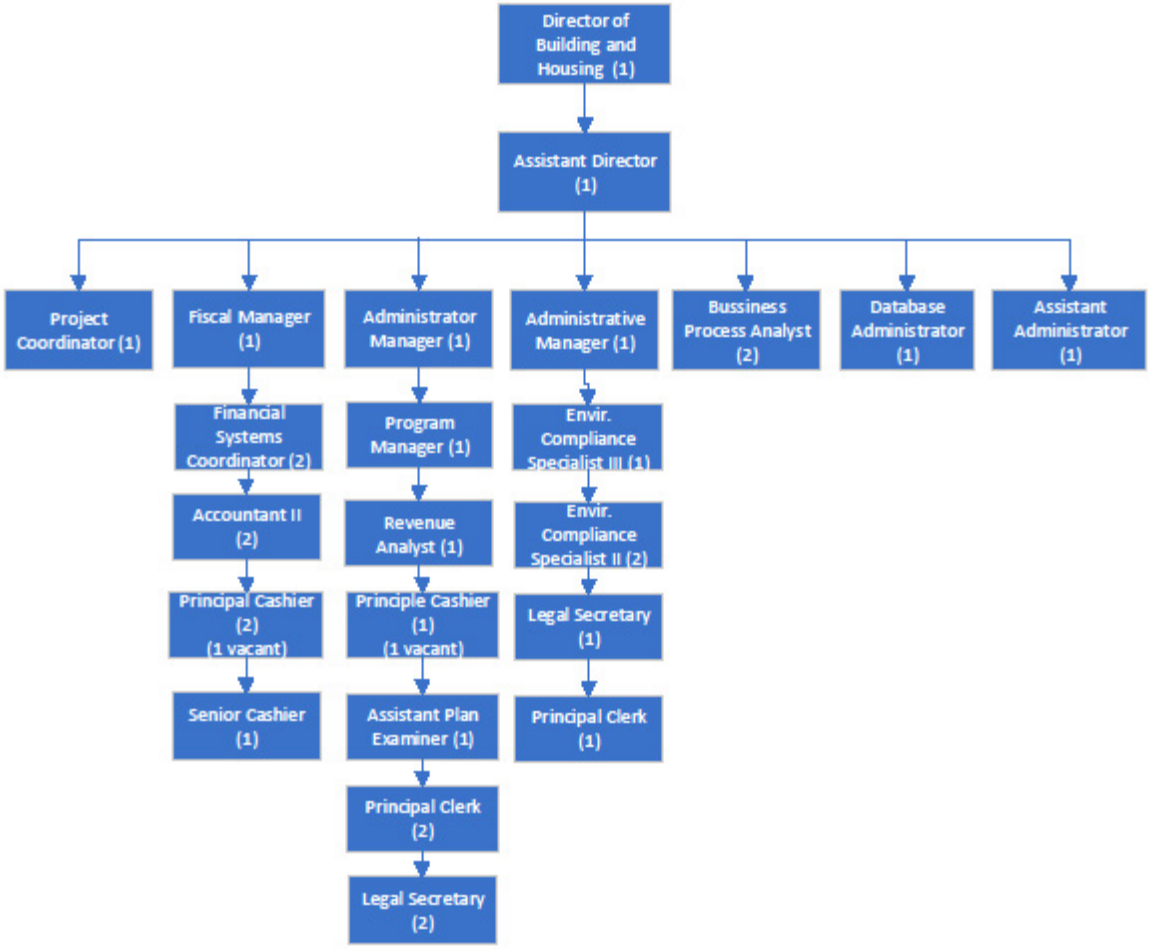
BUILDING AND HOUSING DIRECTOR'S OFFICE

Director Sally Martin O'Toole

Mission Statement: To manage the Department's business operations.

Summary: The Director's Office is responsible for monitoring the Department expenditures and revenues and performs accounting functions. The staff in the Director's Office maintain records and provides information services. The Division also performs personnel, labor-relations, and technology functions.

Key Programs: Division Supervision, Rental Registry, Lead Safe Certificate



BUILDING AND HOUSING DIRECTOR'S OFFICE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,519,452	$ 1,498,042	$ 1,818,714	$ 2,257,317
Longevity	11,250	9,925	9,400	22,225
Vacation Conversion	12,874	—	13,909	—
Separation Payments	1,770	40,063	9,457	12,000
Bonus Incentive	—	13,000	9,000	—
Overtime	80	18,792	13,706	17,000
	$ 1,545,426	**$ 1,579,822**	**$ 1,874,186**	**$ 2,308,542**
Benefits				
Hospitalization	$ 252,951	$ 253,889	$ 266,644	$ 354,667
Prescription	52,993	48,562	55,419	71,318
Dental	11,964	10,381	11,531	12,943
Vision Care	2,086	1,845	1,927	2,412
Public Employees Retire System	220,993	213,191	253,391	304,632
Fica-Medicare	21,635	22,113	25,925	31,014
Workers' Compensation	13,597	18,037	16,795	20,223
Life Insurance	1,103	1,062	1,005	1,600
	$ 577,322	**$ 569,081**	**$ 632,637**	**$ 798,809**
Other Training & Professional Dues				
Travel	$ —	$ 58	$ 5,010	$ 10,000
Tuition & Registration Fees	6,125	1,534	1,891	3,000
Other Training Supplies	—	237	—	500
Mileage (Priv Auto) Trng Prps	—	—	472	100
Professional Dues & Subscript	—	—	82	2,000
	$ 6,125	**$ 1,829**	**$ 7,454**	**$ 15,600**
Contractual Services				
Professional Services	$ 334,608	$ 537,946	$ 434,922	$ 652,150
Court Reporter	—	—	—	150
Travel- Non-Training	20	—	51	175
Mileage (Private Auto)	—	237	—	580
Medical Services	—	—	—	522
Freight Expense	—	—	—	225
Advertising And Public Notice	399	208	—	—
Parking In City Facilities	10,864	9,286	10,186	11,340
Property Rental	—	—	—	368,976
Other Contractual	82,427	15,580	22,881	147,580
County Aud & Treas Coll Fee	1,486	2,350	2,051	—
Refunds & Miscellaneous	—	—	198	—
Credit Card Processing Fees	20,079	29,130	42,741	26,000

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
	$ 449,883	**$ 594,737**	**$ 513,031**	**$ 1,207,698**
Materials & Supplies				
Office Supplies	$ 229	$ —	$ 182	$ 1,000
Postage	198	160	262	725
Computer Supplies	—	—	—	2,500
Computer Software	—	—	—	2,700
Office Furniture & Equipment	—	611	1,220	5,000
Hygiene And Cleaning Supplies	—	192	—	—
Shop Tools	65	—	—	—
Other Supplies	—	—	—	520
Special Events Supplies	—	11	—	—
Batteries	74	40	28	200
Just In Time Office Supplies	8,606	2,843	8,199	12,000
	$ 9,171	**$ 3,857**	**$ 9,892**	**$ 24,645**
Maintenance				
Maintenance Office Equipment	$ 1,190	$ —	$ —	$ —
Maintenance Contracts	—	—	—	7,000
Computer Software Maintenance	76	—	—	—
Car Washes	—	—	10	—
	$ 1,266	**$ —**	**$ 10**	**$ 7,000**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ —	$ —	$ —	$ 4,000
	$ —	**$ —**	**$ —**	**$ 4,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 80,730	$ 66,688	$ 68,156	$ 111,915
Charges From Print & Repro	111,537	121,626	87,561	104,305
Charges From Central Storeroom	145,174	127,599	109,271	121,100
Charges From M.V.M.	17,366	27,030	14,950	13,672
Charges From Parking Garage	—	13	—	—
	$ 354,808	**$ 342,957**	**$ 279,938**	**$ 350,992**
	$ 2,944,000	**$ 3,092,284**	**$ 3,317,149**	**$ 4,717,286**

BUILDING AND HOUSING DIRECTOR'S OFFICE

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 270,419	$ 447,969	$ 482,813	$ 451,500
Fines, Forfeitures & Settlements	183	—	—	—
Licenses & Permits	18,749,095	22,005,451	22,111,912	23,811,232
Miscellaneous	99,367	13,198	19,595	23,875
Other Shared Revenue	—	17	—	—
	$ 19,119,064	**$ 22,466,636**	**$ 22,614,321**	**$ 24,286,607**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
33	27	27	**FULL TIME**
0	0	3	**VACANT FULL TIME**
33	27	30	**TOTAL FULL TIME**
33	**27**	**30**	**TOTAL DIVISION**

DIVISION OF CODE ENFORCEMENT

Commissioner Thomas Vanover

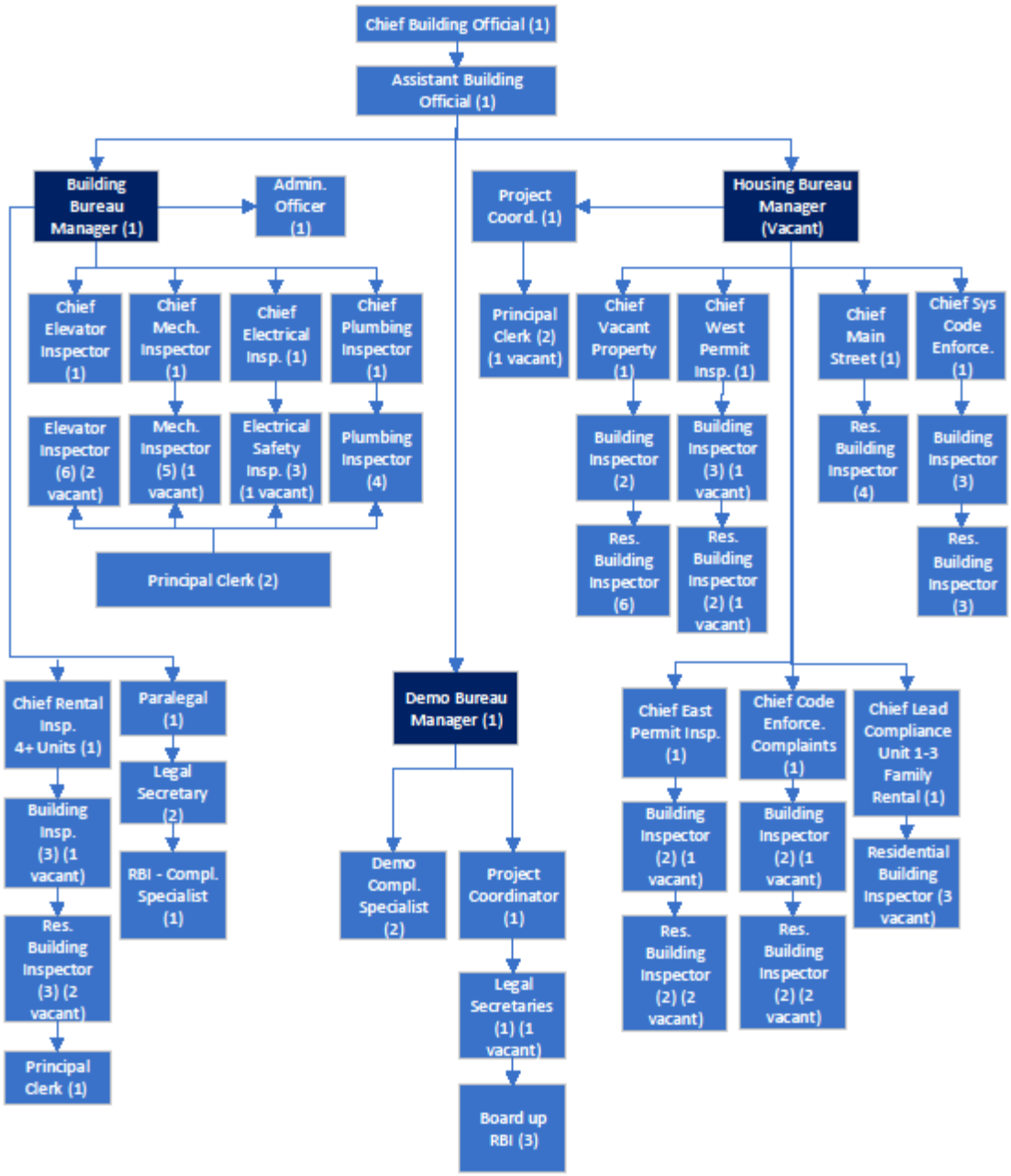
Mission Statement: To maintain uniform standards and requirements for residential, commercial, and industrial buildings by inspecting structures and enforcing the Cleveland Building, Housing, and Zoning Codes, the National Electrical Code, and the Ohio Building, Mechanical, Plumbing, and Elevator Codes.

Summary: The Division is responsible for inspecting all new and rehabilitation construction, deploying a systematic and complaint-driven code-enforcement program for existing properties, and providing nuisance abatement to unsafe and/or condemned properties. The Division issues violation notices, condemn, board-up and secure, abate, or demolish those structures not in compliance with these codes when the structures constitute a nuisance and/or a hazard to the general public.

Key Programs: Permit Inspection, Code Violation Enforcement, Compliance

	Output Metric	Historic Data		
		2021	2022	2023
1	Code Enforcement Inspections	47,197	39,979	34,606
2	Complaints Received	6,083	5,984	7,001
3	Violation Notices Issued	4,491	4,564	4,083

DIVISION OF CODE ENFORCEMENT



DIVISION OF CODE ENFORCEMENT

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 5,840,750	$ 5,277,876	$ 4,981,786	$ 5,986,789
Longevity	31,225	30,050	31,075	72,300
Vacation Conversion	4,226	—	8,835	—
Separation Payments	31,948	25,319	27,471	28,000
Bonus Incentive	—	19,000	6,000	—
Overtime	4,834	15,977	2,370	15,000
	$ 5,912,982	**$ 5,368,222**	**$ 5,057,537**	**$ 6,102,089**
Benefits				
Hospitalization	$ 1,026,727	$ 1,037,884	$ 1,799,294	$ 1,228,290
Prescription	216,272	205,582	198,276	250,057
Dental	54,210	49,202	43,229	47,718
Vision Care	7,772	7,148	6,576	8,416
Public Employees Retire System	831,749	747,625	702,464	853,576
Fica-Medicare	82,899	74,775	70,534	81,729
Workers' Compensation	59,454	69,055	52,653	83,830
Life Insurance	4,362	4,107	3,155	4,836
Unemployment Compensation	—	—	1,060	—
Clothing Maintenance	1,050	900	1,050	1,450
Automoible Maintenance Allow	—	—	—	1,800
	$ 2,284,496	**$ 2,196,279**	**$ 2,878,291**	**$ 2,561,702**
Other Training & Professional Dues				
Travel	$ —	$ 3,777	$ 9,803	$ 10,000
Tuition & Registration Fees	10,865	12,128	14,791	12,000
Other Training Supplies	—	2,585	455	10,000
Mileage (Priv Auto) Trng Prps	—	40	628	1,700
Professional Dues & Subscript	2,000	2,000	—	20,000
	$ 12,865	**$ 20,531**	**$ 25,677**	**$ 53,700**
Contractual Services				
Professional Services	$ 1,000	$ —	$ 2,068	$ —
Travel- Non-Training	654	768	—	6,000
Mileage (Private Auto)	156,295	143,498	143,422	243,600
Parking In City Facilities	4,785	1,265	715	9,300
Wellness Expense Anthem	146	—	—	—
Other Contractual	—	15,600	7,000	32,000
	$ 162,880	**$ 161,131**	**$ 153,205**	**$ 290,900**
Materials & Supplies				
Office Supplies	$ —	$ —	$ 170	$ 2,200
Postage	—	24	—	—

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Computer Supplies	65	—	—	2,850
Clothing	16,176	16,200	22,600	40,000
Small Equipment	903	—	—	—
Photographic Supplies	—	—	775	—
Other Supplies	—	36	—	—
Safety Equipment	12,189	9,855	2,498	15,000
Just In Time Office Supplies	5,099	4,416	5,127	5,700
	$ 34,432	**$ 30,532**	**$ 31,170**	**$ 65,750**
	$ 8,407,654	**$ 7,776,694**	**$ 8,145,880**	**$ 9,074,141**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 280,561	$ —	$ —	$ —
	$ 280,561	**$ —**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
105	82	82	**FULL TIME**
0	0	8	**VACANT FULL TIME**
105	82	90	**TOTAL FULL TIME**
105	**82**	**90**	**TOTAL DIVISION**

DIVISION OF CONSTRUCTION PERMITTING

Commissioner Navid Hussain

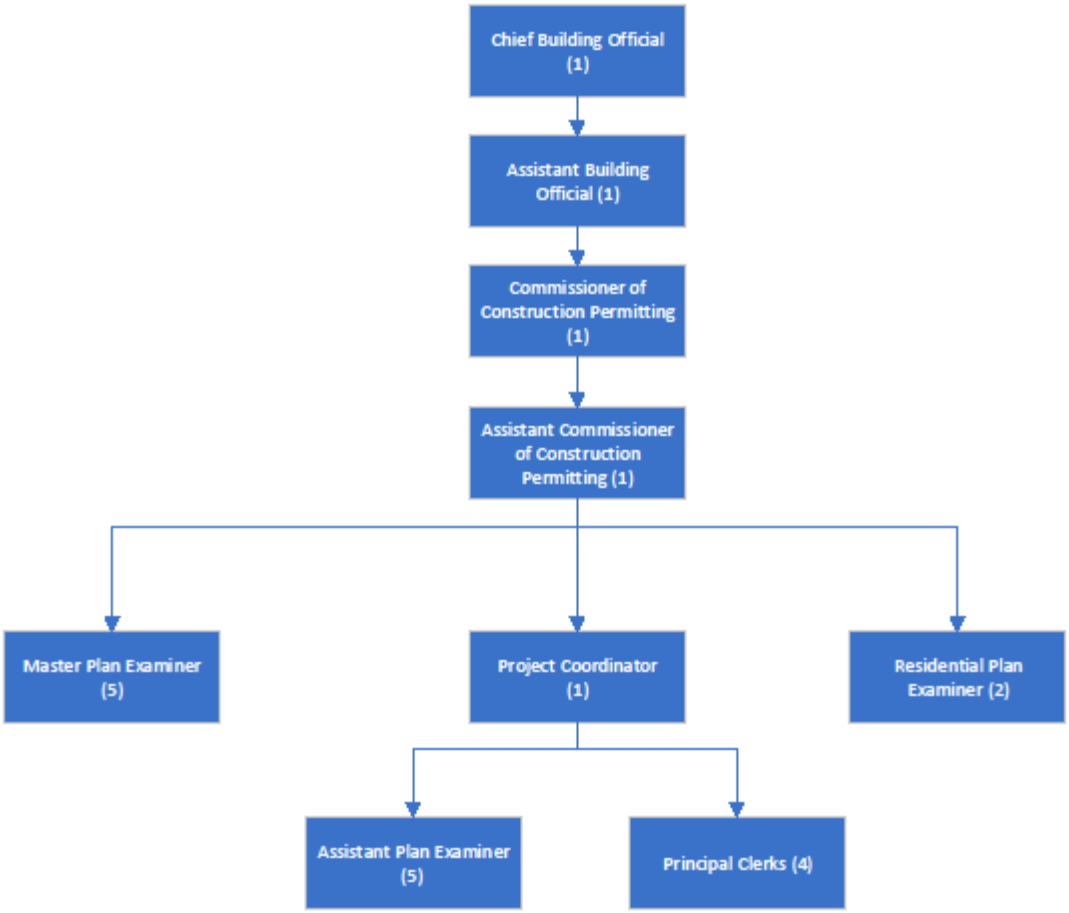
Mission Statement: To ensure that standards are met when structures are constructed, altered, or repaired.

Summary: The Division is responsible for reviewing permit applications according to City and State standards. The Division registers contractors before the contractors obtain permits to perform construction work in the City.

Key Programs: Contractor Registration, Plan Review, Permit Issuance

	Output Metric	Historic Data		
		2021	2022	2023
1	Permits Issued	15,606	15,728	15,483
2	Construction Permit Value	$1.09 B	$1.27 B	$1.80 B
3	Permit Inspections	42,295	37,524	36,479

DIVISION OF CONSTRUCTION PERMITTING



DIVISION OF CONSTRUCTION PERMITTING

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,107,717	$ 1,042,858	$ 1,048,091	$ 1,406,518
Longevity	8,000	8,475	8,600	16,900
Vacation Conversion	1,477	—	—	—
Separation Payments	—	3,542	24,327	15,000
Bonus Incentive	—	7,000	8,000	—
Overtime	—	13,541	2,623	8,000
	$ 1,117,194	**$ 1,075,416**	**$ 1,091,641**	**$ 1,446,418**
Benefits				
Hospitalization	$ 171,793	$ 185,332	$ 186,660	$ 268,491
Prescription	36,451	35,597	38,274	54,611
Dental	9,073	8,340	7,768	9,764
Vision Care	1,487	1,398	1,325	1,828
Public Employees Retire System	159,949	149,114	147,826	199,998
Fica-Medicare	15,053	14,423	14,636	18,193
Workers' Compensation	9,919	12,153	10,182	11,499
Life Insurance	799	781	628	1,024
	$ 404,523	**$ 407,138**	**$ 407,299**	**$ 565,408**
Other Training & Professional Dues				
Tuition & Registration Fees	$ 798	$ 370	$ 1,850	$ 2,000
Other Training Supplies	—	—	—	1,500
Mileage (Priv Auto) Trng Prps	—	—	—	700
Professional Dues & Subscript	—	—	—	4,000
	$ 798	**$ 370**	**$ 1,850**	**$ 8,200**
Contractual Services				
Professional Services	$ 10,000	$ 10,000	$ —	$ 10,000
Mileage (Private Auto)	9	—	—	—
Freight Expense	—	—	—	200
Other Contractual	—	3,300	2,000	7,000
	$ 10,009	**$ 13,300**	**$ 2,000**	**$ 17,200**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 600
Computer Supplies	—	—	—	400
Just In Time Office Supplies	712	1,605	1,224	3,600
	$ 712	**$ 1,605**	**$ 1,224**	**$ 4,600**
	$ 1,533,236	**$ 1,497,829**	**$ 1,504,014**	**$ 2,041,826**

DIVISION OF CONSTRUCTION PERMITTING

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 60,839	$ —	$ —	$ —
	$ 60,839	**$ —**	**$ —**	**$ —**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
19	17	17	**FULL TIME**
0	0	3	**VACANT FULL TIME**
19	17	20	**TOTAL FULL TIME**
19	**17**	**20**	**TOTAL DIVISION**

DEPARTMENT OF ECONOMIC DEVELOPMENT

Director Thomas S. McNair

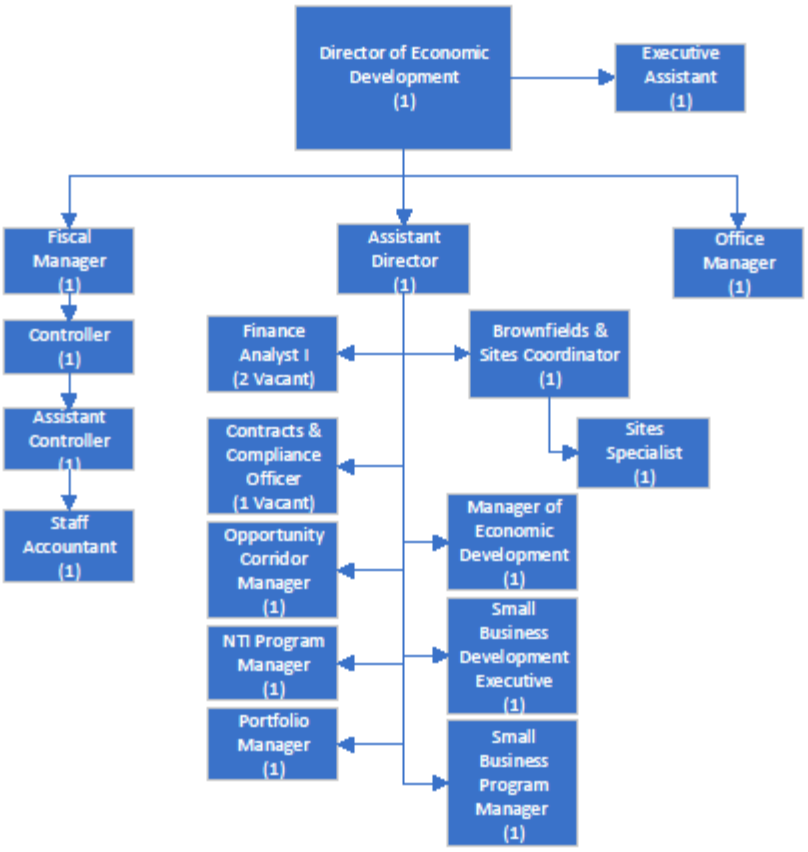
Mission Statement: To provide governmental leadership that will capitalize on Cleveland's economic strength by the encouragement of economic development, and to provide programs for the City, which will create jobs, and generate additional tax and property values.

Summary: The Department is responsible for planning a comprehensive economic development program; operating major commercial/institutional development and redevelopment programs; developing and implementing a comprehensive industrial development strategy; operating business lending programs; serving as an ombudsman for small businesses within City government; coordinating small business assistance groups; organizing local neighborhood based retention and expansion plans; providing business development and marketing resources; and planning economic development policy support.

Key Programs: Enterprise Zone Commercial Tax Abatement Program; Job Creation Incentive Tax Credit Program; Neighborhood Retail Assistance Program; Title IX Equipment Loan Program; Industrial/Commercial Land Bank

Output Metric		Historic Data		
		2021	2022	2023
1	Number of Incentives	74	47	45
2	Jobs Created / Retained	1,618	N/A	1,185
3	Total Value of Project Costs	N/A	N/A	$487,234,423
4	Total Value of Incentives	N/A	N/A	$41,269,252
5	Cash Value of City Funding	$20,317,936	$8,186,217	$8,431,163

DEPARTMENT OF ECONOMIC DEVELOPMENT



DEPARTMENT OF ECONOMIC DEVELOPMENT

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,118,910	$ 1,041,697	$ 1,214,318	$ 1,969,225
Part-Time Permanent	—	11,162	—	—
Longevity	4,525	4,525	3,450	3,725
Wage Settlements	—	—	56,313	—
Vacation Conversion	13,883	—	13,583	—
Separation Payments	5,075	74,713	8,579	—
Bonus Incentive	—	9,000	—	—
Overtime	—	—	1,366	—
	$ 1,142,393	**$ 1,141,098**	**$ 1,297,609**	**$ 1,972,950**
Benefits				
Hospitalization	$ 138,266	$ 165,607	$ 301,971	$ 420,959
Prescription	34,351	39,839	30,438	78,510
Dental	9,180	7,089	7,051	14,907
Vision Care	1,474	972	1,029	2,160
Public Employees Retire System	174,141	148,175	167,148	287,670
Fica-Medicare	17,077	16,115	18,141	28,041
Workers' Compensation	10,194	12,831	13,040	14,726
Life Insurance	696	507	493	1,286
Unemployment Compensation	—	4,108	18,295	—
	$ 385,379	**$ 395,243**	**$ 557,608**	**$ 848,259**
Other Training & Professional Dues				
Travel	$ —	$ —	$ 1,031	$ 50,000
	$ —	**$ —**	**$ 1,031**	**$ 50,000**
Contractual Services				
Professional Services	$ —	$ —	$ 40,000	$ —
	$ —	**$ —**	**$ 40,000**	**$ —**
Interdepart Service Charges				
Charges From Print & Repro	$ 9,601	$ 7,646	$ 12,988	$ 15,472
Charges From Central Storeroom	2,630	3,211	1,723	4,237
Charges From M.V.M.	100	—	—	—
	$ 12,331	**$ 10,857**	**$ 14,711**	**$ 19,709**
	$ 1,540,103	**$ 1,547,198**	**$ 1,910,959**	**$ 2,890,918**

DEPARTMENT OF ECONOMIC DEVELOPMENT

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Licenses & Permits	$ 108,782	$ 114,221	$ 119,932	$ 110,958
Miscellaneous	152,191	71,110	—	—
	$ 260,973	**$ 185,331**	**$ 119,932**	**$ 110,958**

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
20	17	17	**FULL TIME**
0	0	7	**VACANT FULL TIME**
20	17	24	**TOTAL FULL TIME**
20	**17**	**24**	**TOTAL DIVISION**

COUNTY AUDITOR DEDUCTIONS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Contractual Services				
Non Productive Land Sales	$ 22,924	$ 134,394	$ 53,126	$ —
Board Of Election Expense	—	1,167,955	954	750,000
County Aud & Treas Coll Fee	1,027,612	1,236,337	1,073,703	1,150,000
	$ 1,050,536	**$ 2,538,686**	**$ 1,127,783**	**$ 1,900,000**
	$ 1,050,536	**$ 2,538,686**	**$ 1,127,783**	**$ 1,900,000**

TRANSFERS TO OTHER FUNDS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interfund Subsidies				
Transfer To Rainy Day Res Fund	$ 7,691,000	$ 20,000,000	$ —	$ —
Transfer To Stadium Fund	10,194,803	9,660,630	9,000,000	10,550,000
Subsidy To St Construction	17,000,000	17,226,982	21,119,200	19,601,569
Transfer to Other SubClasses	17,117,250	312,102,272	147,980,480	7,000,000
Transfer To Debt Service Fund	10,481,633	11,390,236	11,625,298	9,267,354
Transfer To Schools Rec Fund	1,125,000	1,125,000	1,125,000	1,125,000
Subsidy To Sinking Fund	713,819	616,992	731,308	750,000
Subsidy To Cemetery	—	249,480	40,612	476,799
Transfer To Parking Facilities	—	800,000	—	949,175
Subsidy to Golf Courses	605,000	602,817	1,098,794	339,290
Subsidy to Conv Center	1,717,000	1,830,456	2,260,859	2,494,548
Subsidy to Westside Market	493,000	540,375	180,440	465,752
	$ 67,138,505	**$ 376,145,240**	**$ 195,161,991**	**$ 53,019,487**
Capital Outlay				
Transfer To Capital Project	$ 15,976,276	$ 6,300,000	$ 37,555,800	$ 3,651,395
	$ 15,976,276	**$ 6,300,000**	**$ 37,555,800**	**$ 3,651,395**
	$ 83,114,781	**$ 382,445,240**	**$ 232,717,791**	**$ 56,670,882**

OTHER ADMINISTRATIVE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ —	$ —	$ —	$ 6,000,000
	$ —	**$ —**	**$ —**	**$ 6,000,000**
Benefits				
Hospitalization	$ —	$ —	$ —	$ 2,010,600
Prescription	—	—	—	424,896
Dental	—	—	—	77,604
Vision Care	—	—	—	10,800
Public Employees Retire System	—	—	—	840,000
Fica-Medicare	—	—	—	86,998
Life Insurance	—	—	—	5,496
	$ —	**$ —**	**$ —**	**$ 3,456,394**
Other Training & Professional Dues				
Tuition & Registration Fees	$ —	$ 24,500	$ —	$ —
Professional Dues & Subscript	2,468	14,403	60,517	26,000
Ohio Municipal League	24,600	24,600	23,517	24,600
NOACA	68,559	—	338,152	330,000
Mayors & Mgrs Assoc.	19,500	19,500	—	19,500
Global Cleveland	125,000	150,000	150,000	150,000
U.S. Conference Of Mayors	17,511	—	35,022	17,511
National League Of Cities	19,920	—	62,540	21,051
Greater Cleveland Partnership	25,000	25,000	—	25,000
	$ 302,558	**$ 258,003**	**$ 669,748**	**$ 613,662**
Utilities				
Electricity - Cpp	$ 14,174,615	$ 13,785,551	$ 14,355,379	$ 15,044,400
	$ 14,174,615	**$ 13,785,551**	**$ 14,355,379**	**$ 15,044,400**
Contractual Services				
Professional Services	$ 877,628	$ 1,125,000	$ 1,210,747	$ 1,000,000
Insurance And Official Bonds	5,901	—	—	—
Property Rental	900,000	3,000,000	3,000,000	3,000,000
Non Productive Land Sales	—	—	38,990	—
Other Contractual	244,260	203,161	207,725	250,000
Justice Center-Tower Maint	—	2,800,000	2,500,000	2,500,000
Local Match-Grant Programs	—	160,000	100,000	—
Bank Service Fees	124,102	107,746	68,408	272,798
	$ 2,151,890	**$ 7,395,908**	**$ 7,125,870**	**$ 7,022,798**
Expenditure Recovery				
Expenditure Recovery	$ —	$ —	$ 134,464	$ —
	$ —	**$ —**	**$ 134,464**	**$ —**
	$ 16,629,064	**$ 21,439,461**	**$ 22,285,461**	**$ 32,137,254**

OTHER ADMINISTRATIVE

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 1,688,745	$ 615,208	$ 672,676	$ 652,000
Fines, Forfeitures & Settlements	14,428	356,250	—	—
Grant Revenue	108,963,904	215,000,000	140,911,008	—
Licenses & Permits	5,000	—	—	—
Miscellaneous	13,989,594	14,150,267	14,733,824	13,346,018
Other Shared Revenue	14,530,152	15,576,248	16,072,332	16,185,000
Property Tax	39,078,992	44,868,430	45,241,272	46,102,745
State And Local Gov Fund	29,422,197	31,125,941	32,000,064	30,836,302
Transfers In	—	—	212,676	21,500,000
Other Tax	0	—	—	—
Income Tax	429,087,081	463,416,301	478,640,904	492,851,495
Interest Earnings/Investment Income	418	17,474	59,322	—
	$ 636,780,512	**$ 785,126,119**	**$ 728,544,077**	**$ 621,473,560**

No. of Employees			
Budget 2023	December 2023	Budget 2024	
0	0	0	**FULL TIME**
0	0	125	**VACANT FULL TIME**
0	0	125	**TOTAL FULL TIME**
0	**0**	**125**	**TOTAL DIVISION**

Special Revenue Fund

1. Restricted Income Tax Fund: Since 1981, this fund receives one-ninth of the City's income tax collections. These funds are restricted by law to expenditures for capital improvements and debt service to prevent default.

2. Street Construction: This fund supports basic street maintenance such as snow removal, street repairs, and resurfacing. It is funded primarily by the State Auto License and Gasoline taxes and an operating transfer from the General Fund.

3. Rainy Day Reserve Fund: This fund was created in 1993 in accordance with Ordinance 1987-92. Any general Fund revenues in excess of anticipated expenditures are put toward this fund to be used only during extraordinary circumstances such as significant economic downturns or to fund unanticipated one-time General Fund obligations.

4. School Activities: School payments for recreation and cultural activities are made through this fund group. Revenue is derived from parking and vehicle lessor taxes by transfer payments from the General Fund.

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
RESTRICTED INCOME TAX FUND						
RECEIPTS	$ 53,660,393	$ 58,389,679	$ 61,475,761	$ 61,700,000	$ 224,239	0%
EXPENDITURES	53,511,822	53,590,754	65,095,000	61,700,000	(3,395,000)	-5%
Net	$ 148,571	$ 4,798,925	$ (3,619,239)	$ —	$ 3,619,239	-100%
Decertifications	98,444	197,244	—	—		—
Beginning Balance	38,172	285,187	5,281,356	1,662,117		—
Ending Balance	$ **285,187**	$ **5,281,356**	$ **1,662,117**	$ **1,662,117**	$ —	%
STREET CONSTRUCTION						
RECEIPTS	$ 36,731,084	$ 36,054,233	$ 39,831,809	$ 43,816,574	$ 3,984,765	10%
EXPENDITURES	35,097,405	37,257,402	46,419,075	42,926,600	(3,492,475)	-8%
Net	$ 1,633,679	$ (1,203,169)	$ (6,587,266)	$ 889,974	$ 7,477,240	-114%
Decertifications	45,273	87,952	38,077	—		—
Beginning Balance	6,155,704	7,834,656	6,719,439	170,250		—
Ending Balance	$ **7,834,656**	$ **6,719,439**	$ **170,250**	$ **1,060,224**	$ **889,974**	**523**%
FT Staffing Levels	**137**	**137**	**142**	**151**		—
RAINY DAY RESERVE FUND						
RECEIPTS	$ 7,721,621	$ 20,824,876	$ 1,767,100	$ —	$ (1,767,100)	%
EXPENDITURES	—	—	—	—	—	%
Net	$ 7,721,621	$ 20,824,876	$ 1,767,100	$ —	$ (1,767,100)	-100%
Beginning Balance	37,285,738	45,007,359	65,832,235	67,599,335		—
Ending Balance	$ **45,007,359**	$ **65,832,235**	$ **67,599,335**	$ **67,599,335**	$ —	%
SCHOOL ACTIVITIES						
RECEIPTS	$ 1,125,000	$ 1,125,000	$ 1,125,000	$ 1,125,000	$ —	%
EXPENDITURES	1,125,000	1,125,000	1,125,000	1,125,000	—	%
Net	$ —	$ —	$ —	$ —		%
Beginning Balance						
Ending Balance	$ —	$ —	$ —	$ —	$ —	%
PAYROLL RESERVE						
RECEIPTS	$ —	$ 90,000,000	$ —	$ —	$ —	%
EXPENDITURES	—	—	—	17,000,000	17,000,000	%
Net	$ —	$ 90,000,000	$ —	$ (17,000,000)	$ (17,000,000)	%
Beginning Balance						
Ending Balance	$ —	$ **90,000,000**	$ **90,000,000**	$ **73,000,000**	$ **(17,000,000)**	**-19**%

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
CLEVELAND STADIUM						
RECEIPTS	$ 15,321,179	$ 14,784,784	$ 14,558,104	$ 14,900,000	$ 341,896	2%
EXPENDITURES	22,444,740	18,754,842	13,300,292	15,898,532	2,598,240	20%
Net	$ (7,123,561)	$ (3,970,058)	$ 1,257,812	$ (998,532)	$ (2,256,344)	-179%
Decertifications	—	—	—	—	—	—
Beginning Balance	34,590,242	27,466,681	23,496,623	24,754,435	1,257,812	—
Ending Balance	$ **27,466,681**	$ **23,496,623**	$ **24,754,435**	$ **23,755,903**	$ **(998,532)**	**-4%**

RESTRICTED INCOME TAX

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Interfund Subsidies				
Transfer to Other SubClasses	$ 36,821,484	$ 38,969,104	$ 41,910,316	$ 45,675,000
	$ 36,821,484	**$ 38,969,104**	**$ 41,910,316**	**$ 45,675,000**
Capital Outlay				
Transfer To Capital Project	$ 14,612,047	$ 12,519,535	$ 22,223,074	$ 15,225,000
	$ 14,612,047	**$ 12,519,535**	**$ 22,223,074**	**$ 15,225,000**
Debt Service				
Professional Srvcs-Debt Srvc	$ 369	$ 381	$ 392	$ —
Principal	1,522,971	1,582,848	473,353	400,000
Interest	554,950	518,886	487,865	400,000
	$ 2,078,290	**$ 2,102,114**	**$ 961,611**	**$ 800,000**
	$ 53,511,821	**$ 53,590,753**	**$ 65,095,001**	**$ 61,700,000**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Transfers In	$ —	$ —	$ 340,000	$ —
Income Tax	53,635,886	57,927,038	59,830,115	60,900,000
Interest Earnings/Investment Income	24,507	462,641	1,305,648	800,000
	$ 53,660,393	**$ 58,389,678**	**$ 61,475,763**	**$ 61,700,000**

STREET CONSTRUCTION, MAINTENANCE & REPAIR

Commissioner Randall Scott

Mission Statement: To maintain a safe/clean pavement condition and bridge condition along the major, minor and residential streets within the City of Cleveland by deploying several programs aimed at maintaining and improving the city's infrastructure.

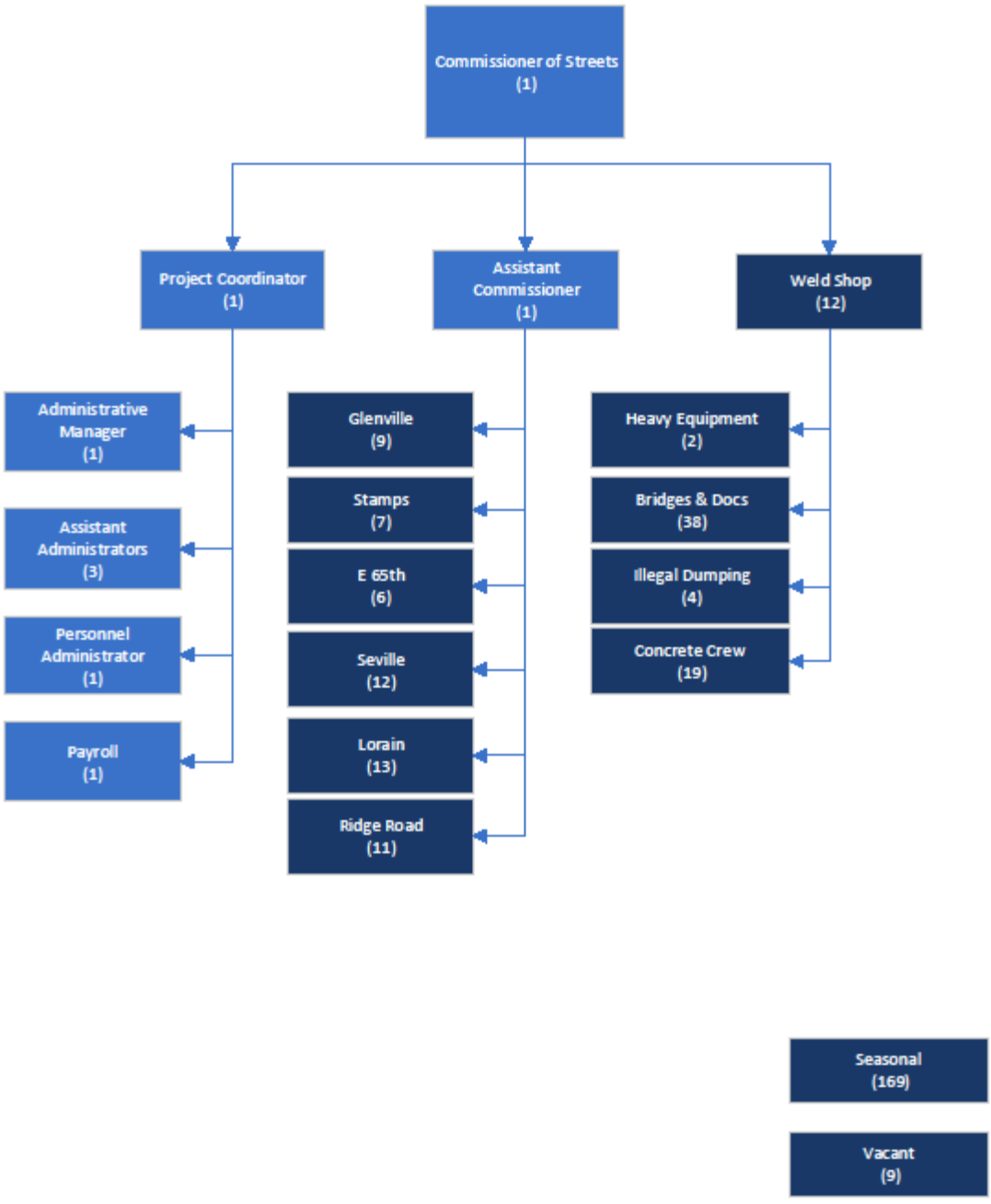
Summary: The Division is responsible for programs that ensure the safety and functionality of the city's streets, which are critical components of its infrastructure and economy. This includes all aspects of Snow and Ice Control, Pavement Repairs, Street Resurfacing, Bridge Maintenance, Streets Sweeping, Graffiti Abatement and Illegal Dumping Abatement.

Key Programs: Bridge Maintenance, Graffiti Abatement, Snow and Ice Control, Street Resurfacing, Illegal Dumping

	Output Metric	Historic Data		
		2021	2022	2023*
1	Total Tons Used “Potholes”	2,232 tons	2,369 tons	2,369 tons
2	Street Sweeping Miles	3,780	2,520	2,520
3	Lineal Footage of Leaf Pick-Up	842 curb miles	842 curb miles	824 curb miles
4	Illegal dump sites serviced (Summer)	1,970	1,970	3,195

*As of 9/30/23

STREET CONSTRUCTION, MAINTENANCE & REPAIR



STREET CONSTRUCTION, MAINTENANCE & REPAIR

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 9,125,777	$ 8,607,901	$ 9,289,230	$ 10,985,201
Seasonal	4,281,692	5,719,270	6,617,161	5,635,747
Injury Pay	1,562	—	—	—
Longevity	54,775	51,850	54,850	53,500
Wage Settlements	137	—	—	—
Vacation Conversion	19,552	—	13,350	—
Separation Payments	185,783	68,618	97,995	100,000
Bonus Incentive	—	7,000	1,000	—
Overtime	1,210,103	2,003,035	1,635,340	1,500,000
	$ 14,879,379	**$ 16,457,674**	**$ 17,708,925**	**$ 18,274,448**
Benefits				
Hospitalization	$ 1,516,075	$ 1,473,016	$ 1,656,895	$ 1,861,955
Prescription	320,771	316,270	347,854	381,222
Dental	69,753	61,990	59,512	67,123
Vision Care	12,043	10,806	11,060	13,924
Public Employees Retire System	2,059,470	2,041,289	2,446,656	2,588,698
Fica-Medicare	207,544	230,587	249,038	241,948
Workers' Compensation	384,439	393,769	365,901	671,660
Life Insurance	6,016	5,687	4,990	7,481
Unemployment Compensation	50,837	100,709	116,136	150,000
Clothing Allowance	41,318	38,800	41,242	40,100
Tool Insurance	4,470	3,960	4,630	260
Clothing Maintenance	19,050	17,775	18,300	24,675
	$ 4,691,787	**$ 4,694,657**	**$ 5,322,212**	**$ 6,049,046**
Other Training & Professional Dues				
Travel	$ —	$ 3,190	$ 10,788	$ —
Training	—	—	4,125	—
	$ —	**$ 3,190**	**$ 14,913**	**$ —**
Utilities				
Brokered Gas Supply	$ 80,108	$ 145,413	$ 49,019	$ 132,851
Water	—	—	—	8,480
Gas	48,088	64,676	129,495	124,656
Electricity - Cpp	100,323	84,936	94,410	144,139
Electricity - Other	21,293	34,667	30,123	32,311
Security & Monitoring System	44,367	—	11,149	11,149
	$ 294,178	**$ 329,693**	**$ 314,195**	**$ 453,586**
Contractual Services				
Professional Services	$ 277,102	$ 416,798	$ 299,013	$ 261,550

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Medical Services	—	—	—	2,500
Parking In City Facilities	4,308	4,758	7,589	6,604
Property Rental	169,989	125,000	125,000	125,000
Equipment Rental	85,999	147,400	42,000	80,000
Other Contractual	900	81,729	190,775	252,000
	$ 538,298	**$ 775,685**	**$ 664,376**	**$ 727,654**
Materials & Supplies				
Postage	$ —	$ —	$ 154	$ —
Salt & De-Icer	2,237,576	2,212,217	1,237,759	2,250,000
Construction Equipment Parts	—	49,999	—	—
Clothing	—	—	3,000	3,000
Hardware & Small Tools	—	—	17,753	10,000
Welding Supplies & Equipment	58,675	10,000	100,092	100,092
Boilers, Heaters & Cool Equip	20,000	10,000	—	15,450
Seed, Fertilizer & Herbicide	6,750	—	6,483	8,000
Small Equipment	67,145	60,975	47,864	45,500
Electrical Supplies	12,102	49,999	49,999	49,999
Fence, Posts & Bars	13,365	—	—	1,090
Hygiene And Cleaning Supplies	22,489	44,689	15,000	23,000
Painting Equipment & Supplies	25,192	20,331	26,630	17,630
Motors And Pumps	6,036	12,540	—	—
Lumber, Glass, And Drywall	28,506	34,256	48,404	13,600
Other Supplies	186,929	231,031	380,296	250,000
Guard Rail Supplies	49,944	72,703	1,366,270	30,000
Bridge Maintenance Supplies	270,625	247,485	465,119	639,885
Safety Equipment	51,472	43,204	28,639	30,000
Just In Time Office Supplies	7,461	4,007	1,940	4,000
Building Maintenance Supplies	—	8,349	—	6,000
Paving Material	2,150	—	131,295	150,000
Asphalt	194,250	185,455	80,288	450,000
Cement Sand & Gravel	382,828	380,339	68,023	475,000
Misc Maintenance Supplies	577,767	321,677	151,491	237,932
	$ 4,221,261	**$ 3,999,256**	**$ 4,226,499**	**$ 4,810,178**
Maintenance				
Computer Software Maintenance	$ —	$ 138,877	$ 23,959	$ 24,000
Maintenance Machinery & Tools	—	—	—	15,450
Repair Of Overhead Doors	45,835	91,484	31,596	30,000
	$ 45,835	**$ 230,361**	**$ 55,555**	**$ 69,450**

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ —	$ 1,000	$ —	$ 5,000
	$ —	**$ 1,000**	**$ —**	**$ 5,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 167,145	$ 52,103	$ 60,501	$ 99,345
Charges From Radio Comm System	180,024	120,885	155,156	171,597
Charges From W.P.C.	2,472	7,246	11,515	10,000
Charges From Print & Repro	26,680	31,765	23,276	27,727
Charges From Central Storeroom	111	101	172	191
Charges From M.V.M.	3,140,654	3,915,868	6,116,700	5,593,917
Charges From Waste Collection	6,912	8,064	6,480	4,608
	$ 3,523,997	**$ 4,136,032**	**$ 6,373,799**	**$ 5,907,385**
Capital Outlay				
Building Betterments -Existing	$ —	$ —	$ 170,600	$ —
Local Resurfacing	1,602,668	2,773,081	2,711,230	2,773,081
Street Const/Reconst	300,000	—	—	—
Transfer To Capital Project	5,000,000	3,856,772	8,856,772	3,856,772
	$ 6,902,668	**$ 6,629,853**	**$ 11,738,602**	**$ 6,629,853**
	$ 35,097,404	**$ 37,257,402**	**$ 46,419,076**	**$ 42,926,600**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 13,413	$ 12,889	$ 8,280	$ 5,035,000
Licenses & Permits	1,096,279	544,756	396,603	895,200
Miscellaneous	755,815	170,556	2,981	400
Other Shared Revenue	17,856,630	17,908,354	17,888,301	18,074,405
Transfers In	17,000,000	17,226,982	21,119,200	19,601,569
Interest Earnings/Investment Income	8,948	190,697	416,445	210,000
	$ 36,731,085	**$ 36,054,233**	**$ 39,831,809**	**$ 43,816,574**

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	**December 2023**	**Budget 2024**	
151	142	142	**FULL TIME**
0	0	9	**VACANT FULL TIME**
151	142	151	**TOTAL FULL TIME**
177	161	161	**SEASONAL**
0	0	22	**VACANT SEASONAL**
177	161	183	**TOTAL SEASONAL (PEAK) ***
328	**303**	**334**	**TOTAL DIVISION**

* Due to the seasonal nature of the division, position titles vary throughout the year. Therefore, averages, rather than actual employees are used.

SCHOOLS RECREATION & CULTURAL

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Contractual Services				
Other Contractual	$ 1,125,000	$ 1,125,000	$ 1,125,000	$ 1,125,000
	$ 1,125,000	**$ 1,125,000**	**$ 1,125,000**	**$ 1,125,000**
	$ 1,125,000	**$ 1,125,000**	**$ 1,125,000**	**$ 1,125,000**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Transfers In	$ 1,125,000	$ 1,125,000	$ 1,125,000	$ 1,125,000
	$ 1,125,000	**$ 1,125,000**	**$ 1,125,000**	**$ 1,125,000**

CLEVELAND STADIUM

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Contractual Services				
Professional Services	$ 177,853	$ —	$ 59,300	$ 50,000
Insurance And Official Bonds	394,692	510,000	641,891	750,000
Stadium Property Tax	829,895	798,532	796,202	798,532
	$ 1,402,440	**$ 1,308,532**	**$ 1,497,393**	**$ 1,598,532**
Interfund Subsidies				
Transfer To Debt Service Fund	$ 9,042,300	$ 9,514,073	$ 7,171,699	$ 9,300,000
	$ 9,042,300	**$ 9,514,073**	**$ 7,171,699**	**$ 9,300,000**
Capital Outlay				
Transfer to other SubFunds	$ 12,000,000	$ 7,932,236	$ 4,631,200	$ 5,000,000
	$ 12,000,000	**$ 7,932,236**	**$ 4,631,200**	**$ 5,000,000**
	$ 22,444,740	**$ 18,754,841**	**$ 13,300,291**	**$ 15,898,532**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 250,000	$ 250,000	$ 250,000	$ 250,000
Miscellaneous	—	4,733	—	—
Other Shared Revenue	4,870,011	4,669,485	4,566,882	4,000,000
Transfers In	10,194,803	9,660,630	9,000,000	10,550,000
Interest Earnings/Investment Income	6,365	199,936	741,222	100,000
	$ 15,321,179	**$ 14,784,784**	**$ 14,558,104**	**$ 14,900,000**

Payroll Reserve Fund

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Capital Outlay				
Transfer to other SubFunds	$ —	$ —	$ —	$ 17,000,000
	$ —	**$ —**	**$ —**	**$** 17,000,000
	$ —	**$ —**	**$ —**	**$ 17,000,000**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Transfers In	$ —	$ 90,000,000	$ —	$ —
	$ —	**$ 90,000,000**	**$ —**	**$ —**

Major Enterprise Funds

Enterprise Funds are used to account for operations that function like private business enterprises and are financed primarily by user fees to the general public. Major Enterprises, such as Public Utilities and Airports, are totally self-supporting.

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
UTILITIES ADMINISTRATION						
RECEIPTS	$ 6,664,977	$ 8,161,291	$ 6,738,097	$ 9,520,998	$ 2,782,901	41%
EXPENDITURES	6,786,318	7,248,894	6,767,965	8,907,797	2,139,832	32%
Net	$ (121,341)	$ 912,397	$ (29,868)	$ 613,201	$ 643,069	-2,153%
Decertifications	1,332	12,788	333	—		—
Beginning Balance	413,727	293,718	1,218,903	1,189,368		—
Ending Balance	**$ 293,718**	**$ 1,218,903**	**$ 1,189,368**	**$ 1,802,569**	**$ 613,201**	**52%**
FT Staffing Levels	**57**	**48**	**54**	**74**	**20**	**37%**
FISCAL CONTROL						
RECEIPTS	$ 7,679,630	$ 7,607,013	$ 7,538,060	$ 9,565,804	$ 2,027,744	27%
EXPENDITURES	7,854,058	7,689,164	6,064,230	8,668,806	2,604,576	43%
Net	$ (174,428)	$ (82,151)	$ 1,473,830	$ 896,998	$ (576,832)	-39%
Decertifications	1,326	—	138,220	—		—
Beginning Balance	293,620	120,518	38,367	1,650,417		—
Ending Balance	**$ 120,518**	**$ 38,367**	**$ 1,650,417**	**$ 2,547,415**	**$ 896,998**	**54%**
FT Staffing Levels	**75**	**68**	**70**	**83**	**13**	**19%**
WATER						
RECEIPTS	$ 323,234,887	$ 323,865,268	$ 331,804,285	$ 382,916,888	$ 51,112,603	15%
EXPENDITURES	328,330,826	339,638,136	349,510,707	345,435,242	(4,075,465)	-1%
Net	$ (5,095,939)	$ (15,772,868)	$ (17,706,422)	$ 37,481,646	$ 55,188,068	-312%
Decertifications	538,348	448,459	1,983,770	—		—
Beginning Balance	192,274,741	187,717,150	172,392,741	156,670,089		—
Ending Balance	**$ 187,717,150**	**$ 172,392,741**	**$ 156,670,089**	**$ 194,151,735**	**$ 37,481,646**	**24%**
FT Staffing Levels	**991**	**909**	**873**	**1,188**	**315**	**36%**
WATER POLLUTION CONTROL						
RECEIPTS	$ 28,197,946	$ 31,379,041	$ 35,475,225	$ 38,570,312	$ 3,095,087	9%
EXPENDITURES	27,201,922	29,661,275	34,837,682	42,105,590	7,267,908	21%
Net	$ 996,024	$ 1,717,766	$ 637,543	$ (3,535,278)	$ (4,172,821)	-655%
Decertifications	1,367	80,110	2,095	—		—
Beginning Balance	21,821,560	22,818,951	24,616,827	25,256,465		—
Ending Balance	**$ 22,818,951**	**$ 24,616,827**	**$ 25,256,465**	**$ 21,721,187**	**$ (3,535,278)**	**-14%**
FT Staffing Levels	**127**	**125**	**126**	**171**	**45**	**36%**

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
CLEVELAND PUBLIC POWER						
RECEIPTS	$ 200,033,650	$ 192,856,233	$ 199,391,641	$ 213,159,743	$ 13,768,102	7%
EXPENDITURES	197,231,864	202,262,488	188,899,941	213,908,556	25,008,615	13%
Net	$ 2,801,786	$ (9,406,255)	$ 10,491,700	$ (748,813)	$ (11,240,513)	-107%
Decertifications	32,409	34,056	49,351	—		—
Beginning Balance	26,575,140	29,409,335	20,037,136	30,578,187		—
Ending Balance	$ **29,409,335**	$ **20,037,136**	$ **30,578,187**	$ **29,829,374**	$ **(748,813)**	**-2**%
FT Staffing Levels	**204**	**201**	**209**	**290**	**81**	**39**%
PORT CONTROL						
RECEIPTS	$ 167,495,302	$ 156,166,157	$ 151,951,288	$ 185,415,029	$ 33,463,741	22%
EXPENDITURES	149,025,510	157,261,097	168,752,835	185,415,029	16,662,194	10%
Net	$ 18,469,792	$ (1,094,940)	$ (16,801,547)	$ —	$ 16,801,547	-100%
Receivables & Adjustments	4,228,920	(1,147,449)	—	—		—
Decertifications	57,065	1,786,765	294,198	—		—
Beginning Balance	95,656,034	118,411,811	117,956,187	101,448,838		—
Ending Balance	$ **118,411,811**	$ **117,956,187**	$ **101,448,838**	$ **101,448,838**	$ —	%
FT Staffing Levels	**296**	**305**	**300**	**416**	**116**	**39**%

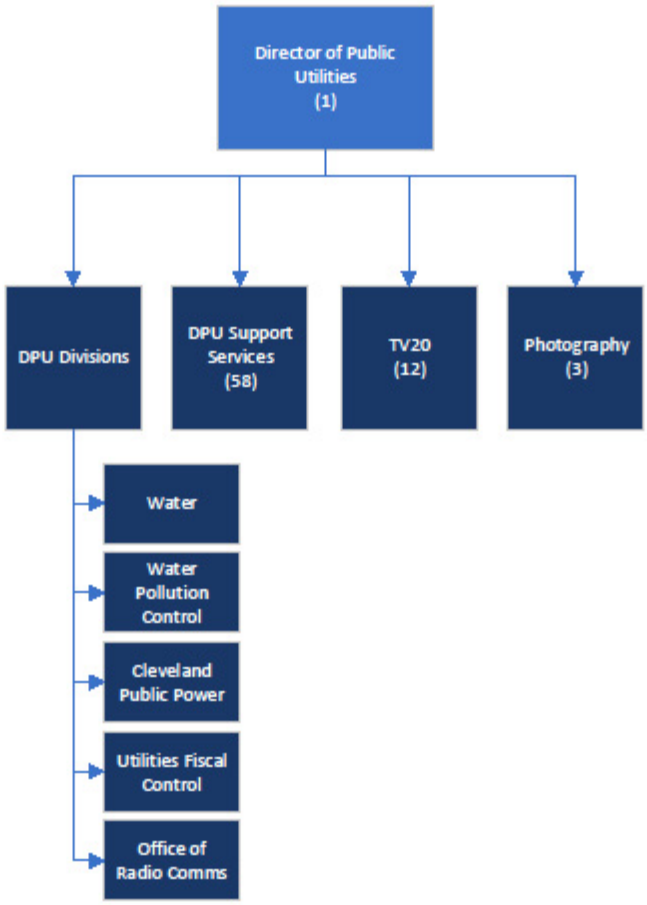
UTILITIES GENERAL ADMINISTRATION

Director Martin J. Keane

Mission Statement: To provide administrative control and supervision over the Division of Utilities Fiscal Control, Water, Water Pollution Control, Cleveland Public Power, the Office of Radio Communication, TV20 and the Photography Lab.

Summary: The Division of Utilities Administration is specifically designed to have administrative charge, control, and supervision over the Divisions of Utilities Fiscal Control, Water, Water Pollution Control, Cleveland Public Power and the Office of Radio Communications. Functions and duties of the various divisions are treated separately under their respective headings. In addition, the Division of Utilities Administration is responsible for providing high quality customer service to customers of the Divisions of Water, Water Pollution Control, and Cleveland Public Power.

Key Programs: Strategic leadership and operational oversight of the Department of Public Utilities



UTILITIES GENERAL ADMINISTRATION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 3,971,526	$ 3,560,983	$ 3,893,083	$ 5,237,127
Student Trainees	51,107	20,386	34,332	158,748
Longevity	20,275	21,400	20,288	22,025
Vacation Conversion	63,783	—	42,032	—
Separation Payments	118,051	175,921	59,592	72,000
Bonus Incentive	—	43,000	1,000	—
Overtime	18,464	53,981	72,590	54,500
	$ 4,243,205	**$ 3,875,671**	**$ 4,122,917**	**$ 5,544,400**
Benefits				
Hospitalization	$ 616,034	$ 550,025	$ 605,316	$ 1,070,560
Prescription	129,048	113,709	126,020	222,157
Dental	31,326	26,761	25,914	39,529
Vision Care	5,517	4,312	4,489	7,160
Public Employees Retire System	592,204	513,081	559,043	769,443
Fica-Medicare	57,709	53,082	57,827	80,094
Workers' Compensation	43,245	39,524	39,935	49,900
Life Insurance	2,583	2,222	1,868	3,698
Unemployment Compensation	—	3,549	6,222	—
	$ 1,477,665	**$ 1,306,264**	**$ 1,426,634**	**$ 2,242,541**
Other Training & Professional Dues				
Travel	$ 2,282	$ 823	$ 20,489	$ 36,000
Tuition & Registration Fees	2,696	4,987	10,198	20,000
Professional Dues & Subscript	414	914	2,050	10,000
	$ 5,392	**$ 6,724**	**$ 32,737**	**$ 66,000**
Contractual Services				
Professional Services	$ 5,169	$ 140,142	$ 66,496	$ 285,000
Cable Professional Services	4,252	5,554	6,257	6,500
Mileage (Private Auto)	659	1,580	1,861	3,300
Advertising And Public Notice	1,146	3,500	18,800	79,000
Program Promotion	10,000	70,380	55,752	30,000
Parking In City Facilities	16,205	17,891	17,828	22,120
Insurance And Official Bonds	100	—	—	—
Property Rental	118,728	118,728	118,728	118,728
Other Contractual	155,090	192,063	253,106	277,250
	$ 311,349	**$ 549,837**	**$ 538,827**	**$ 821,898**
Materials & Supplies				
Postage	$ 97	$ 13	$ 74	$ 500
Computer Supplies	884	—	—	1,000

UTILITIES GENERAL ADMINISTRATION

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Computer Hardware	472	7,455	1,320	6,000
Computer Software	2,443	468	—	4,500
Office Furniture & Equipment	—	1,414	—	3,000
Photographic Supplies	8,159	9,233	8,885	18,000
Other Supplies	14,795	526	6,895	52,500
Just In Time Office Supplies	1,818	3,528	2,614	7,600
	$ 28,667	**$ 22,637**	**$ 19,788**	**$ 93,100**
Maintenance				
Maintenance Office Equipment	$ —	$ —	$ 15,000	$ 15,500
Maintenance Contracts	4,737	7,797	8,470	12,000
Computer Software Maintenance	1,000	10,922	5,933	7,700
Maintenance Utility Systems	3,024	13,251	4,893	20,000
Maintenance Misc. Equipment	4,607	8,614	9,698	10,000
	$ 13,368	**$ 40,585**	**$ 43,995**	**$ 65,200**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ —	$ —	$ 10,000	$ —
Indirect Cost	670,053	670,052	—	—
	$ 670,053	**$ 670,052**	**$ 10,000**	**$ —**
Interdepart Service Charges				
Charges From Telephone Exch	$ 2,874	$ 4,529	$ 4,164	$ 6,837
Charges From Print & Repro	9,635	16,279	12,265	14,611
Charges From Central Storeroom	13	4	46	51
Charges From M.V.M.	16,766	2,483	2,988	3,159
	$ 29,289	**$ 23,295**	**$ 19,463**	**$ 24,658**
Capital Outlay				
Trucks	$ 7,330	$ —	$ —	$ 50,000
Other Equipment	—	3,829	34,604	—
Transfer To Capital Project	—	750,000	250,000	—
Transfer To Water Capital Proj	—	—	269,000	—
	$ 7,330	**$ 753,829**	**$ 553,604**	**$ 50,000**
	$ 6,786,318	**$ 7,248,894**	**$ 6,767,966**	**$ 8,907,797**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 5,165,097	$ 6,018,235	$ 4,929,584	$ 7,771,632
Miscellaneous	1,499,881	2,143,056	1,808,513	1,749,366
	$ 6,664,977	**$ 8,161,291**	**$ 6,738,097**	**$ 9,520,998**

UTILITIES GENERAL ADMINISTRATION

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
73	54	54	**FULL TIME**
0	0	20	**VACANT FULL TIME**
73	54	74	**TOTAL FULL TIME**
10	1	1	**TRAINEE**
0	0	15	**VACANT TRAINEE**
10	1	16	**TOTAL TRAINEE**
83	**55**	**90**	**TOTAL DIVISION**

UTILITIES FISCAL CONTROL

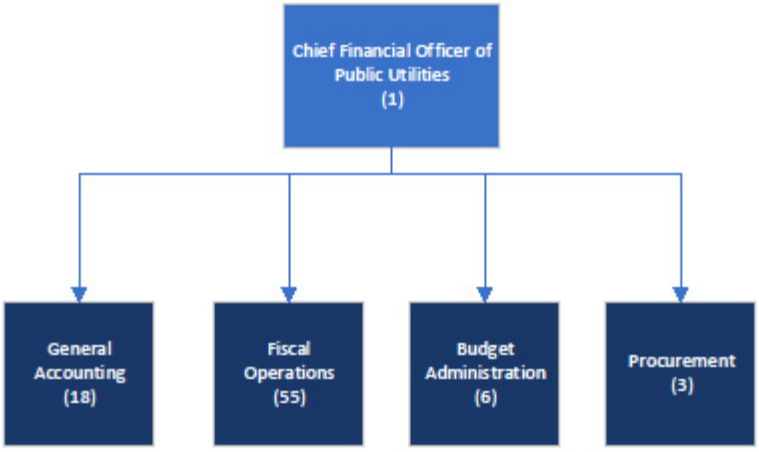
Chief Finance Officer Catherine Troy

Mission Statement: To provide professional financial management services and protect the fiscal integrity of funds and assets for all divisions of the City of Cleveland, Department of Public Utilities by monitoring collection of revenue and efficient allocation and expending of funds necessary to support the Public Utilities operation. The Division follows the guidance of the City of Cleveland Department of Finance for all fiscal matters

Summary: The Division works to support the operation of Utilities Administration, Office of Radio Communications, the Divisions of Water, Water Pollution Control, and Cleveland Public Power.

Key Programs: Long term financial planning, budgeting, procurement, accounts payable, utility payment processing, debt oversight, grant management, accurate and auditable financial statement, and inventory

	Output Metric	Historic Data		
		2021	2022	2023
1	Payments Processed	8,033,453	7,966,244	7,776,900



UTILITIES FISCAL CONTROL

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 4,583,929	$ 4,215,756	$ 4,048,577	$ 5,395,120
Military Leave	—	—	510	—
Longevity	36,575	34,650	33,250	33,825
Vacation Conversion	38,124	—	—	—
Separation Payments	134,490	92,753	47,130	65,000
Bonus Incentive	—	35,000	29,000	—
Overtime	29,022	61,496	69,064	75,000
	$ 4,822,140	**$ 4,439,656**	**$ 4,227,530**	**$ 5,568,945**
Benefits				
Hospitalization	$ 794,784	$ 749,060	$ 756,128	$ 1,240,070
Prescription	165,225	151,950	152,897	253,269
Dental	39,291	33,310	29,370	44,222
Vision Care	6,692	5,790	5,494	8,376
Public Employees Retire System	666,150	605,046	579,437	777,294
Fica-Medicare	66,375	60,851	57,793	77,294
Workers' Compensation	43,433	45,488	37,483	47,252
Life Insurance	3,360	3,124	2,498	4,602
Unemployment Compensation	—	—	1,932	—
Clothing Allowance	1,800	1,680	1,320	1,560
Clothing Maintenance	1,500	1,400	1,100	1,500
	$ 1,788,609	**$ 1,657,698**	**$ 1,625,450**	**$ 2,455,439**
Other Training & Professional Dues				
Travel	$ —	$ 1,251	$ 3,466	$ 15,000
Tuition & Registration Fees	534	3,368	4,167	10,000
Other Training Supplies	173	—	—	—
Professional Dues & Subscript	1,641	839	1,044	7,000
	$ 2,347	**$ 5,457**	**$ 8,677**	**$ 32,000**
Contractual Services				
Professional Services	$ 775	$ 138,220	$ 35,000	$ 100,000
Parking In City Facilities	2,640	2,420	1,980	3,000
Other Contractual	32,642	—	9,000	80,000
	$ 36,057	**$ 140,640**	**$ 45,980**	**$ 183,000**
Materials & Supplies				
Office Supplies	$ —	$ —	$ 26	$ 5,000
Postage	—	—	—	1,500
Computer Hardware	—	—	—	3,000
Computer Software	—	—	—	3,000
Office Furniture & Equipment	5,488	4,635	3,234	10,000

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Other Supplies	—	3	—	2,000
Just In Time Office Supplies	4,172	8,123	7,545	20,000
	$ 9,660	**$ 12,762**	**$ 10,806**	**$ 44,500**
Maintenance				
Maintenance Office Equipment	$ —	$ —	$ —	$ 5,000
Maintenance Contracts	91,091	270,907	95,763	260,000
Computer Software Maintenance	—	42,859	—	35,000
	$ 91,091	**$ 313,766**	**$ 95,763**	**$ 300,000**
Claims, Refunds, Maintenance				
Indirect Cost	$ 995,229	$ 995,228	$ —	$ —
	$ 995,229	**$ 995,228**	**$ —**	**$ —**
Interdepart Service Charges				
Charges From Print & Repro	$ 24,628	$ 27,249	$ 24,279	$ 28,922
	$ 24,628	**$ 27,249**	**$ 24,279**	**$ 28,922**
Capital Outlay				
Computer Hardware	$ —	$ 96,709	$ —	$ —
Other Equipment	84,295	—	25,745	56,000
	$ 84,295	**$ 96,709**	**$ 25,745**	**$ 56,000**
	$ 7,854,058	**$ 7,689,164**	**$ 6,064,230**	**$ 8,668,806**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 7,428,060	$ 7,573,540	$ 7,402,750	$ 9,558,304
Miscellaneous	250,052	216	54	—
Interest Earnings/Investment Income	1,498	33,229	135,215	7,500
Non Operating Other/Other	20	27	41	—
	$ 7,679,630	**$ 7,607,012**	**$ 7,538,060**	**$ 9,565,804**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
83	70	70	**FULL TIME**
0	0	13	**VACANT FULL TIME**
83	70	83	**TOTAL FULL TIME**
83	**70**	**83**	**TOTAL DIVISION**

DIVISION OF WATER

Commissioner Alex Margevicius

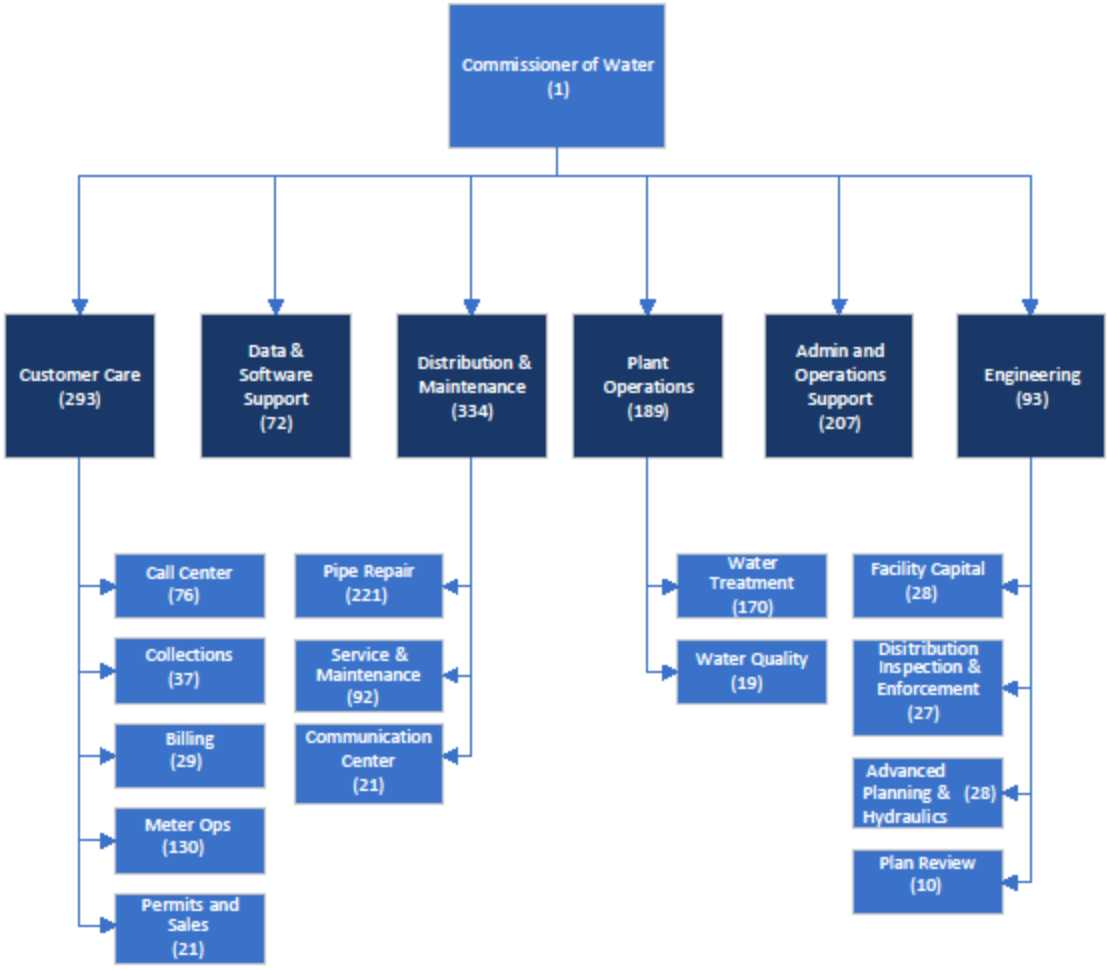
Mission Statement: To promote public health and safety, economy, and quality of life of Greater Cleveland by providing a reliable supply of high quality water and customer services.

Summary: The Division operates a major public water supply system, which services not only the City of Cleveland, but also approximately 79 suburban municipalities in Cuyahoga, Geauga, Lake, Medina, Portage, and Summit counties. The present service area covers about 680 square miles of which 593 square miles are for core services while 87 square miles are provisional emergency feed areas. CWD serves more than 1.4 million people. The City is empowered to establish rates and collect charges for the service provided by its Water Division, to acquire property and construct facilities to provide water services throughout the greater Cleveland service area and to perform other necessary functions with respect to the operation and maintenance of the water works system.

Key Programs: Water Operations, Customer Care and Billing, Capital Improvements

	Output Metric	Historic Data		
		2021	2022	2023
1	Bills on Time	99.9%	99.8%	99.9%
	Number of bills issued	5,340,418	5,355,773	5,353,780
2	AMR Bills Issued Based on Actual Reads	99.5%	94.8%	95.6%
	Number of bills issued	4,843,850	5,090,168	5,175,016

DIVISION OF WATER



DIVISION OF WATER

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 58,648,358	$ 54,936,430	$ 53,892,105	$ 61,006,955
Military Leave	9,418	9,978	5,250	—
Part-Time Permanent	83,948	53,987	—	752
Injury Pay	5,538	10,029	6,953	—
Student Trainees	89,025	142,883	97,007	393,522
Longevity	372,725	355,150	357,450	381,350
Wage Settlements	33,315	12,150	—	—
Vacation Conversion	228,718	—	163,208	—
Separation Payments	743,447	890,567	666,359	880,000
Bonus Incentive	12,646	251,706	318,162	—
Overtime	4,835,751	4,566,764	4,946,703	5,169,850
	$ 65,062,888	**$ 61,229,643**	**$ 60,453,197**	**$ 67,832,429**
Benefits				
Hospitalization	$ 10,419,462	$ 9,852,343	$ 11,237,663	$ 13,057,884
Prescription	2,178,852	2,056,240	2,139,601	2,657,976
Dental	530,782	479,856	435,396	475,022
Vision Care	83,218	74,709	71,399	89,096
Public Employees Retire System	9,083,341	8,450,248	8,274,719	8,743,485
Fica-Medicare	901,139	849,525	842,061	853,079
Workers' Compensation	998,684	1,488,292	1,377,796	1,478,323
Life Insurance	43,923	41,394	33,022	50,685
Unemployment Compensation	0	50,923	76,668	—
Clothing Allowance	230,200	210,160	203,120	239,577
Tool Insurance	9,490	10,030	10,620	9,624
Clothing Maintenance	122,020	121,735	112,525	148,320
Automoible Maintenance Allow	—	—	—	600
	$ 24,601,110	**$ 23,685,455**	**$ 24,814,590**	**$ 27,803,671**
Other Training & Professional Dues				
Travel	$ —	$ 53,668	$ 92,661	$ 125,350
Tuition & Registration Fees	63,392	78,723	47,192	98,585
Training	—	48,575	1,496	18,500
Other Training Supplies	5,276	2,852	4,277	21,950
Mileage (Priv Auto) Trng Prps	—	—	—	500
Professional Dues & Subscript	279,096	304,408	299,279	329,764
	$ 347,764	**$ 488,226**	**$ 444,905**	**$ 594,649**
Utilities				
Brokered Gas Supply	$ 376,064	$ 712,970	$ 470,267	$ 980,334
Sewer-Other	7,770,988	6,158,672	7,763,533	7,995,721

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Telephone	1,115,615	1,078,474	721,116	1,513,500
Water	75,000	75,000	75,000	100,000
Gas	475,854	676,516	796,119	859,790
Electricity - Cpp	16,977,860	16,409,812	17,712,986	19,641,544
Electricity - Other	4,247,688	4,972,163	4,582,464	5,144,815
Steam	53,113	66,963	54,981	72,535
	$ 31,092,182	**$ 30,150,570**	**$ 32,176,465**	**$ 36,308,239**
Contractual Services				
Professional Services	$ 6,671,637	$ 10,891,101	$ 10,761,330	$ 11,887,852
Mileage (Private Auto)	—	1,019	1,950	3,725
Advertising And Public Notice	22,674	22,855	157,074	215,000
Program Promotion	115,825	64,132	20,605	126,200
Parking In City Facilities	8,975	3,708	5,863	8,730
Taxes	130,697	132,283	149,974	147,000
Property Rental	137,460	78,847	216,550	179,120
Equipment Rental	85,206	13,740	28,537	110,300
Other Contractual	2,936,131	1,897,129	3,132,418	4,834,154
State Auditor Examination	85,000	78,857	82,722	81,000
Bank Service Fees	263,875	257,248	226,136	264,000
Credit Card Processing Fees	3,280,057	3,477,065	3,856,275	3,326,567
	$ 13,737,537	**$ 16,917,982**	**$ 18,639,433**	**$ 21,183,648**
Materials & Supplies				
Postage	$ 4,135,238	$ 3,412,541	$ 3,974,966	$ 4,313,750
Computer Supplies	50	6,175	25,820	16,500
Computer Hardware	579,411	453,910	562,156	970,000
Computer Software	55,363	11,162	72,183	151,734
Fuel	30,000	153,702	171,064	413,000
Chemical	7,524,999	7,741,057	11,498,026	16,480,400
Salt & De-Icer	13,356	14,540	8,665	31,250
Clothing	27,503	17,088	27,066	23,400
Hardware & Small Tools	300,940	245,277	165,935	416,375
Small Equipment	305,053	271,123	194,074	463,000
Office Furniture & Equipment	36,091	59,348	76,866	79,000
Electrical Supplies	280,434	367,494	339,016	502,000
Hygiene And Cleaning Supplies	106,863	171,737	238,000	212,800
Motors And Pumps	23,080	95,041	94,602	543,000
Laboratory Supplies	244,937	400,735	345,900	506,000
Other Supplies	149,966	108,729	49,148	265,400

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Safety Equipment	562,195	481,755	628,574	490,798
Just In Time Office Supplies	37,016	38,270	42,409	79,600
Building Maintenance Supplies	48,476	35,819	12,936	126,600
Cement Sand & Gravel	2,479,902	3,191,744	2,881,135	3,555,000
Misc Maintenance Supplies	215,952	177,268	266,371	288,500
	$ 17,156,825	**$ 17,454,513**	**$ 21,674,912**	**$ 29,928,107**
Maintenance				
Maintenance Office Equipment	$ —	$ —	$ 3,821	$ 1,200
Maintenance Contracts	3,551	52,883	9,724	407,000
Computer Hardware Maintenance	1,595,769	892,935	838,542	1,149,254
Computer Software Maintenance	5,071,063	4,723,934	3,450,192	6,167,523
Maintenance Machinery & Tools	146,683	240,102	197,955	370,500
Maintenance Vehicles	187,600	341,470	168,640	272,300
Maintenance Utility Systems	18,622,036	22,020,933	28,041,093	31,885,089
Maintenance Misc. Equipment	499,484	578,808	1,455,748	1,437,241
Maintenance Building	1,197,086	1,712,398	1,969,721	1,439,000
	$ 27,323,273	**$ 30,563,461**	**$ 36,135,435**	**$ 43,129,107**
Claims, Refunds, Maintenance				
Court Costs	$ 2,027	$ 600	$ 457	$ 2,500
Judgments, Damages, & Claims	348,581	258,965	317,519	300,000
Indirect Cost	4,751,819	4,751,820	5,080,380	5,080,380
	$ 5,102,427	**$ 5,011,385**	**$ 5,398,356**	**$ 5,382,880**
Interdepart Service Charges				
Charges From General Fund	$ —	$ —	$ —	$ 2,650
Charges From Telephone Exch	2,392,648	501,884	917,603	1,506,735
Charges From Utilities Admin	3,731,211	4,327,770	3,499,584	5,958,200
Charges From Fiscal Control	5,348,200	5,452,950	5,255,230	6,697,407
Charges From Radio Comm System	511,184	327,290	383,915	424,598
Charges From W.P.C.	120,530	180,921	214,486	174,000
Charges From Print & Repro	166,795	168,716	246,081	295,662
Charges From M.V.M.	3,147,281	3,832,898	3,436,620	3,512,960
Charges Frm Str Cnst Mnt & Rep	340,725	—	—	100,000
Charges From Waste Collection	65,732	65,133	62,923	87,560
	$ 15,824,305	**$ 14,857,562**	**$ 14,016,443**	**$ 18,759,772**
Capital Outlay				
Infrastructure	$ —	$ —	$ —	$ 34,000,000
Professional Services	—	—	—	1,000,000
Building Betterments -Existing	—	—	—	8,000,000
Computer Software	—	—	—	2,750,000

DIVISION OF WATER

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Computer Hardware	—	—	—	6,750,000
Motorized Equipment	—	—	—	547,482
Automobiles	—	—	—	182,494
Trucks	—	—	—	2,770,024
Machinery, Tools, Instruments	—	—	—	2,000,000
Other Equipment	—	—	—	2,000,000
Transfer To Water Capital Proj	67,000,000	78,300,000	75,000,000	1,504,943
	$ 67,000,000	**$ 78,300,000**	**$ 75,000,000**	**$ 61,504,943**
Debt Service				
Professional Srvcs-Debt Srvc	$ 36,694	$ 37,554	$ 31,696	$ 2,000,000
Principal	43,045,376	44,907,336	46,817,784	54,103,364
Interest	18,000,442	16,034,451	13,907,490	14,386,080
	$ 61,082,512	**$ 60,979,341**	**$ 60,756,970**	**$ 70,489,444**
	$ 328,330,823	**$ 339,638,137**	**$ 349,510,706**	**$ 382,916,889**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 318,881,998	$ 315,657,269	$ 312,160,983	$ 325,035,232
Fines, Forfeitures & Settlements	11,404	12,958	14,877	—
Licenses & Permits	571,219	1,063,095	1,500,599	600,000
Miscellaneous	3,424,023	66,778	28,522	600,000
Interest Earnings/Investment Income	338,501	7,064,238	18,099,275	19,200,000
Non Operating Other/Other	7,738	887	42	—
	$ 323,234,883	**$ 323,865,225**	**$ 331,804,299**	**$ 345,435,232**

DIVISION OF WATER

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	**December 2023**	**Budget 2024**	
1,187	873	873	**FULL TIME**
0	0	315	**VACANT FULL TIME**
1,187	873	1,188	**TOTAL FULL TIME**
1	0	0	**PART TIME**
0	0	1	**VACANT PART TIME**
1	0	1	**TOTAL PART TIME**
24	1	1	**TRAINEE**
0	0	29	**VACANT TRAINEE**
24	1	30	**TOTAL TRAINEE**
1,212	**874**	**1,219**	**TOTAL DIVISION**

WATER POLLUTION CONTROL

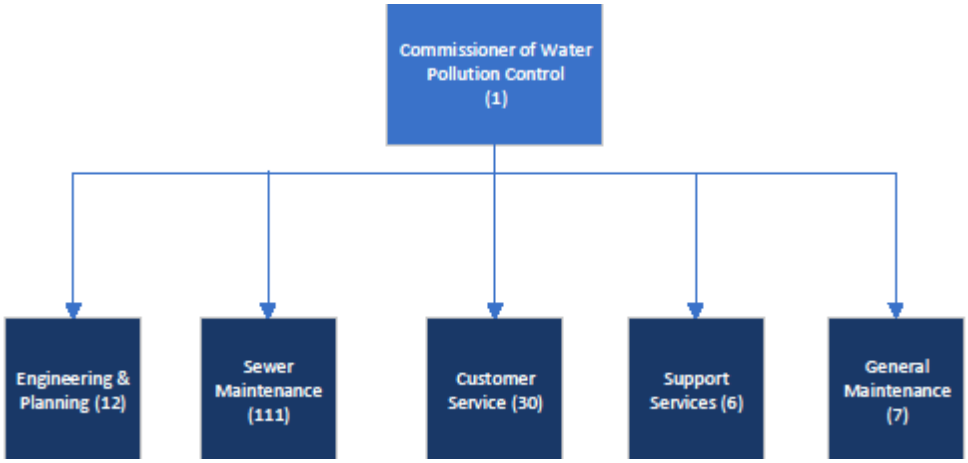
Commissioner Ramona N. Lowery-Ferrell

Mission Statement: To lead the stormwater and wastewater industry by protecting the health and safety of Cleveland Residents, maintaining a sustainable environment, providing excellent customer service, and regulating the city's sewer systems.

Summary: The Division (WPC) is responsible for overseeing matters related to water pollution within the city limits. As stormwater manager, WPC has the authority to set fines and stop water services if caught dumping substances down storm drains. One of the many measures put in place to ensure that WPC maintains a sustainable environment is to educate the public about the urban water cycle and sewer infrastructure. Cleveland's sewer system consists of 1,444 miles of sewer lines, approximately 43,500 catch basin/ storm drains and 11 pump stations. Water Pollution Control serves the city of Cleveland by cleaning and sustaining thousands of catch basins and storm drains annually to minimize street and basement flooding. Sewer collection systems transfer sanitary sewage and storm water from where it originated to three local wastewater facilities owned and operated by Northeast Ohio Regional Sewer District.

Key Programs: Test Tee, Stormwater Management Program, High School Apprentice Program

	Output Metric	Historic Data		
		2021	2022	2023
1	Response Time to Water in Basement Request (avg mins)			
	During Work Hours	42.2	38.91	46.85
	Total calls	4,540	4,684	4,509
	During Off Hours	49.4	42.06	69.73
	Total Calls	321	210	180
2	Catch Basins Inspected	19,989	25,675	34,347
3	House Connection Repairs – Time to complete (days)	2.40	2.80	2.46
	Total Repairs Completed	304	304	286



WATER POLLUTION CONTROL

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 7,369,776	$ 7,391,527	$ 7,044,714	$ 8,813,346
Injury Pay	11,619	7,375	—	—
Student Trainees	89,150	235,551	155,930	21,534
Longevity	38,750	43,225	43,475	48,750
Wage Settlements	74	—	—	—
Vacation Conversion	19,010	—	22,206	—
Separation Payments	37,951	33,854	100,164	45,000
Bonus Incentive	—	20,000	16,600	—
Overtime	241,194	231,385	234,510	300,000
	$ 7,807,524	**$ 7,962,917**	**$ 7,617,599**	**$ 9,228,630**
Benefits				
Hospitalization	$ 1,256,425	$ 1,230,635	$ 1,434,875	$ 2,023,207
Prescription	262,438	259,583	261,700	403,679
Dental	65,473	62,286	56,569	76,823
Vision Care	9,767	9,441	8,927	13,308
Public Employees Retire System	1,091,545	1,106,274	1,045,433	1,324,087
Fica-Medicare	110,032	111,028	106,236	128,799
Workers' Compensation	227,723	608,013	305,397	340,725
Life Insurance	5,676	5,657	4,437	7,602
Unemployment Compensation	—	3,513	2,747	—
Clothing Allowance	35,660	36,600	35,830	23,413
Tool Insurance	4,540	4,540	7,340	780
Clothing Maintenance	22,515	23,050	21,270	11,534
	$ 3,091,795	**$ 3,460,620**	**$ 3,290,761**	**$ 4,353,957**
Other Training & Professional Dues				
Travel	$ 9,365	$ 12,799	$ 19,988	$ 24,000
Tuition & Registration Fees	9,532	8,653	14,828	14,000
Professional Dues & Subscript	2,398	4,723	4,672	10,410
	$ 21,294	**$ 26,174**	**$ 39,488**	**$ 48,410**
Utilities				
Brokered Gas Supply	$ 48,469	$ 87,336	$ 91,592	$ 102,907
Sewer-Other	13,096	11,806	17,439	19,123
Telephone	17,978	124,867	613	31,000
Water	5,116	4,465	7,050	13,261
Gas	25,747	40,642	47,201	63,654
Electricity - Cpp	160,884	151,327	148,430	222,011
Electricity - Other	13,518	18,065	17,140	16,480
	$ 284,808	**$ 438,508**	**$ 329,465**	**$ 468,436**

WATER POLLUTION CONTROL

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Contractual Services				
Professional Services	$ 773,257	$ 753,626	$ 682,771	$ 932,000
Mileage (Private Auto)	—	—	—	600
Advertising And Public Notice	500	1,000	4,000	17,000
Program Promotion	22,219	27,286	15,707	26,000
Parking In City Facilities	1,320	1,880	2,145	2,500
Property Rental	—	—	—	4,000
Equipment Rental	20,000	8,000	40,000	20,000
Other Contractual	184,834	236,577	246,021	413,850
State Auditor Examination	20,000	13,584	15,416	20,000
Bank Service Fees	1,480	1,758	2,261	2,500
Credit Card Processing Fees	1,424	1,462	2,042	3,000
	$ 1,025,035	**$ 1,045,173**	**$ 1,010,362**	**$ 1,441,450**
Materials & Supplies				
Office Supplies	$ 240	$ —	$ —	$ —
Postage	—	17	—	100
Computer Supplies	—	—	—	3,500
Computer Hardware	30,327	20,391	39,592	30,000
Clothing	4,372	3,314	2,313	3,000
Hardware & Small Tools	22,258	55,367	37,861	50,000
Small Equipment	4,684	224	—	5,000
Office Furniture & Equipment	8,260	23,450	28,560	2,500
Electrical Supplies	25,000	15,000	15,000	25,000
Hygiene And Cleaning Supplies	25,728	12,000	20,000	20,000
Shop Tools	60	—	—	—
Other Supplies	42,648	18,387	3,870	13,000
Safety Equipment	105,431	104,449	207,237	100,000
Just In Time Office Supplies	1,591	3,037	6,329	5,000
Building Maintenance Supplies	22,300	61,608	27,617	66,000
Paving Material	300,000	299,843	199,907	300,000
Cement Sand & Gravel	551,771	401,800	365,869	445,000
	$ 1,144,669	**$ 1,018,887**	**$ 954,155**	**$ 1,068,100**
Maintenance				
Maintenance Office Equipment	$ 5,000	$ 5,000	$ —	$ 5,000
Computer Hardware Maintenance	12,751	12,632	10,000	10,000
Computer Software Maintenance	141,001	103,672	142,130	178,552
Maintenance Vehicles	581,421	751,936	1,156,903	878,000
Maintenance Utility Systems	881,147	1,003,021	1,159,081	1,430,000
Maintenance Misc. Equipment	3,847	2,500	3,000	22,500

WATER POLLUTION CONTROL

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Maintenance Building	420	—	—	—
	$ 1,625,587	**$ 1,878,761**	**$ 2,471,114**	**$ 2,524,052**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ 92,202	$ 48,692	$ 116,477	$ 88,000
Indirect Cost	1,094,079	1,094,080	610,759	610,759
	$ 1,186,281	**$ 1,142,772**	**$ 727,236**	**$ 698,759**
Interdepart Service Charges				
Charges From Telephone Exch	$ 76,090	$ 112,301	$ 169,546	$ 278,400
Charges From Utilities Admin	507,807	601,080	542,192	813,284
Charges From Fiscal Control	742,810	757,350	814,190	977,029
Charges From Radio Comm System	101,883	64,597	76,020	84,075
Charges From Water	2,797,906	3,089,233	3,597,629	3,605,000
Charges From Print & Repro	26,145	30,830	29,122	34,691
Charges From M.V.M.	285,379	488,476	356,034	325,605
Charges Frm Str Cnst Mnt & Rep	118,646	—	—	100,000
Charges From Waste Collection	2,282	2,323	1,932	2,650
	$ 4,658,949	**$ 5,146,191**	**$ 5,586,665**	**$ 6,220,734**
Capital Outlay				
Infrastructure	$ —	$ —	$ —	$ 7,430,626
Professional Services	—	—	—	500,000
Building Betterments -Existing	—	—	—	225,000
Computer Software	—	—	—	114,187
Computer Hardware	—	—	—	114,187
Trucks	—	—	—	1,616,000
Transfer To Wpc Capital Proj	3,527,705	4,682,400	9,962,410	216,148
	$ 3,527,705	**$ 4,682,400**	**$ 9,962,410**	**$ 10,216,148**
Debt Service				
Professional Srvcs-Debt Srvc	$ —	$ 2,700	$ 1,750	$ 119,000
Principal	961,110	1,036,159	1,068,744	2,573,943
Interest	1,867,166	1,820,011	1,777,934	3,143,971
	$ 2,828,276	**$ 2,858,870**	**$ 2,848,428**	**$ 5,836,914**
	$ 27,201,922	**$ 29,661,274**	**$ 34,837,682**	**$ 42,105,590**

WATER POLLUTION CONTROL

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 27,533,252	$ 30,475,631	$ 33,079,807	$ 36,470,312
Licenses & Permits	248,234	281,038	273,989	300,000
Miscellaneous	389,540	334	1,154	—
Interest Earnings/Investment Income	26,920	622,036	2,120,276	1,800,000
	$ 28,197,946	**$ 31,379,040**	**$ 35,475,226**	**$ 38,570,312**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
165	126	126	**FULL TIME**
0	0	45	**VACANT FULL TIME**
165	126	171	**TOTAL FULL TIME**
16	1	1	**TRAINEES**
0	0	1	**VACANT TRAINEES**
16	1	2	**TOTAL TRAINEES**
181	**127**	**173**	**TOTAL DIVISION**

CLEVELAND PUBLIC POWER

Commissioner Ammon Danielson

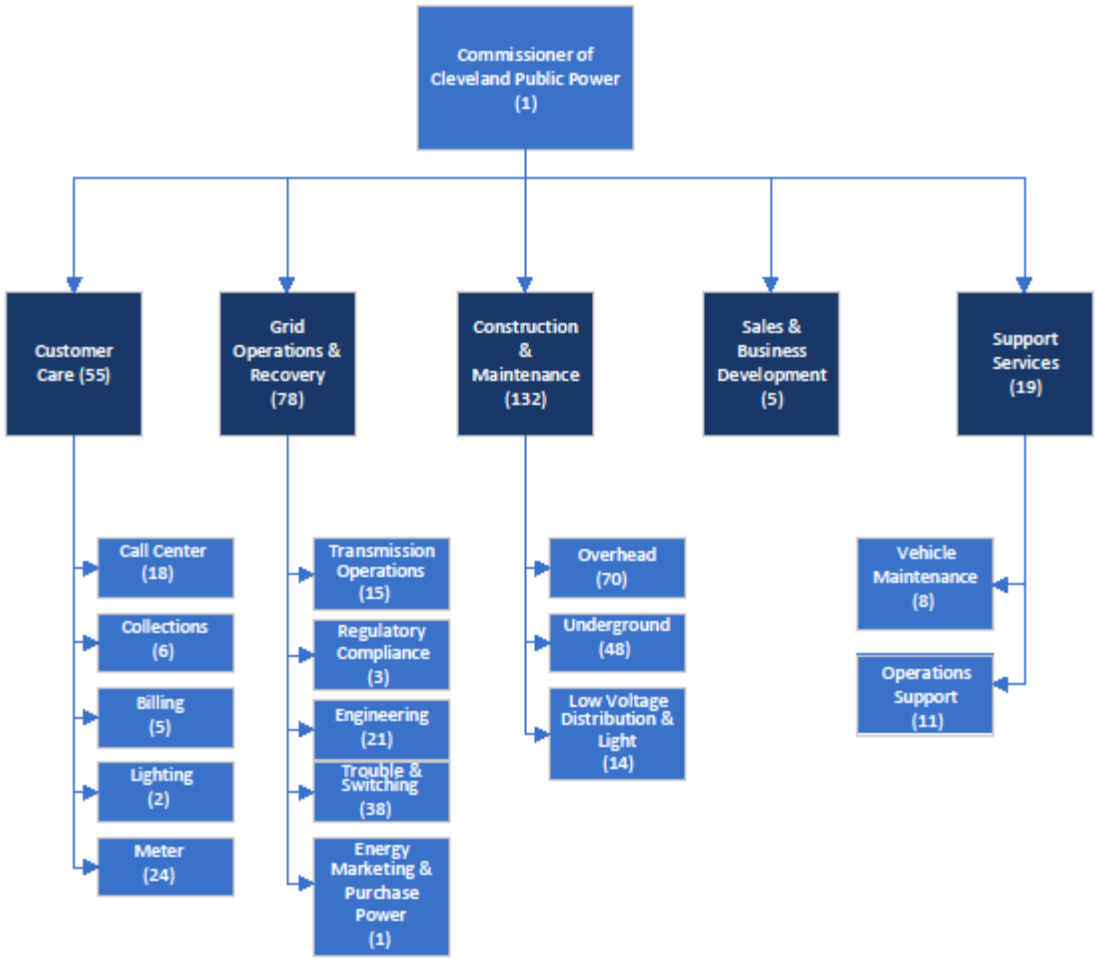
Mission Statement: To provide reliable and economical electric service to all electric customers in the City of Cleveland.

Summary: The Division of Cleveland Public Power is responsible for all electric generation, transmission, and distribution facilities owned by the city. The Division provides electricity to about 73,000 residential, commercial, industrial, and governmental customers. In addition, the Division provides service to over 67,000 streetlights in the City of Cleveland.

Key Programs: Electric Transmission and Distribution Systems Maintenance/ Upgrade, Wholesale Power Purchase and Import, Power Delivery Capacity Expansion, City Street

	Output Metric	Historic Data		
		2021	2022	2023
1	Minor Outages Repaired in 2 hrs	95%	94%	93%
	Total Minor Outages	496	403	413
2	Major Outages Repaired in 8 hrs	88%	86%	91%
	Total Major Outages	175	189	243
3	Bills on Time (within 4 days)	99.9%	99.9%	99.5%
	Number of Bills Issued	916,594	911,467	903,093
4	Percentage of Bills Outstanding 180+ days	-	13.1%	12%
	Amount of Bills Outstanding 180+ Days	7,579,516	4,176,194	3,698,226

CLEVELAND PUBLIC POWER



CLEVELAND PUBLIC POWER

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 14,917,937	$ 14,626,177	$ 14,577,858	$ 17,924,156
Injury Pay	4,288	1,731	33,647	—
Student Trainees	199,356	281,443	360,986	299,900
Longevity	92,450	87,550	81,850	88,475
Wage Settlements	87	—	—	—
Vacation Conversion	58,072	—	17,105	—
Separation Payments	376,352	122,324	167,887	225,000
Bonus Incentive	200	39,200	27,000	—
Overtime	2,105,716	2,703,447	3,182,359	2,503,821
	$ 17,754,457	**$ 17,861,871**	**$ 18,448,692**	**$ 21,041,352**
Benefits				
Hospitalization	$ 2,350,931	$ 2,287,772	$ 2,695,717	$ 3,158,776
Prescription	491,603	477,379	511,610	690,389
Dental	116,655	106,940	100,508	120,091
Vision Care	19,139	16,957	16,807	22,044
Public Employees Retire System	2,461,365	2,475,491	2,552,243	2,635,868
Fica-Medicare	247,207	249,014	257,687	279,451
Workers' Compensation	487,261	863,771	858,388	496,937
Life Insurance	9,553	9,187	7,738	12,121
Unemployment Compensation	1,052	21,941	10,640	12,500
Clothing Allowance	2,940	4,140	9,180	5,092
Tool Insurance	7,875	9,500	15,275	10,000
Clothing Maintenance	103,485	93,260	94,520	100,044
	$ 6,299,066	**$ 6,615,353**	**$ 7,130,313**	**$ 7,543,313**
Other Training & Professional Dues				
Travel	$ —	$ 10,873	$ 3,042	$ 28,500
Tuition & Registration Fees	—	1,387	400	7,825
Other Training Supplies	3,000	10,000	116	20,000
Professional Dues & Subscript	62,615	60,606	93,352	95,292
	$ 65,615	**$ 82,866**	**$ 96,910**	**$ 151,617**
Utilities				
Brokered Gas Supply	$ 60,895	$ 107,953	$ 54,529	$ 156,560
Sewer-Other	48,113	45,222	45,266	44,133
Telephone	252,074	483,551	244,512	370,800
Water	20,356	19,732	18,432	21,218
Gas	47,743	69,893	144,752	108,212
Electricity - Other	1,266,197	1,487,476	1,442,045	2,428,224
Steam	49,238	50,021	62,377	58,350

CLEVELAND PUBLIC POWER

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
	$ 1,744,617	**$ 2,263,848**	**$ 2,011,912**	**$ 3,187,497**
Contractual Services				
Professional Services	$ 1,468,333	$ 3,456,254	$ 1,190,782	$ 2,020,310
Waste Disposal Fee - Ohio EPA	65	—	—	—
Advertising And Public Notice	—	—	8,333	48,527
Program Promotion	66,649	64,369	37,347	21,140
Parking In City Facilities	1,980	1,760	1,320	1,980
Taxes	—	—	1,168	—
Property Rental	265,377	262,896	277,915	337,220
Equipment Rental	30,000	—	—	30,000
Other Contractual	1,070,749	1,156,751	509,642	1,182,170
State Auditor Examination	31,000	12,571	13,981	31,000
Bank Service Fees	9,284	8,553	(30,391)	30,000
Credit Card Processing Fees	464,960	503,056	580,822	550,000
	$ 3,408,397	**$ 5,466,209**	**$ 2,590,919**	**$ 4,252,347**
Materials & Supplies				
Office Supplies	$ 269	$ —	$ —	$ —
Postage	381,740	377,451	374,496	445,025
Computer Hardware	39,655	41,100	49,846	55,000
Computer Software	6,500	26,035	—	—
Fuel	—	50,000	50,000	125,000
Purchased Power	91,017,232	96,382,872	90,613,384	104,559,960
Power Transmission Costs	27,227,360	30,551,912	27,534,410	27,430,488
CapacityCharges	8,677,755	4,855,631	812,533	4,102,717
Clothing	6,000	53,621	109,595	110,000
Hardware & Small Tools	83,940	95,466	49,766	150,000
Small Equipment	—	11,327	5,000	30,000
Office Furniture & Equipment	—	7,140	950	4,000
Electrical Supplies	384,032	511,129	194,193	600,000
Hygiene And Cleaning Supplies	17,227	15,301	27,000	25,000
Other Supplies	82,923	35,366	132,430	166,000
Safety Equipment	166,365	173,086	193,144	221,500
Capital Improvement Inventory	5,629,179	5,397,213	5,561,771	5,223,298
Just In Time Office Supplies	5,577	5,461	4,616	10,000
Paving Material	—	4,905	740	10,000
Cement Sand & Gravel	180,300	178,726	291,305	300,000
	$ 133,906,056	**$ 138,773,744**	**$ 126,005,177**	**$ 143,567,988**
Maintenance				
Computer Hardware Maintenance	$ 62,603	$ 19,221	$ 150,685	$ 241,000

CLEVELAND PUBLIC POWER

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Computer Software Maintenance	304,342	371,079	350,009	716,222
Maintenance Vehicles	512,368	393,501	542,100	618,500
Maintenance Utility Systems	12,615	116,992	101,564	1,000,000
Maintenance Misc. Equipment	—	30,218	60,000	78,000
Maintenance Building	349,252	282,677	321,448	400,000
	$ 1,241,179	**$ 1,213,689**	**$ 1,525,806**	**$ 3,053,722**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ 72,004	$ 33,157	$ 14,133	$ 60,000
Indirect Cost	1,801,679	1,801,680	2,244,949	2,244,949
	$ 1,873,683	**$ 1,834,837**	**$ 2,259,082**	**$ 2,304,949**
Interdepart Service Charges				
Charges From General Fund	$ 1,855	$ —	$ —	$ —
Charges From Telephone Exch	4,088,124	4,007,524	1,797,687	2,951,864
Charges From Utilities Admin	914,049	1,081,940	887,216	1,330,829
Charges From Fiscal Control	1,337,050	1,363,240	1,333,330	1,600,000
Charges From Radio Comm System	193,830	130,034	149,986	165,879
Charges From Water	427,294	430,499	373,343	440,730
Charges From W.P.C.	3,053	3,537	1,380	10,000
Charges From Print & Repro	39,827	41,386	37,676	54,550
Charges From M.V.M.	343,814	514,708	447,137	496,116
Charges From Waste Collection	38,418	27,993	18,113	45,000
	$ 7,387,315	**$ 7,600,861**	**$ 5,045,867**	**$ 7,094,968**
Capital Outlay				
Infrastructure	$ —	$ —	$ —	$ 1,450,000
Professional Services	—	—	—	800,000
Building Betterments -Existing	—	—	—	100,000
Computer Software	—	—	—	505,000
Computer Hardware	—	—	—	120,000
Automobiles	—	—	—	325,393
Trucks	—	—	—	1,102,419
Other Equipment	—	—	—	597,188
Trans To Light&Power Cap Proj	7,625,000	4,655,936	8,060,000	361,787
	$ 7,625,000	**$ 4,655,936**	**$ 8,060,000**	**$ 5,361,787**
Debt Service				
Professional Srvcs-Debt Srvc	$ 51,000	$ 51,600	$ 34,750	$ 70,000
Principal	9,104,117	9,551,761	9,905,438	10,655,000
Interest	6,771,362	6,289,917	5,785,073	5,624,015
	$ 15,926,479	**$ 15,893,278**	**$ 15,725,261**	**$ 16,349,015**
	$ 197,231,864	**$ 202,262,490**	**$ 188,899,938**	**$ 213,908,555**

CLEVELAND PUBLIC POWER

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 198,247,568	$ 191,503,933	$ 196,010,922	$ 209,698,496
Fines, Forfeitures & Settlements	—	—	200	—
Licenses & Permits	4,335	5,276	23,400	—
Miscellaneous	1,049,873	11,728	73,212	130,000
Other Tax	5,951,222	5,935,131	5,699,495	6,000,000
Interest Earnings/Investment Income	24,929	636,360	2,586,651	2,531,250
Non Operating Other/Other	(5,244,286)	(5,236,193)	(5,002,235)	(5,200,000)
	$ 200,033,640	**$ 192,856,235**	**$ 199,391,645**	**$ 213,159,746**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
290	209	209	**FULL TIME**
0	0	81	**VACANT FULL TIME**
290	209	290	**TOTAL FULL TIME**
15	2	2	**TRAINEES**
0	0	13	**VACANT TRAINEES**
15	2	15	**TOTAL TRAINEES**
305	**211**	**305**	**TOTAL DIVISION**

AIRPORT GENERAL OPERATIONS

Director Bryant L. Francis

Mission Statement: To create a competitive airport of choice by providing an authentic, safe travel experience that exceeds our passengers' expectations and builds the trust of our partners, our people and our stakeholders.

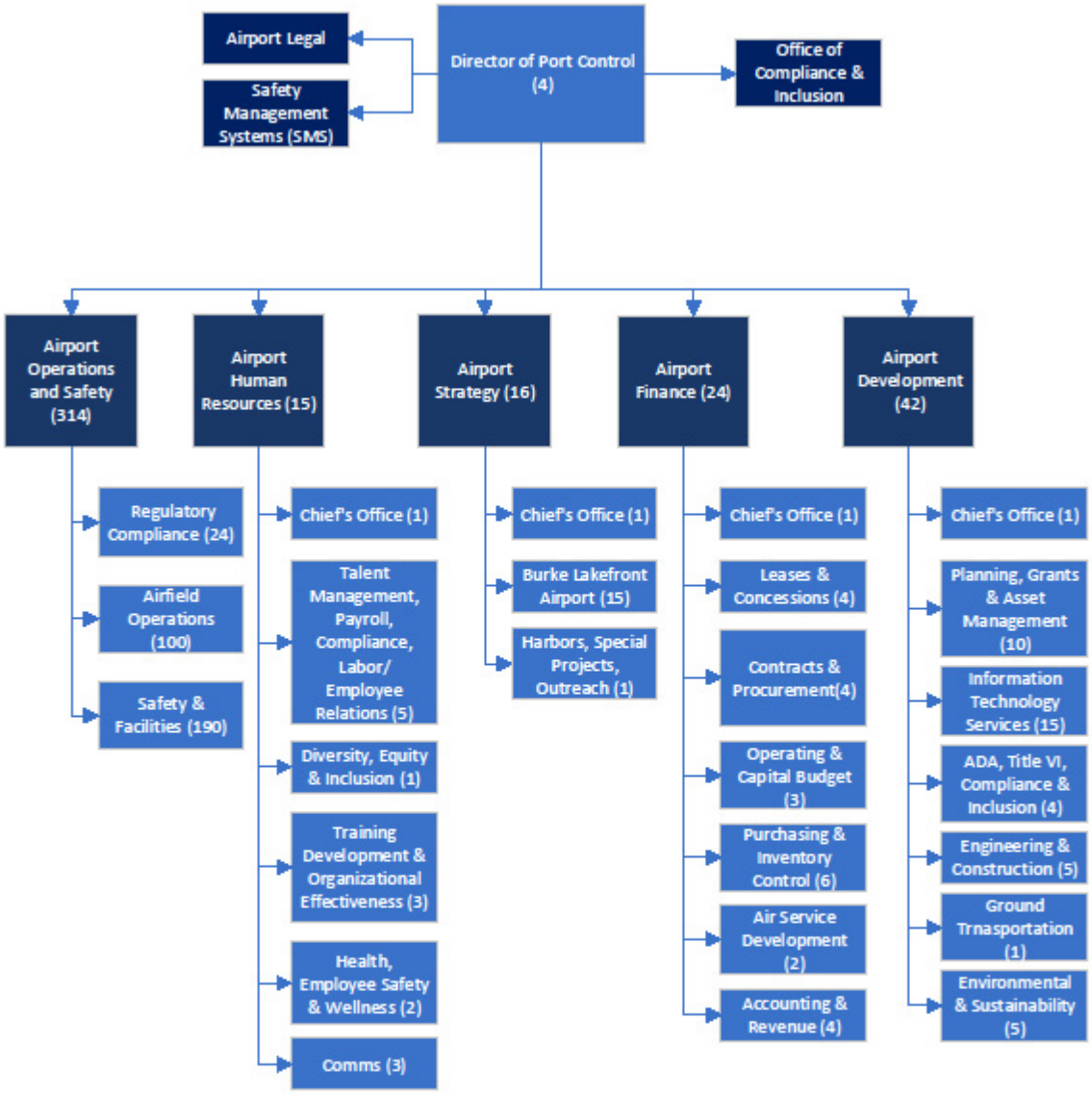
Summary: The Department is responsible for creating opportunities for growth of the airports and staff through the development, operations and maintenance of the airports through implementation of policies and procedures, regulations, safety standards and ensuring the financial health of the organization.

Key Programs: Airport Development, Airport Operations and Field Maintenance, Airport Public Safety and Facilities, Airport Regulatory Compliance, Airport Finance, Airport Human Resources, Training and Development and Communications

	Output Metric	Historic Data		
		2021	2022	2023*
1	Total passengers	7,283,896	8,693,866	9,900,000
2	Landed Weights	4,609,992	5,222,496	5,700,000
3	Passenger Spend Per Enplanement	$10.92	$12.39	$14.51
4	Cost Per Enplanement	$20.46	$14.71	$13.03

*As of 9/30/23

AIRPORT GENERAL OPERATIONS



AIRPORT GENERAL OPERATIONS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 19,637,154	$ 18,122,661	$ 19,522,712	$ 26,532,310
Seasonal	653,496	413,369	314,098	425,000
Military Leave	7,842	3,060	28,718	—
Part-Time Permanent	125,125	98,823	51,320	47,998
Injury Pay	—	—	1,346	—
Longevity	116,100	103,550	103,765	228,625
Wage Settlements	313	—	5,252	—
Vacation Conversion	125,528	—	114,905	—
Separation Payments	362,424	306,108	205,456	365,000
Bonus Incentive	1,186	139,500	17,680	—
Overtime	2,480,703	3,080,284	2,472,687	2,400,000
	$ 23,509,871	**$ 22,267,357**	**$ 22,837,940**	**$ 29,998,933**
Benefits				
Hospitalization	$ 3,236,282	$ 2,987,316	$ 3,709,601	$ 4,843,925
Prescription	675,054	625,492	703,579	1,213,880
Dental	168,320	147,606	145,827	220,909
Vision Care	27,218	23,421	24,390	38,588
Public Employees Retire System	3,282,902	3,048,552	3,139,357	4,196,471
Fica-Medicare	330,922	312,428	320,669	419,062
Workers' Compensation	461,698	517,139	471,817	435,175
Life Insurance	13,997	12,908	11,086	21,026
Unemployment Compensation	49,315	104,002	74,415	—
Clothing Allowance	127,212	129,548	164,353	202,510
Tool Insurance	11,150	9,150	18,900	13,150
Clothing Maintenance	43,850	38,775	39,000	103,283
	$ 8,427,920	**$ 7,956,337**	**$ 8,822,994**	**$ 11,707,979**
Other Training & Professional Dues				
Travel	$ 4,336	$ 71,877	$ 91,980	$ 145,775
Tuition & Registration Fees	7,450	63,022	105,949	141,405
Professional Dues & Subscript	140,525	126,109	143,068	158,285
	$ 152,311	**$ 261,008**	**$ 340,997**	**$ 445,465**
Utilities				
Brokered Gas Supply	$ 308,800	$ 623,436	$ 267,212	$ 441,295
Water	884,160	1,276,748	1,142,171	1,273,031
Gas	378,795	228,919	461,357	324,855
Electricity - Cpp	268,028	250,337	276,389	341,758
Electricity - Other	3,443,591	3,847,847	3,739,351	5,150,000
	$ 5,283,375	**$ 6,227,287**	**$ 5,886,479**	**$ 7,530,939**

AIRPORT GENERAL OPERATIONS

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Contractual Services				
Professional Services	$ 2,909,592	$ 4,593,067	$ 6,130,098	$ 8,798,059
Travel- Non-Training	3,115	—	—	5,000
Waste Disposal	55,000	570,000	—	—
Advertising And Public Notice	785	795	—	3,750
Program Promotion	—	—	5,222	76,000
Participation Fee	13,542	14,826	14,719	—
Parking In City Facilities	1,738	2,792	2,577	4,000
Insurance And Official Bonds	1,347,328	1,500,461	1,940,025	2,661,910
Taxes	4,356,671	4,400,852	4,950,997	5,200,000
Parking Tax	1,125,808	2,451,346	2,653,917	3,037,131
Equipment Rental	24,850	163,962	128,280	75,000
Other Contractual	3,952,774	9,249,345	16,159,413	12,933,021
State Auditor Examination	35,000	13,179	24,834	40,000
Transfer To Other Airport Fnd	12,000,000	12,000,000	12,000,000	12,000,000
Bank Service Fees	10,874	20,752	(22,247)	18,000
Credit Card Processing Fees	14,336	14,764	18,389	20,000
	$ 25,851,413	**$ 34,996,140**	**$ 44,006,223**	**$ 44,871,871**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 5,000
Postage	2,861	2,015	2,490	4,000
Computer Hardware	26,352	53,624	65,170	62,000
Computer Software	10,840	94,408	73,044	36,000
Chemical	886,939	1,808,240	1,954,883	1,521,000
Clothing	—	4,845	97,569	107,000
Hardware & Small Tools	400	30,602	30,606	27,000
Boilers, Heaters & Cool Equip	—	101,228	124	50,000
Seed, Fertilizer & Herbicide	5,000	30,000	10,000	35,000
Small Equipment	10,387	70,389	27,809	217,100
Office Furniture & Equipment	4,260	20,882	34,069	21,000
Electrical Supplies	15,000	948,462	1,156,465	1,260,000
Fence, Posts & Bars	400,000	20,132	50,000	150,000
Hygiene And Cleaning Supplies	451,630	332,285	351,770	458,875
Medical Supplies	71,950	59,256	84,701	94,000
Food	29,337	36,929	7,919	23,650
Other Supplies	875,691	1,012,912	942,371	1,085,450
Safety Equipment	76,255	117,744	99,283	195,828
Special Events Supplies	—	100	87	2,000

AIRPORT GENERAL OPERATIONS

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Just In Time Office Supplies	21,769	25,144	24,663	25,000
Building Maintenance Supplies	203,213	10,959	35,000	36,250
Cement Sand & Gravel	29,917	109,033	49,982	31,500
Misc Maintenance Supplies	—	—	50,000	70,000
	$ 3,121,800	**$ 4,889,190**	**$ 5,148,005**	**$ 5,517,653**
Maintenance				
Computer Hardware Maintenance	$ 75,546	$ 77,475	$ 71,748	$ 82,000
Computer Software Maintenance	758,147	1,029,113	1,072,253	1,873,274
Maintenance Machinery & Tools	1,534,443	592,598	860,220	1,242,500
Maintenance Fire Apparatus	13,000	13,500	14,500	43,000
Maintenance Vehicles	394,388	678,956	802,118	628,000
Maintenance Utility Systems	6,043	—	—	—
Maintenance Misc. Equipment	861,786	1,012,382	1,033,957	1,318,000
Maintenance Building	13,026	15,470	11,523	1,500
	$ 3,656,378	**$ 3,419,494**	**$ 3,866,319**	**$ 5,188,274**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ 249,333	$ 115,012	$ 232,809	$ 450,000
Indirect Cost	3,219,380	3,219,380	3,072,714	3,219,380
	$ 3,468,713	**$ 3,334,392**	**$ 3,305,523**	**$ 3,669,380**
Interdepart Service Charges				
Charges From General Fund	$ 7,522,952	$ 8,008,749	$ 8,715,544	$ 9,575,700
Charges From Telephone Exch	1,657,897	910,391	799,980	1,313,595
Charges From Utilities Admin	2,451	2,105	2,088	1,800
Charges From Radio Comm System	483,811	344,526	772,140	852,962
Charges From Water	—	—	10,826	—
Charges From W.P.C.	—	—	8,572	2,000
Charges From Print & Repro	55,419	60,506	69,225	82,463
Charges From Central Storeroom	2,652	3,112	3,290	2,000
Charges From M.V.M.	40,811	47,537	49,118	44,920
Charges From Division Of Maint	—	40,000	40,000	42,800
Charges From Waste Collection	82,945	77,902	48,584	86,000
	$ 9,848,938	**$ 9,494,828**	**$ 10,519,367**	**$ 12,004,240**
Capital Outlay				
Transfer To Airports Cap Proj	$ —	$ 1,850,000	$ 2,000,000	$ 2,000,000
	$ —	**$ 1,850,000**	**$ 2,000,000**	**$ 2,000,000**

AIRPORT GENERAL OPERATIONS

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Debt Service				
Principal	$ 44,559,732	$ 43,498,864	$ 45,102,752	$ 47,550,000
Interest	21,145,060	19,066,204	16,916,236	14,930,295
	$ 65,704,792	**$ 62,565,068**	**$ 62,018,988**	**$ 62,480,295**
	$ 149,025,510	**$ 157,261,100**	**$ 168,752,834**	**$ 185,415,029**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 131,347,359	$ 120,201,342	$ 130,275,123	$ 153,501,556
Fines, Forfeitures & Settlements	1,100	140	1,753	—
Grant Revenue	20,306,626	16,919,386	1,037,245	4,545,700
Miscellaneous	15,363,951	16,997,719	19,258,877	19,300,000
Sale Of City Assets	399,611	—	100,000	—
Interest Earnings/Investment Income	76,417	2,047,572	3,003,426	8,067,774
Non Operating Other/Other	240	—	2,246	—
	$ 167,495,303	**$ 156,166,159**	**$ 153,678,670**	**$ 185,415,030**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
405	300	300	**FULL TIME**
0	0	116	**VACANT FULL TIME**
405	300	416	**TOTAL FULL TIME**
10	2	2	**PART TIME**
0	0	0	**VACANT PART TIME**
10	2	2	**TOTAL PART TIME**
25	20	0	**SEASONAL**
0	0	0	**VACANT SEASONAL**
25	20	0	**TOTAL SEASONAL**
440	**322**	**418**	**TOTAL DIVISION**

Small Enterprise Funds

Enterprise Funds are used to account for operations that function like private business enterprises and are financed primarily by user fees to the general public. Small Enterprise Group, consisting of Cemeteries, Golf Courses, Municipal Parking Facilities, the Cleveland Public Auditorium and the West Side Market, may require tax support.

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
CEMETERIES						
RECEIPTS	$ 1,845,125	$ 1,792,770	$ 1,599,660	$ 2,131,799	$ 532,139	33%
EXPENDITURES	1,736,744	1,752,104	1,808,065	2,145,871	337,806	19%
Net	$ 108,381	$ 40,666	$ (208,405)	$ (14,072)	$ 194,333	-93%
Decertifications	2,026	14,493	1,112	—		—
Beginning Balance	55,800	166,207	221,366	14,073	—	—
Ending Balance	$ **166,207**	$ **221,366**	$ **14,073**	$ **1**	$ **(14,072)**	**-100%**
FT Staffing Levels	**17**	**16**	**13**	**18**	**5**	**38%**
GOLF COURSES						
RECEIPTS	$ 1,366,079	$ 1,307,659	$ 2,264,444	$ 2,211,290	$ (53,154)	-2%
EXPENDITURES	1,364,017	1,382,456	2,054,096	2,568,190	514,094	25%
Net	$ 2,062	$ (74,797)	$ 210,348	$ (356,900)	$ (567,248)	-270%
Decertifications	216	217,390	93	—		—
Beginning Balance	1,589	3,867	146,460	356,901	—	—
Ending Balance	$ **3,867**	$ **146,460**	$ **356,901**	$ **1**	$ **(356,900)**	**-100%**
MUNICIPAL PARKING FACILITIES						
RECEIPTS	$ 5,216,912	$ 7,932,880	$ 8,205,176	$ 9,329,195	$ 1,124,019	14%
EXPENDITURES	5,751,587	8,701,308	8,157,029	9,507,816	1,350,787	17%
Net	$ (534,675)	$ (768,428)	$ 48,147	$ (178,621)	$ (226,768)	-471%
Receievables & Adjustments	—	10,000	—	—		—
Decertifications	787	3,995	—	—	—	—
Beginning Balance	1,418,796	884,908	130,475	178,622		—
Ending Balance	$ **884,908**	$ **130,475**	$ **178,622**	$ **1**	$ **(178,621)**	**-100%**
FT Staffing Levels	**13**	**13**	**15**	**15**	—	%
PUBLIC AUDITORIUM						
RECEIPTS	$ 2,470,774	$ 2,854,019	$ 3,089,268	$ 3,333,865	$ 244,597	8%
EXPENDITURES	2,541,012	2,849,743	3,074,083	3,361,457	287,374	9%
Net	$ (70,238)	$ 4,276	$ 15,185	$ (27,592)	$ (42,777)	-282%
Decertifications	10,039	2,418	—	—	—	—
Beginning Balance	65,912	5,713	12,407	27,592		—
Ending Balance	$ **5,713**	$ **12,407**	$ **27,592**	$ —	$ **(27,592)**	**-100%**
FT Staffing Levels	**11**	**11**	**10**	**11**	**1**	**10%**

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
WEST SIDE MARKET						
RECEIPTS	$ 1,623,822	$ 1,716,498	$ 1,440,117	$ 1,870,752	$ 430,635	30%
EXPENDITURES	1,667,336	1,331,677	1,725,692	1,999,717	274,025	16%
Net	$ (43,514)	$ 384,821	$ (285,575)	$ (128,965)	$ 156,610	-55%
Decertifications	—	13,269	—	—		—
Beginning Balance	59,965	16,451	414,541	128,966	—	—
Ending Balance	$ **16,451**	$ **414,541**	$ **128,966**	$ **1**	$ **(128,965)**	**-100%**
FT Staffing Levels	**6**	**5**	**5**	**6**	**1**	**20%**

CEMETERIES

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 830,347	$ 805,686	$ 784,326	$ 922,489
Longevity	6,575	6,225	7,100	7,025
Wage Settlements	20	—	—	—
Separation Payments	6,022	—	4,664	—
Bonus Incentive	—	2,000	1,000	—
Overtime	39,844	37,661	49,631	48,068
	$ 882,808	**$ 851,571**	**$ 846,721**	**$ 977,582**
Benefits				
Hospitalization	$ 180,240	$ 172,509	$ 183,428	$ 278,438
Prescription	37,232	35,135	37,439	56,033
Dental	8,776	7,917	7,630	9,931
Vision Care	1,455	1,319	1,257	1,720
Public Employees Retire System	123,341	118,649	118,047	160,145
Fica-Medicare	12,454	11,947	11,910	13,626
Workers' Compensation	9,066	17,276	53,908	57,160
Life Insurance	703	710	567	938
Unemployment Compensation	425	—	6,354	12,896
Clothing Allowance	5,477	4,400	5,400	5,200
Tool Insurance	1,000	1,000	1,700	1,700
Clothing Maintenance	1,950	1,650	1,938	1,950
	$ 382,121	**$ 372,512**	**$ 429,578**	**$ 599,737**
Other Training & Professional Dues				
Professional Dues & Subscript	$ —	$ —	$ —	$ 52
	$ —	**$ —**	**$ —**	**$ 52**
Utilities				
Brokered Gas Supply	$ 11,149	$ 20,836	$ 5,654	$ 6,000
Gas	4,838	7,773	24,592	25,335
Electricity - Cpp	43,136	38,104	43,844	42,000
Electricity - Other	31,492	32,739	22,193	25,000
Security & Monitoring System	3,068	1,932	1,932	3,690
	$ 93,683	**$ 101,384**	**$ 98,216**	**$ 102,025**
Contractual Services				
Professional Services	$ —	$ —	$ —	$ 2,000
Medical Services	—	—	—	309
Other Contractual	208,568	210,020	217,226	208,568
Bank Service Fees	3,797	2,632	2,908	2,060
Credit Card Processing Fees	19,411	18,160	14,133	13,650
	$ 231,775	**$ 230,812**	**$ 234,267**	**$ 226,587**

CEMETERIES

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Materials & Supplies				
Computer Software	$ —	$ —	$ —	$ 15,000
Hardware & Small Tools	1,482	—	995	1,500
Seed, Fertilizer & Herbicide	3,294	8,598	4,488	10,000
Small Equipment	—	191	3,808	4,500
Hygiene And Cleaning Supplies	—	750	4,000	2,000
Clay, Soil & Turf	—	4,500	2,650	5,000
Lumber, Glass, And Drywall	8,406	12,612	8,619	10,000
Other Supplies	6,931	6,529	6,864	12,847
Safety Equipment	636	—	1,897	2,250
Just In Time Office Supplies	438	427	798	824
	$ 21,187	**$ 33,607**	**$ 34,119**	**$ 63,921**
Maintenance				
Maintenance Contracts	$ —	$ 1,875	$ —	$ 5,000
Maintenance Machinery & Tools	—	—	—	1,000
Maintenance Fire Apparatus	—	—	—	258
Maintenance Building	—	4,935	—	1,258
	$ —	**$ 6,810**	**$ —**	**$ 7,516**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ —	$ —	$ —	$ 1,751
	$ —	**$ —**	**$ —**	**$ 1,751**
Interdepart Service Charges				
Charges From Telephone Exch	$ 11,465	$ 9,897	$ 9,426	$ 16,000
Charges From W.P.C.	1,905	—	—	1,000
Charges From Print & Repro	3,937	4,428	5,064	7,000
Charges From Central Storeroom	1,187	1,288	958	1,700
Charges From M.V.M.	106,676	139,794	149,718	137,000
Charges From Division Of Maint	—	—	—	1,000
Charges From Waste Collection	—	—	—	3,000
	$ 125,171	**$ 155,406**	**$ 165,165**	**$ 166,700**
	$ 1,736,744	**$ 1,752,104**	**$ 1,808,065**	**$ 2,145,871**

CEMETERIES

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 1,159,427	$ 960,219	$ 837,322	$ 915,000
Miscellaneous	44,360	—	265	—
Property Tax	—	—	1,445	—
Sale Of City Assets	636,954	496,350	452,473	490,000
Transfers In	—	249,480	40,612	476,799
Interest Earnings/Investment Income	3,946	83,229	267,542	250,000
Non Operating Other/Other	438	3,492	—	—
	$ 1,845,125	**$ 1,792,770**	**$ 1,599,659**	**$ 2,131,799**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
18	13	13	**FULL TIME**
0	0	5	**VACANT FULL TIME**
18	13	18	**TOTAL FULL TIME**
18	**13**	**18**	**TOTAL DIVISION**

GOLF COURSE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Utilities				
Electricity - Other	$ 19,859	$ 44,562	$ 36,013	$ 48,190
Security & Monitoring System	2,512	540	90	—
	$ 22,371	**$ 45,102**	**$ 36,103**	**$ 48,190**
Contractual Services				
Professional Services	$ 755,000	$ 755,000	$ 28,782	$ —
Security Services	744	744	—	—
Taxes	2,794	3,218	40,418	20,000
Other Contractual	526,897	530,772	1,933,738	2,500,000
Credit Card Processing Fees	14,208	13,680	14,121	—
	$ 1,299,643	**$ 1,303,415**	**$ 2,017,059**	**$ 2,520,000**
Materials & Supplies				
Hygiene And Cleaning Supplies	$ 2,825	$ 4,929	$ —	$ —
Food	20,506	10,000	—	—
Other Supplies	10,585	8,779	655	—
Sporting Goods Supplies	6,964	9,394	—	—
	$ 40,880	**$ 33,101**	**$ 655**	**$ —**
Maintenance				
Maintenance Fire Apparatus	$ 690	$ 390	$ —	$ —
	$ 690	**$ 390**	**$ —**	**$ —**
Interdepart Service Charges				
Charges From Print & Repro	$ 433	$ 448	$ 280	$ —
	$ 433	**$ 448**	**$ 280**	**$ —**
	$ 1,364,017	**$ 1,382,456**	**$ 2,054,096**	**$ 2,568,190**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 748,270	$ 695,836	$ 1,165,650	$ 1,872,000
Miscellaneous	12,808	9,005	—	—
Transfers In	605,000	602,817	1,098,794	339,290
	$ 1,366,079	**$ 1,307,659**	**$ 2,264,444**	**$ 2,211,290**

PARKING LOTS GENERAL OPERATIONS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 691,526	$ 773,638	$ 867,545	$ 993,864
Part-Time Permanent	134,319	119,220	100,302	130,014
Longevity	3,800	5,000	5,350	5,825
Wage Settlements	2	—	—	—
Separation Payments	16,764	—	—	—
Bonus Incentive	—	6,000	17,000	—
Overtime	25,986	51,228	46,667	55,000
	$ 872,397	**$ 955,085**	**$ 1,036,864**	**$ 1,184,703**
Benefits				
Hospitalization	$ 160,658	$ 159,756	$ 204,809	$ 242,015
Prescription	33,323	35,050	41,612	48,799
Dental	7,776	6,844	7,157	7,389
Vision Care	1,158	1,116	1,234	1,480
Public Employees Retire System	120,169	132,573	141,912	164,758
Fica-Medicare	12,286	13,407	14,525	16,049
Workers' Compensation	7,763	9,776	12,654	35,000
Life Insurance	566	581	565	830
Unemployment Compensation	—	7,187	(323)	5,000
Clothing Allowance	2,500	2,500	3,188	3,825
Clothing Maintenance	450	450	600	600
	$ 346,649	**$ 369,240**	**$ 427,933**	**$ 525,745**
Other Training & Professional Dues				
Professional Dues & Subscript	$ 595	$ 595	$ 1,020	$ 1,515
	$ 595	**$ 595**	**$ 1,020**	**$ 1,515**
Utilities				
Electricity - Cpp	$ 134,772	$ 128,515	$ 135,851	$ 180,943
Electricity - Other	6,031	9,381	9,641	11,941
	$ 140,803	**$ 137,896**	**$ 145,492**	**$ 192,884**
Contractual Services				
Professional Services	$ 1,799,794	$ 1,717,179	$ 2,208,494	$ 3,058,800
Security Services	500	2,000	12,183	14,600
Taxes	260,599	250,750	250,018	250,750
Parking Tax	267,938	429,221	497,893	606,186
Property Rental	99,612	99,612	99,612	100,000
Equipment Rental	9,999	9,999	9,999	12,000
Special Assessment	4,582	4,426	4,426	4,750
Other Contractual	43,900	2,716,945	2,750,750	2,737,000
Bank Service Fees	16,160	6,808	3,338	30,000

PARKING LOTS GENERAL OPERATIONS

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Credit Card Processing Fees	67,427	141,138	173,155	250,000
	$ 2,570,511	**$ 5,378,078**	**$ 6,009,869**	**$ 7,064,086**
Materials & Supplies				
Clothing	$ —	$ 5,000	$ 2,500	$ 5,000
Hardware & Small Tools	—	—	—	2,000
Welding Supplies & Equipment	—	200	—	200
Electrical Supplies	2,500	1,200	—	—
Hygiene And Cleaning Supplies	2,465	—	1,350	1,350
Other Supplies	8,240	14,880	22,097	15,000
Batteries	11,720	16,000	16,000	16,000
Just In Time Office Supplies	1,097	1,519	1,593	2,100
	$ 26,022	**$ 38,799**	**$ 43,540**	**$ 41,650**
Maintenance				
Maintenance Contracts	$ 44,801	$ 63,577	$ 73,968	$ 120,000
Repair Parts	11,400	16,000	16,500	20,000
Car Washes	960	—	426	1,000
Maintenance Building	600	600	600	—
	$ 57,761	**$ 80,177**	**$ 91,494**	**$ 141,000**
Claims, Refunds, Maintenance				
Indirect Cost	$ 203,139	$ 226,040	$ 358,216	$ 247,463
	$ 203,139	**$ 226,040**	**$ 358,216**	**$ 247,463**
Interdepart Service Charges				
Charges From Telephone Exch	$ 40,623	$ 42,533	$ 14,929	$ 50,040
Charges From Print & Repro	13,612	5,524	5,823	7,000
Charges From Central Storeroom	118	91	206	230
Charges From M.V.M.	20,066	26,550	20,763	25,000
Charges From Waste Collection	1,040	1,060	880	1,500
Charges From Parks Maintenance	—	1,662	—	25,000
	$ 75,459	**$ 77,421**	**$ 42,602**	**$ 108,770**
Interfund Subsidies				
Transfer to Other SubClasses	$ 79,157	$ 15,705	$ —	$ —
	$ 79,157	**$ 15,705**	**$ —**	**$ —**
Debt Service				
Principal	$ 1,344,709	$ 1,405,079	$ —	$ —
Interest	34,384	17,194	—	—
	$ 1,379,093	**$ 1,422,273**	**$ —**	**$ —**
	$ 5,751,587	**$ 8,701,308**	**$ 8,157,029**	**$ 9,507,816**

PARKING LOTS GENERAL OPERATIONS

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 4,667,016	$ 6,647,257	$ 7,682,609	$ 7,823,400
Fines, Forfeitures & Settlements	240,000	—	—	—
Miscellaneous	41,956	56,263	31,149	15,000
Transfers In	—	800,000	—	949,175
Other Tax	267,938	429,221	497,893	541,600
Interest Earnings/Investment Income	2	138	525	20
	$ 5,216,912	**$ 7,932,880**	**$ 8,212,176**	**$ 9,329,195**

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
15	15	15	**FULL TIME**
0	0	0	**VACANT FULL TIME**
15	15	15	**TOTAL FULL TIME**
19	10	10	**PART TIME**
0	0	9	**VACANT PART TIME**
19	10	19	**TOTAL PART TIME**
34	**25**	**34**	**TOTAL DIVISION**

PUBLIC AUDITORIUM

Executive Commissioner Susie Claytor

Mission Statement: To strengthen Cleveland's economy by delivering efficient, excellent service through marketing and the management of the Public Auditorium and West Side Market.

Summary: Public Auditorium provides a venue for meetings, trade shows, theatrical events and receptions. The Executive Commissioner is responsible for coordinating the daily operations of the facility, including overall planning, labor management, fiscal activities and maintenance and provides promoters with assistance in producing profitable and successful theatrical events. They also supply skilled administration and labor in all areas pertaining to theatrical events and meetings.

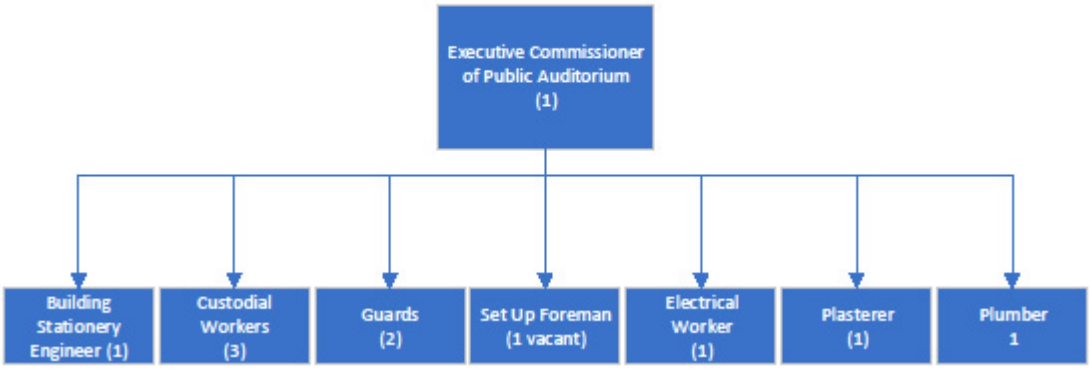
Key Programs: Building Maintenance, Cleveland Browns Stadium, Public Auditorium & Conference Center, Security Functions, Theatrical Event Administration

	Output Metric	Historic Data		
		2021	2022	2023**
1	Paid Events – Public Auditorium	5	20	20
2	Event Revenue	$79,275	$247,257.25	$319,163
3	Attendees / Visitors	79,275	37,350	42,750
4	Permits Processed	252	783	1,100
5	Number of independent businesses leasing at West Side Market (short-term and long-term vendors)	70	69	67
6	Number of stands leased out at West Side Market (out of 181 total stands possible)	125	137	145*
7	West Side Market - Storage Locker revenue (total possible income is $224,335 if all lockers currently used are paid for at current rate)	$148,395	$141,474	$152,263
8	Customer foot-traffic at West Side Market	N/A	548,954	658,744

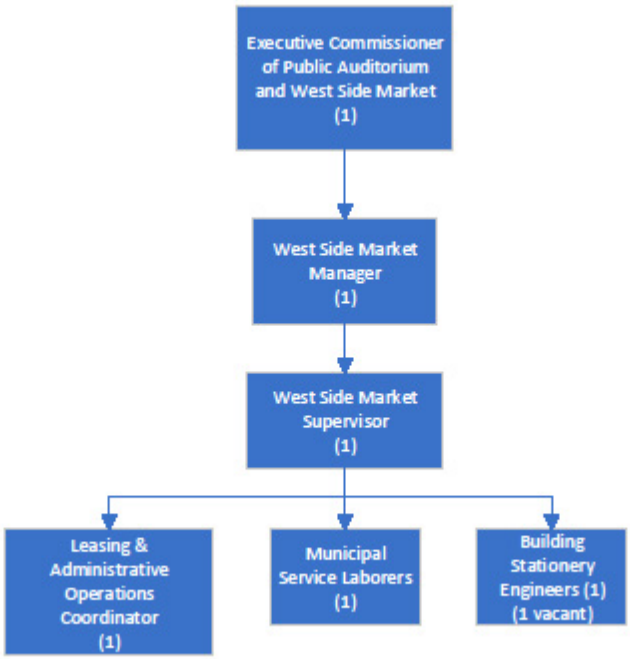
*22 stands not leasable due to construction

PUBLIC AUDITORIUM

Public Auditorium:



Westside Market:



PUBLIC AUDITORIUM

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 695,274	$ 695,658	$ 689,860	$ 790,339
Seasonal	1,370	788	445	—
Part-Time Permanent	189,074	285,113	288,605	249,986
Longevity	3,675	3,525	3,525	5,000
Wage Settlements	1	—	—	—
Vacation Conversion	4,038	—	8,403	—
Separation Payments	—	6,542	59,428	—
Bonus Incentive	—	—	1,000	—
Overtime	72,655	144,887	112,050	120,000
	$ 966,087	**$ 1,136,513**	**$ 1,163,316**	**$ 1,165,325**
Benefits				
Hospitalization	$ 108,523	$ 96,691	$ 106,896	$ 111,759
Prescription	23,285	22,415	23,376	23,069
Dental	5,344	4,928	4,477	4,778
Vision Care	1,018	911	883	1,080
Public Employees Retire System	134,706	155,316	153,778	165,238
Fica-Medicare	13,778	16,237	16,589	16,613
Workers' Compensation	20,872	13,478	147,605	150,295
Life Insurance	500	459	402	605
Unemployment Compensation	1,020	5,879	394	5,000
Clothing Allowance	1,545	1,545	1,575	2,030
Tool Insurance	200	200	200	—
Clothing Maintenance	1,750	1,575	1,750	1,725
Automoible Maintenance Allow	—	13,861	—	—
Union Welfare Payment	14,908	6,860	22,393	25,000
	$ 327,449	**$ 340,354**	**$ 480,318**	**$ 507,192**
Other Training & Professional Dues				
Professional Dues & Subscript	$ —	$ —	$ —	$ 250
	$ —	**$ —**	**$ —**	**$ 250**
Utilities				
Brokered Gas Supply	$ 2,752	$ 4,208	$ 2,470	$ 3,755
Gas	1,686	1,872	3,399	3,595
Electricity - Cpp	422,439	443,098	448,855	500,000
Steam	450,708	515,375	566,752	600,000
	$ 877,586	**$ 964,552**	**$ 1,021,476**	**$ 1,107,350**
Contractual Services				
Professional Services	$ 500	$ —	$ 332	$ 575
Parking In City Facilities	2,295	2,614	3,498	3,600

PUBLIC AUDITORIUM

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Equipment Rental	—	—	—	2,500
Other Contractual	81,764	112,112	111,796	80,000
Credit Card Processing Fees	476	1,164	774	2,250
	$ 85,035	**$ 115,889**	**$ 116,400**	**$ 88,925**
Materials & Supplies				
Electrical Supplies	$ 13,000	$ 12,359	$ 1,511	$ 12,000
Hygiene And Cleaning Supplies	9,500	6,456	9,000	12,000
Painting Equipment & Supplies	—	—	—	500
Plumbing Supplies And Equip	2,000	846	—	2,000
Motors And Pumps	1,239	—	—	3,000
Lumber, Glass, And Drywall	—	—	—	1,000
Other Supplies	—	—	1,073	1,000
Safety Equipment	175	—	—	500
Batteries	—	—	—	200
Just In Time Office Supplies	479	591	18	1,000
Building Maintenance Supplies	2,977	12,356	—	2,690
	$ 29,370	**$ 32,608**	**$ 11,602**	**$ 35,890**
Maintenance				
Maintenance Machinery & Tools	$ 5,970	$ —	$ —	$ 400
Maintenance Fire Apparatus	—	—	—	1,000
Maintenance Vehicles	—	—	—	4,000
Maintenance Utility Systems	5,000	—	—	6,000
Maintenance Misc. Equipment	1,100	3,154	—	1,000
Maintenance Building	4,450	1,731	936	4,120
	$ 16,520	**$ 4,885**	**$ 936**	**$ 16,520**
Interdepart Service Charges				
Charges From Telephone Exch	$ 199,253	$ 218,548	$ 242,556	$ 400,000
Charges From Radio Comm System	25,990	18,750	27,188	31,255
Charges From Print & Repro	2,230	3,141	2,549	3,500
Charges From Central Storeroom	184	113	218	250
Charges From M.V.M.	11,310	14,390	4,192	5,000
Charges From Waste Collection	—	—	3,332	—
	$ 238,966	**$ 254,942**	**$ 280,035**	**$ 440,005**
	$ 2,541,012	**$ 2,849,743**	**$ 3,074,083**	**$ 3,361,457**

PUBLIC AUDITORIUM

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 258,262	$ 593,220	$ 389,063	$ 400,000
Miscellaneous	495,496	429,691	432,498	439,317
Transfers In	1,717,000	1,830,456	2,260,859	2,494,548
Interest Earnings/Investment Income	15	653	6,849	—
	$ 2,470,773	**$ 2,854,019**	**$ 3,089,268**	**$ 3,333,865**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
11	10	10	**FULL TIME**
0	0	1	**VACANT FULL TIME**
11	10	11	**TOTAL FULL TIME**
48	26	26	**PART TIME**
0	0	22	**VACANT PART TIME**
48	26	48	**TOTAL PART TIME**
59	**36**	**59**	**TOTAL DIVISION**

WESTSIDE MARKET GENERAL OPERATIONS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 272,792	$ 248,295	$ 284,066	$ 361,465
Part-Time Permanent	32,583	—	—	36,292
Longevity	1,575	1,700	1,700	2,100
Vacation Conversion	828	—	—	—
Separation Payments	—	2,296	—	—
Bonus Incentive	—	3,000	1,000	—
Overtime	8,416	8,353	12,626	20,000
	$ 316,194	**$ 263,644**	**$ 299,393**	**$ 419,857**
Benefits				
Hospitalization	$ 76,689	$ 64,730	$ 75,108	$ 108,133
Prescription	15,263	12,686	14,237	20,856
Dental	3,040	2,715	2,984	3,841
Vision Care	521	434	461	648
Public Employees Retire System	44,815	36,334	41,676	59,392
Fica-Medicare	4,418	3,661	4,162	5,984
Workers' Compensation	24,289	18,634	82,048	85,000
Life Insurance	233	211	188	335
Clothing Allowance	1,390	1,390	925	480
Tool Insurance	400	400	200	—
Clothing Maintenance	400	400	275	250
	$ 171,457	**$ 141,595**	**$ 222,264**	**$ 284,919**
Other Training & Professional Dues				
Professional Dues & Subscript	$ —	$ —	$ —	$ 1,000
	$ —	**$ —**	**$ —**	**$ 1,000**
Utilities				
Brokered Gas Supply	$ 16,147	$ 37,576	$ 12,026	$ 33,632
Gas	9,325	13,900	35,038	36,000
Electricity - Cpp	250,252	164,529	194,775	306,139
Security & Monitoring System	8,950	7,000	—	10,000
	$ 284,673	**$ 223,004**	**$ 241,839**	**$ 385,771**
Contractual Services				
Professional Services	$ 40,000	$ 40,000	$ 29,736	$ 100,000
Mileage (Private Auto)	—	—	—	500
Security Services	87,637	197,290	125,759	99,000
Janitorial Services	203,400	169,500	310,499	203,400
Other Contractual	287,698	203,062	386,244	320,000
	$ 618,735	**$ 609,852**	**$ 852,239**	**$ 722,900**
Materials & Supplies				
Chemical	$ —	$ —	$ —	$ 1,600

WESTSIDE MARKET GENERAL OPERATIONS

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Fire/Ems Apparatus Parts	—	800	—	450
Salt & De-Icer	—	—	2,000	2,000
Boilers, Heaters & Cool Equip	14,205	16,826	20,415	16,500
Small Equipment	1,893	1,257	—	2,000
Electrical Supplies	6,000	5,000	5,035	6,000
Hygiene And Cleaning Supplies	—	1,000	—	1,000
Doors, Shutters And Windows	1,191	1,158	3,616	4,600
Plumbing Supplies And Equip	2,800	—	—	2,800
Medical Supplies	—	—	—	100
Other Supplies	—	—	—	1,350
Just In Time Office Supplies	3,849	469	1,342	3,500
	$ 29,937	**$ 26,510**	**$ 32,407**	**$ 41,900**
Maintenance				
Maintenance Fire Apparatus	$ —	$ 900	$ —	$ 900
Maintenance Building	17,020	9,416	8,250	30,000
	$ 17,020	**$ 10,316**	**$ 8,250**	**$ 30,900**
Claims, Refunds, Maintenance				
Indirect Cost	$ 161,058	$ —	$ —	$ —
	$ 161,058	**$ —**	**$ —**	**$ —**
Interdepart Service Charges				
Charges From Telephone Exch	$ 1,002	$ 979	$ 1,227	$ 2,000
Charges From Print & Repro	906	1,450	2,082	1,215
Charges From M.V.M.	29,760	16,259	12,374	23,255
Charges From Waste Collection	36,593	38,068	53,617	80,000
Charges From Parks Maintenance	—	—	—	6,000
	$ 68,261	**$ 56,756**	**$ 69,301**	**$ 112,470**
	$ 1,667,336	**$ 1,331,677**	**$ 1,725,692**	**$ 1,999,717**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 1,110,110	$ 1,166,770	$ 1,236,277	$ 1,405,000
Miscellaneous	20,496	130	—	—
Transfers In	493,000	540,375	180,440	465,752
Interest Earnings/Investment Income	215	9,224	23,400	—
	$ 1,623,822	**$ 1,716,498**	**$ 1,440,117**	**$ 1,870,752**

WESTSIDE MARKET GENERAL OPERATIONS

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
6	5	5	**FULL TIME**
0	0	1	**VACANT FULL TIME**
6	5	6	**TOTAL FULL TIME**
1	0	0	**PART TIME**
0	0	1	**VACANT PART TIME**
1	0	1	**TOTAL PART TIME**
7	**5**	**7**	**TOTAL DIVISION**

Debt Service Fund

Debt Service payments are made through this fund group. Revenue is derived from property taxes, income taxes, TIF receipts, and transfer payments from various special revenue funds.

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
DEBT SERVICE						
RECEIPTS	$ 81,341,946	$ 85,215,122	$ 87,989,452	$ 84,109,060	$ (3,880,392)	-4%
EXPENDITURES	75,564,654	82,058,079	86,532,239	90,589,192	4,056,953	5%
Net	$ 5,777,292	$ 3,157,043	$ 1,457,213	$ (6,480,132)	$ (7,937,345)	-545%
Decertifications	—	—	—	—	—	%
Beginning Balance	29,088,277	34,865,569	38,022,612	39,479,825	1,457,213	4%
Ending Balance	$ **34,865,569**	$ **38,022,612**	$ **39,479,825**	$ **32,999,693**	$ **(6,480,132)**	**-16%**

2023 ACTIVITY

On September 21, 2023, the City issued $63,015,000 Various Purpose General Obligation Bonds, Series 2023A. The proceeds of these bonds are being used to provide funds to acquire heavy duty vehicles and equipment, other vehicles and equipment and to pay costs of permanent improvements to roads and bridges, to parks and recreation facilities and to various other public facilities.

On November 14, 2023, the City issued $40,220,000 Refunding Certificates of Participation, Series 2023, for Cleveland Browns Stadium. These 2023 Certificates were issued to currently refund $45,070,000 of the outstanding Series 2010B Refunding Certificates of Participation which had been purchased by a bank in 2021 in a Long Term Rate which was expiring on November 15, 2023.

2024 ACTIVITY

In 2024, the City is planning or reviewing the feasibility of the following financings:

- Issuance of general obligation bonds to fund various public improvements to roads and bridges, recreation facilities and other public facilities;
- Issuance of approximately $90 million of Water Revenue Bonds for upgrades to the water system;
- Issuance of approximately $35 million of Water Pollution Control Revenue Bonds for rehabilitation and upgrades to the City's sewer system;
- Replacement of the existing direct placement of 2013A Core City Bonds which expires in May;
- Short term financing for Port Control to enable initial work in support of the Airport's Master Plan; and
- Refunding or other financing alternatives which meet the City's financial and operational goals and/or which respond to market conditions.

BOND RATINGS

As of December 31, 2023 the City's Bond Ratings for various types of obligations were as follows:

	Moody's Investors Service	Standard & Poor's	Fitch Ratings
General Obligation Bonds**	Aa3	AA+	AA-
Subordinate Lien Income Tax Bonds	Aa3	AA	N/A
Nontax Revenue Bonds	A1	AA-	N/A
Waterworks Revenue Bonds	Aa2	AA+	N/A
Water Pollution Control Bonds	Aa3	A+	N/A
Subordinate Lien Water Revenue Bonds	Aa3	AA	N/A
Cleveland Public Power Revenue Bonds	A3	A-	N/A
Airport Revenue Bonds	A2	A	A-
Stadium Certificates of Participation***	NR*	A+	N/A

*NR = Not Rated

** On June 30, 2023, Fitch Ratings upgraded its rating on the City's General Obligation Bonds from A+ to AA-. The City's Issuer Default Rating (IDR) was also upgraded to AA- from A+ with a stable outlook.

*** In conjunction with the issuance of the 2023 Stadium Certificates of Participation, the City applied for a rating from S&P Global Ratings. S&P assigned a rating of A+ to the COPS.

	2022 Actual	2023 Unaudited	2024 Budget
Water Revenue Bonds + EXPENDITURES:			
Principal	$ 34,905,000	$ 36,470,000	$ 38,395,000
Interest	15,665,095	13,902,144	12,090,396
Total Expenditures	$ **50,570,095**	$ **50,372,144**	$ **50,485,396**
RECEIPTS			
Utility Reimbursement	$ 50,570,095	$ 50,372,144	$ 50,485,396
Total Receipts	$ **50,570,095**	$ **50,372,144**	$ **50,485,396**
Airport System Revenue Bonds + EXPENDITURES:			
Principal	$ 44,575,000	$ 43,535,000	$ 45,760,000
Interest	20,124,536	18,069,650	15,994,572
Total Expenditures	$ **64,699,536**	$ **61,604,650**	$ **61,754,572**
RECEIPTS			
Enterprise Reimbursement	$ 64,699,536	$ 61,604,650	$ 61,754,572
Total Receipts	$ **64,699,536**	$ **61,604,650**	$ **61,754,572**
Ohio Water Development Authority Loans - Water + EXPENDITURES:			
Principal	$ 8,463,015	$ 8,735,042	$ 8,600,955
Interest	1,278,388	1,041,090	795,687
Total Expenditures	$ **9,741,403**	$ **9,776,132**	$ **9,396,642**
RECEIPTS			
Utility Reimbursement	$ 9,741,403	$ 9,776,132	$ 9,396,642
Total Receipts	$ **9,741,403**	$ **9,776,132**	$ **9,396,642**

+ Amounts shown above are actual amounts paid to bondholders or swap counterparties during the year and therefore may not match the debt service amounts in the budget of enterprise funds which reflect deposit requirements in anticipation of these payments.

Water Pollution Control Revenue Bonds+ EXPENDITURES:			
Principal	$ 660,000	$ 695,000	$ 730,000
Interest	1,471,750	1,438,750	1,404,000
Total Expenditures	$ **2,131,750**	$ **2,133,750**	$ **2,134,000**
RECEIPTS			
Utility Reimbursement	$ 2,131,750	$ 2,133,750	$ 2,134,000
Total Receipts	$ **2,131,750**	$ **2,133,750**	$ **2,134,000**

	2022 Actual	2023 Unaudited	2024 Budget
Ohio Water Development Authority Loans - Water Pollution Control + EXPENDITURES:			
Principal	$ 370,325	$ 367,911	$ 371,315
Interest	353,761	344,975	335,971
Total Expenditures	$ **724,086**	$ **712,886**	$ **707,286**
RECEIPTS			
Utility Reimbursement	$ 724,086	$ 712,886	$ 707,286
Total Receipts	$ **724,086**	$ **712,886**	$ **707,286**
Public Power System - Revenue Bonds + EXPENDITURES:			
Principal	$ 9,485,000	$ 9,960,000	$ 10,455,000
Interest	6,396,265	5,922,015	5,424,015
Total Expenditures	$ **15,881,265**	$ **15,882,015**	$ **15,879,015**
RECEIPTS			
Utility Reimbursement	$ 15,881,265	$ 15,882,015	$ 15,879,015
Total Receipts	$ **15,881,265**	$ **15,882,015**	$ **15,879,015**
Parking Facilities Revenue Refunding Bonds + EXPENDITURES:			
Principal	$ 3,930,000	$ —	$ —
Interest	207,644	—	—
Total Expenditures	$ **4,137,644**	$ —	$ —
RECEIPTS			
Enterprise Reimbursement	$ 4,137,644	$ —	$ —
Total Receipts	$ **4,137,644**	$ —	$ —

+ Amounts shown above are actual amounts paid to bondholders or swap counterparties during the year and therefore may not match the debt service amounts in the budget of enterprise funds which reflect deposit requirements in anticipation of these payments.

	2021 ACTUAL	2022 ACTUAL	2023 UNAUDITED	2024 BUDGET
PROPERTY TAXES	$ 20,358,650	$ 23,243,464	$ 23,545,375	$ 22,021,733
INTERGOVERNMENTAL REVENUE	1,668,650	1,976,706	1,969,431	1,950,000
RESTRICTED INCOME TAX	36,821,484	38,969,104	41,910,315	44,049,103
GENERAL FUND INCOME TAX	5,680,168	5,719,256	5,682,100	1,776,880
INVESTMENT EARNINGS	16,725	693,490	2,892,588	2,092,090
BOND FEES & SERVICES	162,500	54,113	55,800	50,000
NOTE / BOND PROCEEDS	9,908,347	5,955,989	5,260,177	4,000,000
TRANSFERS FROM OTHER SUBFUNDS	854,792	1,957,104	-	-
TIF / DEVELOPER RECEIPTS	613,299	654,881	617,498	386,400
GENERAL FUND TRANSFER	5,515,284	6,287,972	6,674,506	8,356,194
FEDERAL SUBSIDY	627,411	376,620	173,755	473,000
DRAW/(ADD) OF FUND BALANCE	(5,934,100)	(3,108,317)	(1,338,897)	6,480,132
TOTAL RECEIPTS	**$ 76,293,210**	**$ 82,780,382**	**$ 87,442,648**	**$ 91,635,532**

	2022 Actual	2023 Unaudited	2024 Budget
Unvoted Tax Supported General Obligation Bonds			
Bonds Redeemed	$ 25,905,000	$ 28,455,000	$ 30,000,000
Interest on Bonds	13,934,842	15,064,983	17,459,726
	$ 39,839,842	$ 43,519,983	$ 47,459,726
Subordinated Income Tax Bonds (Police & Fire Pension)			
Bonds Redeemed	$ 4,935,000	$ 5,190,000	$ 5,450,000
Interest on Bonds	655,375	402,250	136,250
	$ 5,590,375	$ 5,592,250	$ 5,586,250
2013A Core City Fund			
Bonds Redeemed	$ 1,050,000	$ 1,100,000	$ 1,150,000
Interest on Bonds	136,388	128,513	500,000
	$ 1,186,388	$ 1,228,513	$ 1,650,000
Lower Euclid TIF Bonds			
Bonds Redeemed	$ 260,000	$ 253,000	$ 263,000
Interest on Bonds	124,605	132,342	123,400
	$ 384,605	$ 385,342	$ 386,400
2014 Core City Bonds			
Bonds Redeemed	$ 1,405,000	$ 1,455,000	$ 1,505,000
Interest on Bonds	149,238	102,872	52,675
	$ 1,554,238	$ 1,557,872	$ 1,557,675
2015 Core City Bonds			
Bonds Redeemed	$ 2,425,000	$ 2,495,000	$ 2,575,000
Interest on Bonds	439,316	366,082	286,990
	$ 2,864,316	$ 2,861,082	$ 2,861,990
2020 Core City Bonds			
Bonds Redeemed	$ 190,000	$ 195,000	$ 200,000
Interest on Bonds	35,526	31,897	28,173
	$ 225,526	$ 226,897	$ 228,173
2021 Core City Bonds			
Bonds Redeemed	$ 780,000	$ 795,000	$ 800,000
Interest on Bonds	283,014	267,740	262,016
	$ 1,063,014	$ 1,062,740	$ 1,062,016
Subordinate Lien Income Tax Bonds			
Bonds Redeemed	$ 12,550,000	$ 13,930,000	$ 15,305,000
Interest on Bonds	15,674,174	15,043,459	14,491,962
	$ 28,224,174	$ 28,973,459	$ 29,796,962

	2022 Actual	2023 Unaudited	2024 Budget
Subordinate Lien Inc. Tax Bonds (2014A)			
Bonds Redeemed	$ 1,030,000	$ 1,080,000	$ —
Interest on Bonds	95,600	44,100	—
	$ 1,125,600	$ 1,124,100	$ —
Sinking Fund Operations			
Personnel	$ 231,438	$ 244,040	$ 292,970
Other	490,867	666,370	753,370
	$ 722,305	$ 910,410	$ 1,046,340
Total Expenditures	$ 82,780,383	$ 87,442,648	$ 91,635,532

CITY OF CLEVELAND SINKING FUND COMMISSION
FUTURE DEBT SERVICE REQUIREMENTS
UNVOTED TAX SUPPORTED OBLIGATIONS

PURPOSE	MONTH DUE	ISSUE DATE	MATURITY DATE	INTEREST RATE	12/31/23 BALANCE	2024 PRINCIPAL	2024 INTEREST	TOTAL DUE
BRIDGES & ROADS	JUNE/DEC.	2012	2030	VAR	1,175,000	1,175,000	58,750	1,233,750
BRIDGES & ROADS	JUNE/DEC.	2016A	2033	VAR	15,780,000	1,285,000	609,800	1,894,800
BRIDGES & ROADS	JUNE/DEC.	2018	2043	VAR	51,595,000	1,625,000	2,371,900	3,996,900
BRIDGES & ROADS	JUNE/DEC.	2019A	2037	VAR	18,760,000	1,025,000	717,000	1,742,000
BRIDGES & ROADS	JUNE/DEC.	2020A	2038	VAR	19,425,000	1,035,000	578,450	1,613,450
BRIDGES & ROADS	JUNE/DEC.	2021A	2039	VAR	15,060,000	780,000	388,450	1,168,450
BRIDGES & ROADS	JUNE/DEC.	2022	2041	VAR	4,815,000	170,000	240,750	410,750
BRIDGES & ROADS	JUNE/DEC.	2023	2041	VAR	20,370,000	725,000	1,018,500	1,743,500
CEMETERY IMPROVEMENT	JUNE/DEC.	2012	2032	VAR	280,000	25,000	14,000	39,000
HEAVY VEHICLES	JUNE/DEC.	2022	2032	VAR	7,185,000	650,000	359,250	1,009,250
HEAVY VEHICLES	JUNE/DEC.	2023	2033	VAR	12,040,000	955,000	602,000	1,557,000
LIGHT VEHICLES	JUNE/DEC.	2022	2027	VAR	3,270,000	760,000	163,500	923,500
LIGHT VEHICLES	JUNE/DEC.	2023	2028	VAR	6,245,000	1,130,000	312,250	1,442,250
NEIGHBORHOOD DEVELOPMENT	JUNE/DEC.	2020A	2040	VAR	1,545,000	70,000	44,031	114,031
PARKS & RECREATION	JUNE/DEC.	2012	2032	VAR	200,000	200,000	10,000	210,000
PARKS & RECREATION	JUNE/DEC.	2016A	2027	VAR	275,000	65,000	13,750	78,750
PARKS & RECREATION	JUNE/DEC.	2018	2046	VAR	14,790,000	375,000	651,988	1,026,988
PARKS & RECREATION	JUNE/DEC.	2019A	2043	VAR	9,955,000	340,000	349,800	689,800
PARKS & RECREATION	JUNE/DEC.	2020A	2048	VAR	20,365,000	565,000	543,025	1,108,025
PARKS & RECREATION	JUNE/DEC.	2021A	2049	VAR	20,310,000	565,000	546,650	1,111,650
PARKS & RECREATION	JUNE/DEC.	2022	2051	VAR	14,465,000	250,000	723,250	973,250
PARKS & RECREATION	JUNE/DEC.	2023	2045	VAR	10,470,000	270,000	523,500	793,500
PUBLIC FACILITIES	JUNE/DEC.	2012	2030	VAR	835,000	835,000	41,750	876,750
PUBLIC FACILITIES	JUNE/DEC.	2016A	2026	VAR	1,745,000	555,000	87,250	642,250
PUBLIC FACILITIES	JUNE/DEC.	2018	2031	VAR	3,605,000	380,000	170,150	550,150
PUBLIC FACILITIES	JUNE/DEC.	2019A	2036	VAR	14,235,000	855,000	555,700	1,410,700
PUBLIC FACILITIES	JUNE/DEC.	2020A	2037	VAR	12,490,000	725,000	382,800	1,107,800
PUBLIC FACILITIES	JUNE/DEC.	2021A	2036	VAR	14,990,000	1,000,000	397,700	1,397,700
PUBLIC FACILITIES	JUNE/DEC.	2022	2050	VAR	14,190,000	260,000	709,500	969,500
PUBLIC FACILITIES	JUNE/DEC.	2023	2039	VAR	13,890,000	585,000	694,500	1,279,500
REFUNDING JUDGMENT BONDS	JUNE/DEC.	2016B	2033	VAR	4,260,000	0	207,882	207,882
SERIES 2007C REFUNDING	MAY/NOV	2007C	2027	VAR	4,740,000	2,040,000	248,850	2,288,850
SERIES 2015 REFUNDING	JUNE/DEC.	2015	2029	VAR	26,810,000	6,900,000	1,326,750	8,226,750
SERIES 2016 REFUNDING	JUNE/DEC.	2016A	2032	VAR	14,285,000	1,825,000	635,600	2,460,600
SERIES 2021 REFUNDING	JUNE/DEC.	2021A	2031	VAR	1,190,000	0	35,700	35,700
Total					395,640,000	30,000,000	16,334,725	46,334,725

Internal Service Funds

Internal Service Funds (ISFs) supports the cost of providing internal support services to other City Divisions. Operations are supported by charges to user Divisions.

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ISFs ensure that the cost of services are controlled and help the City accurately monitor, plan, and budget for services. ISFs are required to recover all direct costs associated with each fund, ensuring the fund breaks even. There are eight different ISFs. Each ISF is tasked with satisfying customer needs, resource management, and fiscal management. ISFs should provide services that satisfy demand and offer lower rates than industry standards.

Type of ISF	Objective
Sinking Fund	To assist and monitor debt service activity
Telecommunication	Supervises the City's telephone communications network, equipment, services and customer services.
Motor Vehicle and Maintenance	Control and supervise the procurement, custody, maintenance repair and assignment for use of all motorized equipment.
Printing	Control and supervise the printing, microfilming, Photostatting, blueprinting, mimeographing or other reproduction of material required for use by any department or division of the City
Storeroom	Properly stamp and mail departments and divisions outgoing mail.
Radio	Oversee, monitor and regulate the City's radio communications system
Health Fund	To service health care clams and program costs (Self Insurance)
Prescription Fund	To service prescription claims and program costs (Self Insurance)

Internal Service Fund Revenue Reimbursement Strategy

Revenue reimbursements (chargebacks) are usually done a monthly basis to individual divisions. Below is a breakdown of the reimbursement (rate) strategy maintained by each ISF:

Type of ISF	Reimbursement Strategy
Sinking Fund	Chargeback to divisions that issue debt
Telecommunication	**Actual invoice:** received from service providers (AT&T for example), based on device numbers and service agreements **Overhead**: Rate set to recover personnel service provided.
Motor Vehicle and Maintenance	**Maintenance work:** Labor hour and material usage **Carpooling**: Miles rate times miles driven **Fuel**: Gallon rate times gallon refueled
Printing	**Paper Supply**: Carton Rate times carton(s) ordered **Copier Meter:** Rate times number of copier count (meter read) **Special Order:** Various rates based on clients' needs
Storeroom	Mailing rate times number of outgoing mail
Radio	Chargeback to divisions that utilize radios on a per unit basis
Health Fund	Medical Rate (driven by headcount in each division)
Prescription Fund	Prescription Rate (driven by headcount in each division)

Revenue reimbursements are monitored monthly, which are used to project ending retained earnings balance. If projection shows high retained earnings or low retained earnings, a rate review is instituted, and credits to divisions are planned if needed.

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
SINKING FUND						
RECEIPTS	$ 885,365	$ 673,581	$ 792,094	$ 1,046,340	$ 254,246	32%
EXPENDITURES	728,557	722,305	910,410	1,046,573	136,163	15%
Net	$ 156,808	$ (48,724)	$ (118,316)	$ (233)	$ 118,083	-100%
Decertifications	—	—	—	—		—
Beginning Balance	128,208	285,016	236,292	117,976		—
Ending Balance	**$ 285,016**	**$ 236,292**	**$ 117,976**	**$ 117,743**	**$ (233)**	**0%**
FT Staffing Levels	**2**	**2**	**2**	**2**	—	%
TELEPHONE EXCHANGE						
RECEIPTS	$ 11,448,157	$ 11,954,704	$ 9,922,943	$ 15,750,841	$ 5,827,898	59%
EXPENDITURES	11,720,397	11,872,974	10,586,183	15,797,033	5,210,850	53%
Net	$ (272,240)	$ 81,730	$ (663,240)	$ (46,192)	$ 617,048	-33%
Decertifications	18	43,996	20,044	—		—
Beginning Balance	900,635	628,413	754,139	110,943		—
Ending Balance	**$ 628,413**	**$ 754,139**	**$ 110,943**	**$ 64,751**	**$ (46,192)**	**-402%**
FT Staffing Levels	**16**	**16**	**16**	**23**	**7**	**44%**
RADIO						
RECEIPTS	$ 5,170,287	$ 3,659,332	$ 4,934,054	$ 4,814,337	$ (132,916)	-3%
EXPENDITURES	5,499,357	3,310,224	3,888,973	4,839,882	836,642	22%
Net	(329,070)	349,108	1,045,081	(25,545)	$ (969,558)	-93%
Decertifications	4,948	11,756	1,524	—		—
Beginning Balance	650,793	326,671	687,535	1,734,140		—
Ending Balance	**$ 326,671**	**$ 687,535**	**$ 1,734,140**	**$ 1,708,595**	**$ (525,894)**	**-30%**
FT Staffing Levels	**4**	**4**	**4**	**8**	**4**	**100%**
MOTOR VEHICLE MAINTENANCE						
RECEIPTS	$ 22,113,403	$ 26,748,325	$ 28,836,950	$ 25,291,773	$ (3,545,177)	-12%
EXPENDITURES	20,909,574	23,852,425	23,879,573	25,400,601	1,521,028	6%
Net	$ 1,203,829	$ 2,895,900	$ 4,957,377	$ (108,828)	$ (5,066,205)	-102%
Decertifications	9,115	5,033	52,424	—		—
Beginning Balance	2,463,436	3,676,380	6,577,313	11,587,114		—
Ending Balance	**$ 3,676,380**	**$ 6,577,313**	**$ 11,587,114**	**$ 11,478,286**	**$ (108,828)**	**-1%**
FT Staffing Levels	**75**	**71**	**71**	**78**	**7**	**10%**

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
PRINTING & REPRODUCTION						
RECEIPTS	$ 2,252,189	$ 2,561,978	$ 2,581,040	$ 2,887,752	$ 306,712	12%
EXPENDITURES	2,139,238	2,438,011	2,587,977	2,899,143	311,166	12%
Net	$ 112,951	$ 123,967	$ (6,937)	$ (11,391)	$ (4,454)	64%
Decertifications	208	2,145	29,690	—		—
Beginning Balance	7,919	121,078	247,190	269,943		—
Ending Balance	$ **121,078**	$ **247,190**	$ **269,943**	$ **258,552**	$ **(11,391)**	**-4%**
FT Staffing Levels	**11**	**10**	**9**	**10**	**1**	**11%**
STOREROOM						
RECEIPTS	$ 500,605	$ 471,780	$ 583,248	$ 616,518	$ 33,270	6%
EXPENDITURES	508,897	546,812	530,203	618,569	88,366	17%
Net	$ (8,292)	$ (75,032)	$ 53,045	$ (2,051)	$ (55,096)	-104%
Decertifications	4	—	—	—		—
Beginning Balance	83,719	75,431	399	53,444		—
Ending Balance	$ **75,431**	$ **399**	$ **53,444**	$ **51,393**	$ **(2,051)**	**-4%**
FT Staffing Levels	**1**	**1**	**1**	**1**	—	%
HEALTH SELF INSURANCE FUND						
RECEIPTS	$ 83,823,892	$ 90,943,611	$ 93,421,813	$ 103,000,001	$ 9,578,188	10%
EXPENDITURES	92,523,177	93,776,141	89,603,014	103,000,000	13,396,986	15%
Net	$ (8,699,285)	$ (2,832,530)	$ 3,818,799	$ 1	$ (3,818,798)	-100%
Decertifications	2,446	34,707	47,367	—		—
Beginning Balance	23,336,639	14,639,800	11,841,977	15,708,143		—
Ending Balance	$ **14,639,800**	$ **11,841,977**	$ **15,708,143**	$ **15,708,144**	$ **1**	**0%**
PRESCRIPTION SELF INSURANCE FUND						
RECEIPTS	$ 17,298,305	$ 12,116,088	$ 17,672,568	$ 22,500,001	$ 4,827,433	27%
EXPENDITURES	16,173,356	16,161,873	17,729,078	22,500,000	4,770,922	27%
Net	$ 1,124,949	$ (4,045,785)	$ (56,510)	$ 1	$ 56,511	-100%
Decertifications	—	—	—	—		—
Beginning Balance	5,645,560	6,770,509	2,724,724	2,668,214		—
Ending Balance	$ **6,770,509**	$ **2,724,724**	$ **2,668,214**	$ **2,668,215**	$ **1**	**0%**

SINKING FUND GENERAL OPERATIONS

Sinking Fund Commission

Justin M. Bibb, President; Ahmed A. Abonamah, Secretary; Blaine A. Griffin, Member; Elizabeth C. Hruby, Assistant Secretary

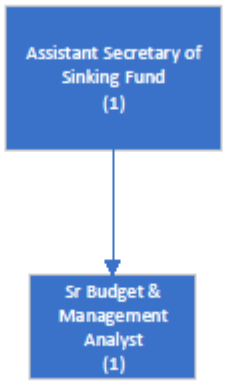
Summary: The Sinking Fund is the bond retirement fund of the City and its operations are governed by the Ohio Revised Code, the City Charter and the General Bond Ordinance. The Sinking Fund Commission consists of the Mayor, Director of Finance, and City Council President. An Assistant Secretary is appointed by the members to conduct the business of The Commission. The Commission is responsible for the issuance and payment of all City debt including general obligation bonds, special revenue bonds, certificates of participation, non-tax revenue bonds and tax increment financing debt.

The Commission maintains detailed records of the City's outstanding debt obligations until their maturity and ensuring that all debt is paid when due. The Commission's composition is defined in the City Charter and its duties are outlined in the covenants of the General Bond and the Sinking Fund Ordinances. The Commission is the citywide coordinator for all debt issuance and monitoring, including the sale of all general obligation, special obligation and enterprise (revenue) bonds and notes. The Commission deposits on behalf of itself and the Enterprise Funds any moneys to be applied to the payment of debt charges, which includes money and investments derived from ad valorem property taxes, income tax collections, enterprise reimbursements, non-tax revenues and the proceeds of renewal bonds or notes. The Commission maintains and reconciles all bank accounts for General Obligation, Special Obligation and Enterprise (Proprietary) Obligations of the City. The Commission also ensures that all debt issued falls within the State's legal debt limits and that bonds issued to refund outstanding bonds achieve a minimum 3% debt service savings level. With legislative authority, bonds can also be refunded in order to eliminate/ modify restrictive covenants or to obtain more favorable debt structure. The City issues general obligation bonds in connection with the Capital Improvement Program. In recent years, the City has also issued subordinate lien income tax bonds for these purposes. The City's Enterprise Funds develop their own capital improvement programs and issue revenue debt as necessary to implement their CIP programs. The Commission works with each Enterprise Fund when issuing revenue debt, and ensures that the City complies with all debt covenants.

Key Programs: Debt Administration and Record Maintenance; Debt Issuance and Compliance

	Output Metric	Historic Data		
		2021	2022	2023
1	Number of New Money Bond Issuances	2	1	1
2	Number of Refunding Bond Issuances	2	0	1
3	Savings from Bond Refunding	$2.5 million	$0	$0
4	Number of Bond Ratings Changes (Up/Down)	0	4	1
5	Number of EMMA disclosure filings	16	17	33

SINKING FUND GENERAL OPERATIONS



SINKING FUND GENERAL OPERATIONS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 182,421	$ 183,421	$ 192,660	$ 201,321
Longevity	1,000	1,000	1,175	1,175
Vacation Conversion	5,469	—	3,432	—
Separation Payments	—	—	—	41,500
Bonus Incentive	—	2,000	—	—
	$ 188,890	**$ 186,421**	**$ 197,267**	**$ 243,996**
Benefits				
Hospitalization	$ 11,264	$ 11,266	$ 12,435	$ 14,811
Prescription	2,638	2,689	1,861	1,812
Dental	485	464	519	558
Vision Care	199	182	184	216
Public Employees Retire System	26,670	25,777	27,081	28,514
Fica-Medicare	2,688	2,647	2,807	1,141
Workers' Compensation	1,435	1,902	1,811	2,045
Life Insurance	89	89	75	110
	$ 45,467	**$ 45,017**	**$ 46,772**	**$ 49,207**
Other Training & Professional Dues				
Professional Dues & Subscript	$ 261	$ 522	$ 261	$ 270
	$ 261	**$ 522**	**$ 261**	**$ 270**
Contractual Services				
Professional Services	$ 283,630	$ 189,010	$ 175,397	$ 228,000
County Aud & Treas Coll Fee	210,242	301,240	490,712	525,000
	$ 493,872	**$ 490,250**	**$ 666,109**	**$ 753,000**
Materials & Supplies				
Postage	$ 66	$ 95	$ —	$ 100
	$ 66	**$ 95**	**$ —**	**$ 100**
	$ 728,557	**$ 722,305**	**$ 910,410**	**$ 1,046,573**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 171,546	$ 54,113	$ 55,800	$ 50,000
Other Shared Revenue	—	2,475	4,986	—
Transfers In	713,819	616,992	731,308	996,340
	$ 885,365	**$ 673,580**	**$ 792,094**	**$ 1,046,340**

SINKING FUND GENERAL OPERATIONS

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
2	2	2	**FULL TIME**
0	0	0	**VACANT FULL TIME**
2	2	2	**TOTAL FULL TIME**
2	2	2	**TOTAL DIVISION**

TELEPHONE EXCHANGE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 1,052,381	$ 947,779	$ 1,063,416	$ 1,490,173
Longevity	4,225	5,000	4,525	3,950
Wage Settlements	1	—	—	—
Vacation Conversion	6,691	—	9,328	—
Separation Payments	580	46,957	1,916	—
Bonus Incentive	—	4,000	1,000	—
Overtime	4,316	3,477	7,624	—
	$ 1,068,194	**$ 1,007,212**	**$ 1,087,809**	**$ 1,494,123**
Benefits				
Hospitalization	$ 198,879	$ 166,140	$ 186,410	$ 381,472
Prescription	41,454	34,956	37,456	77,985
Dental	10,209	8,182	7,979	14,607
Vision Care	1,445	1,185	1,259	2,344
Public Employees Retire System	150,607	133,933	150,262	212,792
Fica-Medicare	14,218	13,568	15,262	20,692
Workers' Compensation	9,369	10,345	10,179	11,495
Life Insurance	736	651	594	1,281
Clothing Allowance	4,500	3,600	5,400	4,500
Clothing Maintenance	4,375	3,500	5,250	2,625
	$ 435,793	**$ 376,060**	**$ 420,053**	**$ 729,793**
Utilities				
Cellular Servicess	$ 1,044,386	$ 1,446,270	$ 1,500,000	$ 1,510,449
At&T Equipment	471,875	319,152	—	1,169,540
Telephone-Ohio Bell	7,928,291	7,901,342	6,910,357	9,982,400
Telephone	631,490	725,493	574,238	658,182
Security & Monitoring System	21,869	27,337	—	23,868
	$ 10,097,911	**$ 10,419,593**	**$ 8,984,595**	**$ 13,344,439**
Contractual Services				
Professional Services	$ 60,000	$ 18,950	$ 6,000	$ 132,200
Parking In City Facilities	35,100	—	32,400	35,041
	$ 95,100	**$ 18,950**	**$ 38,400**	**$ 167,241**
Materials & Supplies				
Computer Hardware	$ 5,328	$ 10,013	$ 24,102	$ 10,000
Computer Software	—	2,500	—	5,000
Just In Time Office Supplies	1,909	3,793	701	5,000
	$ 7,237	**$ 16,306**	**$ 24,803**	**$ 20,000**

TELEPHONE EXCHANGE

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Maintenance				
Maintenance Contracts	$ 259	$ 23,256	$ 28,095	$ 29,781
Computer Software Maintenance	15,903	11,595	2,427	11,656
	$ 16,161	**$ 34,852**	**$ 30,522**	**$ 41,437**
	$ 11,720,398	**$ 11,872,974**	**$ 10,586,183**	**$ 15,797,033**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 11,447,174	$ 11,925,007	$ 9,846,706	$ 15,725,841
Interest Earnings/Investment Income	982	29,698	76,237	25,000
	$ 11,448,156	**$ 11,954,705**	**$ 9,922,943**	**$ 15,750,841**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
21	16	16	**FULL TIME**
0	0	7	**VACANT FULL TIME**
21	16	23	**TOTAL FULL TIME**
21	**16**	**23**	**TOTAL DIVISION**

OFFICE OF RADIO COMMUNICATIONS

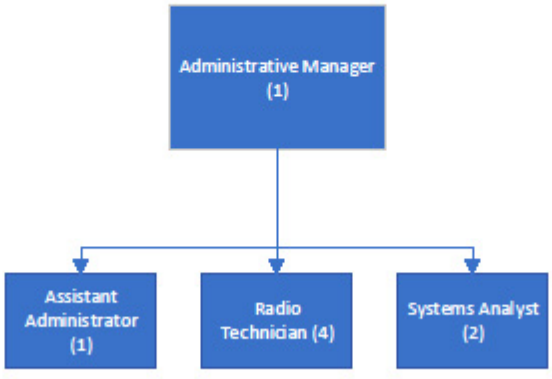
Administrative Manager Brad A. Handke

Mission Statement: To operate the Greater Cleveland Radio Communications Network in a reliable and secure manner suitable for use by all participants in the network by providing maintenance, programming services, interoperability, and improvements to the infrastructure to ensure sufficient system capacity to meet the critical communications needs of the participating entities.

Summary: The Office (ORC) is responsible for the maintenance, operations and oversight of the expansion of the Greater Cleveland Radio Communications Network (GCRCN), which services City Wide agencies as well as outside entities. ORC is tasked with making quick responses to requests for programming and reprogramming of mobile and portable radios, as well as other system requests. ORC works with participating entities to ensure that changes in radio templates are made in a timely manner and suggest changes or improvements in radio configuration. The Office of Radio Communications Service Center facilities provide services related to the installation, removal and repair of 800 MHz two-way radios from City divisions.

Key Programs: None

	Output Metric	Historic Data		
		2021	2022	2023
1	Radio Installs	64	90	168
2	Complete Removals	131	112	171
3	Custom Radio Templates	34	4	19



OFFICE OF RADIO COMMUNICATIONS

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 332,750	$ 267,026	$ 279,747	$ 494,115
Injury Pay	1	—	—	—
Longevity	3,150	2,150	2,150	2,325
Separation Payments	3,257	35,565	—	—
Bonus Incentive	—	2,000	—	—
Overtime	—	47	61	—
	$ 339,158	**$ 306,788**	**$ 281,957**	**$ 496,440**
Benefits				
Hospitalization	$ 77,751	$ 60,846	$ 69,780	$ 154,674
Prescription	15,990	12,163	14,174	32,888
Dental	4,152	3,012	3,134	6,200
Vision Care	473	356	362	848
Public Employees Retire System	48,516	37,649	38,923	70,481
Fica-Medicare	4,660	4,209	3,849	7,082
Workers' Compensation	3,120	3,580	2,617	2,955
Life Insurance	229	172	151	436
Clothing Allowance	1,360	890	890	890
Clothing Maintenance	610	360	360	360
	$ 156,861	**$ 123,238**	**$ 134,240**	**$ 276,814**
Other Training & Professional Dues				
Travel	$ —	$ 603	$ —	$ 12,000
Tuition & Registration Fees	—	100	—	10,000
	$ —	**$ 703**	**$ —**	**$ 22,000**
Utilities				
Brokered Gas Supply	$ 376	$ 434	$ 241	$ —
Telephone	142,000	193,881	—	257,500
Gas	5,540	6,212	7,855	7,186
Electricity - Cpp	16,794	17,166	16,985	20,062
Electricity - Other	67,312	67,452	74,282	93,171
	$ 232,022	**$ 285,145**	**$ 99,362**	**$ 377,919**
Contractual Services				
Professional Services	$ 5,280	$ 5,280	$ 5,940	$ 12,000
Parking In City Facilities	660	660	660	1,302
Taxes	11,227	11,341	11,313	15,000
Property Rental	304,510	148,729	187,353	250,000
	$ 321,677	**$ 166,010**	**$ 205,266**	**$ 278,302**
Materials & Supplies				
Hardware & Small Tools	$ 6,100	$ 4,124	$ 9,258	$ 15,000
Small Equipment	29,198	16,967	26,890	50,000

OFFICE OF RADIO COMMUNICATIONS

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Other Supplies	63,292	118,276	107,743	100,000
Just In Time Office Supplies	—	262	478	500
	$ 98,590	**$ 139,629**	**$ 144,369**	**$ 165,500**
Maintenance				
Maintenance Contracts	$ 2,206,539	$ 1,861,543	$ 1,865,346	$ 2,233,377
Computer Hardware Maintenance	—	5,013	—	—
Computer Software Maintenance	50,724	—	37,252	30,000
Maintenance Utility Systems	354,822	148,496	187,916	195,000
	$ 2,612,085	**$ 2,015,052**	**$ 2,090,514**	**$ 2,458,377**
Interdepart Service Charges				
Charges From Telephone Exch	$ 8,094	$ 8,412	$ 8,667	$ 14,231
Charges From Light And Power	490	878	—	8,000
Charges From Print & Repro	150	80	110	131
Charges From M.V.M.	2,950	3,817	3,569	3,264
	$ 11,684	**$ 13,186**	**$ 12,346**	**$ 25,626**
Capital Outlay				
Automobiles	$ —	$ —	$ —	$ 35,000
Radio Equipment	161,719	168,376	258,894	395,211
Other Equipment	64,562	92,097	572,706	308,693
Transfer To Capital Project	1,501,000	—	70,000	—
Transfer To Water Capital Proj	—	—	19,318	—
	$ 1,727,281	**$ 260,473**	**$ 920,918**	**$ 738,904**
	$ 5,499,357	**$ 3,310,224**	**$ 3,888,973**	**$ 4,839,882**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 381,709	$ 371,901	$ 447,155	$ 350,000
Licenses & Permits	—	—	630	—
Miscellaneous	4,786,829	3,256,570	4,361,743	4,462,337
Interest Earnings/Investment Income	1,748	30,860	124,526	2,000
	$ 5,170,286	**$ 3,659,332**	**$ 4,934,054**	**$ 4,814,337**

OFFICE OF RADIO COMMUNICATIONS

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
8	6	6	**FULL TIME**
0	0	2	**VACANT FULL TIME**
8	6	8	**TOTAL FULL TIME**
8	**6**	**8**	**TOTAL DIVISION**

MOTOR VEHICLE MAINTENANCE

Commissioner Jeffrey L. Brown

Mission Statement: To ensure safe and dependable operating conditions by purchasing and maintaining the City of Cleveland's vehicles, specialized equipment, and generators.

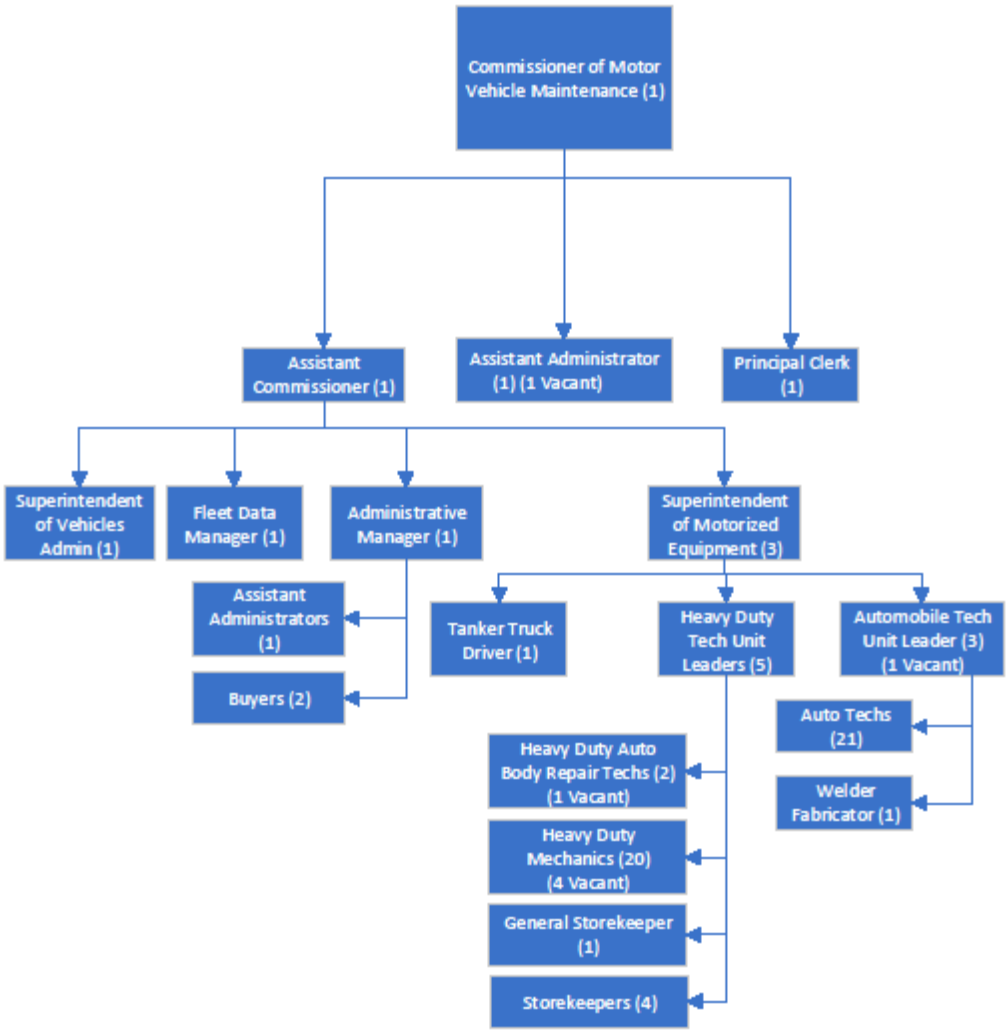
Summary: The Division is responsible for managing and maintaining the City's diverse fleet of vehicles. Through preventative maintenance and responsible budgeting, the Division ensures the safety, functionality and longevity of City vehicles. The Division is also responsible for maintaining 27 locations for fuel dispensing that is used by the City's entire fleet for fueling.

Key Programs: Fleet Management, Preventative Maintenance, Repairs and Service, Vehicle Replacement, Training and Development, Budget, Contract and Inventory Management

	Output Metric	Historic Data		
		2021	2022	2023*
1	General Repairs	10,951	10,839	12,501
2	Preventative Maintenance Service	3,915	3,825	2,804
3	Body Shop Repairs	156	154	120
4	Training Hours	1,632	1,772	1,310
5	In House Tows	303	399	320
6	Vehicles Purchased/Prepped	151	108	252

*As of 9/30/23

MOTOR VEHICLE MAINTENANCE



MOTOR VEHICLE MAINTENANCE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 4,244,459	$ 4,093,702	$ 4,191,432	$ 4,691,802
Injury Pay	8,998	—	5,986	—
Longevity	31,275	32,200	30,500	32,125
Wage Settlements	6	—	—	—
Vacation Conversion	20,592	—	21,742	—
Separation Payments	7,805	121,363	49,659	100,000
Bonus Incentive	2,100	13,100	11,300	—
Overtime	83,831	94,655	145,046	85,000
	$ 4,399,067	**$ 4,355,020**	**$ 4,455,664**	**$ 4,908,927**
Benefits				
Hospitalization	$ 817,169	$ 767,546	$ 796,964	$ 1,156,064
Prescription	168,389	160,375	169,718	233,844
Dental	43,186	38,639	35,155	44,046
Vision Care	6,654	5,804	5,459	7,636
Public Employees Retire System	610,458	592,861	592,647	666,617
Fica-Medicare	55,815	54,842	58,116	61,886
Workers' Compensation	79,811	154,754	99,110	131,188
Life Insurance	3,212	3,126	2,545	4,244
Unemployment Compensation	—	1,260	1,410	—
Clothing Allowance	18,425	960	11,760	10,850
Tool Insurance	56,000	55,000	83,600	100,300
Clothing Maintenance	200	200	200	475
	$ 1,859,319	**$ 1,835,366**	**$ 1,856,684**	**$ 2,417,150**
Other Training & Professional Dues				
Tuition & Registration Fees	$ 461	$ —	$ 2,971	$ 2,060
Professional Dues & Subscript	2,856	2,858	3,089	4,120
	$ 3,317	**$ 2,858**	**$ 6,060**	**$ 6,180**
Utilities				
Brokered Gas Supply	$ 79,165	$ 148,986	$ 184,684	$ 155,777
Gas	40,020	57,872	79,297	63,855
Electricity - Cpp	39,005	37,348	37,935	28,552
Electricity - Other	1,060	1,268	1,137	1,104
Security & Monitoring System	10,000	5,000	5,567	6,592
	$ 169,249	**$ 250,474**	**$ 308,621**	**$ 255,880**
Contractual Services				
Parking In City Facilities	$ 27,968	$ 28,400	$ 29,478	$ 26,000
Towing	150,095	186,004	188,840	154,500
Special Assessment	18,600	18,100	16,450	20,000

MOTOR VEHICLE MAINTENANCE

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Other Contractual	17,038	25,016	33,037	12,750
	$ 213,701	**$ 257,520**	**$ 267,804**	**$ 213,250**
Materials & Supplies				
Computer Supplies	$ 257	$ 459	$ —	$ 1,000
Computer Software	—	—	—	1,000
Fuel	4,794,848	8,258,083	6,382,080	7,383,029
Fuel Tax	1,076,481	1,070,488	1,020,789	1,470,000
Chemical	—	—	—	7,500
Air Compressor Parts	95,000	88,145	50,000	50,000
Fire/Ems Apparatus Parts	324,749	200,000	429,956	180,000
Auto & Light Truck Parts	1,263,960	1,258,493	1,505,205	1,414,500
Heavy Truck Parts	2,742,569	2,852,291	3,731,699	3,000,000
Construction Equipment Parts	138,473	155,530	305,000	200,000
Snow Removal Equipment Parts	100,000	95,000	25,000	20,000
Clothing	30,000	32,990	30,433	24,000
Sweeper Parts	200,000	422,499	575,000	400,000
Welding Supplies & Equipment	3,000	5,000	5,000	3,000
Hygiene And Cleaning Supplies	17,436	17,720	14,243	18,000
Painting Equipment & Supplies	10,000	20,000	25,000	16,000
Other Supplies	842	1,852	2,345	1,000
Anti-Freeze	35,000	35,000	25,000	25,000
Motor Oil & Lubricants	199,955	321,905	330,000	300,000
Batteries	100,000	100,000	150,000	100,000
Tires	740,750	679,467	597,033	700,000
Just In Time Office Supplies	2,071	2,348	4,422	4,000
Building Maintenance Supplies	45,814	20,218	22,000	1,000
	$ 11,921,206	**$ 15,637,488**	**$ 15,230,204**	**$ 15,319,029**
Maintenance				
Computer Hardware Maintenance	$ —	$ —	$ 8,098	$ 10,000
Computer Software Maintenance	23,156	23,850	24,566	24,000
Maintenance Machinery & Tools	35,000	20,000	1,902	20,000
Fuel Pump Repair & Maintenance	50,000	50,910	50,000	50,000
Generator Repair	107,402	107,500	25,000	75,000
Repair Parts	—	10,000	25,000	—
Accident Repair-Other Vehicles	30,290	53,332	115,232	50,000
Accident Repair-Safety Vehicls	170,296	105,567	49,123	130,000
Heavy Truck Repair	186,208	75,000	99,296	135,000
Hydraulic Repair Cyl Pmps Mtrs	149,998	50,000	100,000	100,000

MOTOR VEHICLE MAINTENANCE

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Glass Repair	15,000	25,000	40,000	20,000
Radiator & Gas Tank Repair	20,000	30,000	50,000	52,000
Maintenance Building	59,999	85,794	38,132	11,000
Repair Of Overhead Doors	25,000	50,000	25,000	16,000
Spring Repair	77,605	194,929	155,821	225,000
Tire Repair Road Service	99,920	49,490	100,000	52,000
Transmission Repair	—	50,000	150,000	80,000
	$ 1,049,873	**$ 981,372**	**$ 1,057,170**	**$ 1,050,000**
Interdepart Service Charges				
Charges From Telephone Exch	$ 116,376	$ 113,448	$ 106,935	$ 175,592
Charges From Radio Comm System	10,396	6,692	7,769	8,592
Charges From W.P.C.	1,389	3,381	5,520	7,000
Charges From Print & Repro	9,993	10,116	11,635	13,860
Charges From Central Storeroom	113	143	128	141
Charges From Waste Collection	25,575	29,338	15,380	25,000
	$ 163,841	**$ 163,118**	**$ 147,366**	**$ 230,185**
Capital Outlay				
Transfer To Capital Project	$ 1,130,000	$ 369,208	$ 550,000	$ 1,000,000
	$ 1,130,000	**$ 369,208**	**$ 550,000**	**$ 1,000,000**
	$ 20,909,574	**$ 23,852,425**	**$ 23,879,573**	**$ 25,400,601**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 264,178	$ 523,680	$ 508,447	$ 186,000
Miscellaneous	21,842,185	26,062,736	27,754,024	25,095,773
Interest Earnings/Investment Income	7,039	161,908	574,470	10,000
	$ 22,113,402	**$ 26,748,324**	**$ 28,836,941**	**$ 25,291,773**

MOTOR VEHICLE MAINTENANCE

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
78	71	71	**FULL TIME**
0	0	7	**VACANT FULL TIME**
78	71	78	**TOTAL FULL TIME**
78	**71**	**78**	**TOTAL DIVISION**

PRINTING & REPRODUCTION

Commissioner Michael Hewett

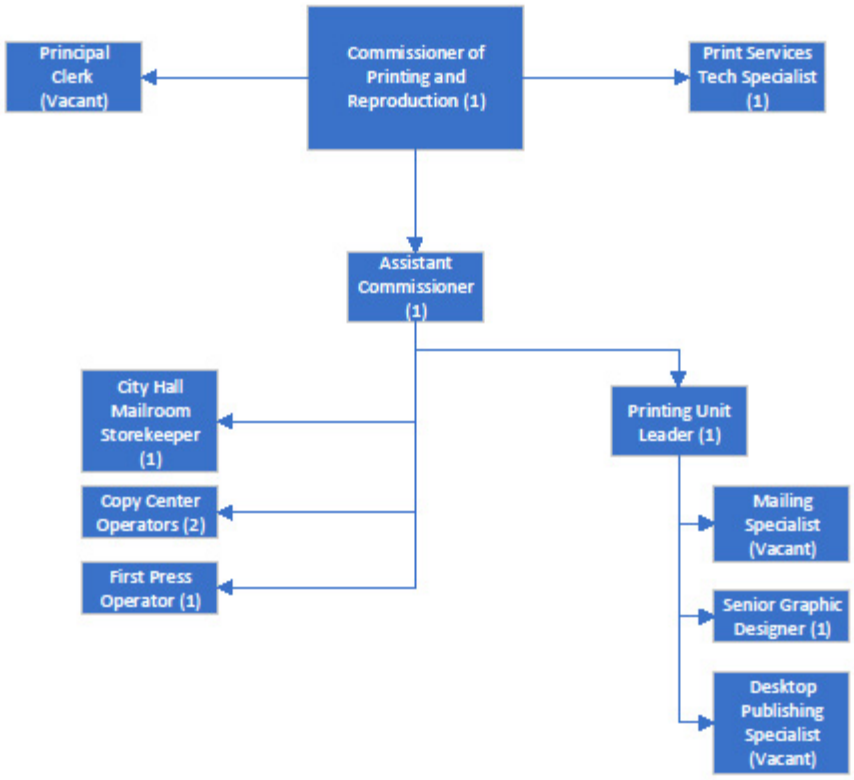
Mission Statement: To provide innovative, sustainable and cost-effective design, print and mail solutions to the City of Cleveland.

Summary: The Division is responsible for supervising the design, printing and mailing of material required for use by the City of Cleveland, developing specifications, evaluating bids, recommending the lease, rental or purchase of all photocopiers and performing additional duties as required. The Division of Printing and Reproduction produces all forms, stationery, manuals, directories, reports, brochures, newsletters, posters and other literature used by City departments, divisions, boards, bureaus, council and Cleveland Municipal Court. The Division also operates a production facility and oversees a full-service copy center and mailroom at City Hall.

Key Programs: Copy Center, Printing Services

	Output Metric	Historic Data		
		2021	2022	2023
1	Average job turnaround time	9 days	3.6 days	6.1 days
2	Total number of jobs processed	2,100	2,700	1,930
3	Total impressions	4,000,000	6,000,000	5,800,000
4	Total mail pieces processed	1,000,000	1,600,000	1,200,000
5	Percentage of reruns due to employee error	1.0%	1.0%	1.0%
6	Convenience copier service response time	1.8 Hours	1.9 Hours	1.9 Hours
7	Average convenience copier uptime	99.8%	99.8%	99.7%

PRINTING & REPRODUCTION



PRINTING & REPRODUCTION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 664,120	$ 670,682	$ 635,576	$ 807,047
Seasonal	7,997	12,435	16,671	—
Part-Time Permanent	2,966	31,067	69,851	20,000
Longevity	5,950	4,600	4,300	8,300
Vacation Conversion	8,705	—	—	—
Separation Payments	76,722	3,413	21,288	70,000
Bonus Incentive	—	7,000	4,000	—
Overtime	—	2,140	2,306	10,000
	$ 766,460	**$ 731,336**	**$ 753,992**	**$ 915,347**
Benefits				
Hospitalization	$ 92,536	$ 79,646	$ 88,634	$ 106,148
Prescription	19,963	17,808	19,649	23,144
Dental	4,345	3,844	3,795	3,898
Vision Care	795	718	693	832
Public Employees Retire System	97,958	100,896	102,001	96,485
Fica-Medicare	9,658	9,146	9,144	8,358
Workers' Compensation	6,747	7,463	6,856	7,742
Life Insurance	477	474	377	550
Clothing Allowance	655	—	—	—
Clothing Maintenance	2,500	2,500	5,000	3,000
	$ 235,635	**$ 222,495**	**$ 236,148**	**$ 250,157**
Other Training & Professional Dues				
Travel	$ —	$ —	$ —	$ 2,500
Tuition & Registration Fees	800	800	4,025	2,000
Other Training Supplies	600	—	—	2,000
Professional Dues & Subscript	3,076	2,188	2,088	3,000
	$ 4,476	**$ 2,988**	**$ 6,113**	**$ 9,500**
Utilities				
Brokered Gas Supply	$ 1,301	$ 2,476	$ 559	$ 2,335
Gas	948	1,190	3,539	1,069
Electricity - Cpp	38,425	31,849	24,218	45,937
Security & Monitoring System	2,358	2,358	1,456	6,000
	$ 43,032	**$ 37,873**	**$ 29,772**	**$ 55,341**
Contractual Services				
Professional Services	$ 1,396	$ 396	$ 396	$ 2,000
Janitorial Services	—	15,557	15,000	15,000
Parking In City Facilities	30	40	81	500
Photocopy Machine Rental	670,838	720,782	619,581	750,000

PRINTING & REPRODUCTION

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Other Contractual	—	2,500	—	1,500
	$ 672,264	**$ 739,275**	**$ 635,058**	**$ 769,000**
Materials & Supplies				
Office Supplies	$ —	$ —	$ —	$ 1,000
Computer Hardware	6,514	10,270	8,299	8,000
Computer Software	9,860	7,317	7,565	15,000
Clothing	—	—	—	1,000
Small Equipment	—	—	—	7,500
Electrical Supplies	—	—	—	5,000
Hygiene And Cleaning Supplies	—	—	—	1,000
Paper And Other Printing Suppl	287,159	451,759	602,885	600,000
Other Supplies	—	—	—	500
Just In Time Office Supplies	2,458	4,730	6,123	10,000
	$ 305,990	**$ 474,076**	**$ 624,871**	**$ 649,000**
Maintenance				
Maintenance Contracts	$ 99,911	$ 112,024	$ 68,306	$ 225,000
Maintenance Machinery & Tools	—	—	—	3,000
Car Washes	—	—	—	150
Maintenance Building	300	150	—	3,000
Repair Of Overhead Doors	—	5,000	—	2,500
	$ 100,211	**$ 117,174**	**$ 68,306**	**$ 233,650**
Claims, Refunds, Maintenance				
Judgments, Damages, & Claims	$ —	$ —	$ 173,886	$ —
	$ —	**$ —**	**$ 173,886**	**$ —**
Interdepart Service Charges				
Charges From Telephone Exch	$ 7,129	$ 6,816	$ 7,091	$ 11,643
Charges From M.V.M.	4,041	6,265	2,740	2,505
Charges From Division Of Maint	—	—	—	3,000
	$ 11,169	**$ 13,081**	**$ 9,830**	**$ 17,148**
Capital Outlay				
Transfer To Capital Project	$ —	$ 99,713	$ 50,000	$ —
	$ —	**$ 99,713**	**$ 50,000**	**$ —**
	$ 2,139,237	**$ 2,438,011**	**$ 2,587,977**	**$ 2,899,143**

PRINTING & REPRODUCTION

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 452	$ 2,218	$ 1,199	$ —
Miscellaneous	2,251,382	2,547,558	2,542,780	2,887,752
Interest Earnings/Investment Income	355	12,202	37,061	—
	$ 2,252,189	**$ 2,561,978**	**$ 2,581,040**	**$ 2,887,752**

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
13	9	9	**FULL TIME**
0	0	1	**VACANT FULL TIME**
13	9	10	**TOTAL FULL TIME**
2	1	0	**PART TIME**
0	0	2	**VACANT PART TIME**
2	1	2	**TOTAL PART TIME**
0	1	0	**SEASONAL**
0	0	0	**VACANT SEASONAL**
0	1	0	**TOTAL SEASONAL**
15	**11**	**12**	**TOTAL DIVISION**

STOREROOM & WAREHOUSE

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 52,011	$ 50,010	$ 50,078	$ 56,544
Longevity	575	575	575	575
Bonus Incentive	—	—	1,000	—
	$ 52,586	**$ 50,585**	**$ 51,653**	**$ 57,119**
Benefits				
Hospitalization	$ 5,886	$ 6,591	$ 7,692	$ 9,252
Prescription	1,319	1,297	1,506	1,812
Dental	294	277	270	279
Vision Care	81	81	81	100
Public Employees Retire System	7,348	7,081	7,091	8,143
Fica-Medicare	735	703	718	763
Workers' Compensation	465	516	483	546
Life Insurance	44	44	38	55
	$ 16,171	**$ 16,589**	**$ 17,880**	**$ 20,950**
Contractual Services				
Equipment Rental	$ 20,139	$ 25,977	$ 25,977	$ 30,000
Other Contractual	—	212	—	10,000
	$ 20,139	**$ 26,189**	**$ 25,977**	**$ 40,000**
Materials & Supplies				
Office Supplies	$ —	$ 3,448	$ 4,693	$ 500
Postage	420,000	450,000	180,000	500,000
Other Supplies	—	—	250,000	—
	$ 420,000	**$ 453,448**	**$ 434,693**	**$ 500,500**
	$ 508,897	**$ 546,812**	**$ 530,203**	**$ 618,569**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 500,588	$ 471,544	$ 582,310	$ 616,518
Interest Earnings/Investment Income	17	236	939	—
	$ 500,605	**$ 471,780**	**$ 583,248**	**$ 616,518**

STOREROOM & WAREHOUSE

COMPARISON OF STAFFING LEVEL

No. of Employees Budget 2023	December 2023	Budget 2024	
1	1	1	**FULL TIME**
0	0	0	**VACANT FULL TIME**
1	1	1	**TOTAL FULL TIME**
1	**1**	**1**	**TOTAL DIVISION**

HEALTH SELF INSURANCE FUND

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Contractual Services				
Professional Services	$ 324,998	$ 125,000	$ 489,410	$ 125,000
Stop Loss Insurance Med Mutal	2,453,997	2,496,450	2,654,954	3,540,695
Admin Fee Med Mutual	2,032,303	1,930,508	1,836,125	2,351,762
Admin Fee Anthem	992,527	982,302	1,075,309	994,097
Stop Loss Insurance Anthem	1,015,779	1,095,195	1,405,151	1,435,007
Program Promotion	75,000	—	—	—
Wellness Expense Anthem	9,442	55,364	600	100,000
Wellness Expense Medical Mutual	3,295	116,563	58,925	100,000
Contractor Heating Unit Labor	—	—	30,253	—
Other Contractual	275,000	175,000	175,000	175,000
	$ 7,182,341	**$ 6,976,380**	**$ 7,725,726**	**$ 8,821,561**
Claims, Refunds, Maintenance				
Claims Healthcare Med Mut	$ 54,735,480	$ 57,833,612	$ 52,078,960	$ 60,267,800
Claims Healthcare Anthem	30,563,924	28,921,432	29,798,328	33,900,640
ACA Reinsurance Fee	40,727	40,656	—	—
	$ 85,340,131	**$ 86,795,700**	**$ 81,877,288**	**$ 94,168,440**
Interdepart Service Charges				
Charges From Print & Repro	$ 705	$ 4,062	$ —	$ 10,000
	$ 705	**$ 4,062**	**$ —**	**$ 10,000**
	$ 92,523,177	**$ 93,776,142**	**$ 89,603,014**	**$ 103,000,001**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 83,823,896	$ 90,825,620	$ 93,113,466	$ 103,000,004
Miscellaneous	—	117,988	312,101	—
	$ 83,823,896	**$ 90,943,607**	**$ 93,425,567**	**$ 103,000,004**

PRESCRIPTION SELF INSURANCE FUND

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Claims, Refunds, Maintenance				
Claims Health Care	$ 16,173,356	$ 16,161,873	$ 17,729,078	$ 22,500,000
	$ 16,173,356	**$ 16,161,873**	**$ 17,729,078**	**$ 22,500,000**
	$ 16,173,356	**$ 16,161,873**	**$ 17,729,078**	**$ 22,500,000**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Charges For Services	$ 17,298,305	$ 12,116,087	$ 17,607,611	$ 22,500,001
Miscellaneous	—	—	65,788	—
	$ 17,298,305	**$ 12,116,087**	**$ 17,673,399**	**$ 22,500,001**

Agency Funds

Agency Funds are used to account for assets held by the City as an agent for individuals, private organizations and other governments. The Agency Funds are custodial in nature (assets equal liabilities) and do not have a measurement focus. However, the accrual basis of accounting is used to recognize receivables and payables. The City's more significant Agency Funds are used to account for Municipal Court and income tax collections for other municipalities.

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget	$ Change	% Change
CENTRAL COLLECTION AGENCY						
RECEIPTS	$ 10,402,555	$ 9,836,122	$ 11,021,271	$ 13,822,864	$ 2,801,593	25%
EXPENDITURES	10,011,837	9,960,419	11,082,831	14,156,471	3,073,640	28%
Net	$ 390,718	$ (124,297)	$ (61,560)	$ (333,607)	$ (272,047)	442%
Decertifications	839	5,136	264,362	—		—
Beginning Balance	314,642	706,199	587,038	789,840		—
Ending Balance	$ **706,199**	$ **587,038**	$ **789,840**	$ **456,233**	$ **(272,047)**	**-34**%
FT Staffing Levels	**83**	**71**	**70**	**102**	**31**	**44**%

CCA INCOME TAX ADMINISTRATION

Administrator Kevin L. Prelsan

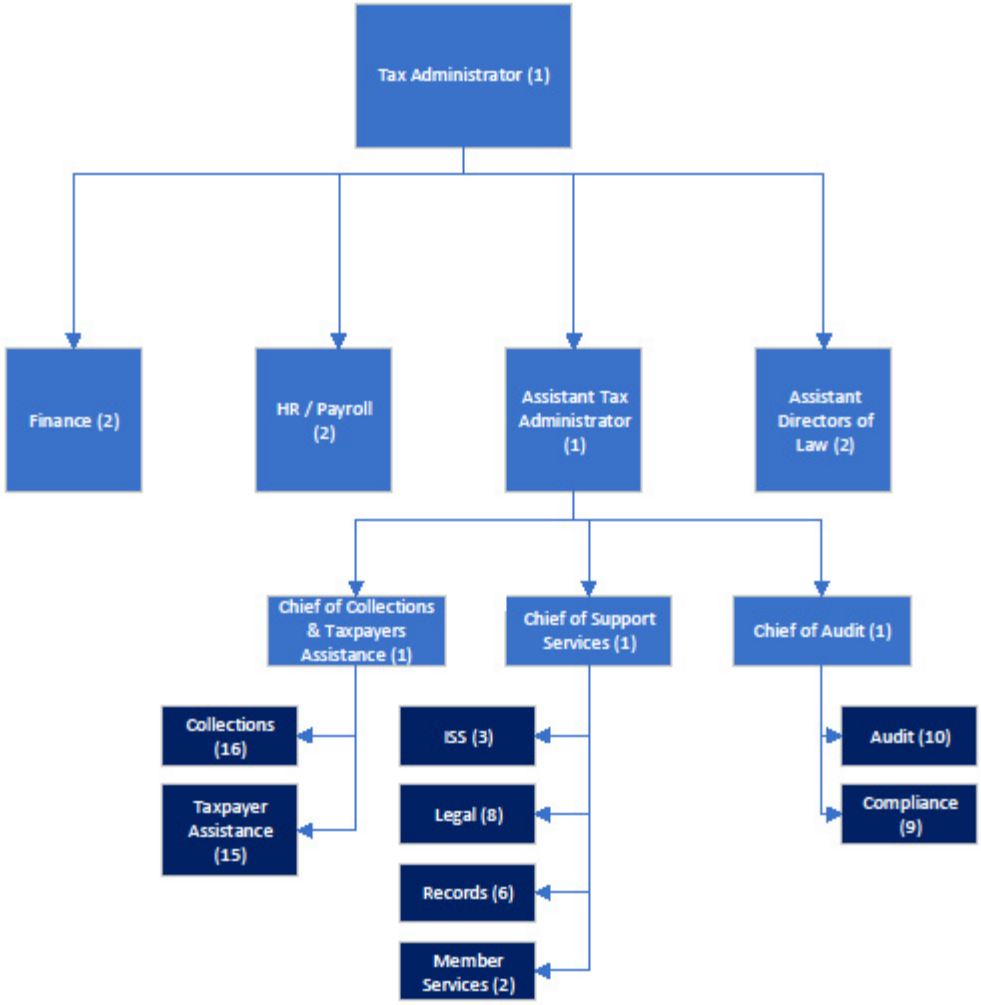
Mission Statement: To provide an efficient, centralized collection structure for collection of income tax for Cleveland and other member municipalities.

Summary: The Division is responsible for administering the municipal income tax laws and providing a central collection facility for the City of Cleveland and their member municipalities. The services provided to municipalities and their taxpayers include, but are not limited to, the following: providing online eFile and payment options, providing interactive PDF forms, assisting taxpayers over the phone and in person, processing tax returns and collecting tax revenues, verifying accuracy of tax returns, auditing tax refund requests, issuing refunds, maintaining taxpayer records, conducting compliance and delinquency programs, and distributing revenues and monthly reports to member municipalities. The annual cost of operations are shared proportionately among the members.

Key Programs: Audit, Collection, Compliance, Data Entry, Tax Payer Assistance

	Output Metric	Historic Data		
		2021	2022	2023
1	Corporate Withholding Forms Processed – Cleveland	190,000	219,000	225,000
2	Individual Tax Returns Processed - Cleveland	125,000	133,000	140,000
3	Business Tax Returns Processed - Cleveland	32,000	33,000	25,000
4	Refunds Processed	7,000	9,000	8,000

CCA INCOME TAX ADMINISTRATION



CCA INCOME TAX ADMINISTRATION

Expenditures

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Salaries and Wages				
Full Time Permanent	$ 4,878,021	$ 4,426,015	$ 4,324,231	$ 5,435,533
Part-Time Permanent	68,029	89,079	96,452	247,578
Longevity	38,725	37,650	36,425	37,750
Vacation Conversion	40,246	—	24,242	—
Separation Payments	29,932	127,664	38,711	50,000
Bonus Incentive	—	35,000	10,000	—
Overtime	58,377	117,269	121,291	250,000
	$ 5,113,330	**$ 4,832,677**	**$ 4,651,351**	**$ 6,020,861**
Benefits				
Hospitalization	$ 813,501	$ 770,726	$ 839,792	$ 1,741,399
Prescription	170,814	162,144	171,487	364,029
Dental	42,038	36,939	34,810	66,068
Vision Care	6,856	5,654	5,539	10,488
Public Employees Retire System	723,713	656,018	640,276	843,373
Fica-Medicare	70,377	66,158	63,513	82,923
Workers' Compensation	46,786	49,816	41,132	50,342
Life Insurance	3,682	3,415	2,709	5,563
Unemployment Compensation	—	440	2,350	—
	$ 1,877,767	**$ 1,751,309**	**$ 1,801,610**	**$ 3,164,185**
Other Training & Professional Dues				
Travel	$ 100	$ 935	$ 1,069	$ 3,000
Tuition & Registration Fees	1,223	2,684	999	1,500
Professional Dues & Subscript	14,417	12,943	8,520	12,500
	$ 15,741	**$ 16,562**	**$ 10,588**	**$ 17,000**
Utilities				
Electricity - Cpp	$ 24,270	$ 21,191	$ 25,222	$ 31,900
Steam	140,101	149,345	163,680	180,400
	$ 164,371	**$ 170,537**	**$ 188,902**	**$ 212,300**
Contractual Services				
Professional Services	$ 826,843	$ 1,076,701	$ 1,754,059	$ 1,852,500
Mileage (Private Auto)	252	866	1,124	10,000
Advertising And Public Notice	1,292	1,501	1,445	3,000
Parking In City Facilities	1,320	1,320	1,320	3,000
Insurance And Official Bonds	—	—	—	1,000
Other Contractual	42,430	2,700	21,833	50,000
State Auditor Examination	46,000	50,337	52,316	60,000
Bank Service Fees	188,244	159,698	145,109	240,000
Credit Card Processing Fees	135,748	141,089	175,663	190,000
	$ 1,242,130	**$ 1,434,212**	**$ 2,152,870**	**$ 2,409,500**

CCA INCOME TAX ADMINISTRATION

Expenditures (Continued)

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Materials & Supplies				
Office Supplies	$ 185	$ 2,207	$ 4,253	$ 7,000
Postage	122,578	198,348	132,121	275,000
Computer Supplies	—	—	338	5,000
Computer Hardware	4,034	14,003	62,786	110,000
Computer Software	24,723	6,952	2,804	30,000
Office Furniture & Equipment	8,558	1,550	34,306	10,000
Other Supplies	324	6,640	—	2,000
Batteries	—	—	—	500
Just In Time Office Supplies	10,622	10,845	8,967	20,000
	$ 171,025	**$ 240,545**	**$ 245,574**	**$ 459,500**
Maintenance				
Maintenance Office Equipment	$ 5,977	$ 6,700	$ 6,251	$ 23,300
Maintenance Contracts	2,500	2,500	3,100	6,000
Computer Hardware Maintenance	15,093	1,713	22,900	141,500
Computer Software Maintenance	132,676	138,553	177,154	226,300
Car Washes	6	111	—	300
	$ 156,252	**$ 149,576**	**$ 209,405**	**$ 397,400**
Claims, Refunds, Maintenance				
Court Costs	$ 5,288	$ 3,754	$ 6,213	$ 20,000
Indirect Cost	554,888	578,176	1,000,000	545,886
	$ 560,176	**$ 581,930**	**$ 1,006,213**	**$ 565,886**
Interdepart Service Charges				
Charges From Telephone Exch	$ 53,240	$ 46,219	$ 46,663	$ 76,623
Charges From Print & Repro	226,506	307,093	328,131	390,877
Charges From M.V.M.	6,300	4,758	8,025	7,339
Charges From Division Of Maint	425,000	425,000	433,500	425,000
	$ 711,046	**$ 783,071**	**$ 816,319**	**$ 899,839**
Capital Outlay				
Office Equipment	$ —	$ —	$ —	$ 10,000
	$ —	**$ —**	**$ —**	**$ 10,000**
	$ 10,011,837	**$ 9,960,419**	**$ 11,082,831**	**$ 14,156,471**

Revenues

	2021 Actual	2022 Actual	2023 Unaudited	2024 Budget
Miscellaneous	$ 3,324,661	$ 2,850,291	$ 2,943,484	$ 3,455,864
Income Tax	7,070,000	6,650,000	6,860,000	10,367,000
Interest Earnings/Investment Income	7,894	335,831	1,217,787	—
	$ 10,402,555	**$ 9,836,122**	**$ 11,021,272**	**$ 13,822,864**

CCA INCOME TAX ADMINISTRATION

COMPARISON OF STAFFING LEVEL

No. of Employees			
Budget 2023	December 2023	Budget 2024	
113	70	70	**FULL TIME**
0	0	32	**VACANT FULL TIME**
113	70	102	**TOTAL FULL TIME**
14	5	1	**PART TIME**
0	0	13	**VACANT PART TIME**
14	5	14	**TOTAL PART TIME**
127	**75**	**116**	**TOTAL DIVISION**

Legislative Branch		$ **9,066,769**
Judicial Branch		$ **48,273,787**
Executive Branch		
General Government		36,501,612
Department of Aging		2,046,674
Department of Human Resources		6,143,681
Department of Law		20,006,532
Department of Finance		34,969,999
Department of Public Health		14,271,035
Department of Public Safety		400,719,587
Department of Public Works		95,000,392
Department of Community Development		2,256,802
Department of Building and Housing		15,833,253
Department of Economic Development		2,890,918
Nondepartmental		90,708,136
Total Executive Branch		721,348,621
TOTAL GENERAL FUND		**778,689,177**
Special Revenue Funds		**138,650,132**
Internal Service Funds		**176,101,801**
Enterprise Funds		**861,505,717**
Agency Funds		**14,156,471**
Debt Service Funds		**90,589,192**
TOTAL APPROPRIATIONS FOR 2022		$ **2,059,692,490**

GENERAL FUND

LEGISLATIVE BRANCH

Council and Clerk of Council		$ 9,066,769
I Personnel and Related Expenses	$ 7,101,859	
II Other Expenses	1,964,910	
TOTAL LEGISLATIVE BRANCH		$ **9,066,769**

JUDICIAL BRANCH

Municipal Court - Judicial Division		$ 27,201,695
I Personnel and Related Expenses	$ 21,665,032	
II Other Expenses	5,536,663	

Municipal Court - Clerk's Division			$ 14,256,092
I Personnel and Related Expenses	$	12,386,003	
II Other Expenses		1,870,089	
Municipal Court - Housing Division			$ 6,816,000
I Personnel and Related Expenses	$	6,327,528	
II Other Expenses		488,472	
TOTAL JUDICIAL BRANCH			$ **48,273,787**

EXECUTIVE BRANCH

GENERAL GOVERNMENT

Office of the Mayor			$ 3,715,853
I Personnel and Related Expenses	$	3,423,992	
II Other Expenses		291,861	
Office of Capital Projects			$ 7,878,030
I Personnel and Related Expenses	$	7,094,936	
II Other Expenses		783,094	
Office of Urban Analytics & Innovation			$ 1,732,460
I Personnel and Related Expenses	$	1,564,772	
II Other Expenses		167,688	
Landmarks Commission			$ 390,145
I Personnel and Related Expenses	$	366,391	
II Other Expenses		23,754	
Board of Building Standards and Appeals			$ 312,450
I Personnel and Related Expenses	$	271,731	
II Other Expenses		40,719	
Board of Zoning Appeals			$ 281,391
I Personnel and Related Expenses	$	252,095	
II Other Expenses		29,296	
Civil Service Commission			$ 2,031,486
I Personnel and Related Expenses	$	1,309,648	
II Other Expenses		721,838	

Community Relations Board			$ 3,159,005
I Personnel and Related Expenses	$	2,296,464	
II Other Expenses		862,541	
City Planning Commission			$ 3,745,907
I Personnel and Related Expenses	$	2,578,363	
II Other Expenses		1,167,544	
Boxing and Wrestling Commission			$ 31,792
I Personnel and Related Expenses	$	31,792	
Office of Sustainability			$ 1,440,763
I Personnel and Related Expenses	$	1,063,439	
II Other Expenses		377,324	
Office of Equal Opportunity			$ 1,440,303
I Personnel and Related Expenses	$	1,101,152	
II Other Expenses		339,151	
Office of Prevention, Intervention & Opportunity			$ 5,031,213
I Personnel and Related Expenses	$	2,112,728	
II Other Expenses		2,918,485	
Office of Budget & Management			$ 787,449
I Personnel and Related Expenses	$	771,335	
II Other Expenses		16,114	
Office of Professional Standards			$ 2,069,462
I Personnel and Related Expenses	$	1,715,952	
II Other Expenses		353,510	
Police Review Board			$ 239,745
I Personnel and Related Expenses	$	168,411	
II Other Expenses		71,334	
Community Police Commission			$ 2,214,158
I Personnel and Related Expenses	$	887,398	
II Other Expenses		1,326,760	
TOTAL GENERAL GOVERNMENT			$ **36,501,612**

DEPARTMENT OF AGING		
Department of Aging		$ 2,046,674
I Personnel and Related Expenses	$ 1,356,319	
II Other Expenses	690,355	
TOTAL DEPARTMENT OF AGING		$ **2,046,674**
DEPARTMENT OF HUMAN RESOURCES		
Department of Human Resources		$ 6,143,681
I Personnel and Related Expenses	$ 3,033,007	
II Other Expenses	3,110,674	
TOTAL DEPARTMENT OF HUMAN RESOURCES		$ **6,143,681**
DEPARTMENT OF LAW		
Department of Law		$ 20,006,532
I Personnel and Related Expenses	$ 10,831,896	
II Other Expenses	9,174,636	
TOTAL DEPARTMENT OF LAW		$ **20,006,532**
DEPARTMENT OF FINANCE		
Finance Administration		$ 1,448,208
I Personnel and Related Expenses	$ 1,229,067	
II Other Expenses	219,141	
Division of Accounts		$ 2,714,981
I Personnel and Related Expenses	$ 1,761,639	
II Other Expenses	953,342	
Division of Assessments and Licenses		$ 4,958,485
I Personnel and Related Expenses	$ 3,500,107	
II Other Expenses	1,458,378	
Division of Treasury		$ 964,677
I Personnel and Related Expenses	$ 811,800	
II Other Expenses	152,877	

Division of Purchases and Supplies			$ 907,802
I Personnel and Related Expenses	$	872,408	
II Other Expenses		35,394	
Bureau of Internal Audit			$ 1,215,073
I Personnel and Related Expenses	$	613,452	
II Other Expenses		601,621	
Division of Financial Reporting and Control			$ 1,947,899
I Personnel and Related Expenses	$	1,790,197	
II Other Expenses		157,702	
Information Systems Services			$ 19,579,561
I Personnel and Related Expenses	$	5,755,886	
II Other Expenses		13,823,675	
Division of Risk Management			$ 1,233,313
I Personnel and Related Expenses	$	701,813	
II Other Expenses		531,500	
TOTAL DEPARTMENT OF FINANCE			$ **34,969,999**
DEPARTMENT OF PUBLIC HEALTH			
Public Health Administration			$ 2,521,023
I Personnel and Related Expenses	$	2,016,329	
II Other Expenses		504,694	
Division of Health			$ 5,882,200
I Personnel and Related Expenses	$	2,649,181	
II Other Expenses		3,233,019	
Division of Environment			$ 2,585,263
I Personnel and Related Expenses	$	2,061,926	
II Other Expenses		523,337	
Division of Air Quality			$ 1,256,008
I Personnel and Related Expenses	$	773,086	
II Other Expenses		482,922	

Division of Health, Equity and Social Justice		$ 2,026,541
I Personnel and Related Expenses	$ 1,058,124	
II Other Expenses	968,417	
TOTAL DEPARTMENT OF PUBLIC HEALTH		$ **14,271,035**
DEPARTMENT OF PUBLIC SAFETY		
Public Safety Administration		$ 6,076,955
I Personnel and Related Expenses	$ 4,525,098	
II Other Expenses	1,551,857	
Division of Police		$ 230,920,747
I Personnel and Related Expenses	$ 214,494,921	
II Other Expenses	16,425,826	
Division of Fire		$ 114,619,597
I Personnel and Related Expenses	$ 109,588,362	
II Other Expenses	5,031,235	
Division of Emergency Medical Services		$ 36,461,249
I Personnel and Related Expenses	$ 31,667,300	
II Other Expenses	4,793,949	
Division of Animal Control Services		$ 3,754,933
I Personnel and Related Expenses	$ 2,896,580	
II Other Expenses	858,353	
Division of Correction		$ 4,060,145
I Personnel and Related Expenses	$ 308,061	
II Other Expenses	3,752,084	
Police Inspector General		$ 162,442
I Personnel and Related Expenses	$ 149,992	
II Other Expenses	12,450	
Department of Justice		$ 4,663,519
I Personnel and Related Expenses	$ 1,386,379	
II Other Expenses	3,277,140	
TOTAL DEPARTMENT OF PUBLIC SAFETY		$ **400,719,587**

DEPARTMENT OF PUBLIC WORKS

Division of Public Works Administration		$ 3,141,348
I Personnel and Related Expenses	$ 2,799,552	
II Other Expenses	341,796	
Division of Recreation		$ 18,049,418
I Personnel and Related Expenses	$ 10,791,472	
II Other Expenses	7,257,946	
Division of Parking Facilities-On Street		$ 1,132,287
I Personnel and Related Expenses	$ 1,045,077	
II Other Expenses	87,210	
Division of Property Management		$ 10,221,344
I Personnel and Related Expenses	$ 7,125,083	
II Other Expenses	3,096,261	
Division of Park Maintenance and Properties		$ 19,907,625
I Personnel and Related Expenses	$ 11,462,623	
II Other Expenses	8,445,002	
Division of Waste Collection & Disposal		$ 38,107,897
I Personnel and Related Expenses	$ 18,962,566	
II Other Expenses	19,145,331	
Division of Traffic Engineering		$ 4,440,473
I Personnel and Related Expenses	$ 3,259,548	
II Other Expenses	1,180,925	
TOTAL DEPARTMENT OF PUBLIC WORKS		$ **95,000,392**

DEPART OF COMM. DEVELOPMENT DIRECTOR'S OFFICE

Community Development Director's Office		$ 2,256,802
I Personnel and Related Expenses	$ 688,857	
II Other Expenses	1,567,945	
TOTAL DEPARTMENT OF COMM. DEVELOPMENT		$ **2,256,802**

DEPARTMENT OF BUILDING AND HOUSING				
Building and Housing Director's Office			$	4,717,286
I Personnel and Related Expenses	$	3,107,351		
II Other Expenses		1,609,935		
Division of Code Enforcement			$	9,074,141
I Personnel and Related Expenses	$	8,663,791		
II Other Expenses		410,350		
Division of Construction Permit			$	2,041,826
I Personnel and Related Expenses	$	2,011,826		
II Other Expenses		30,000		
TOTAL DEPARTMENT OF BUILDING AND HOUSING			$	**15,833,253**
DEPARTMENT OF ECONOMIC DEVELOPMENT				
Economic Development			$	2,890,918
I Personnel and Related Expenses	$	2,821,209		
II Other Expenses		69,709		
TOTAL DEPARTMENT OF ECONOMIC DEVELOPMENT			$	**2,890,918**
NONDEPARTMENTAL				
County Auditor Deductions			$	1,900,000
II Other Expenses	$	1,900,000		
Other Administrative			$	32,137,254
I Personnel and Related Expenses	$	9,456,394		
II Other Expenses		22,680,860		
Transfers to Other Funds			$	56,670,882
II Other Expenses	$	56,670,882		
TOTAL NONDEPARTMENTAL			$	**90,708,136**
TOTAL EXECUTIVE BRANCH			$	**721,348,621**
TOTAL GENERAL FUND			$	**778,689,177**

SPECIAL REVENUE FUND

Restricted Income Tax Fund			$ 61,700,000
II Other Expenses	$	61,700,000	
Payroll Reserve Fund			$ 17,000,000
II Other Expenses	$	17,000,000	
Street Construction, Maintenance & Repair Fund			$ 42,926,600
I Personnel and Related Expenses	$	24,323,494	
II Other Expenses		18,603,106	
Schools Recreation & Cultural Activities Fund			$ 1,125,000
II Other Expenses	$	1,125,000	
Division of Public Auditorium & Stadium-Stadium			$ 15,898,532
II Other Expenses	$	15,898,532	
TOTAL SPECIAL REVENUE FUNDS			$ **138,650,132**

DEBT SERVICE FUND

Sinking Fund Commission			$ 90,589,192
III Debt Service	$	90,589,192	
TOTAL DEBT SERVICE FUNDS			$ **90,589,192**

INTERNAL SERVICE FUND

Sinking Fund Commission			$ 1,046,573
I Personnel and Related Expenses	$	293,203	
II Other Expenses	$	753,370	
Information Systems Services-Telephone Exchange			$ 15,797,033
I Personnel and Related Expenses	$	2,223,916	
II Other Expenses		13,573,117	
Radio			$ 4,839,882
I Personnel and Related Expenses	$	773,254	
II Other Expenses		4,066,628	

Division of Motor Vehicle Maintenance		$ 25,400,601
I Personnel and Related Expenses	$ 7,326,077	
II Other Expenses	18,074,524	
Division of Printing and Reproduction		$ 2,899,143
I Personnel and Related Expenses	$ 1,165,504	
II Other Expenses	1,733,639	
City Storeroom and Central Warehouse		$ 618,569
I Personnel and Related Expenses	$ 78,069	
II Other Expenses	540,500	
Health Self Insurance		$ 103,000,000
II Other Expenses	$ 103,000,000	
Prescription Self Insurance		$ 22,500,000
II Other Expenses	$ 22,500,000	
TOTAL INTERNAL SERVICE FUNDS		$ **176,101,801**

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC UTILITIES

Utilities Administration		$ 8,907,797
I Personnel and Related Expenses	$ 7,786,941	
II Other Expenses	1,120,856	
Division of Fiscal Control		$ 8,668,806
I Personnel and Related Expenses	$ 8,024,384	
II Other Expenses	644,422	
Division of Water		$ 382,916,888
I Personnel and Related Expenses	$ 95,636,100	
II Other Expenses	287,280,788	
Division of Water Pollution Control		$ 42,105,590
I Personnel and Related Expenses	$ 13,582,587	
II Other Expenses	28,523,003	

Division of Cleveland Public Power		$ 213,908,556
I Personnel and Related Expenses	$ 28,584,665	
II Other Expenses	185,323,891	
TOTAL DEPARTMENT OF PUBLIC UTILITIES		**$ 656,507,637**
DEPARTMENT OF PORT CONTROL		
Divisions of Cleveland Hopkins & Burke Lakefront		
Airports - Operations		$ 185,415,029
I Personnel and Related Expenses	$ 41,706,912	
II Other Expenses	143,708,117	
TOTAL DEPARTMENT OF PORT CONTROL		**$ 185,415,029**
DEPARTMENT OF PUBLIC WORKS		
Division of Cemeteries		$ 2,145,871
I Personnel and Related Expenses	$ 1,577,319	
II Other Expenses	568,552	
Golf Course Fund		$ 2,568,190
I Personnel and Related Expenses	$ —	
II Other Expenses	2,568,190	
Division of Parking Facilities-Off Street Parking		$ 9,507,816
I Personnel and Related Expenses	$ 1,710,448	
II Other Expenses	7,797,368	
Division of Public Auditorium		$ 3,361,457
I Personnel and Related Expenses	$ 1,672,517	
II Other Expenses	1,688,940	
Division of West Side Market		$ 1,999,717
I Personnel and Related Expenses	$ 704,776	
II Other Expenses	1,294,941	
TOTAL DEPARTMENT OF PUBLIC WORKS		**$ 19,583,051**
TOTAL ENTERPRISE FUNDS		**$ 861,505,717**

AGENCY FUND

Central Collection Agency		$ 14,156,471
I Personnel and Related Expenses	$ 9,185,046	
II Other Expenses	4,971,425	
TOTAL AGENCY FUND		$ **14,156,471**

Accrual Accounting - Method of accounting in which liabilities are reported in the year in which they occur regardless of when payment is made and revenue must be reported in the year in which the services are provided.

Agency Funds - Are used to account for assets held by the City as an agent for individuals, private organizations and other governments. The Agency Funds are custodial in nature (assets equal liabilities) and do not have a measurement focus. However, the accrual basis of accounting is used to recognize receivables and payables. The City's more significant Agency Funds are used to account for Municipal Court and income tax collections for other municipalities.

Appropriation - Money authorized by formal legal action (City Council Ordinance) to be used for a specific purpose.

Assessed Value - The dollar value assigned to a property for purposes of measuring applicable taxes. In Cleveland the property tax equates to 35% of the appraised value.

Attrition - The loss of personnel in employment through resignation, retirement, etc.

Bed Tax - A levy imposed by the City Government on hotel stays within its jurisdiction.

Bond - A long-term IOU or promise to pay. It is a promise to repay a specific amount of money (the face amount of the bond) on a particular date (the maturity date). Bond proceeds are primarily used to finance capital projects.

Bond Ratings - A grade given to bonds that indicates the bond issuer's financial strength or it's the ability to pay a bond's principal and interest in a timely fashion. City ratings are from Moody's Investors Service, Standard & Poor's, and Fitch.

Budget - A plan of financial activity for a specified fiscal year indicating all planned revenues and appropriations for the year.

Budget Basis - Method of accounting in which revenues are recorded when received in cash, and expenditures are recorded when paid in cash or encumbered.

CCA - Central Collection Agency

CMSD - Cleveland Metropolitan School District

COC - City of Cleveland

CPI - Consumer Price Index

CRB - Community Relations Board

CSB - Cleveland Small Businesses

CWD - Cleveland Water Department

Capital Improvement Program (CIP) - The City developed a comprehensive 5 year plan which classifies and prioritizes capital projects by function. See page 24 for details.

Capital Outlay - Expenditures which cost more than $5,000 or have a useful life of at least 5 years. See page 24 for details.

Capital Projects - The construction, rehabilitation or acquisition of fixed assets or permanent improvements.

Carry-Forward Balance - An amount of cash in excess of all financial obligations at the end of a fiscal year and recognized as such at the beginning of the following year.

Cash Basis - Method of accounting in which transactions are recognized only when cash is received or disbursed.

Categorical Grant - Funds given through an agency of the Federal or State government with administrative regulation attached and received after an application and contract. This grant type is aimed at accomplishing a special purpose in a content area or to address a specific target group.

Certificates of Participation (COPS) - A certificate of participation (which looks very much like a bond) represents an undivided interest in the payments made by a public agency pursuant to a lease financing (or an installment purchase agreement).

Community Development Block Grant (CDBG) - United States Department of Housing and Urban Development (HUD) grant that is used to provide decent housing and a suitable living environment, and to expand economic opportunities. This program is targeted principally for persons earning less than the median family income and / or activities that will prevent or eliminate slums and blight.

Comprehensive Annual Financial Report (CAFR) - The report is the annual publication of the City's financial condition at conclusion of the fiscal year. The report is prepared to conform to Generally Accepted Accounting Principles (GAAP) for governmental units and presentation of the financial data in conformity with the Adopted Budget.

Contractual Services - Services provided under a contract subject to obtaining competitive quotations or bids.

DPC - The Department of Port Control

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Decertification - The withdrawal of financial obligation.

Defeasance of Debt - A rendering void; the voiding of a contract. Methods / tools by which an outstanding bond issue can be made void, both legally and financially usually accomplished by a refunding transaction.

Department - The highest level of formal organization in the City, headed by a director who has overall responsibility for the performance of a service or work type in all related divisions.

Division - The second level of organization within the City; it is part of a Department and headed by a Commissioner, who administers a set of programs to accomplish specific City services.

EMS - Emergency Medical Service

Economic Indicator - A piece of economic data, usually of macroeconomic scale, that is used by investors to interpret current or future investment possibilities and judge the overall health of an economy. Economic

indicators can potentially be anything the investor chooses, but specific pieces of data released by government and non-profit organizations have become widely followed.

Encumbrance - Commitment of funds related to an as yet imperforate contract for goods or services.

Enterprise Funds - are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

Expenditure Recovery - The reimbursement of money from one funding source to another in which the reimbursing entity has an interest in the purchase of the goods or services.

Expenditures - Dispensing of available resources for the purpose of accomplishing a specific goal or objective.

FBE - Female Business Enterprises

Fee - A charge to the party who only benefits directly from the City's service, such as individual building permit fees.

Fiscal Year - A twelve month period (January 1 through December 31) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial position and the results of its operations.

Fund - An accounting entity with a self-balancing set of accounts designated for a particular purpose.

Fund Balance - The balance in a fund remaining from all revenues, expenditures and carryover funds that is subject to future appropriation.

GIS - Geographic Information System

General Bond Ordinance - A general obligation bond is a common type of municipal bond that is secured by a state or local government's pledge to use legally available resources, including tax revenues, to repay bond holders. The issuance and sale of all bonds or notes of the City is governed by "PART ONE: ADMINISTRATIVE CODE, TITLE XIII: FISCAL MANAGEMENT, CHAPTER 177 - BONDS AND NOTES" of the City Ordinances.

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.

General Obligation (G.O.) Bond - are backed by the full faith and credit of the City. Such bonds are payable from ad valorem property taxes levied within the limitations provided by law, irrespective of whether such bonds are secured by other receipts of the City in addition to such ad valorem property taxes.

Generally Accepted Accounting Principals (GAAP) - A widely accepted set of rules, conventions, standards, and procedures for reporting financial information, as established by the Financial Accounting Standards Board.

Government Finance Officers Association (GFOA) - a professional association of approximately 17,500 state, provincial, and local government finance officers in the United States and Canada who's purpose is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

Grant - A contribution by a government or other organization to support a particular function.

Grant Match - City funds, private funds, or in-kind services required to be contributed or raised by the receiving entity for the purpose of matching funds obtained from Federal and State grant programs.

Inter-fund Subsidies - A grant of money from one fund to another to assist in operations which have been deemed advantageous to the public.

Internal Service Funds - Are used to account for the financing of goods or services provided by one department or division to other departments or divisions or to other governments on a cost-reimbursement basis. The City's most significant Internal Service Funds are used to account for Motor Vehicle Maintenance, Municipal Income Tax Administration and the Worker's Compensation Reserve.

LEED - Leadership in Energy and Environmental Design

LPE - Local Producer Enterprises

MBE - Minority Business Enterprises

Maturity - Refers to the final payment date of a loan or other financial instrument.

Modified Accrual Accounting - A basis of Accounting according to which (1) revenues are recognized in the accounting period in which they become available and measurable and (2) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for un-matured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

OBC - Ohio Building Code

OBM - Office of Budget & Management

ODOT - Ohio Department of Transportation

OEO - Office of Equal Opportunity

Object Code - Identifies the reason for which the appropriation (money) will be spent, i.e. electricity, asphalt, etc.

Operating Budget - Plan of current program expenditures and the proposed means of financing them.

Program - Service performed by division representing the purpose of funds spent.

Property Tax (Ad Valorem) - Ad Valorem is Latin for "according to value". Municipal property owners have their property assessed on a periodic basis by a public tax assessor and assessed value is then used to compute an annual tax, which is levied on the owner.

Proprietary Funds - A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Fund and the Internal Service Fund are Proprietary Funds.

Receipts - Cash recognized upon collection.

Reserve Fund - The City of Cleveland's current policy is to maintain a General Fund operating reserve of 5 percent of the total General Fund Operating budget.

Restricted Income Tax Fund (RIT) - Revenue legislation for the support of Debt and ongoing General Fund Capital expenses from allocating 1/9 of the General Fund Income Tax for this purpose.

Revenues - Anticipated income.

Revenue Bonds - A revenue bond is a special type of municipal bond distinguished by its guarantee of repayment solely from revenues generated rather than from a tax.

Self Generated Revenue - Income generated by means of fees or charges for services rendered by a division.

Sinking Fund Ordinance - A fund set up and accumulated by regular deposits for paying off the principal on a debt or for other specified purposes. The City's Sinking Fund Commission was established by "PART ONE: ADMINISTRATIVE CODE, TITLE XIII: FISCAL MANAGEMENT, CHAPTER 179 - SINKING FUND" of the City Ordinances. The Commission, consisting of the Mayor, the Director of Finance, and the President of the Council, was established pursuant to Section 110 of the Charter of the City of Cleveland to manage and control the Sinking Fund in the manner provided by ordinance and by general law to the extent not provided by ordinance.

Source - Identifies a broad category of origin of receipts i.e., Local Taxes, Licenses and Permits, Sales and Charges for Service.

Special Revenue Funds - are used to account for revenues derived from specific taxes, grants or other restricted revenue sources. The uses and limitations of each Special Revenue Fund is specified by legal, regulatory or administrative provisions. These funds include most major federal and state grants.

Subordinate Income Tax (SIT) - Debt instruments which pledge the full faith and credit of the City as the primary source of repayment. They are generally used for capital projects associated with the provision of basic services

Taxes - Compulsory charges levied by a government to finance services performed for the common benefit of people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In - Revenue generated and transferred from other sub funds (i.e., land sales, Rainy Day Fund, Economic Development Funds, etc.)

Turnover - The loss and gain of personnel in employment.

Type - Reflects the detailed source of revenue, i.e., Income Tax, Building Licenses, Permits, Rental of City Property, etc.

Unencumbered Balance - An amount of cash free of financial obligation and available for expense.

User Fees - Charges for services rendered or for goods provided.

Worker Adjustment & Retraining Notification Act (WARN) - The WARN act provides protection to workers, their families and communities by requiring employers to provide notification 60 calendar days in advance of plant closings and mass layoffs. WARN Notices are provided by employers to the Ohio Department of Job and Family Services, Bureau of WIOA, Rapid Response Section.

Workforce Innovation and Opportunity Act (WIOA) - The Workforce Innovation and Opportunity Act of 1998 provides a framework to ensure coordination of workforce development activities, under five separate titles: Job Training / Adult Education / Wagner-Peyser / Vocational Rehab / General Provisions. The act also maintains separate funding streams for Adults, Dislocated Workers, and Youths.

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Boxing and Wrestling Commission 83
Building and Housing Director's Office 274
Bureau of Internal Audit 162
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CCA Income Tax Administration 401
Cemeteries 345
City Planning Commission 79
Civil Service Commission 71
Cleveland Municipal Court - Clerk's Division 104
Cleveland Municipal Court - Judicial Division 97
Cleveland Public Power 330
Cleveland Stadium 305
Community Development Director's Office 270
Community Police Commission 125
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Division of Construction Permitting 282
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Division of Financial Reporting and Control 165
Division of Fire 213
Division of Health 184
Division of Parking Facilities 247
Division of Police 207
Division of Property Management 250
Division of Public Health Administration 180
Division of Public Works Administration 238
Division of Purchases and Supplies 158
Division of Recreation 242
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Division of Traffic Engineering 266
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Water Pollution Control 325
Westside Market General Operations 357

OFFICE OF THE MAYOR

Justin M. Bibb	Mayor

COUNCIL AND CLERK OF COUNCIL

Blaine A. Griffin	Council President
All members of Cleveland City Council	

DEPARTMENT OF FINANCE

Ahmed Abonamah	Chief Financial Officer and Director of Finance

OFFICE OF BUDGET AND MANAGEMENT

Nicole Gallagher	Budget Administrator
Tina Magistro	Deputy Budget Administrator
Joanna Henderson	Senior Budget and Management Analyst
Michele Reese	Budget and Management Analyst
Daniel Hinkel	Budget and Management Analyst
Carter Van Fossen	Project Specialist

SUPPORT

Division of Printing	Desktop Publishing and Printing Support
Project Coordinator - Anne Tillie	Data collection, editing, organizational charts, metrics
Urban Analytics & Innovation	Output metrics

OFFICES

601 Lakeside Ave., Room 104
Cleveland, Ohio 44114
216-664-2536
Fax: 216-664-2535

REFERENCE DOCUMENTS

Current statistical community and consumer data was pulled from a number of sources including the following:

- 2022 Comprehensive Annual Financial Report
- Bureau of Labor Statistics
- Department of Commerce
- Ohio Labor Market Information; Leading Indicators



City of Cleveland

Mission Statement

We are committed to improving the quality of life in the City of Cleveland by strengthening our neighborhoods, delivering superior services, embracing the diversity of our citizens, and making Cleveland a desirable, safe city in which to live, work, raise a family, shop, study, play, and grow old.